



COMMISSIONER BOARD MEETING

MAY 12, 2026

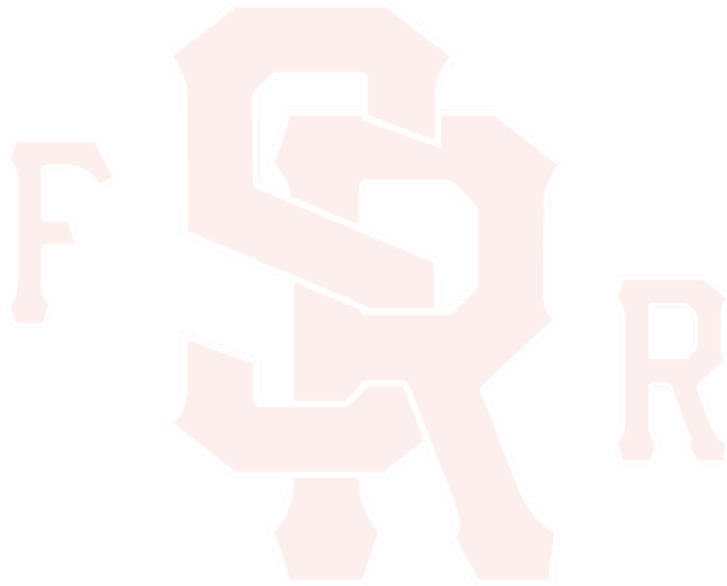
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**SRFR STATION 31 TRAINING ROOM
VIA ZOOM**

**SNOHOMISH REGIONAL FIRE & RESCUE
WASHINGTON**



AGENDA





**BOARD OF FIRE COMMISSIONERS MEETING AGENDA
SNOHOMISH REGIONAL FIRE & RESCUE**

SRFR Station 31 Training Room / Via Zoom
163 Village Court, Monroe, WA 98272
May 12, 2026, 1730 hours

CALL TO ORDER

PUBLIC COMMENT

UNION COMMENT

DISTRICT HIGHLIGHTS

Recognition: Monroe House Fire Response and Rescue Efforts
Proclamation: National Police Week
Proclamation: National EMS Week

CHIEF'S REPORT

COMMISSIONER REPORTS

Meeting	Chair	Last Mtg.	Next Mtg.	Reporting
Capital Facilities	Schaub	3/16/26	7/20/26	No
Finance Committee	Steinruck	3/26/26	5/28/26	No
Sno911	Waugh	4/28/26	5/21/26	Yes
Sno-Isle Commissioners	Fay	5/7/26	6/4/26	Yes
Leadership Meeting	Schaub	1/22/26	6/4/26	No
Policy Committee	Schaub	4/9/26	6/11/26	No
Community Advisory Committee	TBD	11/12/25	6/10/26	No
Labor Management	Steinruck	5/4/26	TBD	Yes
Intergovernance Committee	Elmore	2/26/26	5/12/26	Yes
Lake Stevens City Council	Steinruck	5/12/26	5/26/26	Yes
Monroe City Council	TBD	5/12/26	5/26/26	Yes

COMMITTEE MEETING MINUTES

CONSENT AGENDA

Approval of Vouchers

Benefits Vouchers: 26-1112 to 26-1126; (\$872,491.00)
AP Vouchers: 26-1127 to 26-1278; (\$1,969,141.96)



Approval of Payroll

April 30, 2026 Payroll (\$1,793,267.30)

Approval of Minutes

Approve Regular Board Meeting Minutes April 23, 2026

OLD BUSINESS

Discussion

BN Builders: GMP Phase 2, Contract Amendment 4

Action

NEW BUSINESS

Discussion

Policies for Review

- Policy 212 Procurement
- Policy 217 Federal Grants – FEMA – AFG Equipment Purchases
- Policy 221 Small Works Roster Contracting
- Policy 222 Federal Grants – FEMA – Staffing for Adequate Fire and Emergency Response (SAFER) Grants
- Policy 223 State and Local Grants
- Policy 608 Health Insurance Portability and Accountability Act (HIPAA) Training
- Policy 700 Use of District-Owned and Personal Property
- Policy 708 Public Alerts
- Policy 1008 Tuition Reimbursement
- Policy 1101 Emergency Power

Action

GOOD OF THE ORDER

ATTENDANCE CHECK

Regular Commissioner Meeting Thursday, May 28, 2026, at 1730 - Station 31 Training Room/Zoom

EXECUTIVE SESSION

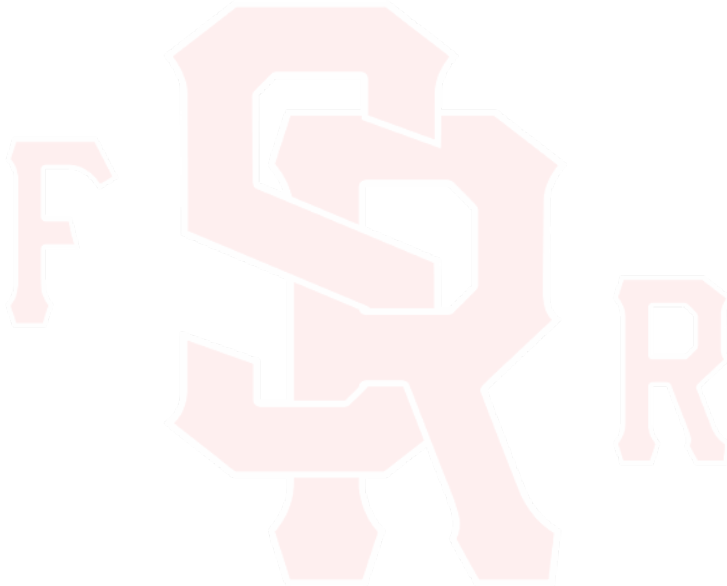
RCW 42.30.140(4)(b): Labor Negotiations

RCW 42.30.110(1)(g): Review the Performance of a Public Employee

ADJOURNMENT



DISTRICT HIGHLIGHTS





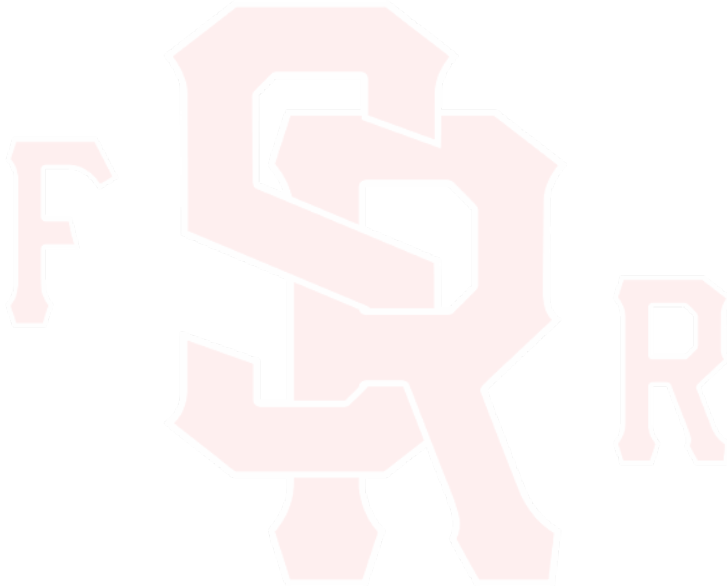
CHIEF'S REPORT

CLICK [HERE](#) FOR THE APRIL 2026
CHIEF'S REPORT.



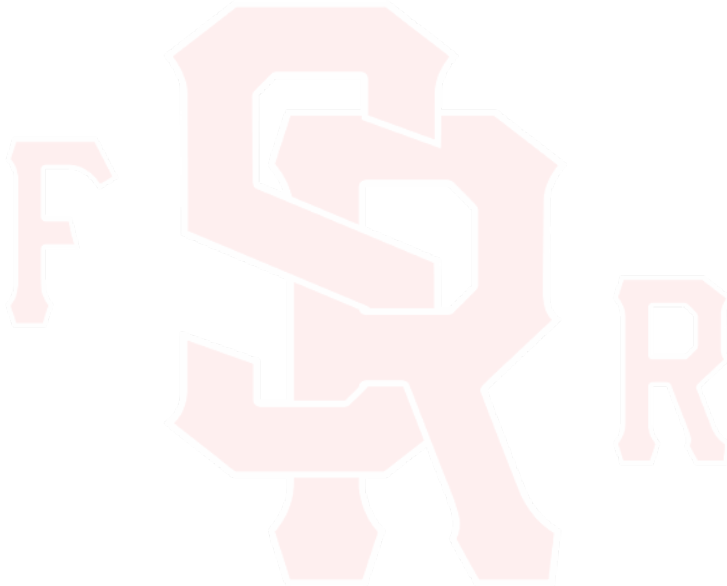


COMMISSIONER REPORTS





COMMITTEE MEETING MINUTES





CONSENT AGENDA



Snohomish Regional Fire and Rescue Claims Voucher Summary

05/07/2026

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
26-1112	AFLAC		486.38
26-1113	DEPARTMENT OF RETIREMENT SYSTEMS		572,644.13
26-1114	FIRE 7 FOUNDATION		654.00
26-1115	FIREPAC		1,113.55
26-1116	GENERAL TEAMSTERS UNION LOCAL 38		2,488.00
26-1117	HRA VEBA TRUST		59,375.00
26-1118	IAFF LOCAL 2781		39,798.72
26-1119	IAFF LOCAL 2781 PAC		1,106.00
26-1120	IAFF LOCAL 2781 RFA		1,130.00
26-1121	IAFF MERP		32,850.00
26-1122	MATRIX TRUST COMPANY		23,837.33
26-1123	TD AMERITRADE INSTITUTIONAL		388.50
26-1124	VOYA INSTITUTIONAL TRUST CO		135,104.62
26-1125	WASHINGTON STATE SUPPORT REGISTRY		504.00
26-1126	WSCFF FASTPAC		1,010.77

Page Total	872,491.00
Cumulative Total	872,491.00



Snohomish Regional Fire & Rescue, WA

Docket of Claims Register

APPKT02145 - 05.12.2026 Board Meeting - ER

By Docket/Claim Number

Vendor #	Vendor Name	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount	Distribution Amount
0001	49ER COMMUNICATIONS, INC.	9R-1001666	OEM Clamshell Case – KAAO120 RELN	Invoice	05/06/2026	OEM Clamshell Case – KAAO120 RELN	001-514-522-20-35-01	176.35	176.35
1533	A.W. REHN & ASSOCIATES	INV-00212564	COBRA Rights Notice Letter (x1)	Invoice	04/30/2026	COBRA Rights Notice Letter (x1)	001-502-522-10-41-01	28.00	28.00
0012	ACROSS THE STREET PRODUCTIC	30630	Big Box Workshop Registration - Boswell	Invoice	04/21/2026	Big BOx Workshop Registration - Boswel	001-506-522-45-49-02	485.00	4,951.00
		30773	Blue Card Online Training - Mack, Lam	Invoice	04/28/2026	Blue Card Online Training - Mack, Lam	001-506-522-45-49-02	4,081.00	
		30883	Blue Card Online Training - Perron	Invoice	05/06/2026	Blue Card Online Training - Perron	001-506-522-45-49-02	385.00	
2169	ACTIVE911, INC	677892	Active Alert Annual Renewal – West Battalio	Invoice (142)	04/30/2026	Active Alert Annual Renewal – West Battalio	001-511-522-10-49-04	2,268.08	2,268.08
0024	ALDERWOOD AUTO GLASS	21692	Shop Parts	Invoice	04/08/2026	Shop Parts	050-511-522-60-34-01	504.33	504.33
2335	ALL BATTERY SALES AND SERVI	300-10188872	Shop Supplies	Invoice	04/16/2026	Shop Supplies	050-511-522-60-31-05	712.89	712.89
2633	ALLI CONNECT, INC	14940-1	Safety & Wellness Program App – Anr	Invoice	05/01/2026	Safety & Wellness Program App – Anr	001-502-522-10-49-08	14,940.00	14,940.00
2285	ALLISON LONG	INV15390	Workhuman Conference 2026 – Per D	Invoice	05/05/2026	Workhuman Conference 2026 – Per D	001-503-522-10-43-00	336.00	336.00
1503	ALLSTREAM BUSINESS US, INC	22393671	Fire Alarm Phone Lines/Connection Service	Invoice 32	05/03/2026	Fire Alarm Phone Lines/Connection Service	001-511-522-50-42-01	513.64	513.64
1503	ALLSTREAM BUSINESS US, INC	22386389	Fire Alarm Phone Lines/Connection Service	Invoice 31	05/01/2026	Fire Alarm Phone Lines/Connection Service	001-511-522-50-42-01	651.51	651.51

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Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
2106	AMAZON CAPITAL SERVICES, INC	26-1137					5,183.52
	11J6-RWCC-W3W7	30pk Tube Bulbs	Invoice	04/23/2026	30pk Tube Bulbs	001-507-522-50-31-00	142.74
	11LW-XCFX-KXM6	Sunco 30pk T8 LED 4ft Bulb - Stock	Invoice	04/23/2026	Sunco 30pk T8 LED 4ft Bulb - Stock	001-507-522-50-31-00	142.74
	11T9-NM1K-HJMD	50 Set Badge Holders & Clips - MSO &	Invoice	04/23/2026	50 Set Badge Holders & Clips - MSO &	001-509-522-20-49-04	16.16
	13GY-VXDT-JWM7	Propane Hose Adapter 20lb Converter - Logistic	Invoice	04/22/2026	Propane Hose Adapter 20lb Converter - Logistic	001-507-522-50-35-00	12.93
	16W1-9MHK-P3RT	3XL Firefighter Rescue Turnout Gear B:	Invoice	05/01/2026	3XL Firefighter Rescue Turnout Gear B:	001-504-522-20-31-10	1,217.10
	177F-LNH3-WJFN	Ergonomic Mouse Pads x5	Invoice	04/20/2026	Ergonomic Mouse Pads x5	001-513-522-10-35-00	36.30
	17KY-NT34-P3DM	Emotional Survival Law Enforcement Guide (x2) - HS	Invoice	04/27/2026	Emotional Survival Law Enforcement Guide (x2) - HS	001-510-522-20-31-01	92.53
	1CHM-V3QH-CHMM	Car Wash (x2),Cutting Board (x5) - Logistic	Invoice	05/01/2026	Car Wash (x2),Cutting Board (x5) - Logistic	001-507-522-50-31-00	164.30
	1CVY-PQQG-4LKH	Wristlet Straps for Keys (Lanyard) (x2) -	Invoice	04/17/2026	Wristlet Straps for Keys (Lanyard) (x2) -	001-504-522-20-31-01	14.42
	1DQQ-HYX6-HY1Y	Decon Buckets x3	Invoice	04/22/2026	Decon Buckets x3	001-510-522-20-34-00	52.87
	1F63-HJGD-KTVK	Commercial 4-Compartment Plastic Cutting Board - ST71	Invoice	05/01/2026	Commercial 4-Compartment Plastic Cutting Board - ST71	001-507-522-50-35-00	50.23
	1FMG-RL33-KGRX	Outboard Motor Oil - Boat 82	Invoice	05/05/2026	Outboard Motor Oil - Boat 82	001-504-522-20-48-01	64.73
	1FYW-N31Q-GCG3	Aerosol Lubricant 14oz 3pack for Meta	Invoice	05/01/2026	Aerosol Lubricant 14oz 3pack for Meta	001-507-522-50-48-00	193.55
	1GYT-XHMN-49DT	Metal Rope Clips 4pk Solid Brass (x5) - Logistic	Invoice	04/24/2026	Metal Rope Clips 4pk Solid Brass (x5) - Logistic	001-507-522-50-35-00	74.40
	1H31-CDGY-HQFT	Stainless Steel Large Mixing Bowls Set	Invoice	05/05/2026	Stainless Steel Large Mixing Bowls Set	001-507-522-50-35-00	80.88
	1JGR-DX96-CHPQ	TRENDnet Gigabit PoE++ Injector, Gear	Invoice	04/23/2026	TRENDnet Gigabit PoE++ Injector, Gear	001-513-522-10-35-00	124.32
	1JK3-G4DT-7L1G	Dixon industrial marking chalk (x2) -	Invoice	04/30/2026	Dixon industrial marking chalk (x2) -	001-506-522-45-31-03	58.16
	1JK9-117J-MNQ9	Commercial Office Recycle Bin (7GL) -	Invoice	05/05/2026	Commercial Office Recycle Bin (7GL) -	001-507-522-50-35-00	40.99
	1MFH-6LLM-M1Q7	Cold Weather Ski Mask (Waterproof) (:	Invoice	04/23/2026	Cold Weather Ski Mask (Waterproof) (:	001-514-522-20-31-09	92.38
	1R6V-4KQ3-MCYM	Kitchen utensils,kit,grill brush & spatu	Invoice	04/29/2026	Kitchen utensils,kit,grill brush & spatu	001-507-522-50-31-00	88.42
	1RPC-6GC1-J3LH	Kitchen Sink Replacement Faucet Heac	Invoice	04/02/2026	Kitchen Sink Replacement Faucet Heac	001-507-522-50-48-00	19.44
	1XCQ-WL7X-M9F9	Salt & Pepper Shakers - ST81	Invoice	04/28/2026	Salt & Pepper Shakers - ST81	001-507-522-50-35-00	7.42
	1XLF-KQ1C-PFDF	PoE injector (Power Over Ethernet Ada	Invoice	05/01/2026	PoE injector (Power Over Ethernet Ada	001-513-522-10-35-00	289.35
	1XMG-W1FV-GKNP	Space Heater (District Use) Logistic Ticket	Invoice	04/28/2026	Space Heater (District Use) Logistic Ticket	001-507-522-50-35-00	70.63
	1Y1R-VKW7-RFGK	Magenetic Adhesive Sheets 4x6 10pack	Invoice	05/04/2026	Magenetic Adhesive Sheets 4x6 10pack	001-507-522-50-31-00	6.14
	1YD7-VN13-1GP7	Honeywell Personal Fan - ST 83	Invoice	04/30/2026	Honeywell Personal Fan - ST 83	001-507-522-50-35-00	35.38
	1YYC-7RNP-H4DD	Various Supplies and Equipment- Speci	Invoice	05/05/2026	Various Supplies and Equipment- Speci	001-514-522-20-35-04	1,995.01
1669	ARI PHOENIX INC	26-1138					2,768.92
	0095974-IN	Shop Repairs & Maintenance	Invoice	04/24/2026	Shop Repairs & Maintenance	050-511-522-60-48-01	2,768.92
0651	ASTOUND BUSINESS SOLUTIONS	26-1139					8,936.01
	132631801-0012189	Fiber Optic Connection - County (Rockefel	Invoice	05/01/2026	Fiber Optic Connection & Cable/TV Serv	001-513-522-50-42-01	8,936.01
1523	AT&T MOBILITY LLC	26-1140					4,724.94
	28733239906X04272026	District Cell Phones (New)	Invoice	04/19/2026	District Cell Phones - Shop	050-511-522-60-42-00	186.68
					District Cell Phones (New)	001-513-522-10-42-00	4,538.26
1971	B&H FIRE AND SECURITY	26-1141					269.75
	11762	Fire Alarm Service Call (Labor/Warrant	Invoice	04/30/2026	Fire Alarm Service Call (Labor/Warrant	001-507-522-50-48-00	269.75

Docket of Claims Register

APPKT02145 - 05.12.2026 Board Meeting - ER

Vendor #	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0058	BICKFORD MOTORS, INC. 1315435	26-1142 Shop Parts	Invoice	04/22/2026	Shop Parts	050-511-522-60-34-01	1,039.56 479.15
	1315584	Shop Parts	Invoice	04/21/2026	Shop Parts	050-511-522-60-34-01	974.93
	1315944	Shop Parts	Invoice	04/23/2026	Shop Parts	050-511-522-60-34-01	361.83
	1316330	Shop Parts	Invoice	04/29/2026	Shop Parts	050-511-522-60-34-01	97.91
	CM-1315453-1	Shop Parts	Credit Memo	04/23/2026	Shop Parts	050-511-522-60-34-01	-109.30
	CM-1315453-2	Shop Parts	Credit Memo	04/23/2026	Shop Parts	050-511-522-60-34-01	-119.36
	CM-1315459-1	Shop Parts	Credit Memo	04/23/2026	Shop Parts	050-511-522-60-34-01	-645.60
0065	BOUND TREE MEDICAL, LLC 86172976	26-1143 Medical Supplies	Invoice	04/16/2026	Medical Supplies	001-509-522-30-31-01	1,184.59 19.62
	86180993	Medical Supplies	Invoice	04/23/2026	Medical Supplies	001-509-522-30-31-01	1,164.97
1746	BRANDON HUBER INV15396	26-1144 Physical Training Equipment Reimburse	Invoice	05/04/2026	Physical Training Equipment Reimburse	001-504-522-20-31-01	675.25 675.25
1742	BRANDON VARGAS INV15391	26-1145 Per Diem WorkHuman Live 2026 Confe	Invoice	05/05/2026	Per Diem WorkHuman Live 2026 Confe	001-503-522-10-43-00	633.89 633.89
0073	BRAUN NORTHWEST INC 40603	26-1146 2026 North Star on 2024 Chassis (New	Invoice	05/05/2026	2026 North Star on 2024 Chassis (New	301-509-594-22-64-03	852,161.68 264,287.28
	40604	2026 North Star on 2024 Chassis (New	Invoice	05/05/2026	2026 North Star on 2024 Chassis (New	301-509-594-22-64-03	264,287.27
	40605	2026 North Star on 2024 Chassis (New	Invoice	05/05/2026	2026 North Star on 2024 Chassis (New	301-509-594-22-64-03	264,287.27
	51500	2026 Ford F450 Chassis (New Build)	Invoice	05/05/2026	2026 Ford F450 Chassis (New Build)	301-509-594-22-64-03	59,299.86
1909	BRAVO ENVIROMENTAL NW, INC 75001	26-1147 Vactor Truck with Operator – Logistics - Invoice	Invoice	02/24/2026	Vactor Truck with Operator – Logistics - Invoice	001-507-522-50-48-00	2,594.15 2,594.15
2548	BRET LITTEN INV15398	26-1148 Per Diem / Car Rental / Hotel – Honor	Invoice	04/30/2026	Per Diem / Car Rental / Hotel – Honor	001-506-522-45-43-00	1,921.13 1,921.13
0077	BRYSON SALES & SERVICE OF WA 100-316621	26-1149 Shop Parts	Invoice	04/28/2026	Shop Parts	050-511-522-60-34-01	98.78 98.78
1913	CANON FINANCIAL SERVICES INC 42994403	26-1150 Copier Machine Lease - Admin Bldg (Tr	Invoice	04/11/2026	Copier Machine Lease - Admin Bldg (Tr	001-512-591-22-70-00	382.93 363.56
	42994404	Copier Machine Lease - ST 83	Invoice	04/11/2025	Copier Machine Lease - ST 83	001-512-591-22-70-00	19.37
2629	CASCADE HEALTH CLINIC 000977	26-1151 DOT Physical Exam (Shop) - M.Camere	Invoice	04/28/2026	DOT Physical Exam (Shop) - M.Camere	050-511-522-60-41-10	1,225.00 175.00
	000978	DOT Physical Exam (Shop) - J.Thomas	Invoice	04/28/2026	DOT Physical Exam (Shop) - J.Thomas	050-511-522-60-41-10	175.00
	000979	DOT Physical Exam (Shop) - K.Pray	Invoice	04/28/2026	DOT Physical Exam (Shop) - K.Pray	050-511-522-60-41-10	175.00
	000980	DOT Physical Exam (Shop) - C.Main	Invoice	04/29/2026	DOT Physical Exam (Shop) - C.Main	050-511-522-60-41-10	175.00
	000981	DOT Physical Exam (Shop) - J.Jensen	Invoice	04/29/2026	DOT Physical Exam (Shop) - J.Jensen	050-511-522-60-41-10	175.00
	000982	DOT Physical Exam (Shop) - J.Sharpe	Invoice	04/29/2026	DOT Physical Exam (Shop) - J.Sharpe	050-511-522-60-41-10	175.00
	000986	DOT Physical Exam (Shop) - D. Kindig	Invoice	05/05/2026	DOT Physical Exam (Shop) - D. Kindig	050-511-522-60-41-10	175.00
0094	CDW GOVERNMENT A19RF7L	26-1152 Microsoft Annual Payment	Invoice	04/20/2026	Microsoft Annual Renewal	001-513-591-22-70-00	155,665.94 155,665.94

Docket of Claims Register

APPKT02145 - 05.12.2026 Board Meeting - ER

Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
0095	CENTRAL SUPPLY INTERNATIONAL	26-1153					20,555.85
	2155	Shop Parts	Invoice	03/11/2026	Shop Parts	050-511-522-60-34-01	4,857.80
	2157	Shop Parts	Invoice	03/11/2026	Shop Parts	050-511-522-60-34-01	4,859.80
	2158	Shop Parts	Invoice	03/11/2026	Shop Parts	050-511-522-60-34-01	4,859.80
	2159	Shop Parts	Invoice	03/11/2026	Shop Parts	050-511-522-60-34-01	4,859.80
	2188	Shop Parts	Invoice	04/24/2026	Shop Parts	050-511-522-60-34-01	1,118.65
0096	CENTRAL WELDING SUPPLY	26-1154					1,311.10
	0002671233	Oxygen Cylinder Exchange/Re-Fill (x3)	Invoice	04/17/2026	Oxygen Cylinder Exchange/Re-Fill (x3)	001-509-522-20-45-00	77.12
	0002671236	Oxygen Cylinder Exchange/Re-Fill (x2)	Invoice	04/17/2026	Oxygen Cylinder Exchange/Re-Fill (x2)	001-509-522-20-45-00	68.89
	0002673808	Oxygen Cylinder Exchange/Re-Fill (x7)	Invoice	04/22/2026	Oxygen Cylinder Exchange/Re-Fill (x7)	001-509-522-20-45-00	115.31
	0002677466	Oxygen Cylinder Exchange/Re-Fill (x5)	Invoice	04/28/2026	Oxygen Cylinder Exchange/Re-Fill (x5)	001-509-522-20-45-00	104.71
	0002677467	Oxygen Cylinder Exchange/Re-Fill (x5)	Invoice	04/28/2026	Oxygen Cylinder Exchange/Re-Fill (x5)	001-509-522-20-45-00	106.16
	0002684077	Oxygen Cylinder Rental (Inventory)	Invoice	04/30/2026	Oxygen Cylinder Rental (Inventory)	001-509-522-20-45-00	235.01
	0002685238	Oxygen Cylinder Rental (Inventory)	Invoice	04/30/2026	Oxygen Cylinder Rental (Inventory)	001-509-522-20-45-00	17.79
	0002685239	Oxygen Cylinder Rental (Inventory)	Invoice	04/30/2026	Oxygen Cylinder Rental (Inventory)	001-509-522-20-45-00	29.47
	0002687311	Oxygen Cylinder Exchange/Re-Fill (x6)	Invoice	05/01/2026	Oxygen Cylinder Exchange/Re-Fill (x6)	001-509-522-20-45-00	162.94
	0002689212	Oxygen Cylinder Exchange/Re-Fill (x6)	Invoice	05/05/2026	Oxygen Cylinder Exchange/Re-Fill (x6)	001-509-522-20-45-00	174.31
	0002689216	Oxygen Cylinder Exchange/Re-Fill (x6)	Invoice	05/05/2026	Oxygen Cylinder Exchange/Re-Fill (x6)	001-509-522-20-45-00	219.39
0531	CHRISTENSEN, INC	26-1155					548.71
	0848318-IN	Diesel Exhaust Fluid (DEF) - ST 71	Invoice	04/22/2026	Diesel Exhaust Fluid (DEF) - ST 71	001-504-522-20-32-00	548.71
2618	CITY OF LAKE STEVENS	26-1156					1,159.52
	1653	Boat 81 Moorage – Share of Dock Sup	Invoice	04/28/2026	Boat 81 Moorage – Share of Dock Sup	001-507-522-50-48-00	1,159.52
0110	CITY OF MONROE	26-1157					685.28
	ST31IRR-APR26	Water (Irrigation Meter) - ST 31	Invoice	05/04/2026	Water (Irrigation Meter) - ST 31	001-507-522-50-47-02	685.28
0110	CITY OF MONROE	26-1158					601.20
	ST32-APR26	Water & Stormwater - ST 32	Invoice	05/04/2026	Water & Stormwater - ST 32	001-507-522-50-47-02	601.20
0110	CITY OF MONROE	26-1159					620.05
	ADMIN-APR26	Water, Stormwater & Sewer - Admin B	Invoice	05/04/2026	Water, Stormwater & Sewer - Admin B	001-507-522-50-47-02 300-507-522-50-47-00	316.23 303.82
0110	CITY OF MONROE	26-1160					955.78
	ST31-APR26	Water, Stormwater & Sewer - ST 31	Invoice	05/04/2026	Water, Stormwater & Sewer - ST 31	001-507-522-50-47-02	955.78
0110	CITY OF MONROE	26-1161					47,446.15
	26-BDMC-0023	New Construction Permit for Station 32	Invoice	06/01/2026	New Construction Permit for Station 32	300-507-594-50-62-00	47,446.15
2535	CIVICPLUS, LLC	26-1162					12,392.18
	37065	2026 Annual Subscription (10 Admin User Licenses)	Invoice	07/01/2026	2026 Annual Subscription (10 Admin User Licenses)	001-513-522-10-49-04	12,392.18
0112	CLEARFLY COMMUNICATIONS	26-1163					775.69
	INV810294	Phone/Fax Services - Admin Bldg, ST 3	Invoice	05/01/2026	Phone/Fax Services - Admin Bldg, ST 3	001-513-522-50-42-01	775.69
0126	COMCAST BUSINESS	26-1164					330.48
	ST31-MAYJUN26	Internet Services - ST 31	Invoice	04/27/2026	Internet Services - ST 31	001-513-522-50-42-01	330.48

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Vendor #	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0126	COMCAST BUSINESS ADMIN-MAYJUN26	26-1165 Internet/Phone/TV Services - Admin Bldg	Invoice	05/07/2026	Internet/Phone/TV Srvcs - Admin Bldg	001-513-522-50-42-01	825.65 825.65
0126	COMCAST BUSINESS ST81CABLE-APRMAY26	26-1166 TV & Equipment Services (Acct. 06358)	Invoice	04/16/2026	TV & Equipment Services (Acct. 06358)	001-513-522-50-42-01	47.30 47.30
0127	COMDATA INC. 20443744	26-1167 Apparatus Fuel	Invoice	05/01/2026	Apparatus Fuel	001-504-522-20-32-00 001-509-522-20-32-00	2,945.00 1,472.50 1,472.50
0136	COURIERWEST 8446	26-1168 Mail Courier Monthly Service (April 20	Invoice	04/01/2026	Mail Courier Monthly Service (April 20	001-502-522-10-41-01	2,464.65 2,464.65
0139	CROSS VALLEY WATER DISTRICT 3267418	26-1169 Water - ST 74/Logistics Bldg	Invoice	04/30/2026	Water - ST 74/Logistics Bldg	001-507-522-50-47-02	389.74 389.74
0139	CROSS VALLEY WATER DISTRICT 3267417	26-1170 Water - ST 71	Invoice	04/30/2026	Water - ST 71	001-507-522-50-47-02	854.42 854.42
0139	CROSS VALLEY WATER DISTRICT 3267419	26-1171 Water - ST 33	Invoice	04/30/2026	Water - ST 33	001-507-522-50-47-02	994.05 994.05
1584	CROWN FIRE PROTECTION 21468	26-1172 Fire Sprinkler Service Call W/O - ST32	Invoice	03/18/2026	Fire Sprinkler Service Call W/O - ST32	001-507-522-50-41-00	426.21 426.21
0103	CSD ATTORNEYS AT LAW P.S. 136064	26-1173 Monthly Attorney Services (March 2026)	Invoice	03/13/2026	Monthly Attorney Services (March 2026)	001-512-522-10-41-03	12,438.00 12,438.00
2484	CURALINC HEALTHCARE 105072	26-1174 Employee Assistance Program Monthly	Invoice	05/05/2026	Employee Assistance Program Monthly	001-510-522-20-20-15	720.20 720.20
2205	DANIEL KINDIG INV15395	26-1175 Parts Reimbursement (Shop - M1802-4	Invoice	05/01/2026	Parts Reimbursement (Shop - M1802-4	050-511-522-60-34-01	13.11 13.11
2403	DARKHORSE EMERGENCY LP INV-EUS0104	26-1176 Risk & Software Subscription CPI 3.3% Increase	Invoice	04/30/2026	Risk & Software Subscription CPI 3.3% Increase	001-516-522-30-49-04	55,603.64 55,603.64
0155	DENISE MATTERN INV15397	26-1177 Per Diem Workhuman 2026 Travel Reimbursement	Invoice	04/23/2026	Per Diem Workhuman 2026 Travel Reimbursement	001-517-522-10-43-00	561.41 561.41
1600	DIRECTV, LLC 050747001X260502	26-1178 Cable/TV Services - ST 33	Invoice	05/02/2026	Cable/TV Services - ST 33	001-513-522-50-42-01	132.93 132.93
2426	DMITRIY SURKANOV INV15377	26-1179 Airfare Reimbursement Medic School I	Invoice	04/22/2026	Airfare Reimbursement Medic School I	001-506-522-45-49-37	866.81 866.81
2453	DONNA BRESKE & ASSOCIATES, INC. 3990	26-1180 Professional Consult. (Sewer Design A)	Invoice	05/04/2026	Professional Consult. (Sewer Design A)	300-507-594-50-62-72	5,172.50 5,172.50
0164	DRUG FREE BUSINESS 474102	26-1181 Random Drug Test (Shop)	Invoice	04/30/2026	Random Drug Test (Shop)	050-511-522-60-41-06	93.00 93.00
2486	EASTSIDE INTEGRATIVE MEDICINE 662K26378	26-1182 Audiology & Hazmat Physical Exams (x	Invoice	05/01/2026	Audiology & Hazmat Physical Exams (x	001-510-522-20-41-06	4,262.00 4,262.00

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
1875	ELECTRONIC BUSINESS MACHINE	26-1183					684.54
	AR331128	Copier Machine Usage - ST 82	Invoice	04/21/2026	Copier Machine Usage - ST 82	001-502-522-10-31-00	1.69
	AR331129	Copier Machine Usage - ST 31 (Main L	Invoice	04/21/2026	Copier Machine Usage - ST 31 (Main L	001-502-522-10-31-00	280.28
	AR331245	Copier Machine Usage - ST 71	Invoice	04/21/2026	Copier Machine Usage - ST 71	001-502-522-10-31-00	44.19
	AR331246	Copier Machine Usage - ST 81	Invoice	04/21/2026	Copier Machine Usage - ST 81	001-502-522-10-31-00	6.50
	AR331501	Copier Machine Usage - Station 31 (Shop	Invoice	04/24/2026	Copier Machine Usage - Station 31 (Shop	001-502-522-10-31-00	37.81
	AR331679	Copier Machine Usage - Admin Bldg (T	Invoice	04/27/2026	Copier Machine Usage - Admin Bldg (T	001-502-522-10-31-00	314.07
0176	ELITE LOCK & SAFE	26-1184					76.58
	5205	Bauer Key Copies & Key Ring	Invoice	04/23/2026	Bauer Key Copies & Key Ring	001-507-522-50-31-00	10.94
	5213	CO88 Key Copies (x5)	Invoice	04/29/2026	CO88 Key Copies (x5)	001-507-522-50-31-00	27.35
	5215	CO88 Key Copies (x7)	Invoice	04/29/2026	CO88 Key Copies (x7)	001-507-522-50-31-00	38.29
1964	ENDURIS WASHINGTON	26-1185					180.00
	R26-681-5	Auto Physical Damage - Policy #2026-6	Invoice	04/30/2026	Auto Physical Damage - Policy #2026-6	001-512-522-41-46-00	180.00
1677	ESO SOLUTIONS, INC	26-1186					1,666.57
	ESO-197007	ESO HealthCall Interface Annual Subscrip	Invoice	04/22/2026	ESO HealthCall Interface Annual Subscrip	001-509-522-20-49-02	1,666.57
1642	EVERGREEN POWER SYSTEMS, I	26-1187					2,990.45
	39648	Service Call (Range Reset Components	Invoice	04/20/2026	Service Call (Range Reset Components	001-507-522-50-48-00	2,990.45
2511	FASTFIELD, INC.	26-1188					1,026.61
	9ED55C6-0087	Mobile Forms Software Monthly Subscrip	Invoice (46 Users)	05/07/2026	Mobile Forms Software Monthly Subscrip	001-506-522-30-49-04	1,026.61
2334	FIRST CLASS BUILDING SUPPLY A	26-1189					2,687.00
	4928	Janitorial Monthly Services - DCYF/ADI	Invoice	05/03/2026	Janitorial Monthly Services - DCYF/ADI	001-507-522-50-41-00	1,370.37
						300-507-522-50-41-00	1,316.63
2145	FP MAILING SOLUTIONS	26-1190					179.92
	RII07222253	Postage Machine Lease (Quarterly)	Invoice	04/27/2026	Postage Machine Lease (Quarterly)	001-512-591-22-70-00	179.92

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
0226	GALLS, LLC	26-1191					4,528.51
	034787324	Diamond Quilted Jacket + 1/4 Zip Swee	Invoice	04/20/2026	Diamond Quilted Jacket + 1/4 Zip Swee	001-504-522-20-31-07	209.84
	034787328	Duty Boots + Sweatshirt + Heat Panel	Invoice	04/20/2026	Duty Boots + Sweatshirt + Heat Panel	001-504-522-20-31-07	247.78
	034787365	S/S Polo	Invoice	04/20/2026	S/S Polo	001-504-522-20-31-07	68.32
	034812436	Uniform Metal Badge (x2)	Invoice	04/21/2026	Uniform Metal Badge (x2)	001-504-522-20-31-07	317.26
	034814289	Industrial Pants (x2)	Invoice	04/22/2026	Industrial Pants (x2)	001-504-522-20-31-07	341.02
	034814382	Paxton 1/4 Zip Sweater	Invoice	04/22/2026	Paxton 1/4 Zip Sweater	001-504-522-20-31-07	103.86
	034839193	Shorline Jacket (x5)	Credit Memo	04/23/2026	Shorline Jacket (x5)	001-504-522-20-31-07	-752.55
	034839890	Double Lace Front Hat Strap	Invoice	04/24/2026	Double Lace Front Hat Strap	001-504-522-20-31-07	16.72
	034839899	W/P Job Shirt 2.0 (x2)	Invoice	04/24/2026	W/P Job Shirt 2.0 (x2)	001-504-522-20-31-07	168.34
	034858652	L/S Chief Shirt	Invoice	04/27/2026	L/S Chief Shirt	001-504-522-20-31-07	180.73
	034872766	Nomex Vertix Navy Cargo Pant	Invoice	04/28/2026	Nomex Vertix Navy Cargo Pant	001-504-522-20-31-07	217.51
	034872782	Nomex IIIA Firefighter Pant (x2)	Invoice	04/28/2026	Nomex IIIA Firefighter Pant (x2)	001-504-522-20-31-07	339.38
	034872783	Nomex Vertix Navy Cargo Pants (x2)	Invoice	04/28/2026	Nomex Vertix Navy Cargo Pants (x2)	001-504-522-20-31-07	439.79
	034872784	Nomex Vertix Navy Cargo Pants	Invoice	04/28/2026	Nomex Vertix Navy Cargo Pant	001-504-522-20-31-07	217.71
	034887021	Paxton 1/4 Zip Sweatshirt, Nomex Car	Invoice	04/29/2026	Paxton 1/4 Zip Sweatshirt, Nomex Car	001-504-522-20-31-07	324.81
	034887024	Firefighter Long Sleeve Shirt	Invoice	04/29/2026	Firefighter Long Sleeve Shirt	001-504-522-20-31-07	170.57
	034887091	Firefighter Long Sleeve Shirt	Invoice	04/29/2026	Firefighter Long Sleeve Shirt	001-504-522-20-31-07	178.77
	034900565	Paxton 1/4 Zip Sweatshirt	Invoice	04/30/2026	Paxton 1/4 Zip Sweatshirt	001-504-522-20-31-07	104.91
	034900703	Station Wear Pants (Cargo Pockets)	Invoice	04/30/2026	Station Wear Pants (Cargo Pockets)	001-504-522-20-31-07	146.74
	034915587	Blank Embroiderable Patch (BLANK)	Invoice	05/01/2026	Blank Embroiderable Patch (BLANK)	001-504-522-20-31-07	8.28
	034915591	Blank Embroiderable Patch (BLANK) x4	Invoice	05/01/2026	Blank Embroiderable Patch (BLANK) x4	001-504-522-20-31-07	33.14
	034915595	Blank Embroiderable Patch (BLANK)	Invoice	05/01/2026	Blank Embroiderable Patch (BLANK)	001-504-522-20-31-07	8.28
	034915603	Shorline Jacket	Invoice	05/01/2026	Shorline Jacket	001-504-522-20-31-07	180.13
	034950372	S/S Chief Shirt	Invoice	05/05/2026	S/S Chief Shirt	001-504-522-20-31-07	156.70
	034956080	Duty Boots	Invoice	05/05/2026	Duty Boots	001-504-522-20-31-07	176.52
	034956089	Duty Boots	Invoice	05/05/2026	Duty Boots	001-504-522-20-31-07	176.52
	034956092	Duty Boots	Invoice	05/05/2026	Duty Boots	001-504-522-20-31-07	176.52
	034956093	Duty Boots	Invoice	05/05/2026	Duty Boots	001-504-522-20-31-07	176.52
	034956098	Duty Boots	Invoice	05/05/2026	Duty Boots	001-504-522-20-31-07	176.52
	034956264	Duty Boots	Invoice	05/05/2026	Duty Boots	001-504-522-20-31-07	176.52
	034961490	Custom Leather Wallet Badge Holder	Invoice	05/05/2026	Custom Leather Wallet Badge Holder	001-504-522-20-31-07	41.35

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
1593	GLATFELTER SPECIALTY BENEFIT: 140271134	26-1192 District Group Term Life Insurance	Invoice	04/02/2026	Dist. Group Term Life Insurance (Fire Pre	001-501-522-30-20-14	26,672.44
					Distrct Group Term Life Insurance (Adn	001-502-522-10-20-14	1,440.18
					Distrct Group Term Life Insurance (Adn	001-513-522-10-20-14	2,185.80
					Distrct Group Term Life Insurance (Adn	001-517-522-10-20-14	579.90
					Distrct Group Term Life Insurance (Adn	001-517-522-10-20-14	869.76
					Distrct Group Term Life Insurance (Adn	001-517-522-10-20-14	972.72
					Distrct Group Term Life Insurance (Pub	050-511-522-60-20-14	1,963.20
					District Group Term Life Insurance (EM	001-515-522-30-20-14	526.20
					District Group Term Life Insurance (Fin	001-509-522-20-20-14	752.70
					District Group Term Life Insurance (Logis	001-503-522-10-20-14	3,326.22
					District Group Term Life Insurance (Par	001-507-522-50-20-14	1,892.52
					District Group Term Life Insurance (Sup	001-508-522-20-20-14	3,386.40
					District Group Term Life Insurance (Tra	001-504-522-20-20-14	7,130.88
	140277134	Pro-Rated Basic Life Premium	Invoice	04/02/2026	Pro-Rated Basic Life Premium Admin	001-506-522-45-20-14	704.82
					Pro-Rated Basic Life Premium Finance/	001-502-522-10-20-14	-330.21
					Pro-Rated Basic Life Premium Firre Pre	001-503-522-10-20-14	60.47
					Pro-Rated Basic Life Premium Part Tim	001-505-522-30-20-14	509.94
					Pro-Rated Basic Life Premium Shop	001-509-522-20-20-14	1,792.45
					Pro-Rated Basic Life Premium Supressi	050-511-522-60-20-14	-592.79
						001-504-522-20-20-14	-498.72
0238	GRAINGER	26-1193					6,449.00
	9872925517	Shop Parts	Invoice	04/08/2026	Shop Parts	050-511-522-60-34-01	389.43
	9885656489	Station Operating Supplies	Invoice	04/20/2026	Station Operating Supplies	001-507-522-50-31-00	242.99
	9886459487	Station Operating Supplies	Invoice	04/20/2026	Station Operating Supplies	001-507-522-50-31-00	1,192.85
	9886459495	Station Operating Supplies	Invoice	04/26/2020	Station Operating Supplies	001-507-522-50-31-00	596.37
	9886459503	Station Operating Supplies	Invoice	04/20/2026	Station Operating Supplies	001-507-522-50-31-00	359.60
	9896512002	Bay Exhaust Blower Motor Replaceme	Invoice	04/28/2026	Bay Exhaust Blower Motor Replaceme	001-507-522-50-48-00	254.60
	9896614766	Station Operating Supplies - ST32	Invoice	04/28/2026	Station Operating Supplies - ST32	001-507-522-50-31-00	390.42
	9896614774	Station Operating Supplies - ST31	Invoice	04/28/2026	Station Operating Supplies - ST31	001-507-522-50-31-00	665.32
	9896614782	Station Operating Supplies - Admin Bldg	Invoice	04/28/2026	Station Operating Supplies - Admin Bldg	001-507-522-50-31-00	175.02
	9903537067	Station Operating Supplies - ST71	Invoice	05/04/2026	Station Operating Supplies - ST71	001-507-522-50-31-00	955.76
	9903587526	Station Operating Supplies - ST33	Invoice	05/04/2026	Station Operating Supplies - ST33	001-507-522-50-31-00	416.64
	9903610583	Station Operating Supplies - ST72	Invoice	05/04/2026	Station Operating Supplies - ST72	001-507-522-50-31-00	288.34
	9904740355	Station Operating Supplies - ST77	Invoice	05/05/2026	Station Operating Supplies - ST77	001-507-522-50-31-00	452.26
	9906950572	Traffic Stripping Paint 1gl (BAY) - ST81	Invoice	05/06/2026	Traffic Stripping Paint 1gl (BAY) - ST81	001-507-522-50-48-00	69.40
2593	HAMILTON MEDICAL, INC. 23509190	26-1194 BiTrac masks and T1 breathing circuit	Invoice	05/01/2026	BiTrac masks and T1 breathing circuit	001-509-522-30-31-01	5,314.85
0258	HILL STREET CLEANERS 14637	26-1195 Uniform Repairs, Alteratns & Name/Pa	Invoice	05/01/2026	Uniform Repairs, Alteratns & Name/Pa	001-504-522-20-31-07	484.11
0260	HUGHES FIRE EQUIPMENT, INC 640704	26-1196 Shop Parts	Invoice	04/17/2026	Shop Parts	050-511-522-60-34-01	128.23

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1878	IMS ALLIANCE 26-1055 26-1104	26-1197 Passport Name Tag (x6) Passport Name Tag (x6)	Invoice Invoice	04/21/2026 04/27/2026	Passport Name Tag (x6) Passport Name Tag (x6)	001-504-522-20-31-01 001-504-522-20-31-01	39.68 19.84 19.84
0276	IRON MOUNTAIN INC 203089915	26-1198 OffSite Server Data Storage Services (N	Invoice	04/30/2026	OffSite Server Data Storage Services (N	001-513-522-10-41-04	1,000.21 1,000.21
0277	ISOUTSOURCE CW324492 CW324597 CW324907	26-1199 IT Services IT Services IT Services	Invoice Invoice Invoice	04/15/2026 04/30/2026 04/30/2026	IT Services IT Services IT Services	001-513-522-10-41-04 001-513-522-10-41-04 001-513-522-10-41-04	29,434.40 13,931.65 266.94 15,235.81
1545	JEFF DICKINSON INV15393	26-1200 Per Diem Travel Reimbursement IMT T	Invoice	05/03/2026	Per Diem Travel Reimbursement IMT T	001-506-522-45-43-00	234.00 234.00
1682	JOE BASTA INV15388	26-1201 Per Diem Travel Reimbursement FDIC :	Invoice	04/30/2026	Per Diem Travel Reimbursement FDIC :	001-506-522-45-43-00	624.43 624.43
0305	JUSTYN SHEVLIN INV15387	26-1202 Per Diem Travel Reimb. 2026 FDIC Internat	Invoice	04/29/2026	Per Diem Travel Reimb. 2026 FDIC Internat	001-506-522-45-43-00	3,464.89 3,464.89
2168	KARLI MORRISON INV15317	26-1203 Uniform Pant Reimbursement 2026	Invoice	04/20/2026	Uniform Pant Reimbursement 2026	001-504-522-20-31-07	180.00 180.00
0312	KENNY'S TRUCK PARTS & REPAIR 80795	26-1204 Shop Parts	Invoice	02/26/2026	Shop Parts	050-511-522-60-34-01	16.68 16.68
2423	KERRY PRAY INV15394	26-1205 2026-2029 Work Boot Allowance Reim	Invoice	04/21/2026	2026-2029 Work Boot Allowance Reim	050-511-522-60-31-01	212.69 212.69
0349	L.N. CURTIS & SONS INV1062783	26-1206 Bunker Boots	Invoice	04/27/2026	Bunker Boots	303-504-594-20-64-04	2,015.81 2,015.81
1954	LAKE STEVENS ATHLETIC CLUB 81702	26-1207 Monthly Gym Membership (May 2026	Invoice	05/01/2026	Monthly Gym Membership (May 2026	001-510-522-20-49-00	109.00 109.00
1879	LAKE STEVENS SEWER DISTRICT ST82-MAY2026	26-1208 Sewer - ST 82 (Account 3655.01)	Invoice	05/01/2026	Sewer - ST 82	001-507-522-50-47-02	554.45 554.45
1879	LAKE STEVENS SEWER DISTRICT ST81-MAY2026	26-1209 Sewer - ST 81 (Account 6681.01)	Invoice	05/01/2026	Sewer - ST 81	001-507-522-50-47-02	563.18 563.18
2312	LAURA GONZALEZ INV15392	26-1210 Tuition Reimbursement CUS (Winter 2026)	Invoice	04/23/2026	Tuition Reimbursement CUS (Winter 2026)	001-503-522-45-49-02	2,350.00 2,350.00
1835	LEAH SCHOOF INV15386	26-1211 Per Diem Travel Reimb. 2026 NPELRA (Invoice	04/27/2026	Per Diem Travel Reimb. 2026 NPELRA (001-502-522-10-43-00	473.54 473.54
1596	LEMAY MOBILE SHREDDING 2930335S185 4930337S185	26-1212 OnSite Mobile Shredding Services - ST OnSite Mobile Shredding Services - ST	Invoice Invoice	05/01/2026 05/01/2026	OnSite Mobile Shredding Services - ST OnSite Mobile Shredding Services - ST	001-502-522-10-41-01 001-502-522-10-41-01	118.82 59.41 59.41

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	Payable Number	Payable Description					Distribution Amount
0343	LIFE-ASSIST INC	26-1213					12,502.92
	2075831	Medications & Medical Supplies	Invoice	03/02/2026	Medications & Medical Supplies	001-509-522-30-31-01	2,652.09
	2075862	Medications & Medical Supplies	Invoice	03/02/2026	Medications & Medical Supplies	001-509-522-30-31-01	1,772.32
	2105356	Medical Supplies	Invoice	04/20/2026	Medical Supplies	001-509-522-30-31-01	820.39
	2109730	Medical Supplies	Invoice	04/27/2026	Medical Supplies	001-509-522-30-31-01	154.77
	2111072	Medications & Medical Supplies	Invoice	04/28/2026	Medications & Medical Supplies	001-509-522-30-31-01	817.47
	2111738	Medications & Medical Supplies	Invoice	04/29/2026	Medications & Medical Supplies	001-509-522-30-31-01	2,765.56
	2111922	Medical Supplies	Invoice	04/30/2026	Medical Supplies	001-509-522-30-31-01	6.03
	2112158	Medical Supplies	Invoice	04/29/2026	Medical Supplies	001-509-522-30-31-01	35.19
	2114681	Medical Supplies	Invoice	05/06/2026	Medical Supplies	001-509-522-30-31-01	1,503.22
	2114719	Medical Supplies	Invoice	05/04/2026	Medical Supplies	001-509-522-30-31-01	1,895.93
	2119220	Medications & Medical Supplies	Invoice	05/06/2026	Medications & Medical Supplies	001-509-522-30-31-01	79.95
2469	LION GROUP INC.	26-1214					646.86
	300053158	Bunker Gear Cleaning, Repairs & Alterations	Invoice	04/09/2026	Bunker Gear Cleaning, Repairs & Alterations	001-504-522-20-48-11	646.86
0352	LOWE'S	26-1215					251.92
	977654-QPMUHI	Shop Parts	Invoice	04/21/2026	Shop Parts	050-511-522-60-34-01	44.66
	978433-QPMUHQ	Shop Parts	Credit Memo	04/21/2026	Shop Parts	050-511-522-60-34-01	-44.66
	978443-QPMUHR	Shop Parts	Invoice	04/21/2026	Shop Parts	050-511-522-60-34-01	42.58
	984018-QOSYPG	Black Spray Paint (Semi-Gloss) (x4) - ST	Invoice	04/15/2026	Black Spray Paint (Semi-Gloss) (x4) - ST	001-507-522-50-31-00	45.64
	984440-QLFRRO	Compressed air line repair parts - ST32	Invoice	03/19/2026	Compressed air line repair parts - ST32	001-507-522-50-48-00	31.10
	988514-QJRXWL	Weber Spirit gas grill for station use - ST32	Invoice	03/08/2026	Weber Spirit gas grill for station use - ST32	001-507-522-50-35-00	83.13
	991344-QMOIIV	Quikrete 50 lb play sand (Spill Respons	Invoice	03/30/2026	Quikrete 50 lb play sand (Spill Respons	001-507-522-50-31-00	7.46
	994442-QNSYNB	6 ft 4-prong dryer power cord (Replaced)	Invoice	04/08/2026	6 ft 4-prong dryer power cord (Replaced)	001-507-522-50-31-00	42.01
2630	MCKENNA MORRELLI	26-1216					110.00
	INV15321	2026 Admin Uniform Footwear Reimb	Invoice	04/22/2026	2026 Admin Uniform Footwear Reimb	001-504-522-20-31-07	110.00
1613	MELISSA JENKINS	26-1217					2,014.59
	INV15389	Workhuman Conference 2026 – Per D	Invoice	05/05/2026	Workhuman Conference 2026 – Per D	001-503-522-10-43-00	2,014.59
2513	MES SERVICE COMPANY, LLC	26-1218					27,117.61
	IN2263254	SCBA Service Repairs (Battery/Gasket/Evaluation)	Invoice	01/01/2026	SCBA Service Repairs (Battery/Gasket/Evaluation)	001-504-522-20-48-12	386.42
	IN2355484	SCBA Service Repairs (Battery/Hose/Evaluation)	Invoice	01/01/2026	SCBA Service Repairs (Battery/Hose/Evaluation)	001-504-522-20-48-12	1,590.16
	IN2366770	SCBA Service Repairs (Valve/Gasket/Evaluation)	Invoice	01/01/2026	SCBA Service Repairs (Valve/Gasket/Evaluation)	001-504-522-20-48-12	849.94
	IN2369494	Cobra Combat Attack Hose	Invoice	10/29/2025	Cobra combat attack hose 1.75" CC Colo	303-504-594-20-64-00	3,506.75
					Cobra combat attack hose 2.25" CC Colo	303-504-594-20-64-00	2,427.75
	IN2447835	Custom Rosenbauer Steering Gear & S	Invoice	02/17/2026	Custom Rosenbauer Steering Gear & S	001-504-522-20-48-01	3,211.56
	IN2458104	SCBA 45 Minute Bottles	Invoice	03/10/2026	SCBA 45/5500 Minute Bottles w/valves	303-504-594-20-64-01	14,780.41
	IN2500874	SCBA Flow Test & Parts	Invoice	05/06/2026	SCBA Flow Test & Parts	001-504-522-20-48-12	364.62
2608	MES-SEAWESTERN, INC	26-1219					5,877.39
	IN2488886	All Purpose Fiber Glass Hooks	Invoice	04/21/2026	All Purpose Fiber Glass Hooks	001-504-522-20-48-11	615.03
	IN2493781	SCBA 3M Scott TM Cap Band Assembly (Parts)	Invoice	04/27/2026	SCBA 3M Scott TM Cap Band Assembly (Parts)	001-504-522-20-48-12	463.70
	IN2497870	Structural Helmet Parts.	Invoice	04/30/2026	Structural helmet parts	001-504-522-20-31-10	3,273.82
	IN2499088	SCBA Repair & Maintenance (Parts)	Invoice	05/04/2026	SCBA Repair & Maintenance (Parts)	001-504-522-20-48-12	1,524.84

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	Payable Number	Payable Description					Distribution Amount
0380	MONROE PARTS HOUSE INC - N/A	26-1220					6,699.03
	068424	Shop Parts	Invoice	04/01/2026	Shop Parts	050-511-522-60-34-01	58.21
	068429	Shop Parts	Credit Memo	04/01/2026	Shop Parts	050-511-522-60-34-01	-39.38
	068430	Shop Parts	Invoice	04/01/2026	Shop Parts	050-511-522-60-34-01	6.96
	068433	Shop Parts	Credit Memo	04/01/2026	Shop Parts	050-511-522-60-34-01	-68.90
	068445	Shop Parts	Invoice	04/01/2026	Shop Parts	050-511-522-60-34-01	35.42
	068580	Shop Parts	Invoice	04/02/2026	Shop Parts	050-511-522-60-34-01	32.09
	068630	Shop Parts	Invoice	04/02/2026	Shop Parts	050-511-522-60-34-01	38.61
	068676	Shop Parts	Invoice	04/02/2026	Shop Parts	050-511-522-60-34-01	49.44
	068678	Shop Parts	Invoice	04/02/2026	Shop Parts	050-511-522-60-34-01	601.98
	068709	Shop Parts	Invoice	04/02/2026	Shop Parts	050-511-522-60-34-01	54.01
	068788	Shop Parts	Credit Memo	04/03/2026	Shop Parts	050-511-522-60-34-01	-88.61
	069255	Shop Parts	Invoice	04/06/2026	Shop Parts	050-511-522-60-34-01	19.08
	069325	Shop Parts	Invoice	04/07/2026	Shop Parts	050-511-522-60-34-01	15.08
	069344	Shop Parts	Invoice	04/07/2026	Shop Parts	050-511-522-60-34-01	769.73
	069358	Shop Tools & Equipment Repair/Maint	Invoice	04/07/2026	Shop Tools & Equipment Repair/Maint	050-511-522-60-48-01	24.05
	069359	Shop Parts	Invoice	04/07/2026	Shop Parts	050-511-522-60-34-01	16.15
	069421	Shop Parts	Invoice	04/07/2026	Shop Parts	050-511-522-60-34-01	64.86
	069449	Shop Parts	Invoice	04/07/2026	Shop Parts	050-511-522-60-34-01	64.70
	069460	Shop Parts	Credit Memo	04/07/2026	Shop Parts	050-511-522-60-34-01	-39.38
	069469	Shop Parts	Invoice	04/07/2026	Shop Parts	050-511-522-60-34-01	24.01
	069507	Shop Parts	Invoice	04/07/2026	Shop Parts	050-511-522-60-34-01	47.56
	069547	Shop Parts	Invoice	04/08/2026	Shop Parts	050-511-522-60-34-01	47.56
	069581	Air Compressor Oil - Logistics	Invoice	04/08/2026	Air Compressor Oil - Logistics	001-507-522-50-31-00	12.02
	069738	Shop Parts	Invoice	04/09/2026	Shop Parts	050-511-522-60-34-01	23.39
	069752	Shop Parts	Invoice	04/09/2026	Shop Parts	050-511-522-60-34-01	151.99
	069809	Shop Parts	Invoice	04/09/2026	Shop Parts	050-511-522-60-34-01	44.30
	069870	Shop Parts	Invoice	04/09/2026	Shop Parts	050-511-522-60-34-01	53.86
	069913	Shop Parts	Credit Memo	04/09/2026	Shop Parts	050-511-522-60-34-01	-24.01
	069914	Shop Parts	Credit Memo	04/09/2026	Shop Parts	050-511-522-60-34-01	-22.63
	069939	Shop Parts	Invoice	04/10/2026	Shop Parts	050-511-522-60-34-01	542.12
	069957	Shop Parts	Invoice	04/10/2026	Shop Parts	050-511-522-60-34-01	16.06
	069995	Shop Parts	Credit Memo	04/10/2026	Shop Parts	050-511-522-60-34-01	-10.94
	070011	Shop Parts	Invoice	04/10/2026	Shop Parts	050-511-522-60-34-01	22.96
	070062	Shop Parts	Invoice	04/10/2026	Shop Parts	050-511-522-60-34-01	74.15
	070298	Shop Parts	Invoice	04/13/2026	Shop Parts	050-511-522-60-34-01	179.47
	070303	Shop Parts	Invoice	04/13/2026	Shop Parts	050-511-522-60-34-01	24.01
	070304	Shop Parts	Credit Memo	04/13/2026	Shop Parts	050-511-522-60-34-01	-24.01
	070352	Shop Parts	Invoice	04/13/2026	Shop Parts	050-511-522-60-34-01	117.88
	070370	Shop Parts	Credit Memo	04/13/2026	Shop Parts	050-511-522-60-34-01	-61.46
	070445	Shop Parts	Invoice	04/13/2026	Shop Parts	050-511-522-60-34-01	601.98
	070629	Shop Parts	Credit Memo	04/14/2026	Shop Parts	050-511-522-60-34-01	-88.61
	070669	Shop Parts	Invoice	04/15/2026	Shop Parts	050-511-522-60-34-01	14.54

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	Payable Number	Payable Description					Distribution Amount
	070779	Shop Parts	Invoice	04/15/2026	Shop Parts	050-511-522-60-34-01	140.86
	070783	Shop Parts	Invoice	04/15/2026	Shop Parts	050-511-522-60-34-01	25.97
	070807	Shop Parts	Invoice	04/16/2026	Shop Parts	050-511-522-60-34-01	40.57
	070819	Shop Parts	Invoice	04/16/2026	Shop Parts	050-511-522-60-34-01	16.06
	070881	Shop Parts	Invoice	04/16/2026	Shop Parts	050-511-522-60-34-01	181.23
	070912	Shop Parts	Invoice	04/16/2026	Shop Parts	050-511-522-60-34-01	19.74
	070939	Shop Parts	Invoice	04/16/2026	Shop Parts	050-511-522-60-34-01	319.58
	070981	Shop Parts	Credit Memo	04/17/2026	Shop Parts	050-511-522-60-34-01	-65.32
	070983	Shop Parts	Credit Memo	04/17/2026	Shop Parts	050-511-522-60-34-01	-14.79
	071107	Shop Parts	Invoice	04/17/2026	Shop Parts	050-511-522-60-34-01	32.75
	071132	Shop Parts	Credit Memo	04/17/2026	Shop Parts	050-511-522-60-34-01	-40.57
	071631	Shop Parts	Invoice	05/06/2026	Shop Parts	050-511-522-60-34-01	139.17
	071837	Shop Parts	Invoice	04/22/2026	Shop Parts	050-511-522-60-34-01	4.15
	071854	Shop Parts	Invoice	04/22/2026	Shop Parts	050-511-522-60-34-01	23.39
	071856	Shop Parts	Invoice	04/22/2026	Shop Parts	050-511-522-60-34-01	2.46
	071858	Shop Parts	Credit Memo	04/22/2026	Shop Parts	050-511-522-60-34-01	-15.06
	071866	Shop Parts	Credit Memo	04/22/2026	Shop Parts	050-511-522-60-34-01	-39.38
	071910	Shop Parts	Invoice	04/23/2026	Shop Parts	050-511-522-60-34-01	125.32
	071945	Shop Parts	Invoice	04/23/2026	Shop Parts	050-511-522-60-34-01	111.53
	072056	Shop Parts	Invoice	04/24/2026	Shop Parts	050-511-522-60-34-01	93.64
	072108	Shop Parts	Invoice	04/24/2026	Shop Parts	050-511-522-60-34-01	33.47
	072124	Shop Parts	Invoice	04/24/2026	Shop Parts	050-511-522-60-34-01	64.82
	072160	Shop Parts	Invoice	04/24/2026	Shop Parts	050-511-522-60-34-01	9.40
	072482	Shop Parts	Invoice	04/27/2026	Shop Parts	050-511-522-60-34-01	188.93
	072547	Shop Parts	Credit Memo	04/27/2026	Shop Parts	050-511-522-60-34-01	-19.69
	072648	Shop Parts	Invoice	04/28/2026	Shop Parts	050-511-522-60-34-01	6.75
	072662	Shop Parts	Invoice	04/28/2026	Shop Parts	050-511-522-60-34-01	128.04
	072760	Shop Parts	Invoice	04/28/2026	Shop Parts	050-511-522-60-34-01	16.39
	072839	Shop Parts	Invoice	04/29/2026	Shop Parts	050-511-522-60-34-01	4.37
	072841	Shop Parts	Credit Memo	04/29/2026	Shop Parts	050-511-522-60-34-01	-4.80
	072892	Shop Parts	Invoice	04/29/2026	Shop Parts	050-511-522-60-34-01	302.04
	072960	Shop Parts	Credit Memo	04/29/2026	Shop Parts	050-511-522-60-34-01	-65.64
	072991	Shop Parts	Credit Memo	04/29/2026	Shop Parts	050-511-522-60-34-01	-81.80
	073001	Shop Parts	Invoice	04/29/2026	Shop Parts	050-511-522-60-34-01	48.44
	073010	Shop Parts	Invoice	04/29/2026	Shop Parts	050-511-522-60-34-01	48.44
	073047	Shop Parts	Invoice	04/30/2026	Shop Parts	050-511-522-60-34-01	381.77
	073057	Shop Parts	Invoice	04/30/2026	Shop Parts	050-511-522-60-34-01	258.79
	073098	Shop Parts	Invoice	04/30/2026	Shop Parts	050-511-522-60-34-01	8.85
	073121	Shop Parts	Invoice	04/30/2026	Shop Parts	050-511-522-60-34-01	345.59
	073171	Shop Parts	Invoice	04/30/2026	Shop Parts	050-511-522-60-34-01	562.96
	073187	Shop Parts	Credit Memo	04/30/2026	Shop Parts	050-511-522-60-34-01	-19.69
1904	NATIONAL TESTING NETWORK, I	26-1221					850.00
	28674	Background Investigation (New Hire - Shop)	Invoice	04/30/2026	Background Investigation (New Hire - Shop)	050-517-522-10-49-06	850.00

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2365	NOAH COMPTON	26-1222					2,004.24
	INV15379	Per Diem Reimb. – Milwaukee Honor (Invoice	04/20/2026	Per Diem Reimb. – Milwaukee Honor (001-506-522-45-43-00	1,812.99
	INV15380	Pediatric Advanced Life Support (PALS)	Invoice	04/21/2026	Pediatric Advanced Life Support (PALS)	001-506-522-45-49-37	191.25
2252	ODP BUSINESS SOLUTIONS, LLC	26-1223					956.27
	465459827001	Sharpie's, EXPO Markers, Glue 300pk -	Invoice	04/24/2026	Sharpie's, EXPO Markers, Glue 300pk -	001-502-522-10-31-00	88.85
	465610980001	Printer Ink and Pens	Invoice	04/15/2026	Printer Ink and Pens	001-502-522-10-31-00	411.24
	466116274001	RuberBands, Pencil Holder, Lysol Wipe:	Invoice	04/17/2026	RuberBands, Pencil Holder, Lysol Wipe	001-502-522-10-31-00	37.53
						001-502-522-10-35-00	2.62
	466116597002	Headphone Stand - Admin	Invoice	04/20/2026	Headphone Stand - Admin	001-502-522-10-35-00	29.31
	466116599001	Cellphone Stand	Invoice	04/17/2026	Cellphone Stand	001-502-522-10-35-00	20.78
	466655964001	Highlighters,Tissues,Pens,Paper,Notep:	Invoice	04/17/2025	Highlighters,Tissues,Pens,Paper,Notep:	001-502-522-10-31-00	309.42
						001-502-522-10-35-00	20.13
	466764055001	Commercial TCell Odor Control Refill	Invoice	04/17/2026	Commercial TCell Odor Control Refill	001-502-522-10-31-00	36.39
0185	OPERATIVE IQ	26-1224					4,499.43
	INV4038	Operative IQ License/Maintenance Fees	Invoice	05/01/2026	Facility Management License Fee (Logist	001-513-522-10-49-04	776.88
					Fleet Mgmt Licenses/Sandbox Mainte	001-513-522-10-49-04	1,132.95
					Operative IQ Inventory/Asset Mngmnt	001-513-522-10-49-04	2,481.70
					RFID Data Service License Fee	001-513-522-10-49-04	107.90
0451	PACIFIC POWER BATTERIES	26-1225					165.72
	948614	Shop Parts	Invoice	04/23/2026	Shop Parts	050-511-522-60-34-01	165.72
0464	PERFORMANCE RADIATOR PACIF	26-1226					417.91
	9449158	Shop Parts	Invoice	04/23/2026	Shop Parts	050-511-522-60-34-01	417.91
0466	PETROCARD, INC.	26-1227					2,643.42
	C015970	OnSite Mobile Fueling Service - ST 71,	Invoice	04/17/2026	OnSite Mobile Fueling Service - ST 71,	001-504-522-20-32-00	1,321.71
						001-509-522-20-32-00	1,321.71
0483	PUGET SOUND ENERGY	26-1228					544.56
	ST77-MARAPR26	Natural Gas - ST 77 (220031644044)	Invoice	04/17/2026	Natural Gas - ST 77 (220031644044)	001-507-522-50-47-03	544.56
0483	PUGET SOUND ENERGY	26-1229					769.99
	ST71-MARAPR26	Natural Gas - ST 71 (220031644036)	Invoice	04/15/2026	Natural Gas - ST 71 (220031644036)	001-507-522-50-47-03	769.99
0483	PUGET SOUND ENERGY	26-1230					410.38
	ST72-MARAPR26	Natural Gas - ST 72 (220031644069)	Invoice	04/17/2026	Natural Gas - ST 72 (220031644069)	001-507-522-50-47-03	410.38
0484	PURCELL TIRE & SERVICE CENTE	26-1231					2,037.08
	24283642	Shop Parts	Invoice	04/28/2026	Shop Parts	050-511-522-60-34-01	2,037.08
2632	RANDALL HATORI	26-1232					152.34
	INV15385	Duty Boot Reimbursement	Invoice	04/28/2026	Duty Boot Reimbursement	001-504-522-20-31-07	152.34
2420	RENEWAL REMODELLING AND R	26-1233					15,325.47
	49	Project Bid (Kitchen Countertop/Rebui	Invoice	04/15/2026	Project Bid (Kitchen Countertop/Rebui	001-507-522-50-48-00	15,325.47
0494	REPUBLIC SERVICES #197	26-1234					177.21
	0197-003693353	Recycling - ST 32	Invoice	04/30/2026	Recycling - ST 32	001-507-522-50-47-04	177.21

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0494	REPUBLIC SERVICES #197 0197-003692401	26-1235 Refuse - ST 31	Invoice	04/30/2026	Refuse - ST 31	001-507-522-50-47-04	403.57 403.57
0494	REPUBLIC SERVICES #197 0197-003693036	26-1236 Recycling - ST 31	Invoice	04/30/2026	Recycling - ST 31	001-507-522-50-47-04	1,146.86 1,146.86
0494	REPUBLIC SERVICES #197 0197-003693051	26-1237 Refuse - Admin Building	Invoice	04/30/2026	Refuse - Admin Building	001-507-522-50-47-04 300-507-522-50-47-00	360.99 184.10 176.89
0494	REPUBLIC SERVICES #197 0197-003693097	26-1238 Refuse - ST 32	Invoice	04/30/2026	Refuse - ST 32	001-507-522-50-47-04	327.57 327.57
0517	S & P DESIGN INC 15337	26-1239 SRFR Admin Uniform (PES & Mel)	Invoice	04/28/2026	SRFR Admin Uniform (PES & Mel)	001-504-522-20-31-07	790.85 790.85
0544	SILVER LAKE WATER & SEWER DI ST77-APR26	26-1240 Water & Sewer - ST 77	Invoice	04/30/2026	Water & Sewer - ST 77	001-507-522-50-47-02	154.01 154.01
0544	SILVER LAKE WATER & SEWER DI ST77FM-APR26	26-1241 Water (Fire Meter) - ST 77	Invoice	04/30/2026	Water (Fire Meter) - ST 77	001-507-522-50-47-02	213.10 213.10
0546	SISKUN POWER EQUIPMENT 492096	26-1242 Two saws for wild land overhead rigs.	Invoice	04/23/2026	Two saws for wildland overhead rigs.	001-514-522-20-35-01	4,293.09 4,293.09
0550	SMARSH INC INV-350930	26-1243 Electronic Communications Archiving Services	Invoice	04/30/2026	Electronic Communications Archiving Services	001-513-522-10-41-04	45.12 45.12
1547	SNOHOMISH COUNTY 911 9341	26-1244 Monthly Dispatch Services (Assessmen	Invoice	05/01/2026	Monthly Dispatch Services (Assessmer	001-504-528-00-41-00 001-509-528-00-41-00	102,111.65 18,428.79 73,715.17
	9363	Monthly EPCR	Invoice	05/01/2026	Monthly Electronic Patient Care Reporting	001-509-528-00-41-00	4,516.19
	9376	Managed Laptop Leases (Monthly)	Invoice	05/01/2026	Managed Laptop Leases (Monthly)	303-504-591-22-70-00 303-509-591-22-70-00	1,187.00 1,715.17 2,549.33
0565	SNOHOMISH COUNTY PUD 136324965	26-1245 Electricity - ST 31	Invoice	04/20/2026	Electricity - ST 31	001-507-522-50-47-01	2,053.13 2,053.13
0565	SNOHOMISH COUNTY PUD 168801167	26-1246 Electricity - ST 32	Invoice	04/27/2026	Electricity - ST 32	001-507-522-50-47-01	247.53 247.53
0565	SNOHOMISH COUNTY PUD 106623913	26-1247 Electricity - ST 83	Invoice	04/29/2026	Electricity - ST 83	001-507-522-50-47-01	474.93 474.93
0565	SNOHOMISH COUNTY PUD 119803096	26-1248 Electricity - ST 71	Invoice	04/27/2026	Electricity - ST 71	001-507-522-50-47-01	1,502.59 1,502.59
0565	SNOHOMISH COUNTY PUD 129691194	26-1249 Electricity - Admin Bldg	Invoice	04/17/2026	Electricity - Admin Bldg	001-507-522-50-47-01 300-507-522-50-47-00	1,191.82 607.83 583.99

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Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
0565	SNOHOMISH COUNTY PUD 109912541	26-1250 Electricity - ST 74/Logistics Bldg	Invoice	04/21/2026	Electricity - ST 74/Logistics Bldg	001-507-522-50-47-01	139.29
0565	SNOHOMISH COUNTY PUD 162506175	26-1251 Electricity - ST 33	Invoice	04/24/2026	Electricity - ST 33	001-507-522-50-47-01	975.81
1536	SNOHOMISH REGIONAL FIRE & R EXCISE TAX-APR26	26-1252 Sales & Use Tax - April 2026	Invoice	05/01/2026	Sales & Use Tax - April026	001-502-522-10-49-08	18,492.08
					Sales & Use Tax - April026	001-506-522-45-49-00	1,533.14
					Sales & Use Tax - April026	001-506-522-45-49-02	596.90
					Sales & Use Tax - April026	001-506-522-45-49-23	145.11
					Sales & Use Tax - April026	001-506-522-45-49-23	1,265.57
					Sales & Use Tax - April026	001-509-522-20-35-00	291.04
					Sales & Use Tax - April026	001-509-522-20-41-02	248.16
					Sales & Use Tax - April026	001-509-522-45-49-02	194.56
					Sales & Use Tax - April026	001-514-522-20-31-09	26.79
					Sales & Use Tax - April026	001-514-522-20-35-03	392.54
					Sales & Use Tax - April026	001-514-522-20-35-03	13,798.27
1536	SNOHOMISH REGIONAL FIRE & R FIRE-05/04/2026	26-1253 Apparatus Fleet Maintenance Services	Invoice	05/04/2026	Apparatus Fleet Maintenance Services	001-504-522-20-48-01	170,592.58
					Apparatus Fleet Maintenance Services	001-509-522-20-48-01	117,843.42
							52,749.16
0567	SNURE LAW OFFICE, PSC APR2026	26-1254 Monthly Attorney Services (April 2026)	Invoice	05/01/2026	Monthly Attorney Services (April 2026)	001-512-522-10-41-03	4,284.00
0572	SPEEDWAY CHEVROLET 149925	26-1255 Shop Parts	Invoice	04/23/2026	Shop Parts	050-511-522-60-34-01	188.45
	149935	Shop Parts	Invoice	04/23/2026	Shop Parts	050-511-522-60-34-01	174.95
							13.50
2057	SPRAGUE PEST SOLUTIONS 6132643	26-1256 Pest Control Perimeter Services (Trianr	Invoice	04/28/2026	Pest Control Perimeter Services (Trianr	001-507-522-50-41-00	1,122.75
	6132644	Monthly Pest Control Services - ST 33	Invoice	04/27/2026	Monthly Pest Control Services - ST 33	001-507-522-50-41-00	160.03
	6165994	Monthly Pest Control Servcs - ST 74/Logistics Bldg	Invoice	04/20/2026	Monthly Pest Control Servcs - ST 74/Logistics Bldg	001-507-522-50-41-00	158.47
	6165995	Monthly Pest Control Services - ST 73	Invoice	04/22/2026	Monthly Pest Control Services - ST 73	001-507-522-50-41-00	132.02
	6165999	Monthly Pest Control Services - ST 77	Invoice	04/21/2026	Monthly Pest Control Services - ST 77	001-507-522-50-41-00	133.23
	6166000	Monthly Pest Control Services - ST 72	Invoice	04/25/2026	Monthly Pest Control Services - ST 72	001-507-522-50-41-00	132.02
	6166001	Monthly Pest Control Services - ST 71	Invoice	04/25/2026	Monthly Pest Control Services - ST 71	001-507-522-50-41-00	142.82
	6200545	Monthly Pest Control Services - ST 32	Invoice	05/06/2026	Monthly Pest Control Services - ST 32	001-507-522-50-41-00	132.02
							132.14
0580	STATE OF WA DEPARTMENT OF I EXCISE TAX-APR26	26-1257 Sales & Use Tax - April 2026 (600-355-	Invoice	05/01/2026	Sales & Use Tax - April 2026 (600-355-	630-512-589-00-00-00	18,492.08
							18,492.08
2184	STERICYCLE, INC. 8014162001	26-1258 Biohazardous/Medical Waste Disposal	Invoice	04/30/2026	Biohazardous/Medical Waste Disposal	001-509-522-20-41-06	125.32
							125.32
2634	STRATEGIES 360 INV34356	26-1259 Market Research, Communications & Digital Market	Invoice	04/30/2026	Market Research, Communications & Digital Market	001-502-522-10-41-01	29,068.00
							29,068.00

Docket of Claims Register

Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
2415	SUPERIOR SEPTIC SERVICE, LLC	26-1260					5,650.49
	28998756	Septic Tank Maint. (Pumped 1700gl Tank)	Invoice	04/24/2026	Septic Tank Maint. (Pumped 1700gl Tank)	001-507-522-50-48-00	1,310.77
	28999007	Septic Tank Maint. (Pumped Septic Tank)	Invoice	04/21/2026	Septic Tank Maint. (Pumped Septic Tank)	001-507-522-50-48-00	1,155.02
	29002131	Septic Tank Maint. (Pumped 1000gl Tank)	Invoice	05/01/2026	Septic Tank Maint. (Pumped 1000gl Tank)	001-507-522-50-48-00	874.66
	29002204	Septic Tank Maint. (Pumped 1500gl Tank)	Invoice	04/28/2026	Septic Tank Maint. (Pumped 1500gl Tank)	001-507-522-50-48-00	1,186.17
	29233244	Septic Tank Maint. (Pumped 1400gl Tank)	Invoice	05/05/2026	Septic Tank Maint. (Pumped 1400gl Tank)	001-507-522-50-48-00	1,123.87
0587	SYSTEMS DESIGN WEST, LLC	26-1261					15,080.69
	20261064	EMS Transport Billing Monthly Service	Invoice	05/07/2026	EMS Transport Billing Monthly Service	001-509-522-20-41-05	15,080.69
1645	TELEFLEX, LLC	26-1262					4,655.00
	9511465865	Medical Supplies ('EZ-IO' Needle & Sta	Invoice	04/20/2026	Medical Supplies ('EZ-IO' Needle & Sta	001-509-522-30-31-01	3,990.00
	9511497426	Medical Supplies ('EZ-IO' Needle & Sta	Invoice	04/28/2026	Medical Supplies ('EZ-IO' Needle & Sta	001-509-522-30-31-01	665.00
2307	THE RESCUE SOURCE & RESCUE :	26-1263					1,709.65
	139751-02	New dry suits	Invoice	04/27/2026	drysuits	001-514-522-20-31-09	1,709.65
2305	THE SEPTIC GROUP	26-1264					9,438.31
	85213753	Installation Services,Fuel Surcharge & En	Invoice	05/05/2026	Installation Services,Fuel Surcharge & En	001-507-594-50-62-33	9,438.31
1624	TK ELEVATOR CORPORATION	26-1265					3,711.86
	3009239976	Elevator Maintenance (Annual) - ST 33	Invoice	02/01/2026	Elevator Maintenance (Annual) - ST 33	001-507-522-50-48-00	3,602.46
	4800000245	Elevator Maintenance (Fuel Surcharge)	Invoice	04/17/2026	Elevator Maintenance (Fuel Surcharge)	001-507-522-50-48-00	109.40
2517	TOTAL LANDSCAPE CORPORATIC	26-1266					6,132.71
	11119	Landscape Maintenance (All Stations) - Apr	Invoice	04/30/2026	Landscape Maintenance (All Stations) - Apr	001-507-522-50-41-00	6,132.71
0610	TRUE NORTH EMERGENCY EQUI	26-1267					1,865.84
	A25494	Shop Parts	Invoice	04/17/2026	Shop Parts	050-511-522-60-34-01	217.75
	A25497	Shop Parts	Invoice	04/17/2026	Shop Parts	050-511-522-60-34-01	36.35
	A25513	Shop Parts	Invoice	04/20/2026	Shop Parts	050-511-522-60-34-01	320.53
	A25543	Shop Parts	Invoice	04/22/2026	Shop Parts	050-511-522-60-34-01	1,291.21
0614	TYLER TECHNOLOGIES INC	26-1268					48,280.38
	C1100-00267144	ERP Pro Annual Fees/Content Manage	Invoice	04/01/2026	ERP Pro Annual Fees/Content Manage	001-513-522-10-49-04	48,280.38

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APPKT02145 - 05.12.2026 Board Meeting - ER

Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
0624	U.S. BANK NATIONAL ASSOCIATI USBANK-APR26	26-1269 District Credit Card Charges - April 202	Invoice	04/27/2026	17 GAL Tub x3 Extension Cord x3	001-506-522-45-31-03	53,573.42
					2026 Co-Response Conference Reg - Ri	001-506-522-45-49-02	464.45
					2026 Co-Response Conference Reg - V	001-506-522-45-49-02	250.00
					2026 Co-Response Conference Reg - V	001-506-522-45-49-02	287.50
					2026 Force	001-506-522-45-49-02	-37.50
					26 GIS Conference Reg - Sexton	001-515-522-30-49-06	575.00
					26-01 Recruit Class Guidon Flag	001-516-522-45-49-02	550.00
					AA IN FLIGHT WIFI - AYER	001-506-522-45-31-03	22.96
					AA IN FLIGHT WIFI - AYER	001-517-522-10-43-00	28.00
					Ace Parking Everett	001-517-522-10-43-00	11.00
					Airfare - Park	001-515-522-30-49-06	4.00
					Airfare from CFED Conference - Read	001-506-522-45-43-00	481.81
					Airfare to CFED - Read	001-509-522-20-43-00	338.41
					Airline Coupling, First Aid Kit, :Large To	001-509-522-20-43-00	326.20
					Airport Parking for FDIC - Dimonda	001-507-522-50-31-00	261.25
					Amazon	001-506-522-45-43-00	130.74
					Apple iCloud storage for inspectors IPa	001-517-522-10-49-06	131.27
					Apple iCloud storage for inspectors IPa	001-505-522-30-35-00	2.99
					Apple iCloud storage for inspectors IPa	001-505-522-30-35-00	2.99
					Apple iCloud storage for inspectors IPa	001-505-522-30-35-00	2.99
					Apple iCloud storage for inspectors IPa	001-505-522-30-35-00	2.99
					Apple iCloud storage for inspectors IPa	001-505-522-30-35-00	2.99
					Background Check (WSP)	001-517-522-10-49-06	22.00
					Ball Chain Brass Tags	001-517-522-10-49-06	22.00
					Blinds for Logistics Office Space	001-505-522-30-35-00	147.23
					Blinds for Vargas Office	001-507-522-50-48-00	323.00
					Buisness Cards for Stout & Morelli	001-507-522-50-35-00	97.24
					Candy for Monroe Easter Egg Hunt Eve	001-502-522-10-31-00	72.17
					Ceiling Tiles	001-515-522-30-31-01	87.96
					CFED Conf. Reg Wiginton	001-507-522-50-31-00	277.38
					Chainsaw Oil	001-506-522-45-49-02	625.00
					ChatGPT Plus Subscription	001-504-522-20-31-01	28.98
					ChatGPT Plus Subscription	001-517-522-10-49-04	21.88
					Check bag Fee WorkHuman - Quevedc	001-517-522-10-49-04	21.88
					Check bag Fee WorkHuman - Quevedc	001-517-522-10-43-00	35.00
					Civilian LifeSaver Coins	001-517-522-10-43-00	35.00
					Coffee for LT MSO Testing	001-502-522-10-49-07	830.35
					Coffee for LT Testing	001-506-522-45-31-03	45.76
					Construction Debris Dump Fee	001-506-522-45-31-03	67.64
					Construction Debris Dump Fee	001-507-522-50-48-00	90.00
					Construction Debris Dump Fee	001-507-522-50-48-00	30.00
					Construction Debris Recycling	001-507-522-50-48-00	111.00
					COSTCO - AYER	001-507-522-50-48-00	91.00
						001-517-522-10-49-06	196.78

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
	USBANK-APR26	District Credit Card Charges - April 202	Invoice	04/27/2026	Couch for Station 71 LT Office	001-504-522-20-31-01	2,481.69
					DEF Fluid for Logistics Trucks	001-507-522-50-31-00	90.57
					Deposit for Annual Banquet 2027	001-502-522-10-49-07	200.00
					Donuts for Interviews	001-517-522-10-49-06	29.31
					Donuts for LT Testing	001-506-522-45-31-03	27.93
					Drive Ratchet & Flexhead Ratchet	001-507-522-50-35-00	49.21
					Dryer for Logistics	001-507-522-50-31-00	755.29
					Electrical Requirment for Fire Pump Bc	001-505-522-30-49-02	15.45
					Ergonomic Mouse and Keyboard Set	001-513-522-10-35-00	131.27
					Etsy	001-506-522-45-31-03	112.91
					Evidence Cans x11 Evidence Tent Num	001-505-522-30-35-00	1,014.29
					FDIC Conf 26 Lodging - Basta	001-506-522-45-43-00	714.87
					Fire Investigation Scene Tools	001-505-522-30-35-00	844.22
					Fire Protection Pub.	001-515-522-30-49-06	107.21
					Fire Rescue Int Airfaire - Titland	001-506-522-45-43-00	572.80
					First Responder Jack 60" L82	001-504-522-20-35-00	299.67
					Flag Cases for Honor Guard	001-504-522-20-31-01	163.92
					FlippingBook Monthly Subscription	001-513-522-10-49-04	135.66
					Gas for Cans at ST82	001-504-522-20-32-00	25.77
					Glacier West Monroe Storage Rent	001-507-522-50-45-00	237.00
					Grok AI Subscription	001-505-522-30-49-04	300.00
					Hose Elbow BR33	001-504-522-20-35-00	363.06
					Hotel Charge - Dimonda	001-506-522-45-43-00	7.02
					HRCI Pro: Benefits PProgram - MAttern	001-517-522-10-49-04	299.25
					IAFC Conf Reg 26 - Titland	001-506-522-45-49-02	745.00
					Int Code Council Annual Membership -	001-505-522-30-49-02	470.00
					James G Murphy	001-507-522-50-31-00	197.80
					Ladder Inspection Airpoirt Parking	001-507-522-50-43-00	148.00
					Lake Stevens Best Storage Rent x2	001-507-522-50-45-00	360.00
					Lake Stevens Chamber x4	001-502-522-10-49-06	100.00
					Lateral Hire Intervie Lunches	001-517-522-10-49-06	440.08
					Lateral Hire Interview Lunches	001-517-522-10-49-06	464.91
					Lateral Hire Interview Lunches	001-517-522-10-49-06	141.14
					Leadership Summit Lodging	001-502-522-10-43-00	2,851.73
					LeaderShip Summit Meals	001-506-522-45-43-00	465.30
					Liquid IV 30pk x14	001-504-522-20-31-01	473.06
					Lodging for NPLERA	001-502-522-10-43-00	1,434.85
					Lodging for WorkHuman Conference -	001-503-522-10-43-00	365.26
					Lodging for WorkHuman Conference -	001-503-522-10-43-00	365.26
					LT MSO Testing Lunch	001-506-522-45-31-03	544.90
					LT MSO Testing Snacks	001-506-522-45-31-03	34.89
					LT Testing Snacks	001-506-522-45-31-03	60.50
					Lunch for CPR/First Aid Training	001-502-522-10-49-06	490.65

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
	USBANK-APR26	District Credit Card Charges - April 202	Invoice	04/27/2026	Lundquist Airfare	001-502-522-10-43-00	32.66
					Lundquist Airfare	001-502-522-10-43-00	476.80
					LYFT 4/17 - AYER	001-517-522-10-43-00	33.33
					LYFT 4/18 - AYER	001-517-522-10-43-00	28.74
					LYFT 4/19 - AYER	001-517-522-10-43-00	6.89
					LYFT 4/22 - AYER	001-517-522-10-43-00	32.20
					MailChimp Subscription	001-515-522-30-49-04	21.88
					Maltby Pizza & Pasta	001-509-522-20-49-04	76.19
					MARRIOT CHARLOTTE AYER	001-517-522-10-43-00	1.00
					Medication Organizer	001-509-522-20-49-04	361.01
					Metal Detector, Force Entry Tool, Pry B	001-505-522-30-35-00	1,887.57
					Microsoft 365 Monthly Licenses	001-513-522-10-49-04	15.32
					Monroe Chamber Luncheon x5	001-502-522-10-49-06	85.00
					Monroe Farmers Market Booth Sign U	001-502-522-10-49-06	160.00
					Monroe Rotary Dues	001-502-522-10-49-01	100.00
					NeoGoc Online Training - Quevedo	001-517-522-45-49-02	30.00
					NEOGOV - AYER	001-517-522-10-49-06	30.00
					Network Solutions - Renewal of Domain	001-505-522-10-49-04	10.94
					Octagon Brass Tags	001-505-522-30-35-00	113.28
					OPIQ Conf Lodging - Vargas	001-507-522-50-43-00	807.18
					OplQ Lodging - Reece	001-507-522-50-43-00	807.18
					Paint for Chief Park's Office	001-507-522-50-48-00	100.04
					Paint Kits/Tools	001-507-522-50-35-00	42.59
					PALS Course Reg	001-509-522-45-49-02	285.00
					PALS Course Reg	001-509-522-45-49-02	285.00
					Peer Support Orientation for New Hires	001-506-522-45-31-03	123.11
					Postage for Controlled Substance Forr	001-509-522-20-49-04	11.95
					Propane ST81	001-504-522-20-31-01	54.48
					Propane ST81	001-504-522-20-31-01	27.24
					Public Surplus Item Shipping	001-507-522-50-49-00	25.33
					Reg 26 Fire Prevention Leadership Conf.	001-505-522-45-49-02	300.00
					Report of Sale Receipt for Ford Escape	001-507-522-50-49-00	18.54
					Rope Bags x2	001-504-522-20-35-00	54.77
					Run Review Snacks	001-509-522-20-49-04	118.25
					Run Review Snacks	001-509-522-20-49-04	4.31
					Safeway	001-509-522-20-49-04	35.77
					Science Alliance Membership	001-510-522-20-49-01	99.00
					Security Pro-Pointer	001-505-522-30-35-00	218.80
					Shop Parts	050-511-522-60-34-01	1,750.57
					Shop Parts	050-511-522-60-34-01	73.60
					Shop Parts	050-511-522-60-34-01	224.15
					Shop Parts	050-511-522-60-34-01	275.00
					Shop Parts	050-511-522-60-34-01	-88.96

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APPKT02145 - 05.12.2026 Board Meeting - ER

Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
	USBANK-APR26	District Credit Card Charges - April 202	Invoice	04/27/2026	Shop Parts	050-511-522-60-34-01	37.19
					ShutterFly	001-502-522-10-31-00	252.68
					Sky Valley Chamber Luncheon - Messe	001-502-522-10-49-06	30.00
					SlyBroadCast Subscription	001-517-522-10-49-04	60.00
					Snacks for CPR/First Aid Training	001-502-522-10-49-06	43.56
					SPRINGHILL SUITES CHARLOTTE - AYE	001-517-522-10-43-00	-1.00
					SPRINGHILL SUITES CHARLOTTE - AYE	001-517-522-10-43-00	557.29
					SRFR Flags for Honor Guard	001-504-522-20-31-01	1,190.55
					ST31 Fitness Room Sand	001-506-522-45-35-00	7.85
					ST33 Septic Tank License SnoCo Health	001-507-522-50-48-00	390.00
					ST71 Window Screens	001-507-522-50-35-00	1,531.16
					ST81 Boundry Line Adjustment	300-507-594-50-62-00	1,196.14
					ST81 Fridge	001-507-522-50-35-00	1,967.39
					ST83 Storage Rack	001-507-522-50-31-00	203.79
					Starlink Subscription	001-514-522-20-31-09	50.00
					Surplus Item Shipping	001-507-522-50-41-00	28.10
					Swiftwater Training Snacks	001-514-522-20-31-09	182.65
					Tarp and Cart	001-504-522-20-35-00	25.86
						001-507-522-50-35-00	98.14
					Tarps for E82	001-504-522-20-31-01	149.81
					TDA Training Supplies - Push Broom+Caution	001-506-522-45-31-03	48.05
					The Science Of Leading Class -Park	001-506-522-45-49-02	1,094.89
					Thermal Fuse fot Dryer	001-507-522-50-48-00	67.19
					Tool Boxes for TR31	001-514-522-20-35-04	295.61
					UBER 4/23 - AYER	001-517-522-10-43-00	168.98
					Uber for NPFLRA	001-506-522-45-43-00	30.98
					Urban Wildland Conf Lodging - Welch	001-506-522-45-43-00	467.04
					Urban Wildland Conf Parking- Welch	001-506-522-45-43-00	121.60
					Vacuum Bags	001-507-522-50-35-00	210.92
					Vacuum for Admin	001-507-522-50-35-00	355.52
					Vimeo annual Subscription - Comm. Me	001-513-522-10-49-04	157.54
					Vimeo Subscription	001-506-522-45-49-00	984.60
					WAGIS Annual Membership - Sexton	001-516-522-30-49-02	25.00
					WALGREENS - AYER	001-517-522-10-49-06	10.37
					Water Delivery for Shop (Primo)	050-511-522-60-31-04	57.37
					Water Delivery for Shop (Primo)	050-511-522-60-31-04	51.58
					Water Rescue Head Lamps	001-514-522-20-31-09	3,087.27
					WESTIN CHARLOTTE - AYER	001-517-522-10-43-00	860.91
					WESTIN CHARLOTTE - AYER	001-517-522-10-43-00	860.91
					Witmer Cost Adjustment	001-505-522-30-35-00	-214.41
					WorkHuman Conf Lodging - Vargas	001-503-522-10-43-00	365.26
					WorkHuman Lodging	001-517-522-10-43-00	365.26
					WorkHuman Lodging	001-517-522-10-43-00	365.26

Docket of Claims Register

Vendor #	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
	USBANK-APR26	District Credit Card Charges - April 202	Invoice	04/27/2026	Zoom Subscription	001-515-522-30-49-04	349.86
2221	ULINE, INC 207300153	26-1270 Furniture for Logistics stock room & super	Invoice	04/27/2026	Furniture for Logistics stock room & super	001-507-522-50-35-00	2,983.01
	207300154	Furniture for Logistics stock room & super	Invoice	04/27/2026	Furniture for Logistics stock room & super	001-507-522-50-35-00	2,724.05
							258.96
0622	UNITED PARCEL SERVICE 000042W7X8186	26-1271 Freight Charges (IT Department)	Invoice	05/04/2026	Freight Charges (IT Department)	050-511-522-60-34-01	35.27
0040	VESTIS 6560754397	26-1272 Shop Supplies/Uniform Rental/Laundr	Invoice	04/23/2026	Shop Supplies/Uniform Rental/Laundr	050-511-522-60-41-04	140.33
	6560754398	Maint. Srvc Towels, Floor Mat & Mop	Invoice	04/23/2026	Maint. Srvc Towels, Floor Mat & Mop	001-507-522-50-48-00	62.84
	6560757972	Shop Supplies/Uniform Rental/Laundr	Invoice	04/30/2026	Shop Supplies/Uniform Rental/Laundr	050-511-522-60-41-04	16.40
0646	WASHINGTON FIRE CHIEFS ER-2026-713	26-1273 2026 WFC Administrative Support Confer	Invoice(x7)	04/23/2026	2026 WFC Administrative Support Confer	001-513-522-45-49-02	61.09
0643	WASHINGTON STATE DEPARTME 18026564	26-1274 Chap Chainsaw (x2)	Invoice	05/05/2026	Chap Chainsaw (x2)	001-504-522-20-48-02	3,630.90
2129	WEX BANK 112413380	26-1275 Apparatus Fuel	Invoice	04/30/2026	Apparatus Fuel - EMS/Suppression	001-504-522-20-32-00	245.51
					Apparatus Fuel - Shop	001-509-522-20-32-00	245.51
						050-511-522-60-32-00	379.71
0665	WHELEN ENGINEERING COMPAN 884182	26-1276 Shop Parts	Invoice	04/27/2026	Shop Parts	050-511-522-60-34-01	30,998.01
2011	ZIPLY FIBER ST73-MAYJUN26	26-1277 Fax & Alarm Connection Services - ST 73	Invoice	05/10/2026	Fax & Alarm Connection Services - ST 73	001-513-522-50-42-01	280.94
2011	ZIPLY FIBER ADMIN-APRMAY26	26-1278 Fire Alarm Phone Lines/Connection - Adm	Bill	04/28/2026	Fire Alarm Phone Lines/Connection - Adm	001-513-522-50-42-01	345.55
							211.54
Total Claims: 152						Total Payment Amount:	1,969,141.96

Snohomish Regional Fire and Rescue Claims Voucher Summary

05/11/2026

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Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures: _____

Voucher	Payee/Claimant	1099 Default	Amount
26-1127	49ER COMMUNICATIONS, INC.		176.35
26-1128	A.W. REHN & ASSOCIATES		28.00
26-1129	ACROSS THE STREET PRODUCTIONS		4,951.00
26-1130	ACTIVE911, INC		2,268.08
26-1131	ALDERWOOD AUTO GLASS		504.33
26-1132	ALL BATTERY SALES AND SERVICE		712.89
26-1133	ALLI CONNECT, INC		14,940.00
26-1134	ALLISON LONG		336.00
26-1135	ALLSTREAM BUSINESS US, INC		513.64
26-1136	ALLSTREAM BUSINESS US, INC		651.51
26-1137	AMAZON CAPITAL SERVICES, INC		5,183.52
26-1138	ARI PHOENIX INC		2,768.92
26-1139	ASTOUND BUSINESS SOLUTIONS		8,936.01
26-1140	AT&T MOBILITY LLC		4,724.94
26-1141	B&H FIRE AND SECURITY		269.75
26-1142	BICKFORD MOTORS, INC.		1,039.56
26-1143	BOUND TREE MEDICAL, LLC		1,184.59
26-1144	BRANDON HUBER		675.25
26-1145	BRANDON VARGAS		633.89
26-1146	BRAUN NORTHWEST INC		852,161.68
26-1147	BRAVO ENVIROMENTAL NW, INC.		2,594.15
26-1148	BRET LITTEN		1,921.13
26-1149	BRYSON SALES & SERVICE OF WA		98.78
26-1150	CANON FINANCIAL SERVICES INC		382.93
26-1151	CASCADE HEALTH CLINIC		1,225.00
26-1152	CDW GOVERNMENT		155,665.94
26-1153	CENTRAL SUPPLY INTERNATIONAL		20,555.85
26-1154	CENTRAL WELDING SUPPLY		1,311.10
26-1155	CHRISTENSEN, INC		548.71
26-1156	CITY OF LAKE STEVENS		1,159.52
26-1157	CITY OF MONROE		685.28

Page Total 1,088,808.30

Cumulative Total 1,088,808.30

Snohomish Regional Fire and Rescue Claims Voucher Summary

05/11/2026

Page 2 of 5

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures: _____

Voucher	Payee/Claimant	1099 Default	Amount
26-1158	CITY OF MONROE		601.20
26-1159	CITY OF MONROE		620.05
26-1160	CITY OF MONROE		955.78
26-1161	CITY OF MONROE		47,446.15
26-1162	CIVICPLUS, LLC		12,392.18
26-1163	CLEARFLY COMMUNICATIONS		775.69
26-1164	COMCAST BUSINESS		330.48
26-1165	COMCAST BUSINESS		825.65
26-1166	COMCAST BUSINESS		47.30
26-1167	COMDATA INC.		2,945.00
26-1168	COURIERWEST		2,464.65
26-1169	CROSS VALLEY WATER DISTRICT		389.74
26-1170	CROSS VALLEY WATER DISTRICT		854.42
26-1171	CROSS VALLEY WATER DISTRICT		994.05
26-1172	CROWN FIRE PROTECTION		426.21
26-1173	CSD ATTORNEYS AT LAW P.S.		12,438.00
26-1174	CURALINC HEALTHCARE		720.20
26-1175	DANIEL KINDIG		13.11
26-1176	DARKHORSE EMERGENCY LP		55,603.64
26-1177	DENISE MATTERN		561.41
26-1178	DIRECTV, LLC		132.93
26-1179	DMITRIY SURKANOV		866.81
26-1180	DONNA BRESKE & ASSOCIATES, LLC		5,172.50
26-1181	DRUG FREE BUSINESS		93.00
26-1182	EASTSIDE INTEGRATIVE MEDICINE		4,262.00
26-1183	ELECTRONIC BUSINESS MACHINES		684.54
26-1184	ELITE LOCK & SAFE		76.58
26-1185	ENDURIS WASHINGTON		180.00
26-1186	ESO SOLUTIONS, INC		1,666.57
26-1187	EVERGREEN POWER SYSTEMS, INC		2,990.45
26-1188	FASTFIELD, INC.		1,026.61

Page Total

158,556.90

Cumulative Total

1,247,365.20

Snohomish Regional Fire and Rescue Claims Voucher Summary

05/11/2026

Page 3 of 5

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures: _____

Voucher	Payee/Claimant	1099 Default	Amount
26-1189	FIRST CLASS BUILDING SUPPLY AND SERVICES		2,687.00
26-1190	FP MAILING SOLUTIONS		179.92
26-1191	GALLS, LLC		4,528.51
26-1192	GLATFELTER SPECIALTY BENEFITS		26,672.44
26-1193	GRAINGER		6,449.00
26-1194	HAMILTON MEDICAL, INC.		5,314.85
26-1195	HILL STREET CLEANERS		484.11
26-1196	HUGHES FIRE EQUIPMENT, INC		128.23
26-1197	IMS ALLIANCE		39.68
26-1198	IRON MOUNTAIN INC		1,000.21
26-1199	ISOUTSOURCE		29,434.40
26-1200	JEFF DICKINSON		234.00
26-1201	JOE BASTA		624.43
26-1202	JUSTYN SHEVLIN		3,464.89
26-1203	KARLI MORRISON		180.00
26-1204	KENNY'S TRUCK PARTS & REPAIR		16.68
26-1205	KERRY PRAY		212.69
26-1206	L.N. CURTIS & SONS		2,015.81
26-1207	LAKE STEVENS ATHLETIC CLUB		109.00
26-1208	LAKE STEVENS SEWER DISTRICT		554.45
26-1209	LAKE STEVENS SEWER DISTRICT		563.18
26-1210	LAURA GONZALEZ		2,350.00
26-1211	LEAH SCHOOF		473.54
26-1212	LEMAY MOBILE SHREDDING		118.82
26-1213	LIFE-ASSIST INC		12,502.92
26-1214	LION GROUP INC.		646.86
26-1215	LOWE'S		251.92
26-1216	MCKENNA MORRELLI		110.00
26-1217	MELISSA JENKINS		2,014.59
26-1218	MES SERVICE COMPANY, LLC		27,117.61
26-1219	MES-SEAWESTERN, INC		5,877.39

Page Total

136,357.13

Cumulative Total

1,383,722.33

Snohomish Regional Fire and Rescue Claims Voucher Summary

05/11/2026

Page 4 of 5

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures: _____

Voucher	Payee/Claimant	1099 Default	Amount
26-1220	MONROE PARTS HOUSE INC - NAPA		6,699.03
26-1221	NATIONAL TESTING NETWORK, INC.		850.00
26-1222	NOAH COMPTON		2,004.24
26-1223	ODP BUSINESS SOLUTIONS, LLC		956.27
26-1224	OPERATIVE IQ		4,499.43
26-1225	PACIFIC POWER BATTERIES		165.72
26-1226	PERFORMANCE RADIATOR PACIFIC, LLC		417.91
26-1227	PETROCARD, INC.		2,643.42
26-1228	PUGET SOUND ENERGY		544.56
26-1229	PUGET SOUND ENERGY		769.99
26-1230	PUGET SOUND ENERGY		410.38
26-1231	PURCELL TIRE & SERVICE CENTER		2,037.08
26-1232	RANDALL HATORI		152.34
26-1233	RENEWAL REMODELLING AND REPAIRS, LLC		15,325.47
26-1234	REPUBLIC SERVICES #197		177.21
26-1235	REPUBLIC SERVICES #197		403.57
26-1236	REPUBLIC SERVICES #197		1,146.86
26-1237	REPUBLIC SERVICES #197		360.99
26-1238	REPUBLIC SERVICES #197		327.57
26-1239	S & P DESIGN INC		790.85
26-1240	SILVER LAKE WATER & SEWER DISTRICT		154.01
26-1241	SILVER LAKE WATER & SEWER DISTRICT		213.10
26-1242	SISKUN POWER EQUIPMENT		4,293.09
26-1243	SMARSH INC		45.12
26-1244	SNOHOMISH COUNTY 911		102,111.65
26-1245	SNOHOMISH COUNTY PUD		2,053.13
26-1246	SNOHOMISH COUNTY PUD		247.53
26-1247	SNOHOMISH COUNTY PUD		474.93
26-1248	SNOHOMISH COUNTY PUD		1,502.59
26-1249	SNOHOMISH COUNTY PUD		1,191.82
26-1250	SNOHOMISH COUNTY PUD		139.29

Page Total

153,109.15

Cumulative Total

1,536,831.48

Snohomish Regional Fire and Rescue Claims Voucher Summary

05/11/2026

Page 5 of 5

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
26-1251	SNOHOMISH COUNTY PUD		975.81
26-1252	SNOHOMISH REGIONAL FIRE & RESCUE		18,492.08
26-1253	SNOHOMISH REGIONAL FIRE & RESCUE		170,592.58
26-1254	SNURE LAW OFFICE, PSC		4,284.00
26-1255	SPEEDWAY CHEVROLET		188.45
26-1256	SPRAGUE PEST SOLUTIONS		1,122.75
26-1257	STATE OF WA DEPARTMENT OF REVENUE		18,492.08
26-1258	STERICYCLE, INC.		125.32
26-1259	STRATEGIES 360		29,068.00
26-1260	SUPERIOR SEPTIC SERVICE, LLC		5,650.49
26-1261	SYSTEMS DESIGN WEST, LLC		15,080.69
26-1262	TELEFLEX, LLC		4,655.00
26-1263	THE RESCUE SOURCE & RESCUE 3 INTERNATIONAL		1,709.65
26-1264	THE SEPTIC GROUP		9,438.31
26-1265	TK ELEVATOR CORPORATION		3,711.86
26-1266	TOTAL LANDSCAPE CORPORATION		6,132.71
26-1267	TRUE NORTH EMERGENCY EQUIPMENT		1,865.84
26-1268	TYLER TECHNOLOGIES INC		48,280.38
26-1269	U.S. BANK NATIONAL ASSOCIATION		53,573.42
26-1270	ULINE, INC		2,983.01
26-1271	UNITED PARCEL SERVICE		35.27
26-1272	VESTIS		140.33
26-1273	WASHINGTON FIRE CHIEFS		3,630.90
26-1274	WASHINGTON STATE DEPARTMENT OF NATURAL RESOURCES		245.51
26-1275	WEX BANK		30,998.01
26-1276	WHELEN ENGINEERING COMPANY		280.94
26-1277	ZIPLY FIBER		345.55
26-1278	ZIPLY FIBER		211.54

Page Total 432,310.48

Cumulative Total 1,969,141.96



BOARD OF FIRE COMMISSIONERS MEETING MINUTES

SNOHOMISH REGIONAL FIRE & RESCUE

SRFR Station 31 Training Room / Via Zoom

163 Village Court, Monroe, WA 98272

April 23, 2026, 1730 hours

CALL TO ORDER

Chairman Steinruck called the meeting to order at 1730 hours. In attendance were Commissioner Alsin, Commissioner Edwards, Commissioner Elmore, Vice Chairman Fay, Commissioner Schaub, Chairman Steinruck, and Commissioner Waugh; and via Zoom was District Secretary Snure.

PUBLIC COMMENT

N/A

UNION COMMENT

N/A

DISTRICT HIGHLIGHTS

Proclamation: National Volunteer Week

Assistant Chief Lundquist recognized all those who volunteer to take care of our communities, as they are the backbone of our communities. He commented we couldn't do it without them, and it is our pleasure to recognize them this evening. Commissioner Elmore presented a proclamation in honor of our community volunteers.

Proclamation: Administrative Professionals Day

Assistant Chief Lundquist thanked our Administrative Professionals who are the heart and soul of the District. Chairman Steinruck presented a proclamation in honor of our Administrative Professionals. He commented that we appreciate our Administrative Professionals every day.

CHIEF'S REPORT

Assistant Chief Lundquist commented that it has been a very busy week with various training events. We have a Fire & Life Safety Educator Class going on in the West Battalion, and a Fire Inspector Basic Training at Station 31. He thanked Chief Park and Deputy Chief McConnell for participating as judges at the Fernwood Elementary Science Fair last Friday. He also mentioned a couple upcoming retirement ceremonies for Lieutenant Dave Swearingen at 9am Friday, May 1st and Deputy Fire Marshal / Union President Craig Fisher at 11am Friday, May 1st.



SNOHOMISH REGIONAL FIRE & RESCUE

COMMISSIONER REPORTS

Meeting	Chair	Last Mtg.	Next Mtg.	Reporting
Capital Facilities	Schaub	3/16/26	5/18/26	No
Finance Committee	Steinruck	3/26/26	5/28/26	No
Sno911	Waugh	3/19/26	4/28/26	No
Sno-Isle Commissioners	Fay	4/2/26	5/7/26	No
Leadership Meeting	Schaub	1/22/26	6/4/26	No
Policy Committee	Schaub	4/9/26	5/14/26	No
Community Advisory Committee	TBD	11/12/25	6/10/26	No
Labor Management	Steinruck	3/30/26	5/4/26	No
Intergovernance Committee	Elmore	2/26/26	TBD	No
Lake Stevens City Council	Steinruck	4/14/26	4/28/26	Yes
Monroe City Council	TBD	4/14/26	4/28/26	Yes

Lake Stevens City Council – Chairman Steinruck mentioned that the Lake Stevens City Council Meeting mainly focused on their recruitment process for the new mayor.

Monroe City Council – Commissioner Elmore mentioned that the Monroe City Council Meeting included extensive public comment about development concerns, they made three commission appointments approved by the council, there was a nice review of the human services program, and a discussion of the preannexation zoning for the Davis property.

COMMITTEE MEETING MINUTES

CONSENT AGENDA

Approval of Vouchers

Benefits Vouchers: 26-1101 to 26-1110; (\$876,763.04)

AP Vouchers: 26-0971 to 26-1100; (\$393,856.64)

AP Vouchers: 26-1111; (\$73,770.89)

Approval of Payroll

April 15, 2026 Payroll (\$1,729,623.55)

Approval of Minutes

Approve Regular Board Meeting Minutes April 9, 2026

Motion to approve the Consent Agenda as submitted.

Motion by Commissioner Elmore and 2nd by Commissioner Edwards.

On Vote 7/0.



OLD BUSINESS

Discussion

N/A

Action

N/A

NEW BUSINESS

Discussion

2025 Response System Performance & Analysis

Deputy Chief McConnell presented the 2025 Response System Performance Gap Analysis. He acknowledged our Strategic Analysis team, Vriti and Elsa, for their hard work identifying potential areas for improvement within our response system. He also mentioned his appreciation for our partnerships with Sno911 and Darkhorse Emergency; and he thanked our front-line crews and Battalion Chiefs for their diligence with the incident reporting. Presentation highlights include the following:

- Reduce Call Processing Times
 - Call processing time for EMS incidents continue to trend above agency benchmarks.
 - Non-Compliant EMS Response Times
 - High Call Processing Times for EMS
 - Strategy to Improve Call Processing Times
- Redeployment Analysis of the West Battalion
 - Unit Reliability Comparison
 - Strategy: Improve West Battalion Deployment Method
- Continued Improvement of Turnout Times
 - Turnout Times: Success Story
 - Turnout Times: Opportunity of Improvement
- Closing Thoughts
 - We are working closely with Sno911 to reduce Call Processing Times.
 - Redeployment may offer incremental improvement in the West Battalion.
 - Turnout Times: Strong improvement in 2025, more work to do.

May 14 Scheduling Conflict

Chairman Steinruck mentioned there is a scheduling conflict with the next Regular Commissioner Meeting and the upcoming Academy Graduation date. The Board agreed they would like to reschedule the Commissioner Meeting.

Motion to change the May 14, 2026 Regular Commissioner Meeting date to 5:30pm May 12, 2026.

Motion by Commissioner Elmore and 2nd by Vice Chairman Fay.

On Vote 7/0.



Motion to amend the previous motion to include the approval of Resolution 2026-4 which changes the Regular Commissioner Meeting date from May 14 to May 12.
 Motion by Commissioner Alsin and 2nd by Commissioner Elmore.
 On Vote 7/0.

Action
 N/A

GOOD OF THE ORDER
 N/A

ATTENDANCE CHECK
Next Regular Commissioner Meeting
 Chairman Steinruck confirmed that the next Regular Commissioner Meeting has been rescheduled for Tuesday, May 12, 2026 at 1730 hours at the Station 31 Training Room/Zoom.

EXECUTIVE SESSION
 N/A

ADJOURNMENT

Motion to adjourn at 1812 hours.
 Motion by Commissioner Elmore and 2nd by Commissioner Edwards.
 On Vote 7/0.

 Commissioner Davin Alsin

 Commissioner Jeff Schaub

 Commissioner Rick Edwards

 Chairman Jim Steinruck

 Commissioner Troy Elmore

 Commissioner Roy Waugh

 Vice Chairman Randy Fay



OLD BUSINESS

DISCUSSION





SRFR - FIRE STATIONS 32 & 81

Progressive Design-Build Process

Design (Phase 1C)

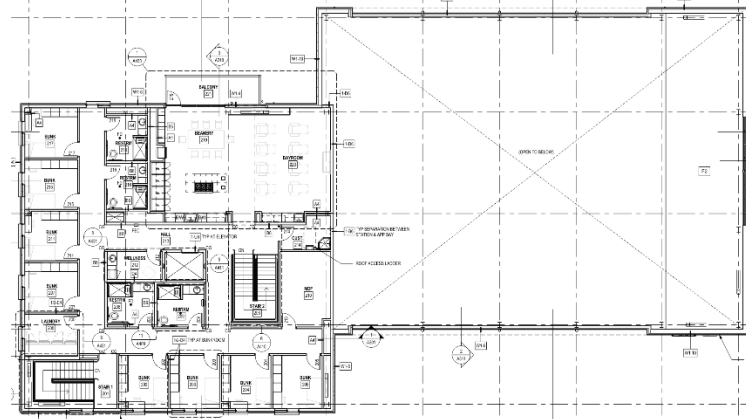
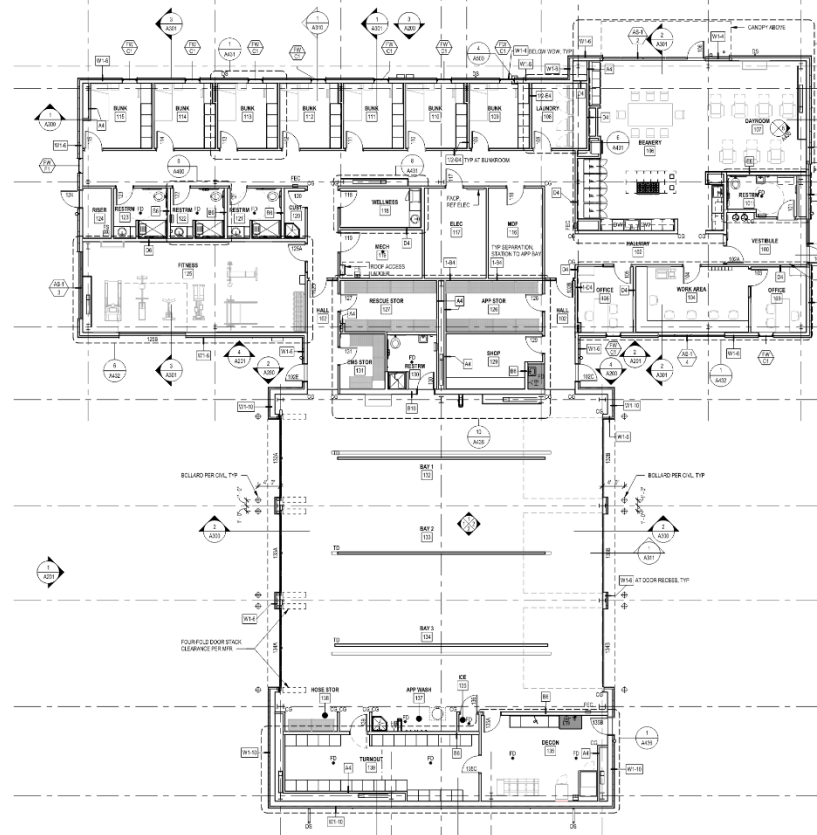
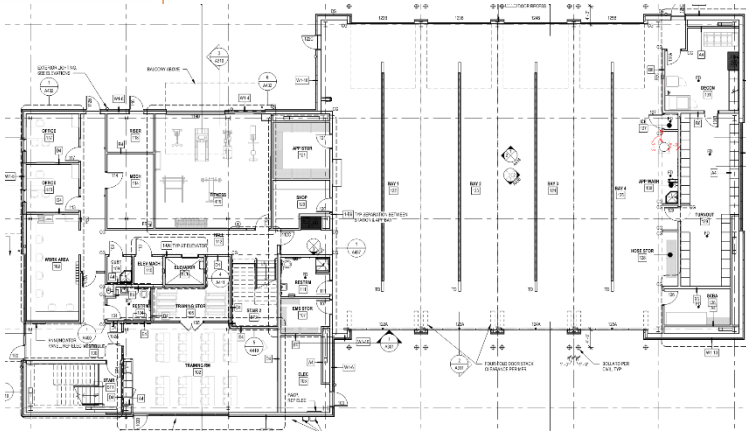
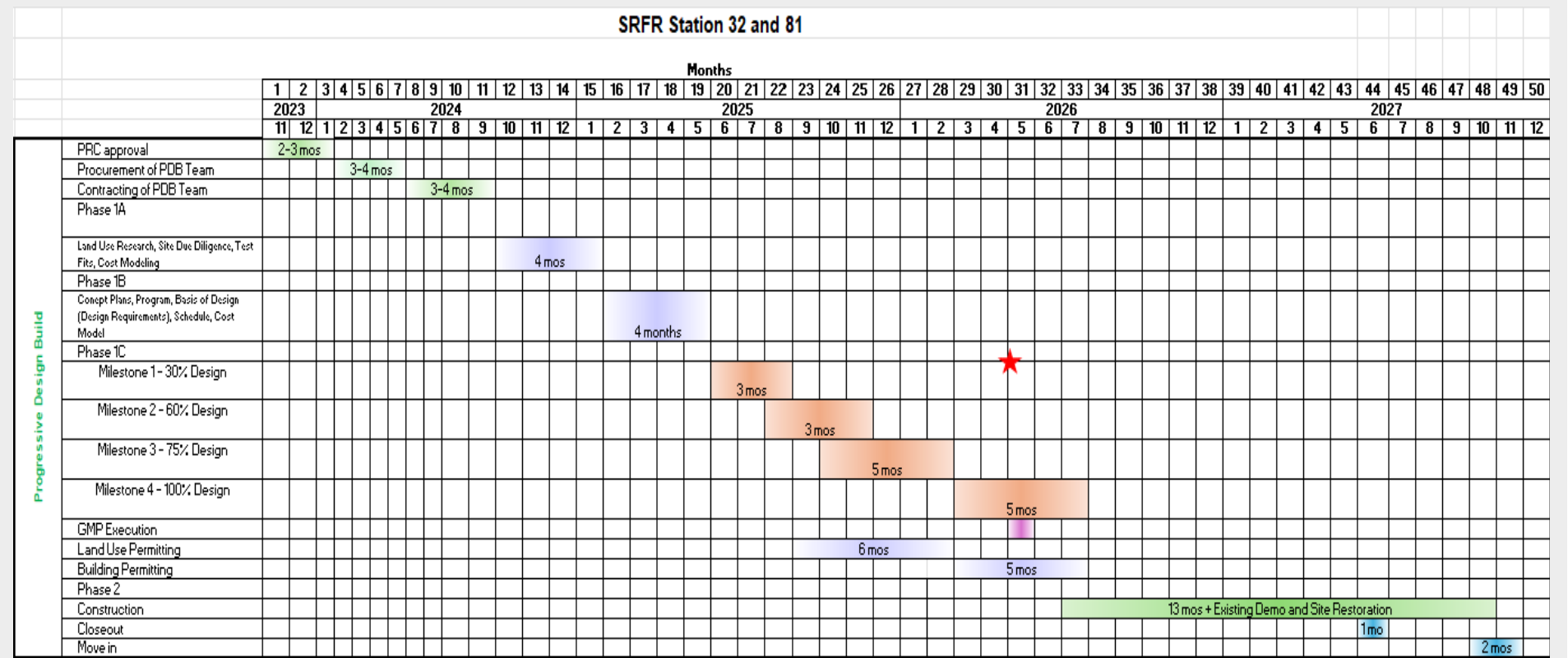
- Milestones (30%, 60%, 90%, 100% Design)
 - Each item below will be validated at each Milestone.
 - Basis of Design
 - Cost Model and Risk Register
 - Schedule
- Land Use Permit Submission (Milestone 1 - Completed)
- Permit Submission (Milestone 2 - Received & Milestone 3 - Application Submitted)
- Budget Reconciliation (Milestone 4) - Complete
- Early work package - Phase 1D - Executed
- GMP Execution (Milestone 4) - In progress



PROJECT STATUS REPORT

Monthly Update | May 2026

WHERE ARE WE IN THE SCHEDULE?



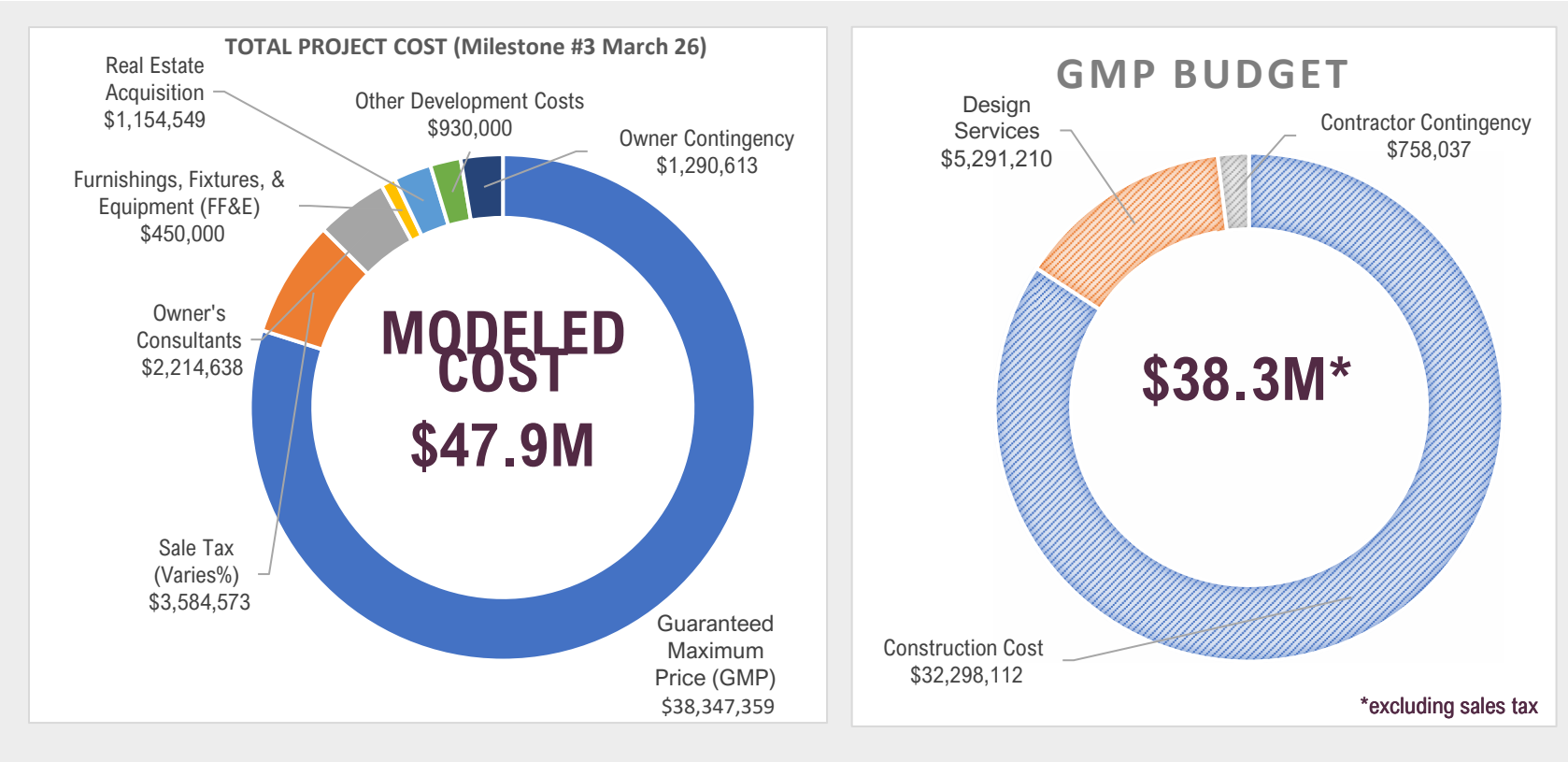
PROJECT SPENDING SUMMARY (As of 05/01/26)

Item	Budget	Spent to Date 32	Spent to Date 81	Remaining
Guaranteed Maximum Price (GMP)	\$38,347,359	\$1,231,955	\$1,283,289.21	\$35,832,115
Sale Tax *** *** sales tax varies by site	\$3,584,573	\$115,804	\$119,346	\$3,349,423
Owner's Consultants	\$2,214,638	\$366,421	\$344,544	\$1,503,673
Furnishings, Fixtures, & Equipment (FF&E)	\$450,000	\$0	\$0	\$450,000
Real Estate Acquisition	\$1,154,549	\$1,154,549	\$0	\$0
Other Development Costs	\$930,000	\$4,748	\$8,071	\$817,181
Owner Contingency	\$1,290,613	\$0	\$0	\$1,290,613
Totals	\$47,971,732	\$2,873,477	\$1,755,250	\$43,243,005



SRFR - FIRE STATIONS 32 & 81

GMP Budget



Snohomish Regional Fire and Rescue Fire Stations 32 and 81 Project

Progressive Design-Build Contract

Contract Amendment No. 4

OWNER:

**Snohomish Regional Fire and Rescue
163 Village Court
Monroe, WA 98272**

DESIGN-BUILDER:

**BNBuilders, Inc.
2815 Elliott Avenue
Seattle, Washington 98121**

PROJECT:

Fire Stations 32 and 81 Projects

The Owner and Design-Builder hereby amend the Progressive Design-Build Contract (the "Contract") dated September 12, 2024 as stated herein. This Guaranteed Maximum Amendment No. 4 ("Phase 2 GMP Amendment") is made as of April 23, 2025.

This Phase 2 GMP Amendment establishes the Guaranteed Maximum Price for the Project and modifies certain other Contract terms as provided herein. This GMP included all previous contract and amendment prices (Phase 1A, Phase 1B, Phase 1C and Phase 1D (Early Work package)) in addition to Phase 2 GMP Amendment.

I. GMP Amendment

Section 7.2: Phase 2 Price is established as follows:

7.2 Phase 2 Price. For Phase 2 Services, Owner shall pay Design-Builder in accordance with Article 8 of this Contract and Article 6 of the General Conditions a contract price ("Contract Price") set forth in the GMP Amendment which shall be equal to the Pass-Through Costs (as defined in Section 7.5.3 hereof), plus Design-Build Fee as defined in Section 7.4, plus the Cost of the Phase 2 Work (as defined in Section 7.5.1 hereof), plus the Construction General Conditions Costs (as defined in Section 7.3 hereof). The Contract Price shall be subject to and shall not exceed the GMP established in the GMP Amendment and governed by Section 7.6 hereof, subject to any adjustments made in accordance with the General Conditions.

Below is a summary of work packages and contract totals that comprise the Guaranteed Maximum Price.

Snohomish Regional Fire and Rescue Fire Stations 32 and 81 Project								
Progressive Design-Build Contract Summary								
Contract/Scope								
Contract Title	Amount Per Station		Amendment	Total Contract Amount	Sales Tax Per Amendment *		Total Committed	
	Fire Station 32	Fire Station 81			9.40%	9.30%		
Initial Contract	Phase 1a Services	\$ 189,150.00	\$ 189,150.00		\$ 378,300.00	\$ 17,780.10	\$ 17,590.95	\$ 413,671.05
Amendment #1	Phase 1b Services	\$ 326,361.00	\$ 402,422.00	\$ 728,783.00	\$ 1,107,083.00	\$ 30,677.93	\$ 37,425.25	\$ 1,210,557.23
Amendment #2	Phase 1c Services	\$ 1,395,040.00	\$ 1,464,654.00	\$ 2,859,694.00	\$ 3,966,777.00	\$ 131,133.76	\$ 136,212.82	\$ 4,337,597.81
Amendment #3	Phase 1d Services	\$ 331,197.30	\$ 749,105.70	\$ 1,080,303.00	\$ 5,047,080.00	\$ 31,132.55	\$ 69,666.83	\$ 5,518,700.19
Amendment #4	Phase 2 Services	\$ 16,026,942.86	\$ 17,273,335.68	\$ 33,300,278.54	\$ 38,347,358.54	\$ 1,506,532.63	\$ 1,606,420.22	\$ 41,896,560.53

* Pass through cost

Section A: Guaranteed Maximum Price

A.1 Guaranteed Maximum Price. As agreed by the Owner and Design-Builder, the Contract Price shall not exceed thirty-eight million, three-hundred forty-seven thousand, three hundred fifty-eight Dollars and fifty-four cents (\$38,347,358.54), subject to additions and deductions by Change Order as provided in the Design-Build Documents.

A.2 General Conditions Cap. The Guaranteed Maximum Price includes the General Conditions Cap for the Phase 2 Services, as established by the Phase 2 GMP Amendment, which shall not exceed three million, five thousand, three hundred and sixty-two Dollars and fifty (\$3,005,362.00), subject to additions and deductions by Change Order as provided in the Design-Build Documents. General conditions are to be lump sum and are to include items per Exhibit D attached to this amendment.

A.3 Contingency. The Guaranteed Maximum Price includes the Design-Builder's Contingency, which shall not exceed seven hundred fifty-eight thousand, thirty-seven dollars and forty-three cents (\$758,037.43), subject to additions and deductions by Change Order as provided in the Design-Build Documents.

A.4 Allowances. Allowances included in the Guaranteed Maximum Price, if any:

1	Fire Station 81 Monument	\$50,000.00
---	--------------------------	-------------

A.5 Specifications. The Guaranteed Maximum Price is based upon the following Specifications:

- 75% CD Specifications, January 30, 2026

A.6 Drawings. The Guaranteed Maximum Price is based upon the following Drawings:

- 75% CD Drawing Set, January 30, 2026

A.7 Phase 2 Proposal. The Guaranteed Maximum Price is based on Design-Builder's Phase 2 Proposal, as agreed by the Owner, and the scope of Phase 2 Work identified therein. The Phase 2 Proposal is attached as Exhibit A hereto is hereby incorporated and adopted as part of this GMP Amendment.

Section B: Substantial Completion

Pursuant to Section 3.3 of the Contract, the required date of Substantial Completion for the Phase 2 Services as established by the Phase 2 GMP Amendment is July 15, 2027 for fire station 32 and October 15, 2027 for fire station 81.

Section C: Liquidated Damages

Pursuant to Section 6.4 of the Contract, if the Design-Builder fails to achieve Substantial Completion by the required date of Substantial Completion, the Owner will sustain significant damage and loss as a result of such failure. The exact amount of such damages will be difficult to ascertain, therefore, the Owner and the Design-Builder agree as follows:

If the Design-Builder fails to achieve Substantial Completion by the required date of Substantial Completion, and as otherwise required by the Design-Build Documents and as such date may be modified under the terms of the Contract Documents, the Owner shall be entitled to retain or recover from the Design-Builder, as liquidated damages and not as a penalty, one thousand two hundred ten Dollars (\$1,210) per calendar day commencing upon the first day following the required date of Substantial Completion in Section B above and continuing until the actual date that Substantial Completion is achieved.

Such liquidated damages are hereby agreed to be a reasonable pre-estimate of damages the Owner will incur as a result of delayed completion of the Work. The liquidated damages shall be Owner's sole and exclusive remedy for delay. In consideration of the mutual covenants and obligations contained herein, Owner and Design-Builder agree as set forth herein.

II. Contract Modifications

The Contract is modified as follows:

- A.** Delete Section 7.4.3.5 from the Contract. Insert **new** Section 7.5.1.15 as follows:

7.5.1.14 Cost associated with bonuses or profit sharing. All such costs shall be capped as follows:

Bonuses and profit sharing are reimbursable for staff labor assigned to the project as agreed to on the Labor Rates Schedule. Bonuses and profit sharing are reimbursable up to 15% (fifteen percent) of base wages, subject to audit. If actual aggregate bonus paid to project staff is less than 15% of base wages, the Contractor will reconcile to the actual % of base wages paid.

- B.** Delete Section 7.4.3.7 from the Contract. Insert new Section 7.5.3.5 as follows:

Section 7.5.3.5 B&O taxes in the amount of \$290,121.84.

- C.** Modify Section 7.4.1 of the Contract as follows:

7.4.1 Design-Build Fee shall be ~~four point one eight percent (4.18%)~~ three point seven zero nine percent (3.709%) of the Cost of the Phase 2 Work.

III. Amended Exhibit C: Scope of Services

Exhibit C, Scope of Services, is amended and replaced, as attached GMP Package dated April 7, 2026.

IV. Amended Exhibit F: Design-Builder’s Owned Equipment Rate Schedule

Exhibit F, Design-Builder’s Owned Equipment Rate Schedule is amended to include Design-Builders Owned Equipment Rate Schedule effective through April 30th, 2026. An updated schedule will be included in a future Zero-dollar amendment.

This Contract Amendment entered into as of the day and year first written above.

OWNER:

DESIGN-BUILDER:

(Signature)

(Name of Design-Builder)

(Signature)

(Printed Name)

(Title)

Date: _____

Date: _____

Exhibit C

Scope of Services

Included: Phase 2 as proposed in attached GMP package.



April 28, 2026

Andy Bailey
 OAC Services/Consertus
 2200 1st Ave S.
 Suite 200
 Seattle, WA 98134

Re: SRFR Fire Stations 32 & 81 Phase Two Guaranteed Maximum Price (GMP)

Dear Andy:

BNBuilders is excited to continue partnering with Snohomish Regional Fire & Rescue to build Fire Stations 32 & 81. Along with the help of Miller Hull Architects and the rest of the design team, we are proposing the following Guaranteed Maximum Price (GMP) for the balance of work on these two great projects. Scope for the Phase 2 GMP is outlined below and further details can be found in the complete GMP package that will accompany this letter.

	Station 32 (Monroe)	Station 81 (Lake Stevens)	Total
Direct Construction Costs			
Selective Demolition	\$0.00	\$117,216.00	\$117,216.00
Foundations / Structures	\$759,252.80	\$941,627.00	\$1,700,879.80
Structural Steel, Misc. Steel, Joist & Deck	\$806,327.00	\$1,024,455.00	\$1,830,782.00
Rough Carpentry	\$31,686.73	\$28,400.62	\$60,087.35
Architectural Millwork/Casework	\$127,842.00	\$143,195.38	\$271,037.38
Exterior Envelope Panels	\$475,532.00	\$582,364.00	\$1,057,896.00
Roofing Systems Flashing And Trim	\$489,812.00	\$391,349.00	\$881,161.00
Doors, Frames, And Hardware	\$146,967.00	\$164,450.00	\$311,417.00
Specialty Doors	\$257,893.00	\$325,990.00	\$583,883.00
Aluminum Systems, Glazing & Windows	\$113,014.00	\$137,214.00	\$250,228.00
GWB Assemblies	\$904,323.00	\$1,238,876.00	\$2,143,199.00
Acoustical Assemblies	\$78,824.00	\$98,238.00	\$177,062.00
Floorcoverings	\$61,085.00	\$89,636.00	\$150,721.00
Painting & Coatings	\$100,578.00	\$147,104.00	\$247,682.00
Miscellaneous Specialties	\$142,643.00	\$143,687.00	\$286,330.00
Equipment	\$102,692.00	\$89,737.00	\$192,429.00
Furnishings	\$9,719.00	\$10,316.00	\$20,035.00
Elevators	\$0.00	\$149,736.00	\$149,736.00
Fire Protection Systems	\$70,718.00	\$93,889.00	\$164,607.00
Plumbing Systems	\$649,939.00	\$741,451.00	\$1,391,390.00

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 Seattle, WA 98121

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HVAC Systems	\$1,004,431.00	\$1,198,971.00	\$2,203,402.00
Electrical Systems	\$1,425,296.00	\$1,560,681.00	\$2,985,977.00
Earthwork & Utilities	\$2,196,483.00	\$1,456,975.44	\$3,653,458.44
Special Foundations (Piling)	\$764,876.00	\$784,876.00	\$1,549,752.00
Asphalt Paving And Striping	\$54,310.00	\$111,746.00	\$166,056.00
Concrete Paving	\$234,198.00	\$240,749.00	\$474,947.00
Fences And Gates	\$20,450.00	\$18,200.00	\$38,650.00
Irrigation And Landscaping	\$378,040.00	\$392,580.00	\$770,620.00
Site Management (GCs)	\$1,443,443.00	\$1,531,519.00	\$2,974,962.00
Temporary Site Services (GRs)	\$881,517.78	\$886,174.65	\$1,767,692.43
Indirect Construction Costs			
Design/Estimating Contingency	\$345,138.01	\$322,760.99	\$667,899.00
Escalation Contingency	\$0.00	\$0.00	\$0.00
Course of Construction Contingency	\$360,205.69	\$397,831.74	\$758,037.43
Warranty Service	\$14,768.43	\$16,311.10	\$31,079.53
Preconstruction & Design Fees			
Preconstruction and Design - Phase 2	\$651,885.00	\$672,548.00	\$1,324,433.00
Other Costs, Fee, B&O Tax			
Contractor Performance & Payment Bond	\$90,177.53	\$99,597.22	\$189,774.75
Building Permit / Plan Review	\$0.00	\$0.00	\$0.00
Contractor General Liability Insurances (GLI)	\$118,265.61	\$130,619.30	\$248,884.91
Builders Risk Insurance (STEEL BLDG)	\$31,430.00	\$31,430.00	\$62,860.00
Contractor Fee (Excludes B&O)	\$548,308.95	\$605,583.73	\$1,153,892.68
B&O Tax Pass Thru Value	\$134,871.33	\$155,250.51	\$290,121.84
Totals & Washington State Sales Tax			
Total D/B Project Costs (TD/BPC)	\$16,026,942.86	\$17,273,335.68	\$33,300,278.54
WSST Rate	9.40%	9.30%	
WSST	\$1,506,532.63	\$1,606,420.22	\$3,112,952.85
Total D/B Project Costs + WSST	\$17,533,475.49	\$18,879,755.90	\$36,413,231.39

Please reach out with any questions regarding this proposal. Again, BNBuilders and Miller Hull look forward to a continued partnership with SRFR and OAC to deliver two great projects for the communities they serve.

Regards,



Noah Foster



FIRE STATIONS 32 AND 81

Owner: Snohomish Regional Fire & Rescue
Architect: The Miller Hull Partnership, LLP

Estimate Type: Phase 2, Milestone 3

Date: 4/28/2026



Bay Area | Denver | Irvine | Los Angeles | San Diego | Seattle

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- 2** Executive Summary - Project Total
- 3** Executive Summary - FS 32
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- 5** Contingency Analysis - Project Total
- 6** Risk Register
- 7** Budget Option Log
- 8** Site Logistics Plan
- 9** Project Schedule





1

Basis of Design

Snohomish Regional Fire & Rescue – Station 81 & 32 Basis of Design

Project: Station 81 & 32

Client: Snohomish Regional Fire and Rescue

Date of this Version: 4/13/2026

Previous Version(s): 8/22/2025, 6/25/2025, 10/24/25, 1/30/2026, 03/16/2026

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PURPOSE

The intent of this Basis of Design (BOD) document is to document the principles, assumptions, rationale, criteria, and considerations used for calculations and decisions required during the design. The BOD describes the technical approach planned for the project and is incorporated into the project technical specifications. The BOD is used as the basis of design calculations and other design decisions. It includes catalog cut sheets and manufacturer information used to set the minimum levels of quality or performance set by the design. It also includes a narrative to describe the design approach and evolves into a more detailed document that can be used later by maintenance and operations personnel for building operation, commissioning, and maintenance.

PROJECT INFORMATION

Project Location

Station 81: 12409 21st St NE Lake Stevens, WA

Station 32: 19959 Oaks St. Monroe, WA

Project Team

Owner: Snohomish Regional Fire & Rescue

Design-Builder: BNBuilders

Architect: Miller Hull Partnership

Landscape: Origin Design Group

Mechanical/Plumbing: Auburn Mechanical / P2S Inc. Engineers

Electrical/Lighting: VECA Electric / TFDW Engineers

Civil: Coughlin Porter Lundeen

Structural: KPFF Consulting Engineers

Traffic & Parking Analysis: Heffron Transportation

Fire Alarm: VECA Electric

Fire Sprinkler/Suppression: Smith Fire Systems

Owner Consultants:

Consertus / OAC Services, Inc

Commissioning Authority: Performance Validation

Geotechnical Engineering: Otto Rosenau & Associates

Environmental / SEPA: Haley Aldrich

PROJECT DESCRIPTION

Project Overview

- On behalf of Snohomish Regional Fire & Rescue, the BNB + Miller Hull design build team has been tasked with building two new fire stations under the following goals:
 - Deliver Fire Station design that leverages industry best practices related to critical facility design and modern operations including but not limited to NFPA, IAFF, Healthy In – Healthy Out, and related standards for these types of essential facilities.
 - Design and build new state of the art fire station facilities that maximize the value of the budget SRFR has allocated for the stations.
 - Deliver complete facilities that are cost effective to operate, maintain, and integrate with SRFR Standards.
 - Design and build thoughtful facilities that improve employee wellbeing and respond to the demanding work of SRFR staff.
 - Ensure that the firefighters have adequate facilities while minimizing response time impacts for Station 81 staff during demolition & rebuilding of that station.
- The two fire stations are Fire Station 81 and Fire Station 32.
 - Fire Station 81 is to be located at 12409 21st St NE Lake Stevens, WA. It is to support 4 apparatus and house 8 fire fighters.
 - Fire Station 32 is to be located at 19959 Oaks St. Monroe, WA. It is to support 3 apparatus and house 7 fire fighters.
- The Fire Station 81 site is the location of the existing fire station, which is to be demolished as part of the project. The property is made up of multiple parcels, which intend to be combined. Various paved and gravel surfaces exist across the site, which is to be improved in whole.
 - The project is to develop a solution to provide fire station operations until construction of the new station is complete. This solution could include temporary operations on site, temporary operations off site, or use of the existing station. Currently, the basis of the design solution is to use the existing station which will remain in use and operational until the new station is complete. When move in to the new station is complete, demolition of the existing station will occur.
 - The Fire Station 32 site does not have any existing structures. The site includes a gravel and compacted soil surface area over a large portion of the site. A wetland exists in the NE corner of the site.

Project Design

Project Program Development

The summary program is as follows:

RFP Target	Phase 1a Minimal Approach		Phase 1b		Milestone 1 & 2	
	FS 81	FS 32	FS 81	FS 32	FS 81	FS 32
Combined						
Building SF	11,500	10,000	16,300	11,600	16,000	11,500
Sleep Rooms	6	6	8	7	8	7
Sleep Area Restrooms	3	3	4	3	4	3
Bays	4	3	4	3	4	3

Total SF	23,500	21,500	27,900	27,500
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Building Construction

- Station 81 is a two-story station, primary structure is non-combustible. Min. 12'-0" floor to floor in the office and living volume, 18'-0" min. floor to floor in the apparatus bays. Current design is 12'-9".
- Station 32 is a single story station, primary structure is non-combustible. Min. 12'-0" floor to floor (roof) in the office areas, 18'-0" min. floor to floor in the apparatus bays. Current design is 12'-6".
- Exterior materials consist primarily of fiber cement cladding and prefinished metal panel with prefinished sheet metal trim and coping profiles.

Design Standards

- Applicable Design Standards: Healthy In – Healthy Out

Reference Documents

- Project Responsibility Matrix
- Project Risk Register
- Budget Options Log
- 75pct Design Drawings
- 75pct Project Manual

BUILDING CONSTRUCTION & CODE REQUIREMENTS

Building Code Analysis

The project falls under the City of Lake Stevens (Station 81) and City of Monroe (Station 32), both in WA State jurisdiction. Below is a summary of applicable codes:

Building Code	2021 International Building Code with State and Local Amendments
Accessibility	Chapter 11 ICC A117.1
Energy Code	2021 WA State Energy Code
Stormwater Code	2019 WA Stormwater Management Manual
Plumbing Code	2021 Uniform Plumbing Code
Mechanical Code	2021 International Mechanical Code 2021 International Fuel Gas Code
Electrical Code	National Electrical Code (NFPA 70)
Fire Department	Snohomish Regional Fire and Rescue
Fire Code	2021 International Fire Code

- Use and Occupancy
 - R3 – Crew Bunk Rooms
 - B – Lobby, Crew Office, Beanery, Dayroom, Fitness Room
 - S2 – App Bay, App Support, MEP
- Construction Type – V-B

CH. 6 TYPES OF CONSTRUCTION

<u>FIRE-RESISTANCE RATING</u>	<u>Type VB</u>		
TABLE 601		Primary Structural Frame	0-hr
		Bearing Walls	0-hr
		Nonbearing walls and partitions	0-hr
		Floor Construction	0-hr
		Roof Construction	0-hr

- Stairs – 2 exit stairs required at FS81.
- Single elevator at Station 81.
 - Energy Code – The project will take a prescriptive/component approach to meeting the energy code. High Efficiency DOAS, 10% reduced lighting power, and renewable energy are the measures the team expects to utilize in meeting energy efficiency credit requirements (C406)

Zoning Code Analysis

- Site
 - Station 81
 - Land Use Code: Lake Stevens Municipal Code Title 114
 - Parcel(s): 00562200000706 (SNOHOMISH REGIONAL FIRE & RESCUE), 00562200000708 (CITY OF LAKE STEVENS), 00562200000801 (SNOHOMISH REGIONAL FIRE & RESCUE), 00562200000802 (SNOHOMISH REGIONAL FIRE & RESCUE)
 - Project Address: 12409 21st St NE
 - Total Lot Area: 1.89 acres
 - Zoning: P/SP
 - Overlay: Downtown Subarea
 - Conditional Use – Fire Stations
 - Setbacks / Heights
 - Front – 5 ft. (Grade & Hartford Rd.)
 - Rear – 10 ft.
 - Height – 55 ft.
 - Environmental Critical Areas: Class D soils with moderate-high liquefaction.
 - Station 32
 - Land Use Code: Monroe Municipal Code Title 22
 - Parcel: 27070600200300 (discontinuous portion of parcel to the SE is not in project scope)
 - Project Address: 11959 Oaks St
 - Total Lot Area: 2.01 acres
 - Zoning: General Commercial
 - Overlay: NA
 - Permitted Use: Fire Stations
 - Setbacks / Heights – Corner lot condition to be clarified in Monroe Permit Pre-Application Meeting.
 - Front – 0 ft.
 - Side – 10 ft.
 - Rear – 10 ft.
 - Height – 45 ft.
 - Environmental Critical Areas: Category IV Wetland, Class D soils with moderate-high liquefaction, Critical Aquifer Recharge Area.

Permitting

- Land Use & Entitlements
 - Station 81
 - Type I Boundary Line Adjustment
 - Type II Site Plan Review
 - Design Board Review
 - Type II Conditional Use Permit
 - Planned Action Determination
 - SEPA
 - Type II Flow Control Exemption
 - Station 32
 - Drainage Easement Relocation
 - Type I Site Plan Review
 - SEPA
- Building Permits
 - Station 81
 - Lake Stevens Building Permit
 - Demo Permit (existing station)
 - Station 32
 - Monroe Building Permit
 - Monroe Plumbing / Mechanical Permit

Sustainability

Station 81 & 32

- State and Local Jurisdiction Requirements – There are no applicable State or Local sustainability requirements for either fire station. Stations to meet or exceed energy code performance.
- Owner Goals & Requirements – The Owner has no stated goals or requirements for sustainability. Project team will provide sustainable and healthy approaches to the extent possible within the project budget and requirements.

SITE/BUILDING DETAILS

CIVIL

This section outlines the civil site design associated with the development of Fire Station 32 in Monroe and the redevelopment of Fire Station 81 in Lake Stevens.

Fire Station 32

The Fire Station 32 site does not have any existing structures. The site includes a gravel and compacted soil surface area over a large portion of the site. A wetland exists in the north corner of the site with a 50-foot required setback. There is also a stormwater ditch, approximately 400 feet long, with a 30-foot easement along the northeastern border. There is liquefiable soil onsite and an aquifer identified approximately 18 feet below grade that runs north to south.

Fire Truck and Emergency Vehicle Access

The new station will have three (3) drive through apparatus bays on the southwest end of the station. Emergency vehicles will return to the site from Oaks St and response (egress) from the site will be to Woods Creek Rd. We will perform vehicle tracking studies of the final condition to ensure emergency vehicle access is achieved.

Site Preparation

Temporary erosion and sediment control Best Management Practices (BMPs) including but not limited to baker tanks, swales, filter fence, construction entrances, inlet protection, and tree protection will be required to be implemented during construction in accordance with the Washington Department of Ecology Stormwater Management Manual for

Western Washington (SWMMWW) and the Construction Stormwater Pollution Prevention Plan (CSWPPP) that will be created for the site.

Excavation will be limited to what is needed to install foundations and utilities. Most of the earthwork will consist of import fill to the site. The finished floor of the building is approximately 78. Temporary dewatering should be assumed for excavation 6 to 10 feet from existing grade. Any excavation from 10 to 18 feet from grade will likely need more robust dewatering and monitoring. Beyond 18 feet is not recommended because of the large volumes of water from the aquifer. There will be required ground mitigation based on testing and recommendations from the ground improvements engineer, that will help to stabilize the liquefaction prone soil for the foundation elements.

Utilities

Flow control and water quality are required for the Fire Station 32 development according to the 2019 SWMMWW. Stormwater from the Pollution Generating Impervious Surfaces (PGIS) will need to be treated by a water quality unit such as a Biopod or bioretention planters. Approximately 20,500 cubic feet of detention is required, which will be accommodated by either a concrete vault or detention pipes. Stormwater will be collected by catch basins and roof downspouts and conveyed to the onsite detention system. The stormwater discharge point is the drainage ditch in the eastern corner.

Low Impact Development (LID) will be required for this project. This can be achieved using non-infiltrating bioretention planters among other options. The team has not yet discussed the OSM approach, but it is possible given the lack of fall in the available site topography that we may be able to consider certain areas infeasible for OSM implementation.

The building water service is expected to be a 2-inch domestic service and a 6-inch fire service off Woods Creek Rd. The building is expected to have two 4-inch sanitary side sewers, one that serves the building and one that will require an oil water separator for the apparatus bays. Both connections are anticipated to connect to the 18" sanitary main in Oaks Street. According to the City of Monroe, there is adequate capacity for the new station and no anticipated main upgrades or extensions will be required as part of this project scope.

Frontage Improvements

The City of Monroe classifies Wood Creek Road as a Minor Arterial Roadway, which requires 80 feet of right of way (ROW) from the centerline of the roadway. This will require our project to dedicate approximately 10 feet along the Wood Creek Road site boundary line. There is an existing curb and sidewalk along Woods Creek, and at this time, no improvements or ROW work along Woods Creek Road are anticipated as indicated in the preapplication documents provided by the City.

Oaks Street is classified as a Collector Roadway, which requires 64 feet of ROW from the centerline of roadway, which is currently our edge of property. Therefore, 32 feet of ROW is anticipated to be dedicated along the Oaks Street property line has been requested in preapplication documents from the city. Frontage improvement includes sidewalk only, no planting strip, based on current discussion with the City on Monroe. No ROW road improvements are included in the basis of design, and instead have been added to the Risk Register. Permanent frontage and road improvements are anticipated to be performed by City of Monroe as part of an Oaks St. Road project. Design is coordinated to accommodate the space required for this project.

Fire Station 81

The project site for Fire Station 81 includes the existing fire station building, which is to remain throughout construction in an interim condition. The site includes a gravel and compacted soil surface over a large portion of the site as well as existing asphalt parking areas. There is a previously identified Stormwater Wetland C on the site along Hartford Dr, however in the Draft Aquatic Resources Assessment provided by Haley and Aldrich dated April 4, 2025, the wetland does not exhibit features consistent with jurisdictional waters. According to Lake Stevens Municipal Code 14.88.295, Wetland A's 95-foot buffer should not impede the redevelopment of the established fire station footprint (including parking and landscaping), as it is exempt from the native growth protection area designation.

The existing station will be demolished once the new station is operational.

Site Preparation

Temporary Erosion and sediment control BMPs including but not limited to baker tanks, swales, filter fence, construction entrances, inlet protection, and tree protection will be required during construction in accordance with the 2019 Washington Department of Ecology Stormwater Management Manual for Western Washington (2019 SWMMWW) and the Construction Stormwater Pollution Prevention Plan (CSWPPP) that will be created for the site.

Excavation will be limited to what is needed to install foundations and utilities. The finished floor of the building is approximately 217. Temporary dewatering should be assumed for excavation 3 to 10.5 feet from existing grade. There will be required ground mitigation based on testing and recommendations from the Geotechnical and ground improvements engineer, that will help to stabilize the liquefaction prone soil for the foundation elements.

Fire Station 81 Interim Site Design

Fire Truck and Emergency Vehicle Access

For the interim condition, the existing station is to remain operational, with two or three of the eastern apparatus bays active, to be further evaluated with final building location. In order to maintain access to these bays during construction, modifications will be made to the existing apron and parking area to provide a hammerhead turning movement. In order to confirm access is maintained throughout design, we will perform vehicle tracking studies of the interim condition.

Utilities

The footprint of interim modifications will impact whether any storm drainage improvements will be required. The City of Lake Stevens Engineering Design and Development Standards state that if the development has 5,000SF or more of new or replaced hard surfaces, the site will trigger Minimum Requirements (MR) #1 through #9 in the 2019 SWMMWW. These minimum requirements could include both water quality treatment and flow control for the interim site, currently no flow control or water quality improvements are anticipated. Additionally, construction of the new station may disrupt existing stormwater patterns serving the existing building. For the existing building to remain online throughout construction of the new station, some storm drainage may need to be rerouted without negatively impacting existing conveyance.

For the interim condition, the existing station is to remain operational, and all existing utility connections to the building need to remain including water, sewer, power and gas. If construction of the new station impacts any existing utility routes to the existing station, interim reroutes will be necessary to maintain service. We will review all existing utility connections with the concept site plan once the final survey is received.

Fire Station 81 Final Condition Site Design

Fire Truck and Emergency Vehicle Access

The new station will have four (4) drive through apparatus bays on the south end of the station. Emergency vehicles will return to the site from Hartford Dr, and response (egress) from the site will be to Grade Rd. We will perform vehicle tracking studies of the final condition to ensure emergency vehicle access is achieved.

Utilities

Stormwater runoff on the new site will be conveyed to the existing stormwater ditch at the northeast portion of the Site. Stormwater will be collected by catch basins, trench drains and roof downspouts, and all pollutant generating impervious surfaces will be treated prior to discharge from the site. The City of Lake Stevens Engineering Design and Development Standards state that if the development has 5,000SF or more of new or replaced hard surfaces, the site will trigger Minimum Requirements (MR) #1 through #9 in the 2019 SWMMWW. Flow control is one of these requirements. Due to the added complexity and economic hardship imposed on the project in order to construct a below grade detention vault, the project has submit a memo requesting exemption from this requirement to the City of Lake Stevens. It is not anticipated that the project will be required to provide flow control.

There is an existing sanitary sewer main in Grade Rd on the west side of the site that can be utilized for new building service connections. However, current coordination with MEP anticipates the sanitary connection coming out on the east side of the building, which will require 175 linear feet of sanitary main extension in Hartford Dr - survey has confirmed that the sanitary main is capped at the ex SSMH in Hartford Dr. There is an existing watermain in Grade

Rd on the westside of the site that can be utilized for new domestic and fire water service connections. The building water service is expected to be a 2-inch domestic service and a 6-inch fire service. The building is expected to have two 4-inch sanitary side sewers, one that serves the building and one that will require an oil water separator for the apparatus bays. These will combine on-site into one 6-inch side sewer connection to Hartford.

Frontage Improvements

The City of Lake Stevens indicates frontage improvements along the entirety of Grade Rd as it borders with the site and along the entirety of Hartford Dr as it borders the site is required. The basis of design differs from the Lake Stevens stated requirements, instead showing scope in the risk register. Street trees shall be provided in a tree well every 30 feet on center as well. Two curbs ramps are expected to be provided as part of ROW improvements in an out of scope roadway project at the south corner of the site where Grade Rd and Hartford Dr intersect.

Grade Rd is classified as a collector and shall have 30' of right-of-way (ROW) dedicated from the centerline of roadway, and Hartford Dr is classified as a local access and shall have 25' right-of-way (ROW) dedicated from the centerline of roadway. As a result of this classification, full frontage improvements including widened pavement, new curb and gutter, new planting strip, and a new sidewalk are anticipated along the length of Grade Rd. The basis of design includes frontage improvements of curb, sidewalk, and landscaping strip along buffer. No ROW improvements are included, but are shown in the Risk Register. Full frontage improvements including a widened travel lane, new bike lane, parking lane, curb and gutter, planter, and a 5 foot sidewalk are anticipated to be required along the length of Hartford Dr. The basis of design does not include any ROW improvements or frontage improvements along Hartford, but are shown in the Risk Register.

SHORING

- No shoring is planned for either station.

LANDSCAPE

- Station 32 – landscaping to provide low maintenance solution that meets code and jurisdictional requirements. Wetland buffer and storm ditch condition assumed 18,700 SF of overall parcel area remains unimproved, however land use permit comments require removal of invasive species in the wetland buffer and mitigation planning.
- Station 81 – landscaping to provide low maintenance solution that meets code and jurisdictional requirements.

ARCHITECTURAL

Substructure

- The foundation system is anticipated to be cast-in-place concrete shallow spread footings for the extent of the building footprint.
 - Perimeter vertical slab-on-grade insulation, minimum 24" depth, R10 minimum.
- Soil conditions at both sites, as identified in respective Geotechnical reports require mitigation in order to build a structure on the site.
 - The basis of design for mitigation at both sites is a ground improvement (soil mixing) solution to meet bearing pressure requirements.
 - At Station 32 ground water has been observed at 4.5-7 ft. below grade and a pressurized, confined aquifer exists at a depth of ~21 ft.
 - At Station 81 ground water has been observed at 2-5 ft. below grade.
- Substructure to include vapor barrier based on Geotech recommendations.
- The elevator pit at Station 81 is anticipated to need a waterproofing barrier as a result of the groundwater depths.

Shell

- Performance Criteria
 - At a minimum, meet the prescriptive requirements of the WA State Energy Code for heat loss and solar gain criteria. Meet the maximum infiltration standard.
 - C406 credits for Enhanced Envelope Performance are not being pursued, credits expected to be achieved elsewhere.
- Walls
 - Non-load bearing metal stud framing, with batt insulation in stud cavity (Assume R-19 in 6" stud).
 - Exterior insulation, 2.5 inches mineral fiber with non-conductive cladding support system, and self-adhered applied weather / air barrier.
 - *If pursuing C406 Enhanced Envelope Performance, increase to 4" exterior insulation.*
 - Hardie fiber cement Artisan Lap, panel, and Artisan shiplap cladding profiles as basis of design with prefinished metal panel cladding around app bay doors for durability.
- Glazing
 - Insulated glass in thermally-broken aluminum framing and fiberglass framing for punched windows.
 - Aluminum framing: Kawneer 451UT storefront.
 - Entrances: Kawneer 350T thermal entrance doors.
 - Fiberglass framing: Pella Impervia windows as basis of design. Cascadia Universal Series as alternate option if Enhanced Envelope Performance credits are pursued.
 - Glass is 1" insulated, solar control lowE, with argon fill and thermal spacers.
- Doors
 - Exit doors: Hollow metal, insulated
 - Apparatus and Garage doors: Four-fold doors on response side with solid insulated panel sectional doors on return side. Insulated sections to be DASMA certified. Glazing sections with mfr standard insulated glazing.
- Roofing Systems and Screen Walls
 - R40 polyiso rigid insulation on metal deck
 - Low-slope: adhered insulation as base layer with TPO membrane roofing system to avoid penetrations and visible fasteners at open to structure spaces below.
 - Steep-slope: adhered insulation with standing seam metal roofing system. No continuous metal z-girts (no girts or fiberglass girts acceptable).
- Waterproofing required at elevator pit for Station 81.
- Exterior Balcony and Terraces
 - Program will include a level 2 exterior balcony at Station 81 with access from Beanery. Structural slab and steel supporting members to be thermally broken in line with the exterior insulation.
- Buildings will use a structural steel framing system, including buckling restrained braces (BRBs)
- Apparatus bays will be column free and require long span structural systems.
 - Stairs (FS 81 Only) – Concrete-filled metal pan deck stairs with high-performance coated pipe railings. Ladder and roof hatch access to roof for maintenance.

Interiors

- Walls
 - Interior walls to generally be non-load bearing metal stud construction.
 - Apparatus bay, decon, and bunker room walls to be plywood-clad or constructed with impact resistant gyp board with epoxy paint system
 - Provide plywood wall cladding and full length mirrors at select areas of fitness room
 - At bunk room demising walls, provide high-STC wall construction—assume (1) layer 5/8" gyp bd one side, 6" stud with batt insulation, plus (2) layers gyp bd other side per October 2025 acoustical report.
 - Assume all interior walls have batt insulation, and that all layers of construction extend continuously from floor to underside of deck, with all layers of gyp bd sealed top and bottom.

- Assume all interior walls have rubber wall base. Integral resilient wall base at areas with resilient flooring.
- Floors
 - Slab on grade construction to be hard troweled and finished with UV-resistant floor sealer with anti-slip additive per Owner's preference. Value add option would be full polished concrete system.
 - Elevated concrete on metal deck areas to be hard troweled and finished with UV-resistant floor sealer with anti-slip additive per Owner's preference. Value add option would be full polished concrete system.
 - Sheet resilient flooring to be provided at restrooms and any areas where the owner prefers a softer material.
- Ceilings
 - Typical ceilings at occupied areas of the station are 24"x24" Armstrong ULTIMA Tegular acoustic ceiling panel system or equivalent.
 - Wood or other specialty ceiling material could be considered at lobbies or portions of the beanery.
 - Utility rooms and operational spaces such as apparatus bays and gear storage areas are assumed to be painted exposed metal decking.
 - Gypsum board ceilings at all public and sleeping area restrooms.
- Casework
 - Provide casework with hardwood veneer fronts and panels exposed to view, and solid plywood box construction. Assume (1) intermediate shelf within all upper and lower Beanery casework. Assume (2) intermediate shelves within all full height Beanery and Bunk room lockers.
 - Solid surface counters and tile backsplash at Beanery.
 - Solid surface counters at restrooms
 - PLAM worksurfaces at Work Areas, Bunk Rooms, Shop and Laundry spaces.

Conveyance

- Elevator (Fire Station 81 Only)

TKE EOX Stretcher Compliant or Similar

- Capacity – 3,000 lbs.
- Speed – 150 fpm
- Travel height – 13'-0"
- Landings – (2) stops
- Power supply – 208v
- Door type – Side sliding
- Opening size – 42"
- Clear ceiling height – 7'-4" min
- Emergency power – not on emergency power
- Jack type – Electric Traction
- Cab finishes – Brushed Stainless
- Cab doors – Brushed Stainless
- Ceiling finish – Brushed Stainless
- Entrance doors – finish – Brushed Stainless
- Hall fixtures – Wall mounted, brushed stainless
- Accessories – No camera or card reader connections required.
- Maintenance – 12 months
- Pit Depth – 5'-0"

STRUCTURAL

Station 32

Reference Documents

The following reference documents will be used in developing the structural design:

- Geotechnical Engineering Report, Otto Rosenau & Associates, April 29, 2025

Building Code and Design Guidelines

The building will be designed based on the 2021 International Building Code as Amended by the City of Monroe, WA.

Dead Loads

The new structure will be designed for the self-weight of the framing and diaphragms plus the following superimposed dead loads:

Solar Ready Roof	5 psf	Includes allowance for ballasted PV panels
MEP and Fire Sprinklers	5 psf	-
Ceiling, Misc	5 psf	-
Roofing, Insulation	8 psf	Allows for one additional reroof

Live Loads

The new structure will be designed for the following live loads:

Roof	20 psf	Reducible
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Snow & Rain Loads

Snow and rain loads for the new structure are based on the provisions of ASCE 7-16 and will include drifted snow design combined with the calculated roof base snow load, or a minimum snow load as shown below.

- $P_g = 19$ psf
- Minimum Roof Snow Load: 25 psf
- Rain on Snow Surcharge: 5 psf (apply to calculated roof snow only, vs minimum roof snow load)
- Rain Loading (separate from snow): As required by roof configuration and drainage design per ASCE 7-16.

Wind Design Criteria

The new structure will use the following criteria for wind are based on the 2021 IBC wind provisions:

- $V = 109$ mph
- Exposure Category C
- $K_{zt} = 1$
- Risk Category IV

Seismic Design Criteria

The following criteria for seismic are based on the provisions of ASCE 7-16.

- Soil Type (D- Stiff Soil)
- Risk Category IV
- $S_s = 1.144g$

- S1 = .402g

Foundations

The preliminary soils report indicates poor, liquifiable soils with potential lateral spreading issues. It also notes the presence of a pressurized aquifer about 20 to 25 feet below existing grades. This pressurized aquifer makes deep foundation systems problematic. Project will avoid penetration. Therefore, the plan is to provide grout mixing of the soil in the top 20 to 25 feet of soil beneath the building footprint. This will address both the liquefaction and lateral spreading issues. The ground improvement design will be provided as a bidder designed scope.

Based on the use of the ground improvement, the foundation system is anticipated to be cast-in-place concrete shallow spread footings. Lateral spreading tie beams between footings are not anticipated.

Slab on grade construction should be adequate. A structural slab at grade is not expected.

Gravity Systems

The new building gravity system will consist of steel columns, with steel beams and girders over the administration wing. At the apparatus bay gabled roof, steel joist girders and steel bar joists will be used in the field of the roof with perimeter steel wide flange framing. The roof diaphragm is anticipated to be 1 ½" untopped type B roof deck.

Lateral Systems

Steel buckling restrained braced frames (BRBF) will be used for the lateral system.

Station 81

Reference Documents

The following reference documents will be used in developing the structural design:

- Geotechnical Engineering Report, Otto Rosenau & Associates, March 19, 2025

Building Code and Design Guidelines

The building will be designed based on the 2021 International Building Code as Amended by the City of Lake Stevens, WA

Dead Loads

The new structure will be designed for the self-weight of the framing and diaphragms plus the following superimposed dead loads:

Solar Ready Roof	5 psf	Includes allowance for ballasted PV panels
MEP and Fire Sprinklers	5 psf	At Both Roof and Level 2
Ceiling, Misc	5 psf	At both Roof and level 2
Roofing, Insulation	8 psf	Allows for one additional reroof

Live Loads

The new structure will be designed for the following live loads:

Roof	20 psf	Reducible
Office	50 psf	Reducible
Residential Areas	40 psf	Reducible
Exit Corridors at Level 2	80 psf	Reducible

Exist Stairs	100 psf	
Exterior Decks/Balcony	1.5xLL in area served or 100 psf max	Reducible
Assembly Areas	100 psf	
Dining Areas	100 psf	
Partitions	15 psf	Reducible

Snow & Rain Loads

Snow and rain loads for the new structure are based on the provisions of ASCE 7-16 and will include drifted snow design combined with the calculated roof base snow load, or a minimum snow load as shown below.

- $P_g = 25$ psf
- Minimum Roof Snow Load: 25 psf
- Rain on Snow Surcharge: 5 psf (apply to calculated roof snow only, vs minimum roof snow load)
- Rain Loading (separate from snow): As required by roof configuration and drainage design per ASCE 7-16.

Wind Design Criteria

The new structure will use the following criteria for wind are based on the 2021 IBC wind provisions:

- $V = 110$ mph
- Exposure Category C
- $K_{zt} = 1$
- Risk Category IV

Seismic Design Criteria

The following criteria for seismic are based on the provisions of ASCE 7-16.

- Soil Type (D- Stiff Soil)
- Risk Category IV
- $S_s = 1.08g$
- $S_1 = .383g$

Foundations

The preliminary soils report indicates poor, liquifiable soils. In addition, the water table is very close to existing grade, within several feet. Due to the presence of the high water table and soils and the liquefaction risk, the intent is to provide grout mixing of the soil in the top 20 feet of soil beneath the building footprint. The ground improvement design will be provided as a bidder designed scope.

Based on the use of the ground improvement, the foundation system is anticipated to be cast-in-place concrete shallow spread footings. Lateral spreading tie beams between footings are not anticipated.

Slab on grade construction should be adequate. A structural slab at grade is not expected.

Gravity Systems

The new building gravity system will consist of steel columns, with steel beams and composite concrete on metal deck construction (2 ½" concrete topping on 3" metal deck) at level 2. The roof will be made of steel beams and girders. The roof diaphragm is anticipated to be 1 ½" untopped type B roof deck.

Lateral Systems

Steel buckling restrained braced frames (BRBF) will be used for the lateral system.

MECHANICAL

HVAC System Selection

A high-level heating, ventilation, and air-conditioning (HVAC) system comparison spreadsheet was presented to the client for system selection. The system options consisted of the following:

- Option #1: variable refrigerant flow (VRF) fan coils and dedicated outside air system (DOAS)
- Option #2: HPVAV with terminal reheat
- Option #3: 4-pipe hydronic fan coils + DOAS

The presentation of each system included important selection factors such as heat recovery, 2021 WSEC C406 Additional Energy Efficiency points, system controls, HVAC zoning, equipment life expectancy, annual maintenance requirements, high level repair and replacement cost comparisons, space requirements, and high level first cost comparisons.

After reviewing with the client, Option #1 (VRF fan coils + DOAS) was selected.

LEED

This project is not pursuing LEED certification.

Codes and Standards

The project will adhere to the following applicable codes and standards:

- City of Monroe Municipal Codes (*for SRFR Station 32 only*)
- City of Lake Stevens Municipal Codes (*for SRFR Station 81 only*)
- 2021 Washington State Energy Code (WSEC)
- 2021 International Mechanical Code (IMC) with WA State Amendments
- 2021 Uniform Plumbing Code (UPC) with WA State Amendments
- 2021 International Building Code (IBC) with WA State Amendments

The applicable design conditions are as follows:

- Outdoor Design Conditions (2021 WSEC Appendix C- Snohomish): (*for SRFR Station 32 only*)
 - Heating: 21 degrees F
 - Cooling: 81 degrees F
- Outdoor Design Conditions (2021 WSEC Appendix C- Marysville): (*for SRFR Station 81 only*)
 - Heating: 23 degrees F
 - Cooling: 79 degrees F
- Indoor Design Conditions (2021 WSEC section C302.1):
 - Heating: 72 degrees F
 - Cooling: 75 degrees F
 - Relative Humidity: 30%-60%
 - (ASHRAE- HVAC Systems and Equipment 2016, Chapter 11 Humidifiers)

Equipment Selection

- The indoor design conditions listed above are the zone heating and cooling temperature setpoints.
- The outdoor design conditions listed above are the outdoor air temperatures used when selecting heating/cooling equipment (e.g., the VRF heat pump) and determining its “actual” heating/cooling capacity (versus the “nominal” capacity listed on the manufacturer’s generic cutsheet).
- During times when the actual outside air temperature exceeds the “outdoor design conditions” (e.g., when the OSA temperature rises above 81degF, to 95degF), the indoor fan coils can still achieve their zone heating/cooling setpoint temperature, so long as the heat pump is selected correctly. Generally speaking, if the heat pump’s connected fan coil “Combination ratio %”, meaning the ratio of total connected indoor fan coil nominal heating/cooling capacity versus the outdoor heat pump nominal heating/cooling capacity), does not exceed 120%, then there should be no loss in heating/cooling capacity of the indoor fan coils. For

example, if there is a 10 Ton nominal cooling heat pump with connected indoor fan coils totaling 12 Tons nominal cooling, then the Combination Ratio would be 120%.

Mechanical Systems

A central Dedicated Outside Air System (DOAS) unit with heat recovery will be provided to serve the overall building, excluding the Apparatus Bay. The DOAS unit will handle building ventilation (outside) air and general exhaust air. The unit will include variable speed (ECM/VFD) supply and exhaust fans, a MERV-13 OSA filter, a MERV-8 EA filter, and an energy (sensible) recovery heat exchanger (fixed plate). It will be mounted on a standard roof curb. The unit will operate on an occupancy schedule defined by the client, assumed to be 24/7 operation. Supply and exhaust air will be fully ducted and will discharge via ceiling-mounted diffusers. All building general exhaust (e.g., restrooms, janitor's closets) will be routed through the DOAS unit.

Rooms required by code to have demand control ventilation will be provided with occupancy and CO2 sensors for varying ventilation airflow based on room occupancy levels, and single duct variable air volume (VAV) boxes (supply and exhaust) to vary airflow volume as required.

The VRF fan coil system will consist of several different pieces of equipment connected with refrigerant piping line-sets. Zone heating/cooling will be achieved with wall-mounted, ceiling cassette, or ducted fan coil units (FCU's), with each unit (or grouping of units) paired with a wall-mounted zone thermostat. Each FCU will consist of a supply fan, heating/cooling coil, and filter. Overall refrigerant system heating and cooling will be generated by rooftop air-source heat pumps (HP) mounted on rooftop equipment supports with vibration isolation. Heat recovery branch controller units will provide energy recovery between zones in opposite operating modes (e.g., one exterior zone in heating mode and a different interior zone in cooling mode). The branch controller consists of control valves for diverting refrigerant flow between the two zones, which saves energy by reducing heat pump operation.

The VRF system will include a manufacturer's system controller to control the VRF system equipment scheduling and operation. The fan coil units will operate on an occupancy schedule defined by the client.

The VRF system will include the new code compliant refrigerant (with GWP<750) to comply with the refrigerant phase-out outlined in the 2025 WA State Department of Ecology "Chapter 173-443 WAC Hydrofluorocarbons (HFCs) and Other Fluorinated Greenhouse Gases".

For the proposed VRF fan coil (heating/cooling) zoning is included in the concept design package.

Bunker Gear Room

The Bunker Gear Room consists of lockers where the fire fighters hang their Bunker gear to air-dry (after washing in the Extractor washing machine). This room will be served from a DOAS unit, where a small amount of outside air will be introduced and a small amount of room air will be exhausted.

In order to ensure comfortable humidity levels in the space (30%-60% RH), P2S recommends providing a mechanical system dedicated to providing dehumidification to the space. One option that P2S has provided on multiple similar projects in the past is to provide a small ducted dehumidifier unit, operating on a room humidity sensor, and recirculates room air across a refrigerant cooling coil to dehumidify room air.

Apparatus Bay (Ventilation, Temperature Control)

A DOAS unit, with heat recovery and variable speed fans, will provide ventilation air and exhaust air for the Apparatus Bay area. The Apparatus Bay requires exhaust air removal at a rate per the 2021 IMC.

The DOAS unit will allow the makeup air to be tempered (heated, when in winter) to a room-neutral temperature by the exhaust air leaving the space. As required by code, the exhaust airflow (and associated makeup outside airflow) will vary based on a Carbon Monoxide (CO) / Nitrogen Dioxide (NOX) sensor located within the apparatus bay. Some of the exhaust ductwork will be required to pull from within 18 inches of the floor (the point of hazard accumulation).

The Apparatus Bay requires heating to maintain a neutral temperature (e.g., 68 degrees Fahrenheit). The 2021 WSEC (Section "C403.1.4 Use of electric resistance and fossil fuel-fired HVAC heating equipment") prohibits the use of electric resistance or fossil fuels. Given that electric resistance heating is not allowed, the proposed heating system would be VRF fan coils. The project intends to submit for a variance and provide gas heating in the apparatus bays.

2021 WSEC C406 High-Efficiency Credits

The design team is required to achieve 46 points per the 2021 WSEC Table C406.1. The design team has elected to pursue "Section C406.2.2.6 High Performance DOAS" for 21 credits.

Each DOAS unit provided in the project will pursue the 2021 WSEC section C406.2.2.6 "High performance DOAS" credit option for 21 points. In general, this requires the DOAS unit to achieve a minimum 80% sensible energy recovery effectiveness, including economizer cooling capability, and have a total combined fan power less than 0.769 total fan watts/cfm of outside air.

Apparatus Bay (Vehicle Exhaust)

The Apparatus Bay will be provided with a vehicle exhaust removal system to directly remove vehicle exhaust while vehicles are operating within the bay with the roll-up doors closed. The system will include roof- or ceiling-mounted exhaust fans connected to exhaust extraction snorkels with flexible hoses, which are connected directly to vehicle exhaust pipes to prevent exhaust from circulating and accumulating in the Apparatus Bay. Each exhaust snorkel is designed with a rail system that allows it to move with the vehicle and a magnetic connection for quick connection and rapid disconnection. Each vehicle bay will be provided with an individual rail and snorkel and will be manifolded to a single exhaust fan that will discharge through the roof.

The proposed system will use a ceiling-mounted Plymovent exhaust extraction system as its basis of design. These systems are commonly used for apparatus bay applications and meet the required health and safety standards, including NFPA 1500 Standard - *Fire Department Occupational Safety and Health Program*.

Dedicated Systems

Rooms requiring freeze protection (e.g., vestibules, fire riser rooms, etc.) will be provided with electric cabinet unit heaters.

For SRFR Station 81, which includes an elevator, a mini-split air conditioning unit will be provided to serve the elevator machine room, as required per "WAC 51-50-30050 Section 3005- Machine rooms." The mini-split system will incorporate code-compliant refrigerant (with GWP<750) to meet the refrigerant phase-out outlined in the 2025 WA State Department of Ecology "Chapter 173-443 WAC Hydrofluorocarbons (HFCs) and Other Fluorinated Greenhouse Gases."

Digital Control System

All VRF systems will operate on manufacturer's controls and will include a manufacturer's web interface.

Each DOAS unit will operate on manufacturer's controls and will include a manufacturer's web interface.

The mini-split air conditioner will operate on a manufacturer's wall thermostat.

The electric cabinet heaters will operate on a manufacturer's integral thermostat.

Temporary Structure (for SRFR Station 81 only)

[No mechanical scope for temporary structures at Fire Station 81.]

Materials and Construction

Ductwork will be galvanized steel construction, fully sealed (SMACNA Seal Class A), minimum 2 inches w.g. pressure class. The following ductwork will be insulated with fiberglass insulation with FSK vapor barrier facing: outside air, supply air, and ductwork between the building envelope and control dampers.

Refrigerant piping (for the VRF system option) will be ACR Copper tubing with brazed fittings. All refrigerant piping will be insulated with closed-cell flexible elastomeric insulation. Any exterior piping will be provided with protective PVC jacketing.

PLUMBING

Domestic Cold Water Service

The building's domestic water service line will enter the building inside the fire riser room. A pressure reducing valve (PRV), with a valved closed bypass line, will be provided to ensure a maximum internal water pressure of 80 psig per the 2021 UPC. Civil will provide the building water service reduced pressure backflow assembly (RPBA) which is used to protect the utility provider's domestic water main from backflow contamination.

Domestic cold and hot water piping will be Type L copper tubing with press fittings; PEX piping is also acceptable. Domestic cold and hot water piping will be insulated with fiberglass insulation with ASJ vapor-retarder jacket. Piping subject to damage will be provided with protective PVC jacketing.

All piping systems will be labeled with flow direction. Piping will be supported per MSS SP-58 and 2021 UPC guidelines.

Domestic Hot Water System

The building's domestic hot water will be provided by one or two hybrid water heaters (heat pump plus electric resistance). This complies with the 2021 WSEC section "C404.2.1 Service Water Heating System Type," which requires the design domestic hot water load to be served by heat pump water heaters. The anticipated design is to use a storage-type packaged indoor hybrid water heater (which draws heat from the ambient room air) to generate 120 degree F water. The hybrid water heaters have been sized so the heat pump heating capacity satisfies this WSEC code requirement. A domestic hot water circulation system will be implemented, which will include a domestic hot water circulator pump.

Plumbing Fixtures

Plumbing fixtures will be low-flow. Fixtures will be standard commercial construction.

A minimum of one freeze-proof hose bibb per exterior wall will be provided near grade for landscaping use. One freeze-proof hose bibb will be provided near the rooftop HVAC equipment for maintenance use.

Floor drains will be provided in the restrooms and fire riser room.

Sanitary Waste and Vent, Condensate Drain

The building will have a sanitary waste gravity-flow system.

The Architect will provide scuppers and downspouts for storm water. Sanitary will be generally sloped at 2% grade. Piping material will be cast iron pipe with no hub fittings; PVC, ABS, or HDPE piping are acceptable.

The VRF fan coils will require condensate drain piping. Where a condensate lift pump is not integral to the fan coil unit, a condensate pump will be provided.

Condensate drain piping will be generally sloped at 1% grade. The piping material will be DWV copper tubing with press fittings; PVC piping is also acceptable. All condensate drain piping will be insulated with 1/2-inch thick flexible elastomeric insulation.

Natural Gas

Each fire station will be provided with a natural gas service. The service to the building will include a seismic gas safety shutoff valve. The natural gas will serve the Beanery room's gas fire cooking range and a wall box for a BBQ connection. A solenoid shutoff valve will be provided and will be wired to a wall push-button shutoff switch. When the

Fire Station receives a dispatch call, the solenoid will shut off natural gas to the cooking appliances (per WAC 296-305-06503), and will require manual activation of the pushbutton to restore service.

Natural gas piping will be black carbon steel piping, with threaded, Mega-press, or welded fittings.

Compressed Air

Each fire station will include a piped, compressed air system, including (3) compressed air hookups, (1) at Shop and (2) within the App Bay. App Bay compressed air hookups to be ceiling mounted reels between two bays to allow for use on either side.

Apparatus Bay Waste

It is anticipated that truck washing will occur inside the Apparatus Bay. Domestic water hose bibbs for vehicle washing will be provided as well as trench drains. This wastewater will require routing to an oil-water separator (design by Civil).

Elevator Sump (SRFR Station 81 only)

In SRFR Station 81, the 2-level building design will require an elevator sump pit with sump pump. The pump system will include a manufacturer's control panel with audible/visual alarms; the control panel's available status and alarm points will be integrated into the building's DDC system. The pump discharge piping will be routed to the janitor's floor sink and discharge via an air gap (as compliant with WA State L&I Elevator Safety Program Technical Clarification dated August 10th, 2020). If the elevator is a hydraulic elevator instead of the assumed traction elevator, a fully packaged oil-sensing elevator sump pump will need to be provided along with routing to an oil water separator.

ELECTRICAL

Power Systems

Electrical Service - Fire Station #32 Monroe

Service will be 208Y/120V, 3 phase, 4 wire sized at 1200 amps. The service will terminate in a service rated distribution panel. It will originate from Snohomish County PUD (SnoPUD) infrastructure along Oak Street with primary power delivered underground to a SnoPUD pad mount transformer located on the fire station site. Street crossing will be required for primary power as utility poles are on opposite side of street from station. Secondary service will be delivered underground to the building to the Main Distribution Panel's CT enclosure section in the electrical room. Meter base will be located adjacent to the north of the building entrance

Electrical Service - Fire Station #81 Lake Stevens

Service will be 208Y/120V, 3 phase, 4 wire sized at 1200 amps. The service will terminate in a service rated distribution panel. It will originate from the new SnoPUD infrastructure along Grade Rd with primary power delivered underground from a new SnoPUD pole to SnoPUD pad mount transformer located on the fire station site. . Secondary service will be delivered underground to the building to the Main Distribution Panel's CT Enclosure section in the electrical room. Meter base will be located adjacent to the main electrical room. SnoPUD shall require spare conduit installed along the

City of Lake Stevens requires that overhead infrastructure running in front of a project site must be relocated to the underground by the project in coordination with the applicable utilities. Overhead single phase power routes along Hartford Dr on the same side of the street as the station. The overhead power will be relocated to underground in coordination with SnoPUD.

- Descriptions of power services to each station are based on observation of existing conditions and initial discussions with SnoPUD. Coordination with SnoPUD will be ongoing as details of services are determined.
- Amperage for services is based on preliminary load calculations. As design progresses, load calculations will be further developed and adjustments will be made to service amperages if necessary.
- Main Distribution Panel will consist of a main circuit breaker and molded case group mounted circuit breakers.
- 208V service is selected as there is currently no equipment requiring 480V power. 208V will be the most cost-effective option and will require less space within the building for electrical equipment.

- Electric apparatus will require 480V power. Conduit pathways to be providing for potential upsized transformer from transformer to electrical room and transformer to generator.

Power Distribution

Panelboards with bolt in breakers will be provided. Panelboards will have door in door style hinged doors. Surge protectors to be provided for all panelboards.

Branch Circuitry

- Branch circuitry will be provided as required for convenience receptacles, equipment, mechanical units and kitchen appliances.
- Branch circuitry will be in PVC conduit where routed underground and MC cable where within building.
- Receptacles not serving equipment required to be on continuously will be controlled per requirements of Washington State Energy Code. Controlled receptacles will be controlled by occupancy sensors which shut the receptacles off when a room is unoccupied.
- Shore power will be provided in apparatus bay for rigs. Shore power will consist of cord drops from ceiling with 20 amp or 30 amp outlets. Cord drops will be located on driver's side of apparatus.
- Controls for apparatus bay doors to be located on driver side of rigs. A central location with controls for all bay doors will also be provided.

Emergency Power System

- A 230KW, 208Y/120V, 3 phase, 4 wire diesel generator with integral base fuel tank will be provided to backup the entire building except for the elevator (if applicable) and Level 2 EV chargers (for cars). The generator will have a diesel base tank sized for 72 hour run time at full load.
 - If electric apparatus are used in the future the generator potentially will need to be replaced with a larger 480V unit. This will depend on if the apparatus are hybrid or fully electric. If hybrid, apparatus will not need to be on the generator as they can operate using diesel fuel. If fully electric, the apparatus will need to be on the generator.
- Generator will be located in a sound attenuated, weatherproof enclosure.
- System will have one automatic transfer switch. Emergency egress lighting will be handled with battery units, battery backup integral to light fixtures, or inverters to avoid a code requirement for a second transfer switch.

Lighting

- Energy efficient LED lighting will be provided. Fixture types to be selected per ceiling conditions, room types and architectural considerations. Lamping will be LED.
- Lighting Design Levels
 - App Bay 30fc
 - Corridors 20fc
 - Bunk rooms 30fc
 - Offices/Conf Room/Meeting Room 40fc
 - Storage/back of house 15fc
- Digital switches will be provided for manual switching in all areas. Automatic control of lighting fixtures will be provided per requirements of Washington State Energy Code. Vacancy sensors will be provided in most spaces. Spaces without vacancy sensors will be automatically controlled per a schedule maintained in the lighting control system. Exception is bunk rooms which will have manual switching but no automatic controls.
- Vacancy sensors will be used (rather than occupancy sensors) as the sensors will turn lights off automatically when a space is vacant but will not turn lights back on automatically when somebody enters the area. Turning lights on will require operation of manual switch. The only time lights will turn on automatically is during an Alerting call.
- Photosensors will be provided for automatic dimming of fixtures in daylight zones. Automatic dimming will be configured for fixtures to turn completely off when daylight levels are sufficient.
- Lighting controls will be interfaced to Alerting System. Alerting System will signal lighting controls to turn fixtures on in selected areas during an alarm condition. Fixtures will initially turn on at a low level and then

ramp up to full brightness. Red lights potentially will be used at selected locations such as bunk rooms. Red lights will only come on during an alert.

- Lighting control system will be a networked distributed system. Room controllers will be provided in each room and the automatic (vacancy sensors, photosensors) and manual (digital switches) controls will connect to the room controller which in turn determines status of light fixtures. Small rooms will be equipped with digital switches with integral occupancy sensors. These rooms will not require room controllers.
- Emergency egress lighting will be provided using battery backup integral to LED fixtures or emergency lighting units (“bugeyes”). Fixtures with battery backup and emergency lighting units to be located as required to achieve code lighting levels for emergency egress lighting. Inverters will be used for fixtures where integral battery backup is not an option.
- LED exit signs with battery backup to be located as required by code.
- Exterior lighting will generally be located on building walls or under soffits. Pole lights will be used for parking areas. All exterior fixtures will have sharp cutoff optics to reduce light pollution. Exterior fixtures will be controlled by an astronomic timeclock to be on during prescribed hours between dusk and dawn. Selected exterior fixtures will be controlled by occupancy sensors as well. These fixtures will be on at reduced output normally and then increase to full output upon detection of occupancy. All pole fixtures will have integral occupancy sensors.

Telephone/Data/TV

- Fiber optic, telephone and TV services will be delivered to the building underground.
- (3)4” conduits will be provided from street into each building to support franchise utility services. Locations for where conduits originate from to be determined per coordination with utilities. For Fire Station #32, location is anticipated to be along Woods Creek Rd. For Fire Station #81, location is anticipated to be along Grade Rd. Cabling for services will be by applicable utilities.
 - Services will be routed to the main communications room in the building. Astound and Ziplly have been noted as the two options for service.
 - A complete raceway system for data, voice and TV cabling will be provided in project. Raceways will be 1” EMT minimum. Cables will be routed in raceways were in walls or above non-accessible ceilings. Open cabling allowed above accessible ceilings.
 - Data/voice cables and outlets will be Cat 6. Cables will homerun to rack mounted patch panels in comm room. Outlets will be located as required by program. Typical comm outlet at each workstation or other location will be a 2-port outlet. Outlets will be provided at selected locations for wireless access points.
- Outlets will be provided to support Wireless Access Points. Locations will be on ceilings or high on walls.
- TV cables will be RG6 coax with F-style connectors. Cable will homerun to wall mounted TV headend in comm room. Locations for TV outlets include Day Room, Beanery and Fitness Room.

Fire Alarm System

- System will meet code requirements. RF based wireless monitoring will be utilized. If necessary, an antenna for the RF signal will be installed.
- Smoke alarms and CO detectors will be provided for bunk rooms.
- Addressable fire alarm system will be provided. Smoke detection to be provided at fire alarm control panel and at elevator lobbies (if applicable). Horn/strobes and strobes to be provided throughout building for code required audibility and visibility levels.
- LCD annunciator to be located at main entry.

Other Systems

Alerting

- Location black box computer will receive incoming Alerting calls.
- Station alerting system will be provided. It will be by Location to match Snohomish Regional Fire & Rescue standard. System will receive dispatch communications from local 911 dispatch system. Upon an alarm condition for station, Alerting System will take the following actions:
 - Sound alarm via paging speakers
 - Distribute alarm message via paging speakers

- Signal lighting controls to bring lights on in selected rooms. Lights in bunk rooms will be ramped up slowly to a prescribed output level upon receiving alerting signal.
- Activate visual indicator wall lights Traffic pre-emption as applicable
- Shut down gas and electric ranges and gas BBQ
- Alerting system will include dynamic check-in capability. Firefighters will be able to check-in daily in the alerting system to a particular bunk room. The system will then dynamically configure notifications to only alert the bunk rooms occupied by firefighters involved in the particular type of alarm. Only the applicable bunk rooms will be notified with each alarm.
- Alerting system headend equipment will be rack mounted in the comm room.
- Paging system speakers will be located to deliver alarms and messages throughout the building. The paging system can also be used for general announcements, messages and communications.
- Doorbell system will be connected to Alerting system so that tones can be distributed throughout building over paging speakers.

Doorbell

- A doorbell system will be provided with a doorbell at the main entry and possibly at other entries.
- Doorbell will be tied into the Alerting system for distribution of tone throughout the facility over the Alerting paging speakers.

Distributed Antenna System (DAS)

- DAS is not anticipated to be required. Emergency responder signal strength will like be adequate without a DAS based on building size, configuration and construction type.
- Pathways will be provided, however, to support a DAS should it be determined one is necessary. This will be determined through signal strength testing once the building is constructed.

Emergency Phone

- An emergency phone with contact button will be located at the main entry near the doorbell. Phone can be used to contact 911 should a person seeking help arrive at the fire station which it unoccupied due to the firefighters responding to a call.

Access Control System

- Access control system will be provided with card readers at selected doors. Each door will include an electric strike, door switch (for monitoring door position), card reader, and request to exit (REX) device.
- Doors to have card readers are to be determined. Likely locations are main entry, firefighter's entry, IT room and meeting room. Other locations will be considered as well.
- Owner RFP to select an access control system vendor is currently in process. Selected vendor will determine the specific access control system to be used.

CCTV System

- CCTV cameras are not in the project scope.

Audio Visual System

- AV cabling and connectors will be provided in selected rooms coordinated with monitors and to be used. AV locations are to be determined and simple build out assumed. At this time, the meeting room at Fire Station #81 is the area anticipated to have AV.

PV System

- Photovoltaic panels will be located on roof. Size of system to be based on an awarded 2025 WA Department of Commerce grant totaling 179kW capacity across both stations. For Fire Station #32, a PV system of approximately 86kW will be required. For Fire Station #81, a PV system of approximately 93kW will be required. Ballasted system and layout to be coordinated with solar installer to achieve PV capacity required by grant.
- Inverters will be located on roof or in main electrical room.

Electric Vehicle Charging Stations

- Level 2 charging stations will be provided in parking lot per code requirements. Code requires EV charger stalls with EV charger fully installed and operational, EV ready stalls with conduit and wire run to support future EV charger, and EV capable stalls with conduit run to support future EV charger.
- Quantities required are based on overall number of parking stalls. For Fire Station #32, EV charger quantities are currently two EV chargers, two EV ready, and two EV capable. For Fire Station #81, EV charger quantities are currently two EV chargers, two EV ready, and two EV capable.
- Level 2 EV chargers will be installed. EV ready and EV capable infrastructure will be sized for Level 2 EV chargers. Dual port EV chargers will typically be used in order to serve two stalls with one charging pedestal.

Antennas

- Antennas for fire department communications will be located on the roof. Conduits will be provided from rooftop antenna locations to station office and comm room as required to support cabling needs at antennas.

FIRE

- The building will be fully sprinklered for NFPA 13 Ordinary Hazard, and Light Hazard Occupancies
 - Stainless steel flexible head drops will be utilized.
 - Concealed heads at ceilings at hard lid (GWB) ceilings, standard heads at ACT and open to structure ceilings.
- The sprinkler piping will be a mixture of Schedule 40 steel and Schedule 10 steel with grooved couplings.
- Areas subject to freezing, such as exterior overhangs and unheated areas, will be served by a dry pipe sprinkler system with galvanized piping or dry heads.
- The double check-valve assembly will be located in the ground-level mechanical room with the other fire riser components.
- Flow control devices shall be utilized per floor of the building.
- Adequate water supply pressure is assumed, no fire pump included.
- No special hazard levels.

Equipment & Furnishings

- Owner Equipment Matrix or summary – Pending development
- FF&E Matrix or summary - Pending development
- Residential Equipment – Commercial grade residential appliances for beanery, including residential hood. Residential washer and dryer.
- Art – A “monument” to be planned for at Station 81. No current definition or requirements.
- Signage and wayfinding – code minimum.

Special Construction and Demolition

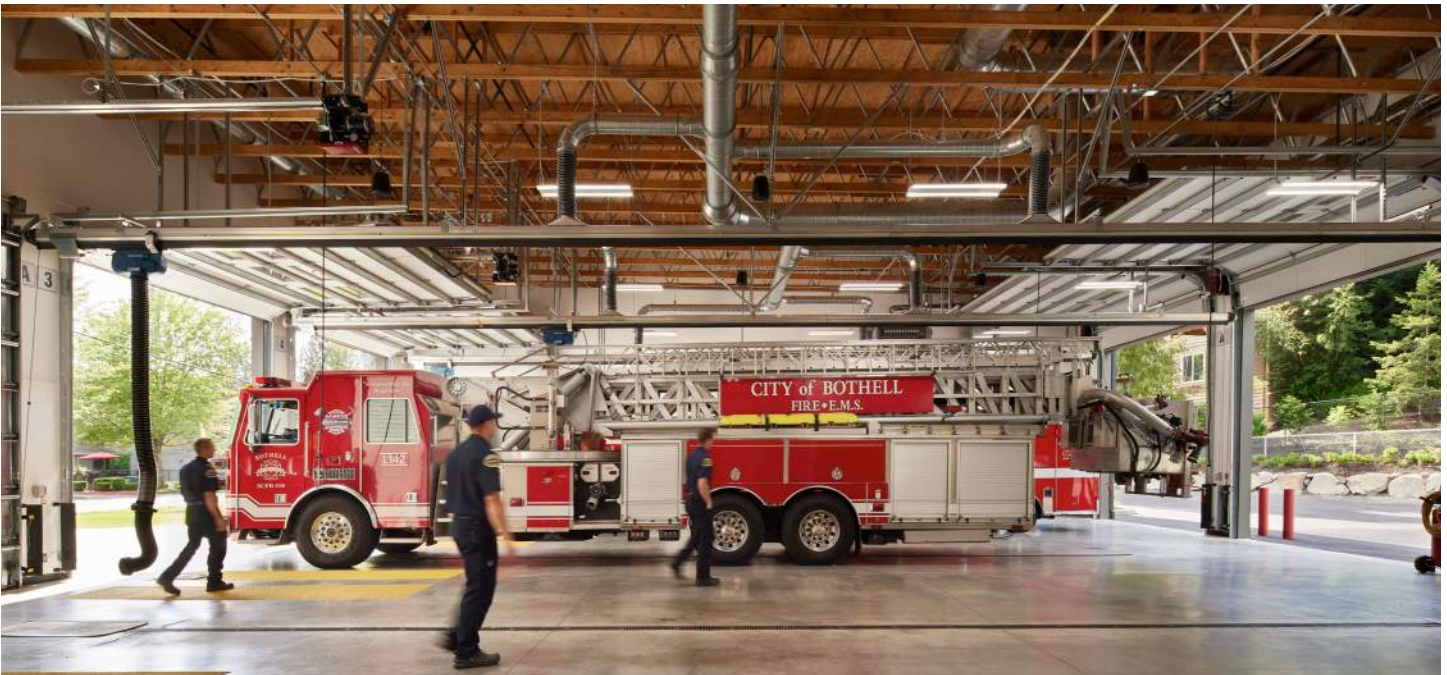
- Demolish existing FS 81. Limited Asbestos Survey dated 12/08/2020 provided by Owner. Extent of hazardous materials is unknown.

General

- Materials and products selected to minimize or eliminate Chemicals of Concern contained in Miller Hull's Red List.
- Materials and products selected to reduce Global Warming Potential (GWP) below industry standard. Include the following: cast-in-place concrete, rebar, structural and misc. steel, insulation, cladding systems, glazing systems, interior finishes.

Allowances

- A line item allowance for a memorial at Station 81 is included (\$50,000) – design for the memorial and surrounding infrastructure is unknown and will be tracked against this allowance. Engineering for any owner provided sculpture and the associated foundation and attachment method is excluded and assumed to be provided by the Owner.



2

Executive Summary - Project Total

PROJECT: FIRE STATIONS 32 AND 81
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE
ARCHITECT: THE MILLER HULL PARTNERSHIP, LLP

CURRENT vs. PREVIOUS ESTIMATE
PREVIOUS ESTIMATE
PHASE 1C Milestone 2 / Dated 12/04/25

SINGLE-STORY STATION
NO INTERIM FACILITIES
CITY OF MONROE

TWO-STORY STATION
NO INTERIM FACILITIES
CITY OF LAKE STEVENS

PHASE 2
ESTIMATE TYPE: MILESTONE 3 - GMP
ISSUE DATE: 4/23/26 REV 2
COMBINED - TOTAL PROJECT

FIRE STATION 32 - TOTAL PROJECT

FIRE STATION 81 - TOTAL PROJECT

Table with columns: \$ / GSF, Total Cost. Rows include Selective Demolition, Foundations, Structural Steel, etc.

Table with columns: \$ / GSF, Total Cost. Rows include Selective Demolition, Foundations, Structural Steel, etc.

Table with columns: \$ per GSF, Total Cost. Rows include Selective Demolition, Foundations, Structural Steel, etc.

Table with column: Comments. Rows include See Contingency Cost Development Matrix, See Escalation Cost Development Matrix, etc.

Table with columns: \$ Per GSF, Total Cost, Total Variance. Rows include Selective Demolition, Foundations, Structural Steel, etc.

Table with columns: Bid Package Breakdown, BP No. Rows include Selective Demolition, Foundations, Structural Steel, etc.



3

Executive Summary - FS 32

PROJECT: FIRE STATIONS 32 AND 81
 OWNER: SNOHOMISH REGIONAL FIRE & RESCUE
 ARCHITECT: THE MILLER HULL PARTNERSHIP, LLP

Bid Package Breakdown	BP No.	EXCLUDED - SEE PROJECT RISK LOG CITY OF MONROE FIRE STATION 32 - ROW (Woods Creek) Location 32A		EXCLUDED - SEE PROJECT RISK LOG CITY OF MONROE FIRE STATION 32 - ROW (Oaks Street) Location 32B		PHASE 2 ESTIMATE TYPE: MILESTONE 3 - GMP ISSUE DATE: 4/23/26 REV 2 FIRE STATION 32 - TOTAL PROJECT Total Project		FIRE STATION 32 Comments
		\$ / GSF	Total Cost	\$ / GSF	Total Cost	\$ per GSF	Total Cost	
Selective Demolition	BP02.41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Foundations / Structures	BP03.00	\$ -	\$ -	\$ -	\$ -	\$ 68.21	\$ 759,253	
Structural Steel, Misc. Steel, Joist & Deck (Complete)	BP05.10	\$ -	\$ -	\$ -	\$ -	\$ 72.44	\$ 806,327	
Rough Carpentry	BP06.10	\$ -	\$ -	\$ -	\$ -	\$ 2.85	\$ 31,687	
Architectural Millwork/Casework	BP06.40	\$ -	\$ -	\$ -	\$ -	\$ 11.49	\$ 127,842	
Exterior Envelope Panels	BP07.40	\$ -	\$ -	\$ -	\$ -	\$ 42.72	\$ 475,532	
Roofing Systems Flashing And Trim	BP07.50	\$ -	\$ -	\$ -	\$ -	\$ 44.00	\$ 489,812	
Doors, Frames, And Hardware	BP08.10	\$ -	\$ -	\$ -	\$ -	\$ 13.20	\$ 146,967	
Specialty Doors	BP08.30	\$ -	\$ -	\$ -	\$ -	\$ 23.17	\$ 257,893	
Aluminum Systems, Glazing & Windows	BP04.40	\$ -	\$ -	\$ -	\$ -	\$ 10.15	\$ 113,014	
GWB Assemblies	BP09.29	\$ -	\$ -	\$ -	\$ -	\$ 81.24	\$ 904,323	
Acoustical Assemblies	BP09.50	\$ -	\$ -	\$ -	\$ -	\$ 7.08	\$ 78,824	
Floorcoverings	BP09.60	\$ -	\$ -	\$ -	\$ -	\$ 5.49	\$ 61,085	
Painting & Coatings	BP09.90	\$ -	\$ -	\$ -	\$ -	\$ 9.04	\$ 100,578	
Miscellaneous Specialties	BP10.00	\$ -	\$ -	\$ -	\$ -	\$ 12.81	\$ 142,643	
Equipment	BP11.00	\$ -	\$ -	\$ -	\$ -	\$ 9.23	\$ 102,692	
Furnishings	BP12.00	\$ -	\$ -	\$ -	\$ -	\$ 0.87	\$ 9,719	
Elevators	BP14.20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fire Protection Systems	BP21.00	\$ -	\$ -	\$ -	\$ -	\$ 6.35	\$ 70,718	
Plumbing Systems	BP22.00	\$ -	\$ -	\$ -	\$ -	\$ 58.39	\$ 649,939	
HVAC Systems	BP23.00	\$ -	\$ -	\$ -	\$ -	\$ 92.38	\$ 1,028,335	
Electrical Systems	BP26.00	\$ -	\$ -	\$ -	\$ -	\$ 153.34	\$ 1,706,818	
Earthwork & Utilities	BP31.00	\$ -	\$ -	\$ -	\$ -	\$ 197.33	\$ 2,196,483	
Special Foundations (Piling)	BP31.60	\$ -	\$ -	\$ -	\$ -	\$ 69.61	\$ 774,876	
Asphalt Paving And Striping	BP32.12	\$ -	\$ -	\$ -	\$ -	\$ 4.88	\$ 54,310	
Concrete Paving	BP32.13	\$ -	\$ -	\$ -	\$ -	\$ 21.04	\$ 234,198	
Fences And Gates	BP32.31	\$ -	\$ -	\$ -	\$ -	\$ 1.84	\$ 20,450	
Irrigation And Landscaping	BP32.90	\$ -	\$ -	\$ -	\$ -	\$ 33.96	\$ 378,040	
Site Management (Gcs)	BP90.00	\$ -	\$ -	\$ -	\$ -	\$ 129.68	\$ 1,443,443	
Temporary Site Services (Grs)	BP90.50	\$ -	\$ -	\$ -	\$ -	\$ 79.19	\$ 881,518	
Direct Construction Cost (DCC)		\$ -	\$ -	\$ -	\$ -	\$ 1,262.00	\$ 14,047,318	
Design/Estimating Contingency			\$ -		\$ -	2.569%	\$ 360,909	See Contingency Cost Development Matrix
Escalation Contingency			\$ -		\$ -	0.000%	\$ -	See Escalation Cost Development Matrix
Course of Construction Contingency		0.000%	\$ -	0.000%	\$ -	2.500%	\$ 360,206	% x DCC + Contingencies
Warranty Service		0.000%	\$ -	0.000%	\$ -	0.100%	\$ 14,768	0.1% of DCC + Contingencies
Indirect Construction Costs			\$ -		\$ -	\$ 66.11	\$ 735,883	
Total Construction Cost (TCC)		\$ -	\$ -	\$ -	\$ -	\$ 1,328.11	\$ 14,783,202	
\$ per GSF / Project Gross Square Feet (GSF)		\$ -	\$ 0	\$ -	\$ 0	\$ 1,328.11	\$ 11,131	
Precon and Design - Phase 1A						\$	\$ 189,150	See Precon & Design Workbook (Includes Mark-Ups)
Precon and Design - Phase 1B						\$	\$ 326,361	See Precon & Design Workbook (Includes Mark-Ups)
Precon and Design - Phase 1C						\$	\$ 1,395,040	See Precon & Design Workbook (Includes Mark-Ups)
Precon and Design - Phase 2						\$	\$ 651,885	See Precon & Design Workbook (Includes Mark-Ups)
Precon and Design - FS81 Interim Option						\$	\$ -	N/A at FS32
Preconstruction / Design Fees						\$ 230.21	\$ 2,562,436	
Contractor Performance & Payment Bond	RFP % >					0.61%	\$ 90,178	No Fee Applied - Contract 7.5.3.1
Building Permit / Plan Review	By Owner						\$ -	
Contractor General Liability Insurances (GLI)	RFP % >					0.80%	\$ 118,266	No Fee Applied - Contract 7.5.3.1
Builders Risk Insurance (STEEL BLDG)						Quote	\$ 31,430	No Fee Applied - Contract 7.5.3.1
Contractor Fee (Excludes B&O)						3.709%	\$ 548,309	% of TCC (Excludes B&O Tax)
B&O Tax Pass Thru Value						Lump Sum	\$ 134,871	Breakout per SRFR Request
Other Costs / Fee / B&O Tax						\$ 82.93	\$ 923,053	
Total D/B Project Costs (TD/BPC)						\$	\$ 18,268,691	
\$ per GSF / Project Gross Square Feet (GSF)			\$ 0		\$ 0	\$ 1,641.24	\$ 11,131	
Professional Services (Outside D/B Contract) Incl Bldg Permit / Test & Inspect						\$	\$ 285,840	Each FS = Pro-Rata Share of \$600k
Equipment & Furnishings						\$	\$ 214,380	Each FS = Pro-Rata Share of \$450k
Off-Site						\$	\$ 238,200	Each FS = Pro-Rata Share of \$500k
Contract Administration (Owner, CM, etc.)						\$	\$ 666,960	Each FS = Pro-Rata Share of \$1.4m
Owner Contingencies						\$	\$ 783,678	Each FS = Pro-Rata Share of \$2.8m, Less FS32 Property
Property Acquisition (FS32 ONLY)						\$	\$ 1,155,000	Cost Provided by SRFR and Is Included in \$37m
Other Project Costs (Permitting & Temp Equip.)						\$	\$ 119,100	Each FS = Pro-Rata Share of \$250k
Washington State Sales Tax (WSST)						9.40%	\$ 1,717,257	City of Monroe - WSST Rate (N/A on Owner Costs)
Owner Costs						\$ 465.40	\$ 5,180,416	
Total Owner Project Costs (TOPC)						\$	\$ 23,449,107	
\$ per GSF / Project Gross Square Feet (GSF)			\$ 0		\$ 0	\$ 2,106.65	\$ 11,131	



4

Executive Summary - FS 81

PROJECT: FIRE STATIONS 32 AND 81
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE
ARCHITECT: THE MILLER HULL PARTNERSHIP, LLP

PHASE 2
ESTIMATE TYPE: MILESTONE 3 - GMP
ISSUE DATE: 4/23/26 REV 2

Bid Package Breakdown	BP No.	EXCLUDED - SEE PROJECT RISK LOG CITY OF LAKE STEVENS		EXCLUDED - SEE PROJECT RISK LOG CITY OF LAKE STEVENS		EXCLUDED - SEE PROJECT RISK LOG CITY OF LAKE STEVENS		FIRE STATION 81 - TOTAL PROJECT		FIRE STATION 81	
		FIRE STATION 81 - ROW (Hartford Drive)	FIRE STATION 81 - ROW (Grade Road)	FIRE STATION 81 - INTERIM FACILITIES	Total Project	Comments					
		\$ / GSF	Total Cost	\$ / GSF	Total Cost	\$ / GSF	Total Cost	\$ per GSF	Total Cost		
Selective Demolition	BP02.41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7.69	\$ 117,216		
Foundations / Structures	BP03.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 61.75	\$ 941,627		
Structural Steel, Misc. Steel, Joist & Deck (Complete)	BP05.10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67.18	\$ 1,024,455		
Rough Carpentry	BP06.10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1.86	\$ 28,401		
Architectural Millwork/Casework	BP06.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.39	\$ 143,195		
Exterior Envelope Panels	BP07.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38.19	\$ 582,364		
Roofing Systems Flashing And Trim	BP07.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25.66	\$ 391,349		
Doors, Frames, And Hardware	BP08.10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10.78	\$ 164,450		
Specialty Doors	BP08.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21.38	\$ 325,990		
Aluminum Systems, Glazing & Windows	BP04.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.00	\$ 137,214		
GWB Assemblies	BP09.29	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81.24	\$ 1,238,876		
Acoustical Assemblies	BP09.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6.44	\$ 98,238		
Floorcoverings	BP09.60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5.88	\$ 89,636		
Painting & Coatings	BP09.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.65	\$ 147,104		
Miscellaneous Specialties	BP10.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.42	\$ 143,687		
Equipment	BP11.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5.88	\$ 89,737		
Furnishings	BP12.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.68	\$ 10,316		
Elevators	BP14.20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.82	\$ 149,736		
Fire Protection Systems	BP21.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6.16	\$ 93,889		
Plumbing Systems	BP22.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48.62	\$ 741,451		
HVAC Systems	BP23.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81.18	\$ 1,237,930		
Electrical Systems	BP26.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124.32	\$ 1,895,801		
Earthwork & Utilities	BP31.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 114.10	\$ 1,739,930		
Special Foundations (Piling)	BP31.60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52.13	\$ 794,876		
Asphalt Paving And Striping	BP32.12	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7.33	\$ 111,746		
Concrete Paving	BP32.13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15.79	\$ 240,749		
Fences And Gates	BP32.31	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1.19	\$ 18,200		
Irrigation And Landscaping	BP32.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25.74	\$ 392,580		
Site Management (Gcs)	BP90.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102.43	\$ 1,561,919		
Temporary Site Services (Grs)	BP90.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59.16	\$ 902,175		
Direct Construction Cost (DCC)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,020.06	\$ 15,554,837		
Design/Estimating Contingency			\$ -		\$ -		\$ -	2.304%	\$ 358,433		
Escalation Contingency			\$ -		\$ -		\$ -	0.000%	\$ -		
Course of Construction Contingency		0.000%	\$ -	0.000%	\$ -	0.000%	\$ -	2.500%	\$ 397,832		
Warranty Service		0.000%	\$ -	0.000%	\$ -	0.000%	\$ -	0.100%	\$ 16,311		
Indirect Construction Costs			\$ -		\$ -		\$ -	\$ 50.66	\$ 772,576		
Total Construction Cost (TCC)			\$ -		\$ -		\$ -	\$ 1,070.72	\$ 16,327,413		
\$ per GSF / Project Gross Square Feet (GSF)		\$ -	\$ 0	\$ -	\$ 0	\$ -	\$ 0	\$ 1,070.72	\$ 15,249		
Precon and Design - Phase 1A							\$ -		\$ 189,150	See Precon & Design Workbook (Includes Mark-Ups)	
Precon and Design - Phase 1B							\$ 81,727		\$ 402,422	See Precon & Design Workbook (Includes Mark-Ups)	
Precon and Design - Phase 1C							\$ (383)		\$ 1,464,654	See Precon & Design Workbook (Includes Mark-Ups)	
Precon and Design - Phase 2							\$ -		\$ 672,548	See Precon & Design Workbook (Includes Mark-Ups)	
Precon and Design - FS81 Interim Option							\$ -		\$ -	N/A at FS32	
Preconstruction / Design Fees							\$ 81,344	\$ 178.95	\$ 2,728,774		
Contractor Performance & Payment Bond	RFP % >							0.61%	\$ 99,597	No Fee Applied - Contract 7.5.3.1	
Building Permit / Plan Review	By Owner								\$ -	BY OWNER	
Contractor General Liability Insurances (GLI)	RFP % >							0.80%	\$ 130,619	No Fee Applied - Contract 7.5.3.1	
Builders Risk Insurance (STEEL BLDG)								Quote	\$ 31,430	No Fee Applied - Contract 7.5.3.1	
Contractor Fee (Excludes B&O)								3.709%	\$ 605,584	% of TCC (Excludes Pass-Through Items)	
B&O Tax Pass Thru Value								Lump Sum	\$ 155,251	Breakout per SRFR Request	
Other Costs / Fee / B&O Tax									\$ 67.05	\$ 1,022,481	
Total D/B Project Costs (TD/BPC)			\$ 0		\$ 0		\$ 0	\$ 1,316.72	\$ 20,078,667		
\$ per GSF / Project Gross Square Feet (GSF)			\$ 0		\$ 0		\$ 0	\$ 1,316.72	\$ 15,249		
Professional Services (Outside D/B Contract) Incl Bldg Permit / Test & Inspect									\$ 314,160	Each FS = Pro-Rata Share of \$600k	
Equipment & Furnishings									\$ 235,620	Each FS = Pro-Rata Share of \$450k	
Off-Site									\$ 261,800	Each FS = Pro-Rata Share of \$500k	
Contract Administration (Owner, CM, etc.)									\$ 733,040	Each FS = Pro-Rata Share of \$1.4m	
Owner Contingencies									\$ 861,322	Each FS = Pro-Rata Share of \$2.8m, Less FS32 Property	
Property Acquisition (FS32 ONLY)									\$ -	Cost Provided by SRFR and Is Included in \$37m	
Other Project Costs (Permitting & Temp Equip.)									\$ 130,900	Each FS = Pro-Rata Share of \$250k	
Washington State Sales Tax (WSST)								9.300%	\$ 1,867,316	City of Lake Stevens - WSST Rate (N/A on Owner Costs)	
Owner Costs									\$ 288.82	\$ 4,404,157	
Total Owner Project Costs (TOPC)			\$ 0		\$ 0		\$ 0	\$ 1,605.54	\$ 24,482,824		
\$ per GSF / Project Gross Square Feet (GSF)			\$ 0		\$ 0		\$ 0	\$ 1,605.54	\$ 15,249		



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Contingency Analysis - Project Total

PROJECT: FIRE STATIONS 32 AND 81
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE
ARCHITECT: THE MILLER HULL PARTNERSHIP, LLP

PHASE 2
ESTIMATE TYPE: MILESTONE 3 - GMP
ISSUE DATE: 4/23/26 REV 2

FIRE STATION 32 - MAIN SITE AND BUILDING

Bid Package Breakdown	DIRECT COST	DES. / EST. CONTING.	DES. / EST. CONTING. VALUE	ESCALATION FACTOR	ESCALATION VALUE	NOTES / COMMENTS
Selective Demolition	\$ -	1.75%	\$ -	0.00%	\$ -	
Foundations / Structures	\$ 759,253	1.76%	\$ 13,363	0.00%	\$ -	
Structural Steel, Misc. Steel, Joist & Deck (Complete)	\$ 806,327	4.00%	\$ 32,253	0.00%	\$ -	
Rough Carpentry	\$ 31,687	0.00%	\$ -	0.00%	\$ -	
Architectural Millwork/Casework	\$ 127,842	0.00%	\$ -	0.00%	\$ -	
Exterior Envelope Panels	\$ 475,532	4.00%	\$ 19,021	0.00%	\$ -	
Roofing Systems Flashing And Trim	\$ 489,812	4.00%	\$ 19,592	0.00%	\$ -	
Doors, Frames, And Hardware	\$ 146,967	0.00%	\$ -	0.00%	\$ -	
Specialty Doors	\$ 257,893	0.00%	\$ -	0.00%	\$ -	
Aluminum Systems, Glazing & Windows	\$ 113,014	4.00%	\$ 4,521	0.00%	\$ -	
GWB Assemblies	\$ 904,323	2.00%	\$ 18,086	0.00%	\$ -	
Acoustical Assemblies	\$ 78,824	2.00%	\$ 1,576	0.00%	\$ -	
Floorcoverings	\$ 61,085	0.00%	\$ -	0.00%	\$ -	
Painting & Coatings	\$ 100,578	0.00%	\$ -	0.00%	\$ -	
Miscellaneous Specialties	\$ 142,643	0.00%	\$ -	0.00%	\$ -	
Equipment	\$ 102,692	0.00%	\$ -	0.00%	\$ -	
Furnishings	\$ 9,719	0.00%	\$ -	0.00%	\$ -	
Elevators	\$ -	0.00%	\$ -	0.00%	\$ -	
Fire Protection Systems	\$ 70,718	2.00%	\$ 1,414	0.00%	\$ -	
Plumbing Systems	\$ 649,939	0.00%	\$ -	0.00%	\$ -	
HVAC Systems	\$ 1,028,335	0.00%	\$ -	0.00%	\$ -	
Electrical Systems	\$ 1,706,818	0.00%	\$ -	0.00%	\$ -	
Earthwork & Utilities	\$ 2,196,483	7.00%	\$ 153,754	0.00%	\$ -	
Special Foundations (Piling)	\$ 774,876	1.77%	\$ 13,715	0.00%	\$ -	
Asphalt Paving And Striping	\$ 54,310	3.00%	\$ 1,629	0.00%	\$ -	
Concrete Paving	\$ 234,198	1.75%	\$ 4,098	0.00%	\$ -	
Fences And Gates	\$ 20,450	1.75%	\$ 358	0.00%	\$ -	
Irrigation And Landscaping	\$ 378,040	1.75%	\$ 6,616	0.00%	\$ -	
Site Management (Gcs)	\$ 1,443,443	3.05%	\$ 44,025	0.00%	\$ -	
Temporary Site Services (Grs)	\$ 881,518	3.05%	\$ 26,886	0.00%	\$ -	
Direct Construction Cost (DCC)	\$ 14,047,318		\$ 360,909		\$ -	

FIRE STATION 81 - TOTAL PROJECT

Bid Package Breakdown	DIRECT COST	DES. / EST. CONTING. FACTOR	DES. / EST. CONTING. VALUE	ESCALATION FACTOR	ESCALATION VALUE	NOTES / COMMENTS
Selective Demolition	\$ 117,216	1.75%	\$ 2,051	0.00%	\$ -	
Foundations / Structures	\$ 941,627	1.76%	\$ 16,573	0.00%	\$ -	
Structural Steel, Misc. Steel, Joist & Deck (Complete)	\$ 1,024,455	4.00%	\$ 40,978	0.00%	\$ -	
Rough Carpentry	\$ 28,401	0.00%	\$ -	0.00%	\$ -	
Architectural Millwork/Casework	\$ 143,195	0.00%	\$ -	0.00%	\$ -	
Exterior Envelope Panels	\$ 582,364	4.00%	\$ 23,295	0.00%	\$ -	
Roofing Systems Flashing And Trim	\$ 391,349	4.00%	\$ 15,654	0.00%	\$ -	
Doors, Frames, And Hardware	\$ 164,450	0.00%	\$ -	0.00%	\$ -	
Specialty Doors	\$ 325,990	0.00%	\$ -	0.00%	\$ -	
Aluminum Systems, Glazing & Windows	\$ 137,214	4.00%	\$ 5,489	0.00%	\$ -	
GWB Assemblies	\$ 1,238,876	2.00%	\$ 24,778	0.00%	\$ -	
Acoustical Assemblies	\$ 98,238	2.00%	\$ 1,965	0.00%	\$ -	
Floorcoverings	\$ 89,636	0.00%	\$ -	0.00%	\$ -	
Painting & Coatings	\$ 147,104	0.00%	\$ -	0.00%	\$ -	
Miscellaneous Specialties	\$ 143,687	0.00%	\$ -	0.00%	\$ -	
Equipment	\$ 89,737	0.00%	\$ -	0.00%	\$ -	
Furnishings	\$ 10,316	0.00%	\$ -	0.00%	\$ -	
Elevators	\$ 149,736	0.00%	\$ -	0.00%	\$ -	
Fire Protection Systems	\$ 93,889	2.00%	\$ 1,878	0.00%	\$ -	
Plumbing Systems	\$ 741,451	0.00%	\$ -	0.00%	\$ -	
HVAC Systems	\$ 1,237,930	0.00%	\$ -	0.00%	\$ -	
Electrical Systems	\$ 1,895,801	0.00%	\$ -	0.00%	\$ -	
Earthwork & Utilities	\$ 1,739,930	7.00%	\$ 121,795	0.00%	\$ -	
Special Foundations (Piling)	\$ 794,876	1.77%	\$ 14,069	0.00%	\$ -	
Asphalt Paving And Striping	\$ 111,746	3.00%	\$ 3,352	0.00%	\$ -	
Concrete Paving	\$ 240,749	1.75%	\$ 4,213	0.00%	\$ -	
Fences And Gates	\$ 18,200	1.75%	\$ 319	0.00%	\$ -	
Irrigation And Landscaping	\$ 392,580	1.75%	\$ 6,870	0.00%	\$ -	
Site Management (Gcs)	\$ 1,561,919	3.05%	\$ 47,639	0.00%	\$ -	
Temporary Site Services (Grs)	\$ 902,175	3.05%	\$ 27,516	0.00%	\$ -	
Direct Construction Cost (DCC)	\$ 15,554,837		\$ 358,433		\$ -	



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Risk Register

Snohomish Regional Fire & Rescue Station 32 and 81 - General

Item #	Risk Description	Description & Effect if Risk Occurs	Responsible Company	Responsible Person	Unmitigated Risk					Mitigation Strategy(is)	Date Identified	Target Date for Resolution	Financial Risk	Probable Financial Risk (Financial Risk % based on Probability)	Schedule Risk	Risk Type (Owner or D/B Team)	Actions taken	Status open/closed
					Cost	Probability	Urgency	Schedule	TOTAL RISK									
G-1	Increasing GC's & GR's if stations move forward separately	Increased GC's & GR's			2	2	1	3	8	If possible, develop, design and build both fire stations concurrently.	1/6/2025		\$ 500,000.00	\$ 200,000.00	TBD	Owner	Permit timing risk remains. No known owner driven schedule risk that would separate building schedule.	Open
G-2	Design Services Fee efficiency with both stations proceeding at same time.	Increased design services fees.			2	2	1	3	8	If possible, develop, design and build both fire stations concurrently.			\$ 200,000.00	\$ 80,000.00	TBD	Owner	Permit timing risk remains. No known owner driven schedule risk that would separate building schedule.	Open
									0				\$ -	\$ -	TBD			Open
									0				\$ -	\$ -	TBD			Open
									0				\$ -	\$ -	TBD			Open

TOTAL RISK		INDIVIDUAL RISK	
High	14-20	High	5
Medium	7-13	Medium High	4
Low	0-6	Medium	3
		Medium Low	2
		Low	1

Station 32 (19959 Oaks St, Monroe.)

Item #	Risk Description	Description & Effect if Risk Occurs	Responsible Company	Responsible Person	Unmitigated Risk					Mitigation Strategy(is)	Date Identified	Target Date for Resolution	Financial Risk	Probable Financial Risk	Schedule Risk	Risk Type (Owner or D/B Team)	Actions taken	Status open/closed
					Cost	Probability	Urgency	Schedule	TOTAL RISK									
32-1	Acceptable program fit on selected site.	Test fits and concepts deemed appropriate to move forward with design and site acquisition.	D/B Team		3	2	4	2	11	Efficient use of options and value analysis to help determine go-ahead.	7/1/2024	9/1/2024		\$ -		Owner		CLOSED
32-2	Delay of Site Acquisition of Station 32	Unknown timelines for acquisition on Oaks St. property, or the possibility of pursuing other properties.	Owner		4	3	5	0	12	Consistent updates to project team in order to respond with support as effectively as possible.	7/1/2024	8/1/2024		\$ -	0	Owner	Owner Acquisition Completed. CLOSED. \$1.1M	CLOSED
32-3	Additional Geotech Analysis	Additional Analysis required due to Class F soil classification	Owner		2	5	3	2	12	Engage consultant for further study as soon as possible after site selection is determined to continue.	7/1/2024	3/31/2025		\$ -		Owner	Further studies received. Closed.	CLOSED
32-4	Contaminated Soils	Unknown potential for contaminated soils and associated action.	D/B Team		4	1	2	3	10		7/1/2024		\$ 250,000.00	\$ 50,000.00		Owner		Open
32-5	Stormwater and Groundwater Management	High ground water table. Increased risk associated with management during excavation and design implications. DOE Construction Stormwater permitting requirements.	D/B Team		4	4	1	5	14	Include DOE permitting timelines in schedule. Limit excavation depths to the greatest extent possible. Move through permitting to limit seasonal ground work.	7/1/2024	3/31/2025	\$ 100,000.00	\$ 80,000.00		D/B Team	3/16 - GMP represents known information and planning. High seasonal level risk remains.	Open
32-5.1		Temporary Depressurization Wells			4	4	1	3	12		1/28/2024		\$ -	\$ -		D/B Team	Excavation and soil improvements depths not expected to impact pressurized aquifer. Closed 6/25.	CLOSED
32-6	Additional Street Improvement/ROW Requirements from Permitting	Unknown potential for jurisdictional improvements to ROW during permitting.	D/B Team		3	2	1	3	9	Early engagement with AHJ to understand potential for unforeseen requirements.	7/1/2024	1/1/2025	\$ -	\$ -		Owner	See Items 12 and 13. Closing.	CLOSED
32-7	Traffic Signal Requirements and Location	Unknown requirements for new traffic signals associated with updated station.	D/B Team		3	5	3	3	14		7/1/2024	3/31/2025	\$ 250,000.00	\$ 250,000.00		Owner	Traffic study recommends preemption and warning beacon. 8/19. Design and city buy off is in progress.	Open
32-8	Existing OH Utility Conflicts/Relocates	OH utilities exist at perimeter of site. General risk of safety during construction.	D/B Team		4	5	1	2	12	Low comm cable over response apron. Determine requirements from client and utility to raise or underground. Mitigate safety during construction with Site Safety Plan.	7/1/2024	3/31/2025	\$ 200,000.00	\$ 200,000.00		Owner	VECA determining ownership of lines and options.	Open
32-9	Future Planning for Fleet Electrification	Available capacity for fleet to be all electric. Requirements for emergency power sizing?	D/B Team		4	2	1	2	9	Early understanding of complete requirements to meet client goal, meeting with utility.	7/1/2024	1/31/2025				Owner	Moved to BOL.	CLOSED
32-10	Available water pressure	Water pressure available for Fire sprinkler requirements and other project needs.	D/B Team		3	2	2	2	9	Conduct flow testing.	7/1/2024	3/31/2025	\$ 30,000.00	\$ 12,000.00		D/B Team		Open
32-11	Owner Furnished Equipment Coordination / Requirements	Understanding of any equipment that owner will be furnishing for budget delineation and coordination.	D/B Team		2	0.5	2	2	7	Generate list as a team and consistently review for additions/needed information.	7/1/2024	3/31/2025	\$ 75,000.00	\$ 7,500.00		D/B Team	3/16 - BNB and OAC have reviewed OFOI, OFCI log.	Open
32-12	City Offsite Improvements Scope/Cost/Schedule	TBD on what the City of Monroe will require on Oaks Street (45' reference).	Owner		4	2	4	2	12	Scope called out in preapplication meeting. OAC working with SRFR and Monroe to determine scope.	1/6/2025	1/31/2025	\$ 315,000.00	\$ 126,000.00		Owner	3/16 - Design of project frontage and ROW has been reviewed thoroughly with design team and Monroe. Monroe may request and negotiate for fees associated with future road work.	Open
32-13	City Offsite Improvements Scope/Cost/Schedule	TBD on what the City of Monroe will require on Woods Creek	D/B Team		4	1	4	2	11	Scope not called out in preapplication meeting.	1/6/2025	1/31/2025	\$ 250,000.00	\$ 50,000.00		Owner	3/16 - Design of project frontage called ROW has been reviewed thoroughly Scope design team called Monroe. No know additional work from Monroe.	Open
32-14	Wetland Mitigation	Cost associated with improving site area to mitigate intrusion into wetland boundary.	D/B Team		4	0.25	3	2	9	Keep project improvement area out of wetland buffer.	1/6/2025	3/31/2025	\$ -	\$ -		Owner	3/16 - Work shown in current drawings. CLOSED.	CLOSED

Station 81 (Temporary Facility)					Unmitigated Risk														
Item #	Risk Description	Description & Effect if Risk Occurs	Responsible Company	Responsible Person	Cost	Probability	Urgency	Schedule	TOTAL RISK	Mitigation Strategy(is)	Date Identified	Target Date for Resolution	Financial Risk	Probable Financial Risk	Schedule Risk	Risk Type (Owner or D/B Team)	Actions taken	Status open/closed	
81T-1	Feasible Site Location / Strategy	Finding a site that allows for a feasible temporary facility and is within the budget.	All		3	4	4	4	15	Options analysis to be developed in coordination with Client and D/B team.	7/1/2024	1/31/2025	\$ -	\$ -		Owner	Use of existing station as interim is proceeding. CLOSED.	CLOSED	
81T-2	Permitting and CoFO	Timely approvals of temporary facilities and signoffs to occupy and operate.	D/B Team		3	3	3	4	13	Early discussions with AHJ.	7/1/2024	3/31/2025	\$ 0	\$ -		D/B Team	Use of existing station as interim is proceeding. CLOSED.	CLOSED	
81T-3	Critical Equipment Changeover	New equipment required for temporary facility in order to maintain critical communication services, or known downtimes for movement and reinstallation of equipment.	Owner		3	1	2	2	8	Early decision making and instruction to D/B team for design and planning.	7/1/2024	3/31/2025	\$ 50,000.00	\$ 10,000.00		D/B Team	No equipment expected to change over currently.	Open	
81T-4	Shared Stormwater Detention	If stormwater strategy is shared and located on project site, need to determine space availability if temp facility is on existing site.	D/B Team		3	4	4	3	14	Additional information from City on agreement/potential agreement needed as soon as possible for team decision making.	7/1/2024	3/31/2025	\$ 0	\$ -		D/B Team	See Station 81 Item 81-2. CLOSING	CLOSED	
81T-5	No Interim Required Solution	Develop building and shared stormwater solution that allows for the use of the existing station at the interim station.			5	0.25	2	5	12		1/28/2024		\$ -	\$ -		Owner	3/16 - GMP plan includes use of existing station. CLOSED.	CLOSED	

Station 81 (New Build)					Unmitigated Risk														
Item #	Risk Description	Description & Effect if Risk Occurs	Responsible Company	Responsible Person	Cost	Probability	Urgency	Schedule	TOTAL RISK	Mitigation Strategy(is)	Date Identified	Target Date for Resolution	Financial Risk	Probable Financial Risk	Schedule Risk	Risk Type (PR or Public Perception)	Actions taken	Status open/closed	
81-1	Street Vacation (21st Street)	Approval(s) from AHJ for vacation required to effectively plan and design.	D/B Team	SRFR	1	2	4	5	12	Early meeting with AHJ to understand process.	7/1/2024	3/31/2025	\$ -	\$ -		Owner	City does not have record of street, no vacation required. CLOSED.	CLOSED	
81-2	Shared Stormwater Detention	If stormwater strategy is shared and located on project site, additional coordination and agreements necessary is unknown, as well as space needed and costs/cost sharing. Risk to project sequencing if vault/system is not installed in sequence/schedule to support FS construction.	D/B Team	SRFR	5	0.5	4	3	13	Additional information from City on agreement/potential agreement needed as soon as possible for team decision making.	7/1/2024	1/31/2025	\$ 700,000.00	\$ 70,000.00		Owner	3/16 - Probability and values reflects recent conversations with City and the goal of being exempt from flow control. Shared vault no longer a project consideration.	Open	
81-3	Traffic Signal Requirements and Location	Unknown requirements for new traffic signals associated with updated station.	D/B Team		3	0.1	3	3	9	Early meeting with AHJ to determine requirements.	7/1/2024	3/31/2025	\$ 250,000.00	\$ 5,000.00		Owner	3/16 - Traffic study did not recommend any signaling and SRFR has not indicated a need. Land use comments to date haven't indicated a requirement.	Open	
81-4	Future Road Realignment and Traffic Circle Addition	Unknown future plans city has for nearby road changes that would affect design.	D/B Team		3	4	2	2	11	Early meeting with AHJ to determine plans/timing/requirements.	7/1/2024	3/31/2025	\$ 100,000.00	\$ 80,000.00		Owner	3/16 - Meetings after 1st Land Use review comments have discussed design for south corner frontage with consideration to roundabout design.	Open	
81-5a	Additional Street Improvement/ROW Requirements from Permitting	TBD on what the City of Lake Stevens will require on Grade Rd.	D/B Team		4	4	3	4	15	Early engagement with AHJ to understand potential for unforeseen requirements.	7/1/2024	3/31/2025	\$ 192,500.00	\$ 154,000.00		Owner	3/16- Roadway section and frontage design to be submitted as a land use response has been reviewed with the city, however it is not final approval. ROW work beyond curb frontage that the project will be required to install or pay a fee for is unknown.	Open	
81-5b	Additional Street Improvement/ROW Requirements from Permitting	TBD on what the City of Lake Stevens will require on Hartford.	D/B Team		4	4	3	4	15	Early engagement with AHJ to understand potential for unforeseen requirements.	7/1/2024	3/31/2025	\$ 394,565.00	\$ 315,652.00		Owner	3/16 - Roadway section and frontage design to be submitted as a land use response has been reviewed with the city, however it is not final approval. ROW work beyond curb frontage that the project will be required to install or pay a fee for is unknown.	Open	
81-6	Geotechnical Report	Unknown design implication from report.	Owner		4	2	3	3	12	Procure and complete report as soon as possible for D/B team use. Ground Improvements Required.	7/1/2024	3/31/2025	\$ -	\$ -		D/B Team	Geotech Report and further studies received.	CLOSED	
81-7	Critical Areas	Unknown classification of adjacent property areas of areas on project site.	D/B Team		3	1	3	2	9	Meet with AHJ to confirm understanding using document research compiled ahead of meeting.	7/1/2024	3/31/2025	\$ -	\$ -		Owner	Critical areas report received. No critical areas on site.	CLOSED	
81-8	Parcel Map Title Risk	Based on County GIS information, project includes multiple parcels, including one owned by City and not SRFR.	Owner		2	1	2	2	7	Determine action as needed and begin resolution plan in order to not hold up permitting or impacted activities.	7/1/2024	3/31/2025	\$ -	\$ -		Owner	3/16 - SRFR has closed on property, survey documentation needs to be updated for permit issuance. CLOSED.	CLOSED	
81-9	Contaminated Soils / USTs	Unknown potential for contaminated soils and associated action.	D/B Team		4	1	2	3	10		7/1/2024		\$ 250,000.00	\$ 50,000.00		Owner		Open	

81-10	OH Utility Conflicts/Relocates	OH utilities exist at perimeter of site. General risk of safety during construction.	D/B Team		4	5	1	2	12	Lake Stevens requires undergrounding of utilities in downtown, may present infeasibility. Mitigate safety during construction with Site Safety Plan.	7/1/2024	3/31/2025	\$ 200,000.00	\$ 200,000.00		Owner	3/16 - Discussions with SnoPUD indicate they are opposed to undergrounding power on Hartford due to water table conditions. Poles however will need to move due to expanded roadway section. Unknown fees associated with this work.	Open
81-11	Owner Furnished Equipment Coordination / Requirements	Understanding of any equipment that owner will be furnishing for budget delineation and coordination.	Owner		2	0.5	2	2	7	Generate list as a team and consistently review for additions/needed information.	7/1/2024	3/31/2025	\$ 75,000.00	\$ 7,500.00		Owner D/B Team	3/16 - BNB and OAC have reviewed OFOI, OFCI log.	Open
81-12	Future Planning for Fleet Electrification	Available capacity for fleet to be all electric. Requirements for emergency power sizing?	D/B Team		3	3	1	2	9	Early understanding of complete requirements to meet client goal, meeting with utility.	7/1/2024	3/31/2025				Owner	Moved to BOL.	CLOSED
81-13	Available water pressure	Water pressure available for Fire Sprinkler requirements and other project needs.	D/B Team		3	2	3	2	10	Conduct flow testing.	7/1/2024	3/31/2025	\$ 30,000.00	\$ 12,000.00		D/B Team	Received flow test. Need to confirm with sprinkler design.	CLOSED
81-14	Design Review Comments (Lake Stevens)	Unknown requirements for design review process.	D/B Team	DB	3	4	2	2	11	Thorough review of city design requirements and adherence to requirements in early design.	7/1/2024	3/31/2025	\$ 100,000.00	\$ 80,000.00		D/B Team	3/16 - One round of comments have been received but design not updated with Milestone 3 design. Pending approval by Lake Stevens.	Open
81-15	Exterior Mock Up	Client buy in on exterior finishes and overall appearance	Owner		3	1	2	3	9	Utilize alternatives to present materials and assemblies at no cost.	1/28/2025		\$ -	\$ -		Owner	3/16 - GMP plan includes use of existing station. CLOSED.	CLOSED
81-16	Water Management with Hartford Rd Changes	New Hartford Rd section changes will impact existing drainage ditch. North property (Library) has history of flooding. Unknown impact and mitigation required to maintain current function of water management on site.	Owner		3	2	2	3	10	Utilize alternatives to present materials and assemblies at no cost.	1/28/2025		\$ 150,000.00	\$ 60,000.00		Owner	3/16 - Roadway section and frontage design to be submitted as a land use response has been reviewed with the city, including understanding of outfall of stormwater into draining ditch, moving north. Final approval pending.	Open
81-17	Potential Storm Water System pipe across south portion of site.	City has informed project they believe there is a stormwater pipe and buried catch basin the extends across the south portion of the site. If this does exist, it will need to be dug up and rerouted to connect in an alternative way to the City system.			3	5	3	4	15	Site investigation plan includes determining this pipes existence and location in order for Civil to design a reroute if the pipe does exist.	10/21/2025	1/31/2025	\$ 200,000.00	\$ 200,000.00		Owner	3/16 - Stormwater CB and pipe was located and is actively conveying water. It is assumed it will need to be capped at a minimum and possibly removed were it extends across the site. Requirements for rerouting storm back into City storm system are unknown.	Open
81-18	Gas main relocation	Gas main crosses building site and will need to be rerouted prior to ground improvements starting. PSE will invoice SRFR directly for the work.			3	5	3	4	15	BNB has initiated discussions with PSE to indicate scope of work.	3/16/2026		\$ 100,000.00	\$ 100,000.00		Owner		Open

Total Estimated Cost \$ 4,962,065.00 \$ 2,399,652.00
 Owner Risk \$ 4,502,065.00 \$ 2,190,652.00
 D/B Team Risk \$ 460,000.00 \$ 209,000.00



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Budget Option Log

PROJECT: FIRE STATION 32
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE (SRFR)
ARCHITECT: THE MILLER-HULL PARTNERSHIP, LLP

ESTIMATE TYPE: GMP
ISSUE DATE: 3/16/2026

Item No.	Item Description	Direct Cost of Item	Indirect Cost of Item	Total Cost of Item	Included in GMP	Accept	Reject	Further Review	MAX Reduction	ACCEPTED Adjustments	Notes / Comments
	GENERAL										
A10	FOUNDATIONS										
A20	BASEMENT CONSTRUCTION										
B10	SUPERSTRUCTURE										
B20	EXTERIOR ENCLOSURE										
B30	ROOFING										
C10	INTERIOR CONSTRUCTION										
01)	ADD for GWB Ceiling Capable of Storage Over Decon, Turnout, SCBA. (960sf)	\$ 33,600	\$ 5,312	\$ 38,912			X			\$ -	Base includes GWB Ceilings in this area, but it is not capable of supporting meaningful loads.
02)		\$ -	\$ -	\$ -						\$ -	
C20	STAIRS										
C30	INTERIOR FINISHES										
D10	CONVEYING										
D20	PLUMBING										
01)	Design - Bid - Build - Plumbing Systems	\$ -	\$ -	\$ -			X			\$ -	GMP includes design build partner proposals. There are things to keep in mind if the team elects to hard-bid MEP. The MEP design costs will increase as they will be carried under the architect and will have to bring drawings to 100%, where in D-B MEP detailing would have accommodated that + architect mark-up, our design and estimating contingency will increase to cover the risk being carried as part of the MEP design build budgets and there will need to be additional scrutiny / pre-qualification of the selected bidders to confirm their capabilities to construct the project.
02)			\$ -	\$ -						\$ -	
03)			\$ -	\$ -						\$ -	
04)			\$ -	\$ -						\$ -	
D30	HVAC										
01)	Gas Unit Heaters at App Bays	\$ (36,440)	\$ (5,761)	\$ (42,201)	X	X				\$ (42,201)	This will require review of the C406 Energy Measure Credits to find an alternate solution to achieve the required points. Accepting this option eliminates 28-56 points.

PROJECT: FIRE STATION 32
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE (SRFR)
ARCHITECT: THE MILLER-HULL PARTNERSHIP, LLP

ESTIMATE TYPE: GMP
ISSUE DATE: 3/16/2026

Item No.	Item Description	Direct Cost of Item	Indirect Cost of Item	Total Cost of Item	Included in GMP	Accept	Reject	Further Review	MAX Reduction	ACCEPTED Adjustments	Notes / Comments
02)	Design - Bid - Build - HVAC Systems	\$ -	\$ -	\$ -			X			\$ -	GMP includes design build partner proposals. There are things to keep in mind if the team elects to hard-bid MEP. The MEP design costs will increase as they will be carried under the architect and will have to bring drawings to 100%, where in D-B MEP detailing would have accommodated that + architect mark-up, our design and estimating contingency will increase to cover the risk being carried as part of the MEP design build budgets and there will need to be additional scrutiny / pre-qualification of the selected bidders to confirm their capabilities to construct the project.
03)	Remove simultaneous heating and cooling capability in bunk rooms.	\$ (24,500)	\$ (3,873)	\$ (28,373)			X			\$ -	Each bunk room will have its own individual fan coil unit and thermostat. However, all fan coil units connected to the same shared branch port must operate in the same mode, either heating or cooling. Simultaneous heating and cooling within that shared port group is not possible.
D40	FIRE PROTECTION										
D50	ELECTRICAL										
01)	Design - Bid - Build - Electrical Systems	\$ -	\$ -	\$ -			X			\$ -	GMP includes design build partner proposals. There are things to keep in mind if the team elects to hard-bid MEP. The MEP design costs will increase as they will be carried under the architect and will have to bring drawings to 100%, where in D-B MEP detailing would have accommodated that + architect mark-up, our design and estimating contingency will increase to cover the risk being carried as part of the MEP design build budgets and there will need to be additional scrutiny / pre-qualification of the selected bidders to confirm their capabilities to construct the project.
02)			\$ -	\$ -						\$ -	
E10	EQUIPMENT										
E20	FURNISHINGS										
F10	SPECIAL CONSTRUCTION										
F20	DEMOLITION										
G10	SITE PREPARATION										
01)	ADD Ground improvements under generator pad.	\$ 15,000	\$ 2,371	\$ 17,371	X	X				\$ 17,371	
02)		\$ -	\$ -	\$ -						\$ -	
G20	SITE IMPROVEMENTS										
01)	Temporary Site Irrigation	\$ 10,625	\$ 1,680	\$ 12,305				X		\$ -	Planting during Spring of 27.
02)	1 Yr Landscape Maintenance	\$ 15,000	\$ 2,371	\$ 17,371				X		\$ -	

PROJECT: FIRE STATION 32
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE (SRFR)
ARCHITECT: THE MILLER-HULL PARTNERSHIP, LLP

ESTIMATE TYPE: GMP
ISSUE DATE: 3/16/2026

Item No.	Item Description	Direct Cost of Item	Indirect Cost of Item	Total Cost of Item	Included in GMP	Accept	Reject	Further Review	MAX Reduction	ACCEPTED Adjustments	Notes / Comments
03)		\$ -	\$ -	\$ -						\$ -	
G30	SITE MECHANICAL UTILITIES										
01)	Review Stormwater Detention Design to reduce costs.	\$ -	\$ -	\$ -			X			\$ -	
02)		\$ -	\$ -	\$ -						\$ -	
G40	SITE ELECTRICAL UTILITIES										
01)	Construction Site Security System	\$ 28,900	\$ 4,569	\$ 33,469				X		\$ -	
02)		\$ -	\$ -	\$ -						\$ -	
03)		\$ -	\$ -	\$ -						\$ -	
Z10	SITE MANAGEMENT (GC's)										
Z15	TEMPORARY SITE SERVICES (GR's)										

PROJECT: FIRE STATION 81
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE (SRFR)
ARCHITECT: THE MILLER-HULL PARTNERSHIP, LLP

FIRE STATION 81
ESTIMATE TYPE: GMP
ISSUE DATE: 3/16/2026

Item No.	Item Description	Direct Cost of Item	Indirect Cost of Item	Total Cost of Item	Included in GMP	Accept	Reject	Further Review	MAX Reduction	ACCEPTED Adjustments	Notes / Comments
	GENERAL										
A10	FOUNDATIONS										
A20	BASEMENT CONSTRUCTION										
B10	SUPERSTRUCTURE										
B20	EXTERIOR ENCLOSURE										
B30	ROOFING										
C10	INTERIOR CONSTRUCTION										
C20	STAIRS										
C30	INTERIOR FINISHES										
D10	CONVEYING										
01)	Provide Battery Rescue (ARU)	\$ 4,200	\$ 620	\$ 4,820				X		\$ -	Otis Provided Option
02)	Provide Set of Standard Pads (Cab Protection)	\$ 1,050	\$ 155	\$ 1,205				X		\$ -	Otis Provided Option
03)		\$ -	\$ -	\$ -						\$ -	
D20	PLUMBING										
01)	Design-Bid-Build Plumbing Systems	\$ -	\$ -	\$ -			X			\$ -	GMP includes design build partner proposals. There are things to keep in mind if the team elects to hard-bid MEP. The MEP design costs will increase as they will be carried under the architect and will have to bring drawings to 100%, where in D-B MEP detailing would have accommodated that + architect mark-up, our design and estimating contingency will increase to cover the risk being carried as part of the MEP design build budgets and there will need to be additional scrutiny / pre-qualification of the selected bidders to confirm their capabilities to construct the project.
02)			\$ -	\$ -						\$ -	
D30	HVAC										
01)	Gas Unit Heaters at App Bays	\$ (54,660)	\$ (8,069)	\$ (62,729)	X	X				\$ (62,729)	This will require review of the C406 Energy Measure Credits to find an alternate solution to achieve the required points. Accepting this option eliminates 28-56 points.

PROJECT: FIRE STATION 81
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE (SRFR)
ARCHITECT: THE MILLER-HULL PARTNERSHIP, LLP

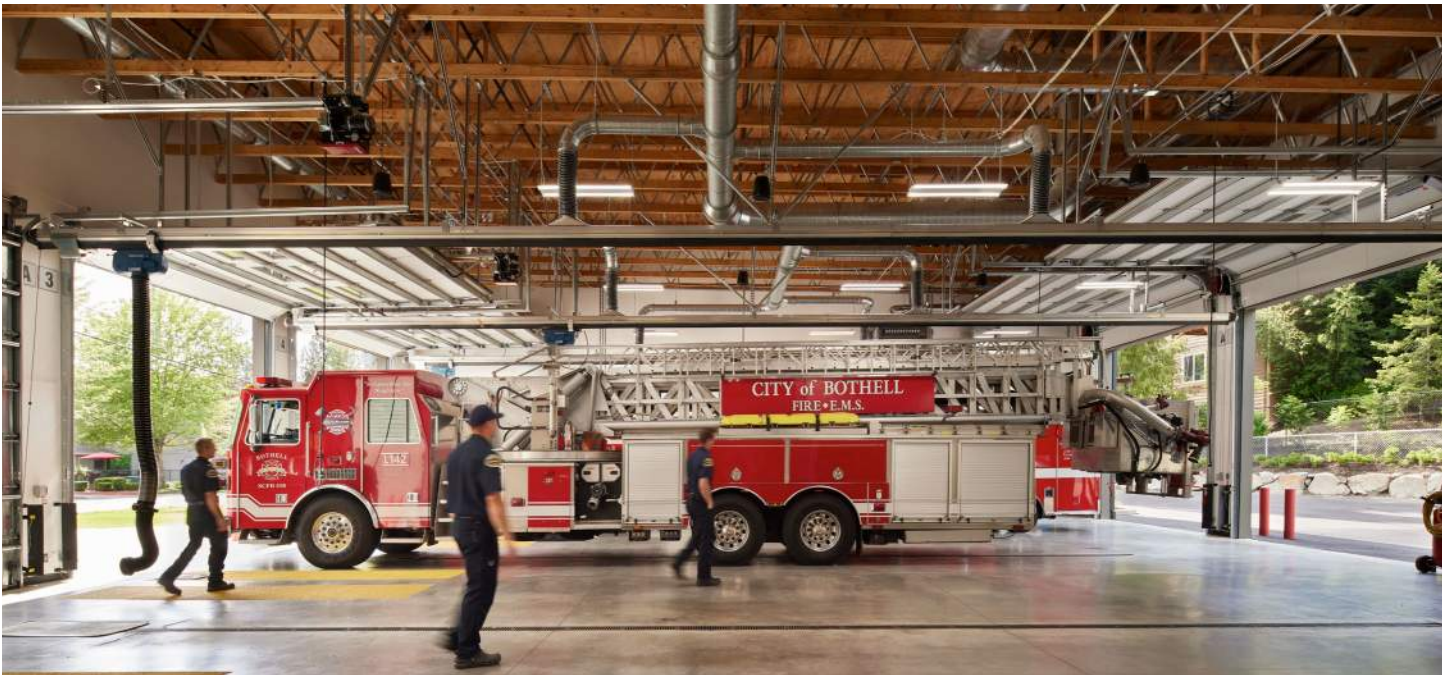
ESTIMATE TYPE: FIRE STATION 81
GMP
ISSUE DATE: 3/16/2026

Item No.	Item Description	Direct Cost of Item	Indirect Cost of Item	Total Cost of Item	Included in GMP	Accept	Reject	Further Review	MAX Reduction	ACCEPTED Adjustments	Notes / Comments
02)	Design-Bid-Build HVAC Systems	\$ -	\$ -	\$ -			X			\$ -	GMP includes design build partner proposals. There are things to keep in mind if the team elects to hard-bid MEP. The MEP design costs will increase as they will be carried under the architect and will have to bring drawings to 100%, where in D-B MEP detailing would have accommodated that + architect mark-up, our design and estimating contingency will increase to cover the risk being carried as part of the MEP design build budgets and there will need to be additional scrutiny / pre-qualification of the selected bidders to confirm their capabilities to construct the project.
03)	Remove simultaneous heating and cooling capability in bunk rooms.	\$ (24,500)	\$ (3,617)	\$ (28,117)			X			\$ -	Each bunk room will have its own individual fan coil unit and thermostat. However, all fan coil units connected to the same shared branch port must operate in the same mode, either heating or cooling. Simultaneous heating and cooling within that shared port group is not possible.
04)			\$ -	\$ -						\$ -	
D40	FIRE PROTECTION										
D50	ELECTRICAL										
01)	Design-Bid-Build Electrical Systems	\$ -	\$ -	\$ -			X			\$ -	GMP includes design build partner proposals. There are things to keep in mind if the team elects to hard-bid MEP. The MEP design costs will increase as they will be carried under the architect and will have to bring drawings to 100%, where in D-B MEP detailing would have accommodated that + architect mark-up, our design and estimating contingency will increase to cover the risk being carried as part of the MEP design build budgets and there will need to be additional scrutiny / pre-qualification of the selected bidders to confirm their capabilities to construct the project.
02)			\$ -	\$ -						\$ -	

PROJECT: FIRE STATION 81
OWNER: SNOHOMISH REGIONAL FIRE & RESCUE (SRFR)
ARCHITECT: THE MILLER-HULL PARTNERSHIP, LLP

ESTIMATE TYPE: FIRE STATION 81
GMP
ISSUE DATE: 3/16/2026

Item No.	Item Description	Direct Cost of Item	Indirect Cost of Item	Total Cost of Item	Included in GMP	Accept	Reject	Further Review	MAX Reduction	ACCEPTED Adjustments	Notes / Comments
E10	EQUIPMENT										
E20	FURNISHINGS										
F10	SPECIAL CONSTRUCTION										
F20	DEMOLITION										
G10	SITE PREPARATION										
01)	ADD Ground improvements under generator pad.	\$ 15,000	\$ 2,214	\$ 17,214	X	X				\$ 17,214	
02)		\$ -	\$ -	\$ -						\$ -	
G20	SITE IMPROVEMENTS										
01)	Temporary Site Irrigation	\$ 10,625	\$ 1,569	\$ 12,194				X		\$ -	Planting during Spring of 27.
02)	1 Yr Landscape Maintenance	\$ 18,000	\$ 2,657	\$ 20,657				X		\$ -	
03)		\$ -	\$ -	\$ -						\$ -	
G30	SITE MECHANICAL UTILITIES										
G40	SITE ELECTRICAL UTILITIES										
Z10	SITE MANAGEMENT (GC's)										
01)	Construction Site Security System	\$ 28,900	\$ 4,267	\$ 33,167				X		\$ -	
02)		\$ -	\$ -	\$ -						\$ -	
03)		\$ -	\$ -	\$ -						\$ -	
Z15	TEMPORARY SITE SERVICES (GR's)										
01)		\$ -	\$ -	\$ -						\$ -	
02)		\$ -	\$ -	\$ -						\$ -	
03)		\$ -	\$ -	\$ -						\$ -	



8

Site Logistics Plan



SRFR FIRE STATION 32 - 19959 Oaks St, Monroe, Wa. 98272





SRFR FIRE STATION 32-Delivery Route

19959 Oaks St, Monroe, Wa. 98272

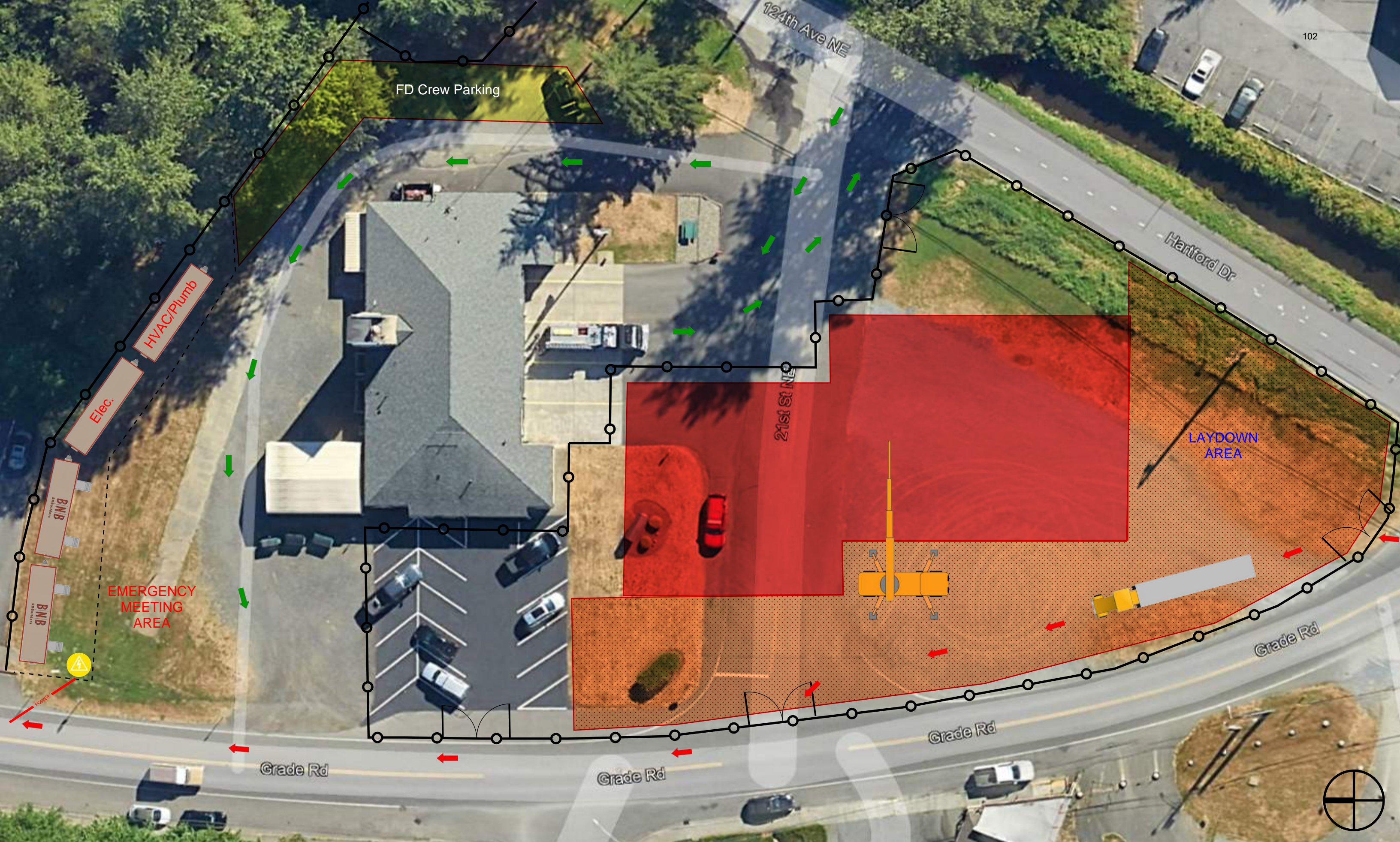




SRFR FS 81 - Early Utility Work Logistics Plan

2101 Grade Road, Lake Stevens, WA 98258





SRFR FIRE STATION 81 - Phase 1

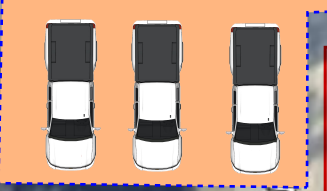
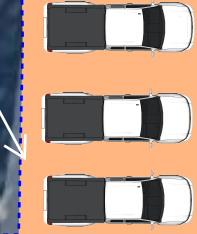
2101 Grade Road, Lake Stevens, Wash. 98258





FD Crew Parking

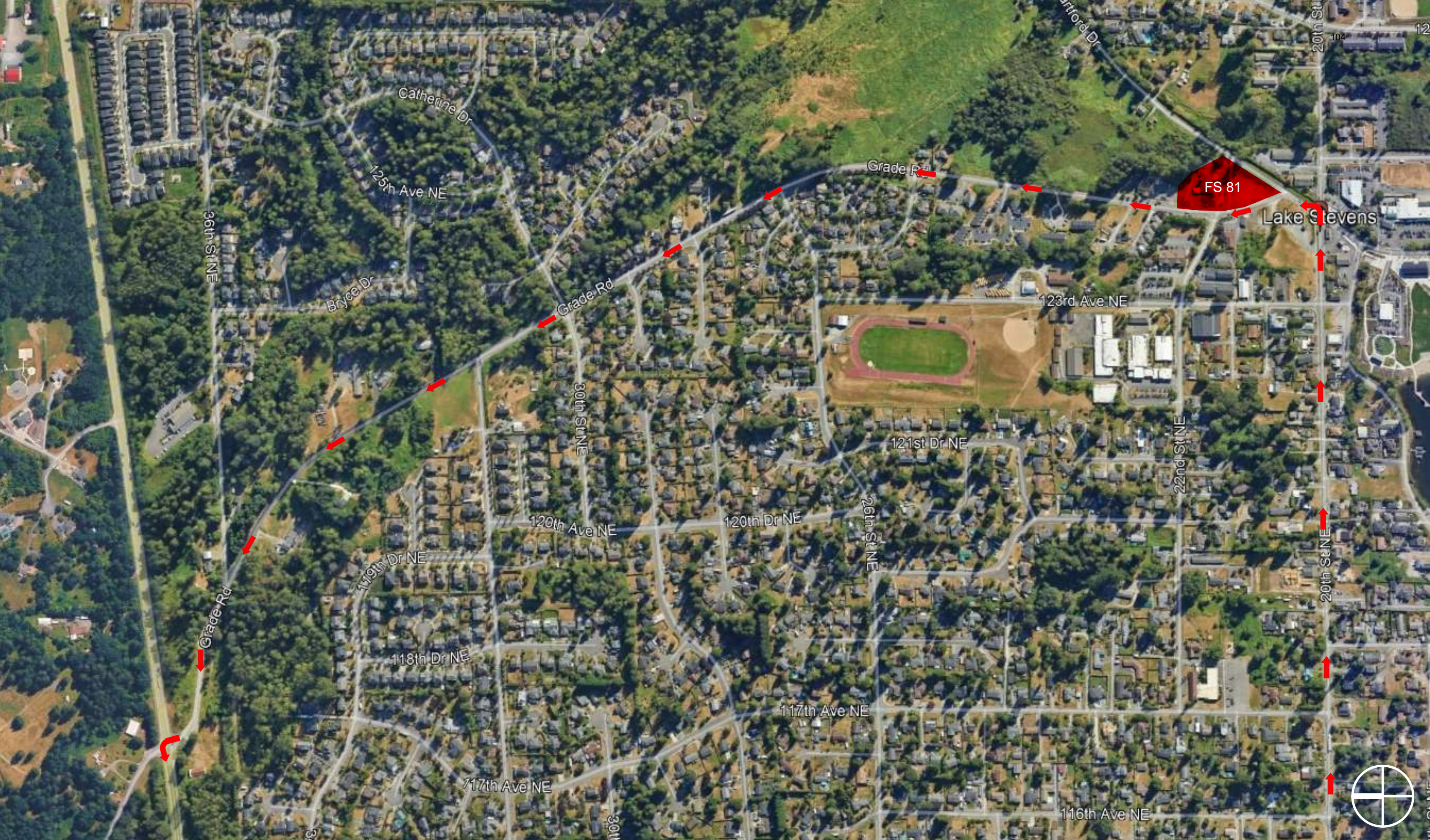
Generator Pad



SRFR FIRE STATION 81 - Phase 2

2101 Grade Road, Lake Stevens, Wash. 98258

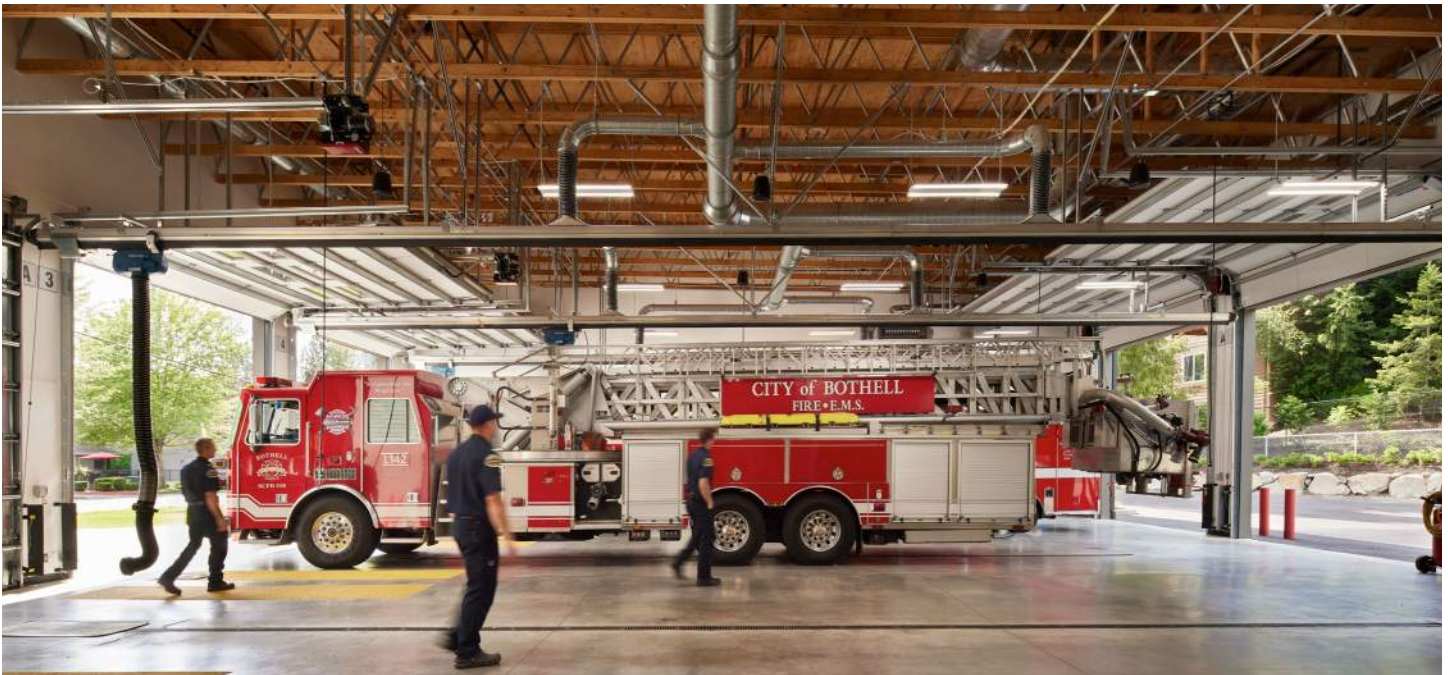




SRFR FIRE STATION 81 - Delivery Route

2101 Grade Road,
Lake Stevens, Wash.
98258





9

Project Schedule



SNOHOMISH REGIONAL FIRE & RESCUE

Fire Station 32 Project Schedule



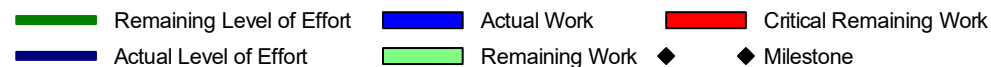
Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027											
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		
Station 32 - SRFR Fire Stations PDB - GMP					715	16-Jul-24 A	10-Sep-27																					
KEY DATES & MILESTONES					542	06-Jun-25 A	10-Sep-27																					
S32-MS-1010	MS: GMP	0		04-May-26																								
S32-MS-1030	MS: Substantial Completion	0		15-Jul-27*																								
S32-MS-1020	MS: Owner Sign Off / Project Complete	0		10-Sep-27																								
DESIGN					194	06-Jun-25 A	15-May-26																					
S32-MS-DES-1000	MS: Pre-Submission Meeting - Milestone 1	0	06-Jun-25 A																									
S32-MS-DES-1010	MS: Design Package - Milestone 1 (30% Design)	0		29-Jul-25 A																								
S32-MS-DES-1020	MS: Owner Deliverable - Milestone 1 (30% Design)	0		22-Aug-25 A																								
S32-MS-DES-1030	MS: Owner Sign-Off - Milestone 1 (30% Design)	0		02-Oct-25 A																								
S32-MS-DES-1040	MS: Design Package - Milestone 2 (60% Design)	0		21-Oct-25 A																								
S32-MS-DES-1050	MS: Owner Deliverable - Milestone 2 (60% Design)	0		04-Dec-25 A																								
S32-MS-DES-1070	MS: Design Package - Milestone 3 (75% Design / GMP)	0		30-Jan-26 A																								
S32-MS-DES-1080	MS: Owner Deliverable - Milestone 3 (75% Design / GMP)	0		30-Jan-26 A																								
S32-MS-DES-1060	MS: Owner Sign-Off - Milestone 2 (60% Design)	0		09-Feb-26 A																								
S32-MS-DES-1090	MS: Owner Sign-Off - Milestone 3 (75% Design / GMP)	0		28-Apr-26																								
S32-MS-DES-1100	MS: Issue 95% Drawings	0		15-May-26																								
PERMITTING					223	11-Sep-25 A	14-Jul-26																					
S32-MS-PERM-1000	MS: Submit Permit - Land Use	0	11-Sep-25 A																									
S32-MS-PERM-1010	MS: Permit Received - Land Use	0		03-Apr-26																								
S32-MS-PERM-1020	MS: Submit Permit - Building Permit	0	06-Apr-26																									
S32-MS-PERM-1040	MS: Submit Ecology Permit	0	06-Apr-26																									
S32-MS-PERM-1050	MS: Permit Received - Ecology Permit	0		01-Jun-26																								
S32-MS-PERM-1030	MS: Permit Received - Building Permit	0		14-Jul-26																								
CONSTRUCTION					293	02-Jun-26	15-Jul-27																					
S32-MS-CONST-1000	MS: Construction Start	0	02-Jun-26																									
S32-MS-CONST-1020	MS: Permanent Power	0		03-Mar-27																								
S32-MS-CONST-1010	MS: Construction Complete	0		15-Jul-27																								
PRE-CONSTRUCTION					447	16-Jul-24 A	01-Sep-26																					
COMMITTEE & COMMISSIONER MEETINGS					202	11-Sep-25 A	25-Jun-26																					
CAPITAL FACILITIES COMMITTEE					192	23-Sep-25 A	23-Jun-26																					
S32-CF MTG-1000	Capital Facilities Committee Meeting - SEP25	0		23-Sep-25 A																								
S32-CF MTG-1010	Capital Facilities Committee Meeting - OCT25	0		28-Oct-25 A																								
S32-CF MTG-1030	Capital Facilities Committee Meeting - NOV25	0		25-Nov-25 A																								
S32-CF MTG-1020	Capital Facilities Committee Meeting - DEC25	0		23-Dec-25 A																								
S32-CF MTG-1040	Capital Facilities Committee Meeting - JAN26	0		27-Jan-26 A																								
S32-CF MTG-1050	Capital Facilities Committee Meeting - FEB26	0		24-Feb-26 A																								
S32-CF MTG-1060	Capital Facilities Committee Meeting - MAR26	0		24-Mar-26*																								
S32-CF MTG-1070	Capital Facilities Committee Meeting - APR26	0		28-Apr-26*																								
S32-CF MTG-1080	Capital Facilities Committee Meeting - MAY26	0		26-May-26*																								
S32-CF MTG-1090	Capital Facilities Committee Meeting - JUN26	0		23-Jun-26*																								
FINANCE COMMITTEE					192	25-Sep-25 A	25-Jun-26																					
S32-FC MTG-1000	Finance Committee Meeting - SEP25	0		25-Sep-25 A																								
S32-FC MTG-1010	Finance Committee Meeting - OCT25	0		23-Oct-25 A																								
S32-FC MTG-1020	Finance Committee Meeting - NOV25	0		01-Dec-25 A																								

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct			
S32-FC MTG-1030	Finance Committee Meeting - DEC25	0		26-Dec-25 A																									
S32-FC MTG-1040	Finance Committee Meeting - JAN26	0		22-Jan-26 A																									
S32-FC MTG-1050	Finance Committee Meeting - FEB26	0		26-Feb-26 A																									
S32-FC MTG-1060	Finance Committee Meeting - MAR26	0		26-Mar-26*																									
S32-FC MTG-1070	Finance Committee Meeting - APR26	0		23-Apr-26*																									
S32-FC MTG-1080	Finance Committee Meeting - MAY26	0		28-May-26*																									
S32-FC MTG-1090	Finance Committee Meeting - JUN26	0		25-Jun-26*																									
COMMISSIONER MEETINGS		202		11-Sep-25 A	25-Jun-26																								
S32-COM MTG-1000	Commissioner Meeting - SEP25 #1	0		11-Sep-25 A																									
S32-COM MTG-1100	Commissioner Meeting - SEP25 #2	0		25-Sep-25 A																									
S32-COM MTG-1010	Commissioner Meeting - OCT25 #1	0		02-Oct-25 A																									
S32-COM MTG-1110	Commissioner Meeting - OCT25 #2	0		23-Oct-25 A																									
S32-COM MTG-1020	Commissioner Meeting - NOV25 #1	0		13-Nov-25 A																									
S32-COM MTG-1120	Commissioner Meeting - NOV25 #2	0		01-Dec-25 A																									
S32-COM MTG-1030	Commissioner Meeting - DEC25 #1	0		11-Dec-25 A																									
S32-COM MTG-1130	Commissioner Meeting - DEC25 #2	0		26-Dec-25 A																									
S32-COM MTG-1040	Commissioner Meeting - JAN26 #1	0		08-Jan-26 A																									
S32-COM MTG-1140	Commissioner Meeting - JAN26 #2	0		22-Jan-26 A																									
S32-COM MTG-1050	Commissioner Meeting - FEB26 #1	0		12-Feb-26 A																									
S32-COM MTG-1150	Commissioner Meeting - FEB26 #2	0		26-Feb-26 A																									
S32-COM MTG-1060	Commissioner Meeting - MAR26 #1	0		12-Mar-26 A																									
S32-COM MTG-1160	Commissioner Meeting - MAR26 #2	0		26-Mar-26*																									
S32-COM MTG-1070	Commissioner Meeting - APR26 #1	0		09-Apr-26*																									
S32-COM MTG-1170	Commissioner Meeting - APR26 #2	0		23-Apr-26*																									
S32-COM MTG-1080	Commissioner Meeting - MAY26 #1	0		14-May-26*																									
S32-COM MTG-1180	Commissioner Meeting - MAY26 #2	0		28-May-26*																									
S32-COM MTG-1090	Commissioner Meeting - JUN26 #1	0		11-Jun-26*																									
S32-COM MTG-1190	Commissioner Meeting - JUN26 #2	0		25-Jun-26*																									
DESIGN		427		16-Jul-24 A	04-Aug-26																								
PHASE 1A		52		16-Jul-24 A	13-Feb-25 A																								
S32-DES-Ph1A-1000	Proposal Review	52		16-Jul-24 A	26-Sep-24 A																								
S32-DES-Ph1A-1010	Kick-off & Due Diligence	5		09-Sep-24 A	13-Sep-24 A																								
S32-DES-Ph1A-1020	Test Fits	43		16-Sep-24 A	13-Nov-24 A																								
S32-DES-Ph1A-1030	Cost Model Development	18		14-Nov-24 A	11-Dec-24 A																								
S32-DES-Ph1A-1040	Cost Model Review	43		12-Dec-24 A	13-Feb-25 A																								
PHASE 1B		129		12-Dec-24 A	05-Jun-25 A																								
S32-DES-Ph1B-1000	Proposal Review	43		12-Dec-24 A	13-Feb-25 A																								
S32-DES-Ph1B-1010	Programing	19		14-Feb-25 A	13-Mar-25 A																								
S32-DES-Ph1B-1020	Concept Design & Interim Station Study	46		14-Mar-25 A	28-May-25 A																								
S32-DES-Ph1B-1030	Cost Model Development	25		14-Mar-25 A	23-Apr-25 A																								
S32-DES-Ph1B-1040	Cost Model Review	5		24-Apr-25 A	30-Apr-25 A																								
S32-DES-Ph1B-1050	Phase 1B Review	6		29-May-25 A	05-Jun-25 A																								
MILESTONE 1 (30% Design)		75		06-Jun-25 A	22-Sep-25 A																								
DESIGN		30		06-Jun-25 A	18-Jul-25 A																								
S32-DES-MS1-1000	Design - Milestone 1	25		06-Jun-25 A	11-Jul-25 A																								
S32-DES-MS1-1010	Define Owner Decision-making Activities - Milestone 1	5		06-Jun-25 A	12-Jun-25 A																								
S32-DES-MS1-1020	Coordinate Across Consultants - Milestone 1	5		14-Jul-25 A	18-Jul-25 A																								

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027											
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
DESIGN REVIEW		10	21-Jul-25 A	01-Aug-25 A																								
S32-DES-MS1-1030	Constructability Review - Milestone 1	4	21-Jul-25 A	24-Jul-25 A																								
S32-DES-MS1-1050	Pick-up Constructability Review Comments - Milestone 1	3	25-Jul-25 A	29-Jul-25 A																								
S32-DES-MS1-1060	Construction Deliverables (Schedule / Logistics / Safety Plan / etc.) - Milestone 1	3	30-Jul-25 A	01-Aug-25 A																								
OWNER REVIEW		20	25-Aug-25 A	22-Sep-25 A																								
S32-DES-MS1-1090	OAC Review - Milestone 1	10	25-Aug-25 A	08-Sep-25 A																								
S32-DES-MS1-1100	BNB Address Comments - Milestone 1	5	09-Sep-25 A	15-Sep-25 A																								
S32-DES-MS1-1110	SRFR Review	5	16-Sep-25 A	22-Sep-25 A																								
MILESTONE 2 (60% Design)		106	25-Aug-25 A	06-Feb-26 A																								
DESIGN		41	25-Aug-25 A	21-Oct-25 A																								
S32-DES-MS2-1000	Design - Milestone 2	29	25-Aug-25 A	03-Oct-25 A																								
S32-DES-MS2-1010	Define Owner Decision-making Activities - Milestone 2	5	09-Sep-25 A	15-Sep-25 A																								
S32-DES-MS2-1020	Coordinate Across Consultants - Milestone 2	10	06-Oct-25 A	17-Oct-25 A																								
S32-DES-MS2-1040	Package Design - Milestone 2	2	20-Oct-25 A	21-Oct-25 A																								
DESIGN REVIEW		15	06-Oct-25 A	24-Oct-25 A																								
S32-DES-MS2-1030	Constructability Review - Milestone 2	5	06-Oct-25 A	10-Oct-25 A																								
S32-DES-MS2-1050	Pick-up Constructability Review Comments - Milestone 2	3	13-Oct-25 A	15-Oct-25 A																								
S32-DES-MS2-1060	Construction Deliverables (Schedule / Logistics / Safety Plan / etc.) - Milestone 2	3	22-Oct-25 A	24-Oct-25 A																								
OWNER REVIEW		35	05-Dec-25 A	06-Feb-26 A																								
S32-DES-MS2-1090	OAC Review - Milestone 2	15	05-Dec-25 A	22-Dec-25 A																								
S32-DES-MS2-1100	BNB Address Comments - Milestone 2	3	24-Dec-25 A	16-Jan-26 A																								
S32-DES-MS2-1110	SRFR Review	5	20-Jan-26 A	06-Feb-26 A																								
MILESTONE 3 (75% Design / GMP)		102	11-Nov-25 A	07-Apr-26																								
DESIGN		55	11-Nov-25 A	30-Jan-26 A																								
S32-DES-MS3-1000	Design - Milestone 3	33	11-Nov-25 A	13-Jan-26 A																								
S32-DES-MS3-1020	Coordinate Across Consultants - Milestone 3	10	14-Jan-26 A	28-Jan-26 A																								
S32-DES-MS3-1040	Package Design - Milestone 3	2	29-Jan-26 A	30-Jan-26 A																								
DESIGN REVIEW		8	12-Jan-26 A	23-Jan-26 A																								
S32-DES-MS3-1030	Constructability Review - Milestone 3	5	12-Jan-26 A	16-Jan-26 A																								
S32-DES-MS3-1050	Pick-up Constructability Review Comments - Milestone 3	3	20-Jan-26 A	23-Jan-26 A																								
OWNER REVIEW		16	17-Mar-26	07-Apr-26																								
S32-DES-MS3-1090	OAC Review - Milestone 3	13	17-Mar-26	02-Apr-26																								
S32-DES-MS3-1100	BNB Address Comments - Milestone 3 (OAC)	3	31-Mar-26	02-Apr-26																								
S32-DES-MS3-1110	SRFR Review	3	03-Apr-26	07-Apr-26																								
MILESTONE 4 (95% Design)		54	02-Feb-26 A	17-Apr-26																								
DESIGN		54	02-Feb-26 A	17-Apr-26																								
S32-DES-MS4-1000	Design - Milestone 4	54	02-Feb-26 A	17-Apr-26																								
MILESTONE 5 (IFC Set)		15	15-Jul-26	04-Aug-26																								
DESIGN		15	15-Jul-26	04-Aug-26																								
S32-DES-MS4-1120	Design - Milestone 5	15	15-Jul-26	04-Aug-26																								
BIM COORDINATION		55	18-Feb-26 A	05-May-26																								
S32-BIM-1000	BIM Coordination	40	18-Feb-26 A	14-Apr-26																								
S32-BIM-1020	BIM Coordination Sign Off	15	15-Apr-26	05-May-26																								
PERMITTING		216	11-Sep-25 A	14-Jul-26																								
LAND USE PERMIT		144	11-Sep-25 A	03-Apr-26																								
S32-PERM-1000	Initial Review & Comment - Land Use	65	11-Sep-25 A	08-Dec-25 A																								
S32-PERM-1010	Revise & Resubmit - Land Use (BNB Ready to Submit)	15	09-Dec-25 A	24-Dec-25 A																								


 Remaining Level of Effort Actual Work Critical Remaining Work
 Actual Level of Effort Remaining Work Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027														
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct					
S32-PERM-1030	Waiting for Letter from Monroe to allow for Submission	20	26-Dec-25 A	09-Feb-26 A	Waiting for Letter from Monroe to allow for Submission																										
S32-PERM-1130	COM Review - Land Use	22	10-Feb-26 A	11-Mar-26 A	COM Review - Land Use																										
S32-PERM-1140	Respond to Comments - Land Use	7	12-Mar-26 A	20-Mar-26	Respond to Comments - Land Use																										
S32-PERM-1020	Final Review - Land Use	10	23-Mar-26	03-Apr-26	Final Review - Land Use																										
S32-PERM-1040	Receive Permit - Land Use	0		03-Apr-26	Receive Permit - Land Use																										
BUILDING PERMIT					70	06-Apr-26	14-Jul-26																								
S32-PERM-1050	Initial Review & Comment - Building Permit	40	06-Apr-26	01-Jun-26	Initial Review & Comment - Building Permit																										
S32-PERM-1060	Revise & Resubmit - Building Permit	10	02-Jun-26	15-Jun-26	Revise & Resubmit - Building Permit																										
S32-PERM-1070	Final Review - Building Permit	20	16-Jun-26	14-Jul-26	Final Review - Building Permit																										
S32-PERM-1080	Receive Permit - Building Permit	0		14-Jul-26	Receive Permit - Building Permit																										
ECOLOGY CONSTRUCT STORMWATER - GENERAL PERMIT					40	06-Apr-26	01-Jun-26																								
S32-PERM-1090	Able to Submit for Ecology Permit	0	06-Apr-26		Able to Submit for Ecology Permit																										
S32-PERM-1100	Must Submit for Ecology Permit	0	06-Apr-26		Must Submit for Ecology Permit																										
S32-PERM-1110	Permit Review - Ecology Permit	40	06-Apr-26	01-Jun-26	Permit Review - Ecology Permit																										
S32-PERM-1120	Receive Permit - Ecology Permit	0		01-Jun-26	Receive Permit - Ecology Permit																										
ESTIMATING					277	29-Jul-25 A	01-Sep-26																								
MILESTONE 1 (30% Design)					15	29-Jul-25 A	22-Aug-25 A																								
S32-DES-MS1-1070	Budget Updates - Milestone 1 (30% Design)	15	29-Jul-25 A	22-Aug-25 A	Budget Updates - Milestone 1 (30% Design)																										
MILESTONE 2 (60% Design)					15	22-Oct-25 A	04-Dec-25 A																								
S32-DES-MS2-1070	Budget Updates - Milestone 2 (60% Design)	15	22-Oct-25 A	04-Dec-25 A	Milestone 2 (60% Design)																										
MILESTONE 3 (75% Design / GMP)					65	02-Feb-26 A	04-May-26																								
S32-DES-MS3-1210	Subcontractor Pricing (75% Design / GMP)	19	02-Feb-26 A	27-Feb-26 A	Subcontractor Pricing (75% Design / GMP)																										
S32-DES-MS3-1220	GMP Package Prep (75% Design / GMP)	5	02-Mar-26 A	06-Mar-26 A	GMP Package Prep (75% Design / GMP)																										
S32-DES-MS3-1230	Internal GMP Package Review (75% Design / GMP)	6	09-Mar-26 A	16-Mar-26	Internal GMP Package Review (75% Design / GMP)																										
S32-DES_MS3-1240	GMP Execution of CO	5	28-Apr-26	04-May-26	GMP Execution of CO																										
MILESTONE 4 (95% Design)					20	20-Apr-26	15-May-26																								
S32-DES-MS4-1110	GMP Reconciliation - Milestone 4 (95% Design)	20	20-Apr-26	15-May-26	GMP Reconciliation - Milestone 4 (95% Design)																										
MILESTONE 5 (IFC Set)					20	05-Aug-26	01-Sep-26																								
S32-DES-MS4-1130	GMP Reconciliation - Milestone 5 (IFC Set)	20	05-Aug-26	01-Sep-26	GMP Reconciliation - Milestone 5 (IFC Set)																										
PROCUREMENT					377	20-Nov-25 A	05-May-27																								
BUYOUT					152	20-Nov-25 A	30-Jun-26																								
S32-BUY.100	Award Contracts - Phase 1 (Milestone 1 - 30% Design)	10	20-Nov-25 A	05-Dec-25 A	Phase 1 (Milestone 1 - 30% Design)																										
S32-BUY.130	Award Contracts - Solicit Fire Sprinkler Sub	15	17-Dec-25 A	06-Feb-26 A	Award Contracts - Solicit Fire Sprinkler Sub																										
S32-BUY.150	Award Contracts - Client Review Solicit Fire Sprinkler Sub	10	09-Feb-26 A	10-Feb-26 A	Award Contracts - Client Review Solicit Fire Sprinkler Sub																										
S32-BUY.140	Award Contracts - Award Fire Sprinkler Sub	5	11-Feb-26 A	11-Feb-26 A	Award Contracts - Award Fire Sprinkler Sub																										
S32-BUY.110	Award Contracts - Phase 2 (Milestone 2 - 60% Design)	15	05-May-26	26-May-26	Award Contracts - Phase 2 (Milestone 2 - 60% Design)																										
S32-BUY.120	Award Contracts - Phase 3 (Milestone 3/GMP - 75% Design))	15	10-Jun-26	30-Jun-26	Award Contracts - Phase 3 (Milestone 3/GMP - 75% Design))																										
PHASE 1 - EARLY MATERIAL / EQUIPMENT APPROVAL & FAB					145	08-Dec-25 A	29-Jun-26																								
Ground Improvement					145	08-Dec-25 A	29-Jun-26																								
S32-PROC-3550	Contract Bonds and Insurance - Ground Improvement	15	08-Dec-25 A	16-Jan-26 A	Contract Bonds and Insurance - Ground Improvement																										
S32-PROC-3560	Subcontract Award / NTP - Ground Improvement	2	19-Jan-26 A	20-Jan-26 A	Subcontract Award / NTP - Ground Improvement																										
S32-PROC-3490	Prepare & Submit - Ground Improvements	10	18-Feb-26 A	03-Mar-26 A	Prepare & Submit - Ground Improvements																										
S32-PROC-3500	BNB Review - Ground Improvements	7	04-Mar-26 A	12-Mar-26 A	BNB Review - Ground Improvements																										
S32-PROC-3470	Review & Approve - Ground Improvements (AHJ Review)	40	06-Apr-26	01-Jun-26	Review & Approve - Ground Improvements (AHJ Review)																										
S32-PROC-3480	Fabricate & Deliver - Ground Improvements	20	02-Jun-26	29-Jun-26	Fabricate & Deliver - Ground Improvements																										

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027														
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct					
PHASE 2 - EARLY RELEASE					262	05-May-26	05-May-27																								
Earthwork					70	05-May-26	10-Aug-26																								
S32-PROC-4460	Contract Bonds and Insurance - Earthwork	15	05-May-26	25-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Contract Bonds and Insurance - Earthwork </div>																										
S32-PROC-4470	Subcontract Award / NTP - Earthwork	2	26-May-26	27-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Subcontract Award / NTP - Earthwork </div>																										
S32-PROC-4440	Prepare & Submit - Earthworks	10	28-May-26	10-Jun-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Prepare & Submit - Earthworks </div>																										
S32-PROC-4450	BNB Review - Earthworks	7	11-Jun-26	19-Jun-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> BNB Review - Earthworks </div>																										
S32-PROC-4420	Review & Approve - Earthworks	15	22-Jun-26	13-Jul-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Review & Approve - Earthworks </div>																										
S32-PROC-4430	Fabricate & Deliver - Earthwork	20	14-Jul-26	10-Aug-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Fabricate & Deliver - Earthwork </div>																										
Fire Protection (Below Grade Components)					107	05-May-26	30-Sep-26																								
S32-PROC-3570	Contract Bonds and Insurance - Fire Protection	5	05-May-26	11-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Contract Bonds and Insurance - Fire Protection </div>																										
S32-PROC-3580	Subcontract Award / NTP - Fire Protection	2	12-May-26	13-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Subcontract Award / NTP - Fire Protection </div>																										
S32-PROC-1530	Prepare & Submit - Fire Protection	10	14-May-26	28-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Prepare & Submit - Fire Protection </div>																										
S32-PROC-1540	BNB Review - Fire Protection	7	29-May-26	08-Jun-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> BNB Review - Fire Protection </div>																										
S32-PROC-1510	Review & Approve - Fire Protection (AHJ Review)	60	09-Jun-26	01-Sep-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Review & Approve - Fire Protection (AHJ Review) </div>																										
S32-PROC-1520	Fabricate & Deliver - Fire Protection	20	02-Sep-26	30-Sep-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Fabricate & Deliver - Fire Protection </div>																										
Mechanical Equipment					180	05-May-26	11-Jan-27																								
DOAS					180	05-May-26	11-Jan-27																								
S32-PROC-3610	Contract Bonds and Insurance - DOAS	5	05-May-26	11-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Contract Bonds and Insurance - DOAS </div>																										
S32-PROC-3620	Subcontract Award / NTP - DOAS	2	12-May-26	13-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Subcontract Award / NTP - DOAS </div>																										
S32-PROC-1450	Prepare & Submit - DOAS	30	14-May-26	25-Jun-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Prepare & Submit - DOAS </div>																										
S32-PROC-1460	BNB Review - DOAS	15	26-Jun-26	17-Jul-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> BNB Review - DOAS </div>																										
S32-PROC-1430	Review & Approve - DOAS	20	20-Jul-26	14-Aug-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Review & Approve - DOAS </div>																										
S32-PROC-1440	Fabricate & Deliver - DOAS	100	17-Aug-26	11-Jan-27	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Fabricate & Deliver - DOAS </div>																										
VRF System					180	05-May-26	11-Jan-27																								
S32-PROC-3630	Contract Bonds and Insurance - VRF System	5	05-May-26	11-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Contract Bonds and Insurance - VRF System </div>																										
S32-PROC-3640	Subcontract Award / NTP - VRF System	2	12-May-26	13-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Subcontract Award / NTP - VRF System </div>																										
S32-PROC-2530	Prepare & Submit - VRF System	30	14-May-26	25-Jun-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Prepare & Submit - VRF System </div>																										
S32-PROC-2540	BNB Review - VRF System	15	26-Jun-26	17-Jul-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> BNB Review - VRF System </div>																										
S32-PROC-2510	Review & Approve - VRF System	20	20-Jul-26	14-Aug-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Review & Approve - VRF System </div>																										
S32-PROC-2520	Fabricate & Deliver - VRF System	100	17-Aug-26	11-Jan-27	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Fabricate & Deliver - VRF System </div>																										
Exhaust Fans					180	05-May-26	11-Jan-27																								
S32-PROC-3650	Contract Bonds and Insurance - Exhaust Fans	5	05-May-26	11-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Contract Bonds and Insurance - Exhaust Fans </div>																										
S32-PROC-3660	Subcontract Award / NTP - Exhaust Fans	2	12-May-26	13-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Subcontract Award / NTP - Exhaust Fans </div>																										
S32-PROC-2570	Prepare & Submit - Exhaust Fans	30	14-May-26	25-Jun-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Prepare & Submit - Exhaust Fans </div>																										
S32-PROC-2580	BNB Review - Exhaust Fans	15	26-Jun-26	17-Jul-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> BNB Review - Exhaust Fans </div>																										
S32-PROC-2550	Review & Approve - Exhaust Fans	20	20-Jul-26	14-Aug-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Review & Approve - Exhaust Fans </div>																										
S32-PROC-2560	Fabricate & Deliver - Exhaust Fans	100	17-Aug-26	11-Jan-27	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Fabricate & Deliver - Exhaust Fans </div>																										
Electrical Equipment					262	05-May-26	05-May-27																								
Generator					262	05-May-26	05-May-27																								
S32-PROC-3670	Contract Bonds and Insurance - Generator	5	05-May-26	11-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Contract Bonds and Insurance - Generator </div>																										
S32-PROC-3680	Subcontract Award / NTP - Generator	2	12-May-26	13-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Subcontract Award / NTP - Generator </div>																										
S32-PROC-1490	Prepare & Submit - Generator	30	14-May-26	25-Jun-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Prepare & Submit - Generator </div>																										
S32-PROC-1500	BNB Review - Generator	5	26-Jun-26	02-Jul-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> BNB Review - Generator </div>																										
S32-PROC-1470	Review & Approve - Generator	10	06-Jul-26	17-Jul-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Review & Approve - Generator </div>																										
S32-PROC-1480	Fabricate & Deliver - Generator	200	20-Jul-26	05-May-27	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Fabricate & Deliver - Generator </div>																										
Switchgear					158	05-May-26	10-Dec-26																								
S32-PROC-3690	Contract Bonds and Insurance - Switchgear	5	05-May-26	11-May-26	<div style="display: flex; align-items: center;"> <div style="width: 15px; height: 10px; background-color: #90EE90; margin-right: 5px;"></div> Contract Bonds and Insurance - Switchgear </div>																										

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027											
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		
S32-PROC-3700	Subcontract Award / NTP - Switchgear	2	12-May-26	13-May-26																								
S32-PROC-2610	Prepare & Submit - Switchgear	30	14-May-26	25-Jun-26																								
S32-PROC-2620	BNB Review - Switchgear	5	26-Jun-26	02-Jul-26																								
S32-PROC-2590	Review & Approve - Switchgear	10	06-Jul-26	17-Jul-26																								
S32-PROC-2600	Fabricate & Deliver - Switchgear	100	20-Jul-26	10-Dec-26																								
Panels					158	05-May-26	10-Dec-26																					
S32-PROC-3710	Contract Bonds and Insurance - Panels	5	05-May-26	11-May-26																								
S32-PROC-3720	Subcontract Award / NTP - Panels	2	12-May-26	13-May-26																								
S32-PROC-2650	Prepare & Submit - Panels	30	14-May-26	25-Jun-26																								
S32-PROC-2660	BNB Review - Panels	5	26-Jun-26	02-Jul-26																								
S32-PROC-2630	Review & Approve - Panels	10	06-Jul-26	17-Jul-26																								
S32-PROC-2640	Fabricate & Deliver - Panels	100	20-Jul-26	10-Dec-26																								
Lighting Control Fixtures / Long Lead Lighting					135	05-May-26	09-Nov-26																					
S32-PROC-3730	Contract Bonds and Insurance - Lighting	5	05-May-26	11-May-26																								
S32-PROC-3740	Subcontract Award / NTP - Lighting	2	12-May-26	13-May-26																								
S32-PROC-2690	Prepare & Submit - Lighting	30	14-May-26	25-Jun-26																								
S32-PROC-2700	BNB Review - Lighting	5	26-Jun-26	02-Jul-26																								
S32-PROC-2670	Review & Approve - Lighting	10	06-Jul-26	17-Jul-26																								
S32-PROC-2680	Fabricate & Deliver - Lighting Controls	80	20-Jul-26	09-Nov-26																								
S32-PROC-4410	Fabricate & Deliver - Lighting	80	20-Jul-26	09-Nov-26																								
Rebar					58	27-May-26	14-Aug-26																					
S32-PROC-3750	Contract Bonds and Insurance - Rebar	15	27-May-26	16-Jun-26																								
S32-PROC-3330	Prepare & Submit - Rebar	15	29-May-26	18-Jun-26																								
S32-PROC-3760	Subcontract Award / NTP - Rebar	2	17-Jun-26	18-Jun-26																								
S32-PROC-3340	BNB Review - Rebar	10	19-Jun-26	02-Jul-26																								
S32-PROC-3310	Review & Approve - Rebar	10	06-Jul-26	17-Jul-26																								
S32-PROC-3320	Fabricate & Deliver - Rebar	20	20-Jul-26	14-Aug-26																								
Framing					109	27-May-26	26-Oct-26																					
Structural Steel					109	27-May-26	26-Oct-26																					
S32-PROC-3770	Contract Bonds and Insurance - Structural Steel	15	27-May-26	16-Jun-26																								
S32-PROC-3780	Subcontract Award / NTP - Structural Steel	2	17-Jun-26	18-Jun-26																								
S32-PROC-3370	Prepare & Submit - Structural Steel	20	19-Jun-26	17-Jul-26																								
S32-PROC-3380	BNB Review - Structural Steel	15	20-Jul-26	07-Aug-26																								
S32-PROC-3350	Review & Approve - Structural Steel	15	10-Aug-26	28-Aug-26																								
S32-PROC-3360	Fabricate & Deliver - Structural Steel	40	31-Aug-26	26-Oct-26																								
Exterior Metal Framing					109	27-May-26	26-Oct-26																					
S32-PROC-3790	Contract Bonds and Insurance - Exterior Metal Framing	15	27-May-26	16-Jun-26																								
S32-PROC-3800	Subcontract Award / NTP - Exterior Metal Framing	2	17-Jun-26	18-Jun-26																								
S32-PROC-3210	Prepare & Submit - Exterior Metal Framing	20	19-Jun-26	17-Jul-26																								
S32-PROC-3220	BNB Review - Exterior Metal Framing	15	20-Jul-26	07-Aug-26																								
S32-PROC-3190	Review & Approve - Exterior Metal Framing	15	10-Aug-26	28-Aug-26																								
S32-PROC-3200	Fabricate & Deliver - Exterior Metal Framing	40	31-Aug-26	26-Oct-26																								
Interior Metal Framing					109	27-May-26	26-Oct-26																					
S32-PROC-3810	Contract Bonds and Insurance - Interior Metal Framing	15	27-May-26	16-Jun-26																								
S32-PROC-3820	Subcontract Award / NTP - Interior Metal Framing	2	17-Jun-26	18-Jun-26																								
S32-PROC-3170	Prepare & Submit - Interior Metal Framing	20	19-Jun-26	17-Jul-26																								
S32-PROC-3180	BNB Review - Interior Metal Framing	15	20-Jul-26	07-Aug-26																								

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027											
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		
S32-PROC-3150	Review & Approve - Interior Metal Framing	15	10-Aug-26	28-Aug-26																								
S32-PROC-3160	Fabricate & Deliver - Interior Metal Framing	40	31-Aug-26	26-Oct-26																								
Sheet Goods & Dimensional Lumber					109	27-May-26	26-Oct-26																					
S32-PROC-3830	Contract Bonds and Insurance - Sheet Goods & Dimensional Lumber	15	27-May-26	16-Jun-26																								
S32-PROC-3840	Subcontract Award / NTP - Sheet Goods & Dimensional Lumber	2	17-Jun-26	18-Jun-26																								
S32-PROC-2180	Prepare & Submit - Sheet Goods & Dimensional Lumber	20	19-Jun-26	17-Jul-26																								
S32-PROC-2250	BNB Review - Sheet Goods & Dimensional Lumber	15	20-Jul-26	07-Aug-26																								
S32-PROC-2160	Review & Approve - Sheet Goods & Dimensional Lumber	15	10-Aug-26	28-Aug-26																								
S32-PROC-2170	Fabricate & Deliver - Sheet Goods & Dimensional Lumber	40	31-Aug-26	26-Oct-26																								
Storefront					186	27-May-26	10-Feb-27																					
S32-PROC-3850	Contract Bonds and Insurance - Storefront	15	27-May-26	16-Jun-26																								
S32-PROC-3860	Subcontract Award / NTP - Storefront	2	17-Jun-26	18-Jun-26																								
S32-PROC-1410	Prepare & Submit - Storefront	30	19-Jun-26	31-Jul-26																								
S32-PROC-1420	BNB Review - Storefront	1	03-Aug-26	03-Aug-26																								
S32-PROC-1390	Review & Approve - Storefront	10	04-Aug-26	17-Aug-26																								
S32-PROC-1400	Fabricate & Deliver Materials - Storefront	85	18-Aug-26	18-Dec-26																								
S32-PROC-4480	Fabricate & Deliver - Storefront	35	21-Dec-26	10-Feb-27																								
Roofing					142	27-May-26	10-Dec-26																					
S32-PROC-4390	Contract Bonds and Insurance - Roofing	15	27-May-26	16-Jun-26																								
S32-PROC-4400	Subcontract Award / NTP - Roofing	2	17-Jun-26	18-Jun-26																								
S32-PROC-4370	Prepare & Submit - Roofing	30	19-Jun-26	31-Jul-26																								
S32-PROC-4380	BNB Review - Roofing	15	03-Aug-26	21-Aug-26																								
S32-PROC-4350	Review & Approve - Roofing	15	24-Aug-26	14-Sep-26																								
S32-PROC-4360	Fabricate & Deliver - Roofing	60	15-Sep-26	10-Dec-26																								
Siding					164	27-May-26	11-Jan-27																					
S32-PROC-4330	Contract Bonds and Insurance - Siding	15	27-May-26	16-Jun-26																								
S32-PROC-4340	Subcontract Award / NTP - Siding	2	17-Jun-26	18-Jun-26																								
S32-PROC-4310	Prepare & Submit - Siding	30	19-Jun-26	31-Jul-26																								
S32-PROC-4320	BNB Review - Siding	15	03-Aug-26	21-Aug-26																								
S32-PROC-4290	Review & Approve - Siding	15	24-Aug-26	14-Sep-26																								
S32-PROC-4300	Fabricate & Deliver - Siding	80	15-Sep-26	11-Jan-27																								
Windows					186	27-May-26	10-Feb-27																					
S32-PROC-3870	Contract Bonds and Insurance - Windows	15	27-May-26	16-Jun-26																								
S32-PROC-3880	Subcontract Award / NTP - Windows	2	17-Jun-26	18-Jun-26																								
S32-PROC-3530	Prepare & Submit - Windows	30	19-Jun-26	31-Jul-26																								
S32-PROC-3540	BNB Review - Windows	1	03-Aug-26	03-Aug-26																								
S32-PROC-3510	Review & Approve - Windows	10	04-Aug-26	17-Aug-26																								
S32-PROC-3520	Fabricate & Deliver - Windows	120	18-Aug-26	10-Feb-27																								
Fire Fighting Specialty Equipment					159	27-May-26	04-Jan-27																					
S32-PROC-3890	Contract Bonds and Insurance - Fire Fighting Specialty Equipment	15	27-May-26	16-Jun-26																								
S32-PROC-3900	Subcontract Award / NTP - Fire Fighting Specialty Equipment	2	17-Jun-26	18-Jun-26																								
S32-PROC-3290	Prepare & Submit - Fire Fighting Specialty Equipment	30	19-Jun-26	31-Jul-26																								
S32-PROC-3300	BNB Review - Fire Fighting Specialty Equipment	15	03-Aug-26	21-Aug-26																								
S32-PROC-3270	Review & Approve - Fire Fighting Specialty Equipment	10	24-Aug-26	04-Sep-26																								
S32-PROC-3280	Fabricate & Deliver - Fire Fighting Specialty Equipment	80	08-Sep-26	04-Jan-27																								
Doors, Frames, & Hardware					185	27-May-26	09-Feb-27																					
Doors					164	27-May-26	11-Jan-27																					

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027											
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		
S32-PROC-3910	Contract Bonds and Insurance - Doors	15	27-May-26	16-Jun-26																								
S32-PROC-3920	Subcontract Award / NTP - Doors	2	17-Jun-26	18-Jun-26																								
S32-PROC-2300	Prepare & Submit - Doors	30	19-Jun-26	31-Jul-26																								
S32-PROC-2000	BNB Review - Doors	15	03-Aug-26	21-Aug-26																								
S32-PROC-2280	Review & Approve - Doors	15	24-Aug-26	14-Sep-26																								
S32-PROC-2290	Fabricate & Deliver - Doors	80	15-Sep-26	11-Jan-27																								
Frames					99	27-May-26	12-Oct-26																					
S32-PROC-3930	Contract Bonds and Insurance - Frames	15	27-May-26	16-Jun-26																								
S32-PROC-3940	Subcontract Award / NTP - Frames	2	17-Jun-26	18-Jun-26																								
S32-PROC-1550	Prepare & Submit - Frames	30	19-Jun-26	31-Jul-26																								
S32-PROC-2010	BNB Review - Frames	15	03-Aug-26	21-Aug-26																								
S32-PROC-1560	Review & Approve - Frames	15	24-Aug-26	14-Sep-26																								
S32-PROC-1570	Fabricate & Deliver - Frames	20	15-Sep-26	12-Oct-26																								
Hardware					137	27-May-26	03-Dec-26																					
S32-PROC-3950	Contract Bonds and Insurance - Hardware	15	27-May-26	16-Jun-26																								
S32-PROC-3960	Subcontract Award / NTP - Hardware	2	17-Jun-26	18-Jun-26																								
S32-PROC-1580	Prepare & Submit - Hardware	15	19-Jun-26	10-Jul-26																								
S32-PROC-2020	BNB Review - Hardware	5	13-Jul-26	17-Jul-26																								
S32-PROC-1590	Review & Approve - Hardware	15	20-Jul-26	07-Aug-26																								
S32-PROC-1600	Fabricate & Deliver - Hardware	80	10-Aug-26	03-Dec-26																								
App Bay Doors					185	27-May-26	09-Feb-27																					
S32-PROC-3970	Contract Bonds and Insurance - App Bay Doors	15	27-May-26	16-Jun-26																								
S32-PROC-3980	Subcontract Award / NTP - App Bay Doors	2	17-Jun-26	18-Jun-26																								
S32-PROC-3410	Prepare & Submit - App Bay Doors	30	19-Jun-26	31-Jul-26																								
S32-PROC-3420	BNB Review - App Bay Doors	15	03-Aug-26	21-Aug-26																								
S32-PROC-3390	Review & Approve - App Bay Doors	15	24-Aug-26	14-Sep-26																								
S32-PROC-3400	Fabricate & Deliver - App Bay Doors	100	15-Sep-26	09-Feb-27																								
Fitness Garage Door					185	27-May-26	09-Feb-27																					
S32-PROC-3990	Contract Bonds and Insurance - Fitness Garage Door	15	27-May-26	16-Jun-26																								
S32-PROC-4000	Subcontract Award / NTP - Fitness Garage Door	2	17-Jun-26	18-Jun-26																								
S32-PROC-3450	Prepare & Submit - Fitness Garage Door	30	19-Jun-26	31-Jul-26																								
S32-PROC-3460	BNB Review - Fitness Garage Door	15	03-Aug-26	21-Aug-26																								
S32-PROC-3430	Review & Approve - Fitness Garage Door	15	24-Aug-26	14-Sep-26																								
S32-PROC-3440	Fabricate & Deliver - Fitness Garage Door	100	15-Sep-26	09-Feb-27																								
PHASE 3 - REMAINING PROCUREMENT					138	01-Jul-26	08-Jan-27																					
Flooring					99	01-Jul-26	16-Nov-26																					
Carpet					99	01-Jul-26	16-Nov-26																					
S32-PROC-4010	Contract Bonds and Insurance - Carpet	15	01-Jul-26	21-Jul-26																								
S32-PROC-4020	Subcontract Award / NTP - Carpet	2	22-Jul-26	23-Jul-26																								
S32-PROC-1660	Prepare & Submit - Carpet	20	24-Jul-26	20-Aug-26																								
S32-PROC-2310	BNB Review - Carpet	5	21-Aug-26	27-Aug-26																								
S32-PROC-1640	Review & Approve - Carpet	15	28-Aug-26	18-Sep-26																								
S32-PROC-1650	Fabricate & Deliver - Carpet	40	21-Sep-26	16-Nov-26																								
Resilient Flooring					99	01-Jul-26	16-Nov-26																					
S32-PROC-4030	Contract Bonds and Insurance - Resilient Flooring	15	01-Jul-26	21-Jul-26																								
S32-PROC-4040	Subcontract Award / NTP - Resilient Flooring	2	22-Jul-26	23-Jul-26																								
S32-PROC-2730	Prepare & Submit - Resilient Flooring	20	24-Jul-26	20-Aug-26																								

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027											
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		
Title																												
Partitions																												
Casework																												
Counters																												
Bathroom Accessories/Fixtures																												
Ceiling Finishes (Not GWB)																												
CONSTRUCTION																												

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027															
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct						
S32-ENC-S-1010	Install WRB and opening PreWrap	2	18-Jan-27	19-Jan-27															█	Install WRB and opening PreWrap												
S32-ENC-S-1030	Install Flashings/ Coping	2	20-Jan-27	21-Jan-27															█	Install Flashings/ Coping												
S32-ENC-S-1040	Install Windows	2	11-Feb-27	12-Feb-27															█	Install Windows												
S32-ENC-S-1050	Install Fiber Cement Siding	10	15-Feb-27	26-Feb-27															█	Install Fiber Cement Siding												
S32-ENC-S-1070	Paint Siding	5	01-Mar-27	05-Mar-27															█	Paint Siding												
S32-ENC-S-1060	Install Metal Siding High Bay	3	08-Mar-27	10-Mar-27															█	Install Metal Siding High Bay												
S32-ENC-S-1080	Install Downspouts	1	11-Mar-27	11-Mar-27															█	Install Downspouts												
West		42	20-Jan-27	18-Mar-27																												
S32-ENC-W-1010	Install WRB and opening Prewrap	1	20-Jan-27	20-Jan-27															█	Install WRB and opening Prewrap												
S32-ENC-W-1020	Install Flashings / Coping	2	22-Jan-27	25-Jan-27															█	Install Flashings / Coping												
S32-ENC-W-1030	Install Fiber Cement Siding	5	01-Mar-27	05-Mar-27															█	Install Fiber Cement Siding												
S32-ENC-W-1070	Install Louvers	1	08-Mar-27	08-Mar-27															█	Install Louvers												
S32-ENC-W-1080	Install Railing's	2	09-Mar-27	10-Mar-27															█	Install Railing's												
S32-ENC-W-1040	Paint Siding	3	11-Mar-27	15-Mar-27															█	Paint Siding												
S32-ENC-W-1090	Install Storefronts	3	16-Mar-27	18-Mar-27															█	Install Storefronts												
S32-ENC-W-1060	Install Metal siding High Bay	3	16-Mar-27	18-Mar-27															█	Install Metal siding High Bay												
Interiors		113	17-Dec-26	24-May-27																												
Rough		38	17-Dec-26	08-Feb-27																												
Level 1		38	17-Dec-26	08-Feb-27																												
S32-INT-RI-L-1-1090	Frame Interior Walls	10	17-Dec-26	30-Dec-26															█	Frame Interior Walls												
S32-INT-RI-L-1-1020	Sprinkler Rough-IN	5	31-Dec-26	06-Jan-27															█	Sprinkler Rough-IN												
S32-INT-RI-L-1-1000	Critical Wall Drywall Top Down (Moisture Board)	8	31-Dec-26	11-Jan-27															█	Critical Wall Drywall Top Down (Moisture Board)												
S32-INT-RI-L-1-1110	Buildout Electrical Room	15	31-Dec-26	20-Jan-27															█	Buildout Electrical Room												
S32-INT-RI-L-1-1010	HVAC Rough-In	10	12-Jan-27	25-Jan-27															█	HVAC Rough-In												
S32-INT-RI-L-1-1030	Plumbing Rough-In	10	19-Jan-27	01-Feb-27															█	Plumbing Rough-In												
S32-INT-RI-L-1-1040	Electrical/ Fire Alarm/ LV/ Security Rough-IN	10	22-Jan-27	04-Feb-27															█	Electrical/ Fire Alarm/ LV/ Security Rough-IN												
S32-INT-RI-L-1-1050	Set Door Frames	3	22-Jan-27	26-Jan-27															█	Set Door Frames												
S32-INT-RI-L-1-1060	Blocking and Backing	5	02-Feb-27	08-Feb-27															█	Blocking and Backing												
S32-INT-RI-L-1-1070	QC Walls and Ceilings for cover	1	08-Feb-27	08-Feb-27															█	QC Walls and Ceilings for cover												
S32-INT-RI-L-1-1080	MEPF Cover Inspections	1	08-Feb-27	08-Feb-27															█	MEPF Cover Inspections												
Finishes		75	09-Feb-27	24-May-27																												
Level 1		75	09-Feb-27	24-May-27																												
Apparatus Bays		56	09-Feb-27	27-Apr-27																												
S32-INT-FIN-L1-AB-100	Install Insulation/ Vapor barrier	4	09-Feb-27	12-Feb-27															█	Install Insulation/ Vapor barrier												
S32-INT-FIN-L1-AB-101	Hang/ Tape/ Finish	15	11-Feb-27	03-Mar-27															█	Hang/ Tape/ Finish												
S32-INT-FIN-L1-AB-102	Prime and Paint First Coats	4	04-Mar-27	09-Mar-27															█	Prime and Paint First Coats												
S32-INT-FIN-L1-AB-103	Install casework	4	10-Mar-27	15-Mar-27															█	Install casework												
S32-INT-FIN-L1-AB-104	Wall Coverings	5	16-Mar-27	22-Mar-27															█	Wall Coverings												
S32-INT-FIN-L1-AB-105	Grid Ceilings	3	23-Mar-27	25-Mar-27															█	Grid Ceilings												
S32-INT-FIN-L1-AB-106	Install exposed Duct	5	26-Mar-27	01-Apr-27															█	Install exposed Duct												
S32-INT-FIN-L1-AB-110	Doors and Hardware	3	02-Apr-27	06-Apr-27															█	Doors and Hardware												
S32-INT-FIN-L1-AB-108	Install Interior Specialties	5	02-Apr-27	08-Apr-27															█	Install Interior Specialties												
S32-INT-FIN-L1-AB-111	Paint Finish Coat	3	07-Apr-27	09-Apr-27															█	Paint Finish Coat												
S32-INT-FIN-L1-AB-112	Clean and Seal Concrete	5	12-Apr-27	16-Apr-27															█	Clean and Seal Concrete												
S32-INT-FIN-L1-AB-113	Install Rubber Base	2	19-Apr-27	20-Apr-27															█	Install Rubber Base												
S32-INT-FIN-L1-AB-114	MEPF Trim	7	19-Apr-27	27-Apr-27															█	MEPF Trim												
S32-INT-FIN-L1-AB-115	Install Roll Up Doors	3	19-Apr-27	21-Apr-27															█	Install Roll Up Doors												

█ Remaining Level of Effort
█ Actual Work
█ Critical Remaining Work
█ Actual Level of Effort
█ Remaining Work
◆ Milestone



Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027														
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			
Office & Meeting Space					71	15-Feb-27	24-May-27																								
S32-INT-FIN-L1-MR-10	Install Insulation/ Vapor barrier	4	15-Feb-27	18-Feb-27	■ Install Insulation/ Vapor barrier																										
S32-INT-FIN-L1-MR-10	Hang/ Tape/ Finish	15	19-Feb-27	11-Mar-27	■ Hang/ Tape/ Finish																										
S32-INT-FIN-L1-MR-10	Prime and Paint First Coat	5	12-Mar-27	18-Mar-27	■ Prime and Paint First Coat																										
S32-INT-FIN-L1-MR-10	Grid Ceilings	5	17-Mar-27	23-Mar-27	■ Grid Ceilings																										
S32-INT-FIN-L1-MR-10	Grid Ceiling Rough-in	5	24-Mar-27	30-Mar-27	■ Grid Ceiling Rough-in																										
S32-INT-FIN-L1-MR-10	Install Ceiling Tiles	4	31-Mar-27	05-Apr-27	■ Install Ceiling Tiles																										
S32-INT-FIN-L1-MR-10	Install casework	5	01-Apr-27	07-Apr-27	■ Install casework																										
S32-INT-FIN-L1-MR-10	Install Rubber Flooring	5	02-Apr-27	08-Apr-27	■ Install Rubber Flooring																										
S32-INT-FIN-L1-MR-10	Install Interior Specialties	5	09-Apr-27	15-Apr-27	■ Install Interior Specialties																										
S32-INT-FIN-L1-MR-10	Install Carpet	5	09-Apr-27	15-Apr-27	■ Install Carpet																										
S32-INT-FIN-L1-MR-11	Wall Coverings	5	16-Apr-27	22-Apr-27	■ Wall Coverings																										
S32-INT-FIN-L1-MR-11	Polish and seal concrete	8	23-Apr-27	04-May-27	■ Polish and seal concrete																										
S32-INT-FIN-L1-MR-11	Doors and Hardware	5	30-Apr-27	06-May-27	■ Doors and Hardware																										
S32-INT-FIN-L1-MR-11	Paint Finish Coat	5	07-May-27	13-May-27	■ Paint Finish Coat																										
S32-INT-FIN-L1-MR-11	Install Rubber Base	2	11-May-27	12-May-27	■ Install Rubber Base																										
S32-INT-FIN-L1-MR-11	MEPF Trim	10	11-May-27	24-May-27	■ MEPF Trim																										
Rooftop Equipment					25	12-Jan-27	15-Feb-27																								
S32-RF-EQUIP-1000	Install Exhaust Fans and Ductwork	2	12-Jan-27	13-Jan-27	■ Install Exhaust Fans and Ductwork																										
S32-RF-EQUIP-1010	Install Relief Fans and Intake Hoods	1	14-Jan-27	14-Jan-27	■ Install Relief Fans and Intake Hoods																										
S32-RF-EQUIP-1020	Install Heat Pump	1	15-Jan-27	15-Jan-27	■ Install Heat Pump																										
S32-RF-EQUIP-1030	Install VRF	1	18-Jan-27	18-Jan-27	■ Install VRF																										
S32-RF-EQUIP-1040	Install ERV and Ductwork	3	19-Jan-27	21-Jan-27	■ Install ERV and Ductwork																										
S32-RF-EQUIP-1060	Install Solar	20	19-Jan-27	15-Feb-27	■ Install Solar																										
S32-RF-EQUIP-1050	Install Duct Coil	1	22-Jan-27	22-Jan-27	■ Install Duct Coil																										
Landscaping / Hardscape					58	01-Mar-27	19-May-27																								
Hardscape					53	01-Mar-27	12-May-27																								
S32-HDSCP-1000	Survey Curbs and Light Pole Bases	1	01-Mar-27*	01-Mar-27	■ Survey Curbs and Light Pole Bases																										
S32-HDSCP-1010	Trench and Install Conduit for Site Lighting	2	02-Mar-27	03-Mar-27	■ Trench and Install Conduit for Site Lighting																										
S32-HDSCP-1020	Set Light Pole Bases and Poles	2	04-Mar-27	05-Mar-27	■ Set Light Pole Bases and Poles																										
S32-HDSCP-1030	Install Conduit and Irrigation Sleeves	3	08-Mar-27	10-Mar-27	■ Install Conduit and Irrigation Sleeves																										
S32-HDSCP-1070	FRP Generator Pad	10	11-Mar-27	24-Mar-27	■ FRP Generator Pad																										
S32-HDSCP-1040	Rough Grade for Curbs	3	25-Mar-27	29-Mar-27	■ Rough Grade for Curbs																										
S32-HDSCP-1050	RFP Curbs	4	30-Mar-27	02-Apr-27	■ RFP Curbs																										
S32-HDSCP-1060	FRP Sidewalks/ Aprons including ROW	9	05-Apr-27	15-Apr-27	■ FRP Sidewalks/ Aprons including ROW																										
S32-HDSCP-1080	Rough Grade for Asphalt	2	16-Apr-27	19-Apr-27	■ Rough Grade for Asphalt																										
S32-HDSCP-1090	Fine Grade for Asphalt	2	20-Apr-27	21-Apr-27	■ Fine Grade for Asphalt																										
S32-HDSCP-1100	Pour Asphalt	1	22-Apr-27*	22-Apr-27	■ Pour Asphalt																										
S32-HDSCP-1110	Parking Stripping	1	23-Apr-27	23-Apr-27	■ Parking Stripping																										
S32-HDSCP-1120	Exterior Signage	1	26-Apr-27	26-Apr-27	■ Exterior Signage																										
S32-HDSCP-1140	Install Exterior Specialties	2	27-Apr-27	28-Apr-27	■ Install Exterior Specialties																										
S32-HDSCP-1150	Set Generator (Including Final Connection and Securing to the Pad)	5	06-May-27	12-May-27	■ Set Generator (Including Final Connection)																										
Landscape					24	16-Apr-27	19-May-27																								
S32-LNDSCP-1000	Prep Subgrade for Landscaping	3	16-Apr-27*	20-Apr-27	■ Prep Subgrade for Landscaping																										
S32-LNDSCP-1010	Install Irrigation Vault	1	21-Apr-27	21-Apr-27	■ Install Irrigation Vault																										
S32-LNDSCP-1020	Install Irrigation and test	7	22-Apr-27	30-Apr-27	■ Install Irrigation and test																										
S32-LNDSCP-1030	Backfill Irrigation	2	03-May-27	04-May-27	■ Backfill Irrigation																										

■ Remaining Level of Effort ■ Actual Work ■ Critical Remaining Work
 ■ Actual Level of Effort ■ Remaining Work ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027											
					Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct			
Fire Sprink		1	15-Jul-27	15-Jul-27																								
S32-TRAIN-1160	Fire Riser	1	15-Jul-27	15-Jul-27																								

■ Remaining Level of Effort
 ■ Actual Work
 ■ Critical Remaining Work
■ Actual Level of Effort
 ■ Remaining Work
 ◆ Milestone



SNOHOMISH REGIONAL FIRE & RESCUE

Fire Station 81 Project Schedule



Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												2028	
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
S81-FC MTG-1030	Finance Committee Meeting - DEC25	0		26-Dec-25 A	Committee Meeting - DEC25																									
S81-FC MTG-1040	Finance Committee Meeting - JAN26	0		22-Jan-26 A	Finance Committee Meeting - JAN26																									
S81-FC MTG-1050	Finance Committee Meeting - FEB26	0		26-Feb-26 A	◆ Finance Committee Meeting - FEB26																									
S81-FC MTG-1060	Finance Committee Meeting - MAR26	0		26-Mar-26*	◆ Finance Committee Meeting - MAR26																									
S81-FC MTG-1070	Finance Committee Meeting - APR26	0		23-Apr-26*	◆ Finance Committee Meeting - APR26																									
S81-FC MTG-1080	Finance Committee Meeting - MAY26	0		28-May-26*	◆ Finance Committee Meeting - MAY26																									
S81-FC MTG-1090	Finance Committee Meeting - JUN26	0		25-Jun-26*	◆ Finance Committee Meeting - JUN26																									
COMMISSIONER MEETINGS		198	11-Sep-25 A	25-Jun-26																										
S81-COM MTG-1000	Commissioner Meeting - SEP25 #1	0		11-Sep-25 A	#1																									
S81-COM MTG-1100	Commissioner Meeting - SEP25 #2	0		25-Sep-25 A	#2																									
S81-COM MTG-1010	Commissioner Meeting - OCT25 #1	0		02-Oct-25 A	#1																									
S81-COM MTG-1110	Commissioner Meeting - OCT25 #2	0		23-Oct-25 A	#2																									
S81-COM MTG-1020	Commissioner Meeting - NOV25 #1	0		13-Nov-25 A	#1																									
S81-COM MTG-1120	Commissioner Meeting - NOV25 #2	0		01-Dec-25 A	#2																									
S81-COM MTG-1030	Commissioner Meeting - DEC25 #1	0		11-Dec-25 A	#1																									
S81-COM MTG-1130	Commissioner Meeting - DEC25 #2	0		26-Dec-25 A	#2																									
S81-COM MTG-1040	Commissioner Meeting - JAN26 #1	0		08-Jan-26 A	#1																									
S81-COM MTG-1140	Commissioner Meeting - JAN26 #2	0		22-Jan-26 A	#2																									
S81-COM MTG-1050	Commissioner Meeting - FEB26 #1	0		12-Feb-26 A	#1																									
S81-COM MTG-1150	Commissioner Meeting - FEB26 #2	0		26-Feb-26 A	◆ Commissioner Meeting - FEB26 #2																									
S81-COM MTG-1060	Commissioner Meeting - MAR26 #1	0		12-Mar-26 A	◆ Commissioner Meeting - MAR26 #1																									
S81-COM MTG-1160	Commissioner Meeting - MAR26 #2	0		26-Mar-26*	◆ Commissioner Meeting - MAR26 #2																									
S81-COM MTG-1070	Commissioner Meeting - APR26 #1	0		09-Apr-26*	◆ Commissioner Meeting - APR26 #1																									
S81-COM MTG-1170	Commissioner Meeting - APR26 #2	0		23-Apr-26*	◆ Commissioner Meeting - APR26 #2																									
S81-COM MTG-1080	Commissioner Meeting - MAY26 #1	0		14-May-26*	◆ Commissioner Meeting - MAY26 #1																									
S81-COM MTG-1180	Commissioner Meeting - MAY26 #2	0		28-May-26*	◆ Commissioner Meeting - MAY26 #2																									
S81-COM MTG-1090	Commissioner Meeting - JUN26 #1	0		11-Jun-26*	◆ Commissioner Meeting - JUN26 #1																									
S81-COM MTG-1190	Commissioner Meeting - JUN26 #2	0		25-Jun-26*	◆ Commissioner Meeting - JUN26 #2																									
DESIGN		424	16-Jul-24 A	30-Jul-26																										
PHASE 1A		52	16-Jul-24 A	13-Feb-25 A																										
S81-DES-Ph1A-1000	Proposal Review	52	16-Jul-24 A	26-Sep-24 A																										
S81-DES-Ph1A-1010	Kick-off & Due Diligence	5	09-Sep-24 A	13-Sep-24 A																										
S81-DES-Ph1A-1020	Test Fits	43	16-Sep-24 A	13-Nov-24 A																										
S81-DES-Ph1A-1030	Cost Model Development	18	14-Nov-24 A	11-Dec-24 A																										
S81-DES-Ph1A-1040	Cost Model Review	43	12-Dec-24 A	13-Feb-25 A																										
PHASE 1B		121	12-Dec-24 A	05-Jun-25 A																										
S81-DES-Ph1B-1000	Proposal Review	43	12-Dec-24 A	13-Feb-25 A																										
S81-DES-Ph1B-1010	Programing	19	14-Feb-25 A	13-Mar-25 A																										
S81-DES-Ph1B-1020	Concept Design & Interim Station Study	46	14-Mar-25 A	28-May-25 A																										
S81-DES-Ph1B-1030	Cost Model Development	25	14-Mar-25 A	23-Apr-25 A																										
S81-DES-Ph1B-1040	Cost Model Review	5	24-Apr-25 A	30-Apr-25 A																										
S81-DES-Ph1B-1050	Phase 1B Review	6	29-May-25 A	05-Jun-25 A																										
MILESTONE 1 (30% Design)		71	06-Jun-25 A	16-Sep-25 A																										
DESIGN		30	06-Jun-25 A	18-Jul-25 A																										
S81-DES-MS1-1000	Design - Milestone 1	25	06-Jun-25 A	11-Jul-25 A																										
S81-DES-MS1-1010	Define Owner Decision-making Activities - Milestone 1	5	06-Jun-25 A	12-Jun-25 A																										
S81-DES-MS1-1020	Coordinate Across Consultants - Milestone 1	5	14-Jul-25 A	18-Jul-25 A																										

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												2028	
					Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	
DESIGN REVIEW					10	21-Jul-25 A	01-Aug-25 A																							
S81-DES-MS1-1030	Constructability Review - Milestone 1	4	21-Jul-25 A	24-Jul-25 A																										
S81-DES-MS1-1050	Pick-up Constructability Review Comments - Milestone 1	3	25-Jul-25 A	29-Jul-25 A																										
S81-DES-MS1-1060	Construction Deliverables (Schedule / Logistics / Safety Plan / etc.) - Milestone 1	3	30-Jul-25 A	01-Aug-25 A																										
OWNER REVIEW					16	25-Aug-25 A	16-Sep-25 A																							
S81-DES-MS1-1090	OAC Review - Milestone 1	10	25-Aug-25 A	08-Sep-25 A																										
S81-DES-MS1-1100	BNB Address Commets Review - Milestone 1	5	09-Sep-25 A	15-Sep-25 A																										
S81-DES-MS1-1110	SRFR Review	1	16-Sep-25 A	16-Sep-25 A																										
MILESTONE 2 (60% Design)					106	25-Aug-25 A	06-Feb-26 A																							
DESIGN					41	25-Aug-25 A	21-Oct-25 A																							
S81-DES-MS2-1000	Design - Milestone 2	29	25-Aug-25 A	03-Oct-25 A																										
S81-DES-MS2-1010	Define Owner Decision-making Activities - Milestone 2	5	09-Sep-25 A	15-Sep-25 A																										
S81-DES-MS2-1020	Coordinate Across Consultants - Milestone 2	10	06-Oct-25 A	17-Oct-25 A																										
S81-DES-MS2-1040	Package Design - Milestone 2	2	20-Oct-25 A	21-Oct-25 A																										
DESIGN REVIEW					15	06-Oct-25 A	24-Oct-25 A																							
S81-DES-MS2-1030	Constructability Review - Milestone 2	5	06-Oct-25 A	10-Oct-25 A																										
S81-DES-MS2-1050	Pick-up Constructability Review Comments - Milestone 2	3	13-Oct-25 A	15-Oct-25 A																										
S81-DES-MS2-1060	Construction Deliverables (Schedule / Logistics / Safety Plan / etc.) - Milestone 2	3	22-Oct-25 A	24-Oct-25 A																										
OWNER REVIEW					35	05-Dec-25 A	06-Feb-26 A																							
S81-DES-MS2-1090	OAC Review - Milestone 2	15	05-Dec-25 A	22-Dec-25 A																										
S81-DES-MS2-1100	BNB Address Comments Review - Milestone 2	3	24-Dec-25 A	16-Jan-26 A																										
S81-DES-MS2-1110	SRFR Review	5	20-Jan-26 A	06-Feb-26 A																										
MILESTONE 3 (75% Design / GMP)					102	11-Nov-25 A	07-Apr-26																							
DESIGN					55	11-Nov-25 A	30-Jan-26 A																							
S81-DES-MS3-1000	Design - Milestone 3	33	11-Nov-25 A	13-Jan-26 A																										
S81-DES-MS3-1020	Coordinate Across Consultants - Milestone 3	10	14-Jan-26 A	28-Jan-26 A																										
S81-DES-MS3-1040	Package Design - Milestone 3	2	29-Jan-26 A	30-Jan-26 A																										
DESIGN REVIEW					8	12-Jan-26 A	23-Jan-26 A																							
S81-DES-MS3-1030	Constructability Review - Milestone 3	5	12-Jan-26 A	16-Jan-26 A																										
S81-DES-MS3-1050	Pick-up Constructability Review Comments - Milestone 3	3	20-Jan-26 A	23-Jan-26 A																										
OWNER REVIEW					16	17-Mar-26	07-Apr-26																							
S81-DES-MS3-1090	OAC Review - Milestone 3	13	17-Mar-26	02-Apr-26																										
S81-DES-MS3-1100	BNB Address Comments Review - Milestone 3 (OAC)	3	31-Mar-26	02-Apr-26																										
S81-DES-MS3-1110	SRFR Review	3	03-Apr-26	07-Apr-26																										
MILESTONE 4 (95% Design)					22	02-Feb-26 A	17-Apr-26																							
DESIGN					22	02-Feb-26 A	17-Apr-26																							
S81-DES-MS4-1000	Design - Milestone 4	22	02-Feb-26 A	17-Apr-26																										
MILESTONE 5 (IFC Set)					15	10-Jul-26	30-Jul-26																							
DESIGN					15	10-Jul-26	30-Jul-26																							
S81-DES-MS4-1120	Design - Milestone 5	15	10-Jul-26	30-Jul-26																										
PERMITTING					266	11-Sep-25 A	22-Sep-26																							
LAND USE PERMIT					206	11-Sep-25 A	30-Jun-26																							
S81-PERM-1000	Initial Review & Comment - Land Use	65	11-Sep-25 A	02-Dec-25 A																										
S81-PERM-1010	Revise & Resubmit - Land Use	15	03-Dec-25 A	12-Jan-26 A																										
S81-PERM-1030	Requested and Waiting for Meeting prior to Submission	10	13-Jan-26 A	30-Jan-26 A																										
S81-PERM-1130	Meeting Occured	1	20-Feb-26 A	20-Feb-26 A																										
S81-PERM-1150	Meeting & Document Coordination	3	23-Feb-26 A	25-Feb-26 A																										

■ Remaining Level of Effort
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 ■ Critical Remaining Work
■ Actual Level of Effort
 ■ Remaining Work
 ◆ ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												2028		
					Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb			
S81-PERM-1140	Respond to Comments	12	26-Feb-26 A	17-Mar-26	Respond to Comments																										
S81-PERM-1020	City Review - Land Use	45	18-Mar-26	19-May-26	City Review - Land Use																										
S81-PERM-1160	Respond to Comments (If Needed)	10	20-May-26	02-Jun-26	Respond to Comments (If Needed)																										
S81-PERM-1170	Final Review - Land Use (If Needed)	20	03-Jun-26	30-Jun-26	Final Review - Land Use (If Needed)																										
S81-PERM-1040	Receive Permit - Land Use	0		30-Jun-26	Receive Permit - Land Use																										
BUILDING PERMIT					80	18-Mar-26	09-Jul-26																								
S81-PERM-1050	Initial Review & Comment - Building Permit	35	18-Mar-26	05-May-26	Initial Review & Comment - Building Permit																										
S81-PERM-1060	Revise & Resubmit - Building Permit	10	06-May-26	19-May-26	Revise & Resubmit - Building Permit																										
S81-PERM-1070	Final Review - Building Permit	35	20-May-26	09-Jul-26	Final Review - Building Permit																										
S81-PERM-1080	Receive Permit - Building Permit	0		09-Jul-26	Receive Permit - Building Permit																										
ECOLOGY CONSTRUCT STORMWATER - GENERAL PERMIT					132	18-Mar-26	22-Sep-26																								
S81-PERM-1090	Able to Submit for Ecology Permit	0	18-Mar-26		Able to Submit for Ecology Permit																										
S81-PERM-1100	Must Submit for Ecology Permit	0	28-Jul-26		Must Submit for Ecology Permit																										
S81-PERM-1110	Permit Review - Ecology Permit	40	28-Jul-26	22-Sep-26	Permit Review - Ecology Permit																										
S81-PERM-1120	Receive Permit - Ecology Permit	0		22-Sep-26	Receive Permit - Ecology Permit																										
BIM COORDINATION					55	18-Feb-26 A	05-May-26																								
S81-BIM-1000	BIM Coordination	40	18-Feb-26 A	14-Apr-26	BIM Coordination																										
S81-BIM-1020	BIM Coordination Sign Off	15	15-Apr-26	05-May-26	BIM Coordination Sign Off																										
ESTIMATING					278	30-Jul-25 A	27-Aug-26																								
MILESTONE 1 (30% Design)					15	30-Jul-25 A	22-Aug-25 A																								
S81-DES-MS1-1070	Budget Updates - Milestone 1 (30% Design)	15	30-Jul-25 A	22-Aug-25 A	Budget Updates - Milestone 1 (30% Design)																										
MILESTONE 2 (60% Design)					15	22-Oct-25 A	04-Dec-25 A																								
S81-DES-MS2-1070	Budget Updates - Milestone 2 (60% Design)	15	22-Oct-25 A	04-Dec-25 A	Budget Updates - Milestone 2 (60% Design)																										
MILESTONE 3 (75% Design / GMP)					66	02-Feb-26 A	04-May-26																								
S81-DES-MS3-1210	Subcontractor Pricing (75% Design / GMP)	19	02-Feb-26 A	27-Feb-26 A	Subcontractor Pricing (75% Design / GMP)																										
S81-DES-MS3-1220	GMP Package Prep (75% Design / GMP)	5	02-Mar-26 A	06-Mar-26 A	GMP Package Prep (75% Design / GMP)																										
S81-DES-MS3-1230	Internal GMP Package Review (75% Design)	6	09-Mar-26 A	16-Mar-26	Internal GMP Package Review (75% Design)																										
S81-DES-MS3-1240	GMP Execution of CO	5	28-Apr-26	04-May-26	GMP Execution of CO																										
MILESTONE 4 (95% Design)					20	20-Apr-26	15-May-26																								
S81-DES-MS4-1110	GMP Reconciliation - Milestone 4 (95% Design)	20	20-Apr-26	15-May-26	GMP Reconciliation - Milestone 4 (95% Design)																										
MILESTONE 5 (IFC Set)					20	31-Jul-26	27-Aug-26																								
S81-DES-MS4-1130	GMP Reconciliation - Milestone 5 (IFC Set)	20	31-Jul-26	27-Aug-26	GMP Reconciliation - Milestone 5 (IFC Set)																										
PROCUREMENT					377	20-Nov-25 A	05-May-27																								
BUYOUT					152	20-Nov-25 A	30-Jun-26																								
S81-BUY.100	Award Contracts - Phase 1 (Milestone 1)	10	20-Nov-25 A	05-Dec-25 A	Award Contracts - Phase 1 (Milestone 1)																										
S81-BUY.130	Award Contracts - Solicit Fire Sprinkler Sub	15	17-Dec-25 A	06-Feb-26 A	Award Contracts - Solicit Fire Sprinkler Sub																										
S81-BUY.150	Award Contracts - Client Review Solicit Fire Sprinkler Sub	10	09-Feb-26 A	10-Feb-26 A	Award Contracts - Client Review Solicit Fire Sprinkler Sub																										
S81-BUY.140	Award Contracts - Award Fire Sprinkler Sub	5	11-Feb-26 A	11-Feb-26 A	Award Contracts - Award Fire Sprinkler Sub																										
S81-BUY.110	Award Contracts - Phase 2 (Milestone 2)	15	05-May-26	26-May-26	Award Contracts - Phase 2 (Milestone 2)																										
S81-BUY.120	Award Contracts - Phase 3 (Milestone 3/GMP)	15	10-Jun-26	30-Jun-26	Award Contracts - Phase 3 (Milestone 3/GMP)																										
PHASE 1 - EARLY MATERIAL / EQUIPMENT APPROVAL & FAB					268	08-Dec-25 A	17-Dec-26																								
Ground Improvement					127	08-Dec-25 A	03-Jun-26																								
S81-PROC-3550	Contract Bonds and Insurance - Ground Improvement	15	08-Dec-25 A	16-Jan-26 A	Contract Bonds and Insurance - Ground Improvement																										
S81-PROC-3560	Subcontract Award / NTP - Ground Improvement	2	19-Jan-26 A	20-Jan-26 A	Subcontract Award / NTP - Ground Improvement																										
S81-PROC-3490	Prepare & Submit - Ground Improvements	10	18-Feb-26 A	03-Mar-26 A	Prepare & Submit - Ground Improvements																										

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
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 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												2028	
					Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
S81-PROC-3500	BNB Review - Ground Improvements	7	04-Mar-26 A	12-Mar-26 A	■ BNB Review - Ground Improvements																									
S81-PROC-3470	Review & Approve - Ground Improvements (AHJ Review)	35	18-Mar-26	05-May-26	■ Review & Approve - Ground Improvements (AHJ Review)																									
S81-PROC-3480	Fabricate & Deliver - Ground Improvements	20	06-May-26	03-Jun-26	■ Fabricate & Deliver - Ground Improvements																									
Elevators					147																									
S81-PROC-3590	Contract Bonds and Insurance - Elevators	5	27-May-26	02-Jun-26	■ Contract Bonds and Insurance - Elevators																									
S81-PROC-3600	Subcontract Award / NTP - Elevators	2	03-Jun-26	04-Jun-26	■ Subcontract Award / NTP - Elevators																									
S81-PROC-2060	Prepare & Submit - Elevators	15	05-Jun-26	25-Jun-26	■ Prepare & Submit - Elevators																									
S81-PROC-1180	BNB Review - Elevators	5	26-Jun-26	02-Jul-26	■ BNB Review - Elevators																									
S81-PROC-2040	Review & Approve - Elevators - R&R	15	06-Jul-26	24-Jul-26	■ Review & Approve - Elevators - R&R																									
S81-PROC-2050	Fabricate & Deliver - Elevators	100	27-Jul-26	17-Dec-26	■ Fabricate & Deliver - Elevators																									
PHASE 2 - EARLY RELEASE					262																									
Earthwork					91																									
S81-PROC-4460	Contract Bonds and Insurance - Earthwork	15	05-May-26	25-May-26	■ Contract Bonds and Insurance - Earthwork																									
S81-PROC-4470	Subcontract Award / NTP - Earthwork	2	26-May-26	27-May-26	■ Subcontract Award / NTP - Earthwork																									
S81-PROC-4440	Prepare & Submit - Earthworks	10	28-May-26	10-Jun-26	■ Prepare & Submit - Earthworks																									
S81-PROC-4450	BNB Review - Earthworks	7	11-Jun-26	19-Jun-26	■ BNB Review - Earthworks																									
S81-PROC-4420	Review & Approve - Earthworks	15	22-Jun-26	13-Jul-26	■ Review & Approve - Earthworks																									
S81-PROC-4430	Fabricate & Deliver - Earthwork	40	14-Jul-26	08-Sep-26	■ Fabricate & Deliver - Earthwork																									
Fire Protection (Below Grade Components)					107																									
S81-PROC-3570	Contract Bonds and Insurance - Fire Protection	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - Fire Protection																									
S81-PROC-3580	Subcontract Award / NTP - Fire Protection	2	12-May-26	13-May-26	■ Subcontract Award / NTP - Fire Protection																									
S81-PROC-1530	Prepare & Submit - Fire Protection	10	14-May-26	28-May-26	■ Prepare & Submit - Fire Protection																									
S81-PROC-1540	BNB Review - Fire Protection	7	29-May-26	08-Jun-26	■ BNB Review - Fire Protection																									
S81-PROC-1510	Review & Approve - Fire Protection (AHJ Review)	60	09-Jun-26	01-Sep-26	■ Review & Approve - Fire Protection (AHJ Review)																									
S81-PROC-1520	Fabricate & Deliver - Fire Protection	20	02-Sep-26	30-Sep-26	■ Fabricate & Deliver - Fire Protection																									
Mechanical Equipment					180																									
DOAS					180																									
S81-PROC-3610	Contract Bonds and Insurance - DOAS	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - DOAS																									
S81-PROC-3620	Subcontract Award / NTP - DOAS	2	12-May-26	13-May-26	■ Subcontract Award / NTP - DOAS																									
S81-PROC-1450	Prepare & Submit - DOAS	30	14-May-26	25-Jun-26	■ Prepare & Submit - DOAS																									
S81-PROC-1460	BNB Review - DOAS	15	26-Jun-26	17-Jul-26	■ BNB Review - DOAS																									
S81-PROC-1430	Review & Approve - DOAS	20	20-Jul-26	14-Aug-26	■ Review & Approve - DOAS																									
S81-PROC-1440	Fabricate & Deliver - DOAS	100	17-Aug-26	11-Jan-27	■ Fabricate & Deliver - DOAS																									
VRF System					180																									
S81-PROC-3630	Contract Bonds and Insurance - VRF System	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - VRF System																									
S81-PROC-3640	Subcontract Award / NTP - VRF System	2	12-May-26	13-May-26	■ Subcontract Award / NTP - VRF System																									
S81-PROC-2530	Prepare & Submit - VRF System	30	14-May-26	25-Jun-26	■ Prepare & Submit - VRF System																									
S81-PROC-2540	BNB Review - VRF System	15	26-Jun-26	17-Jul-26	■ BNB Review - VRF System																									
S81-PROC-2510	Review & Approve - VRF System	20	20-Jul-26	14-Aug-26	■ Review & Approve - VRF System																									
S81-PROC-2520	Fabricate & Deliver - VRF System	100	17-Aug-26	11-Jan-27	■ Fabricate & Deliver - VRF System																									
Exhaust Fans					180																									
S81-PROC-3650	Contract Bonds and Insurance - Exhaust Fans	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - Exhaust Fans																									
S81-PROC-3660	Subcontract Award / NTP - Exhaust Fans	2	12-May-26	13-May-26	■ Subcontract Award / NTP - Exhaust Fans																									
S81-PROC-2570	Prepare & Submit - Exhaust Fans	30	14-May-26	25-Jun-26	■ Prepare & Submit - Exhaust Fans																									
S81-PROC-2580	BNB Review - Exhaust Fans	15	26-Jun-26	17-Jul-26	■ BNB Review - Exhaust Fans																									
S81-PROC-2550	Review & Approve - Exhaust Fans	20	20-Jul-26	14-Aug-26	■ Review & Approve - Exhaust Fans																									
S81-PROC-2560	Fabricate & Deliver - Exhaust Fans	100	17-Aug-26	11-Jan-27	■ Fabricate & Deliver - Exhaust Fans																									

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■ Actual Level of Effort
 ■ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												2028		
					Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb			
Electrical Equipment					262	05-May-26	05-May-27																								
Generator					262	05-May-26	05-May-27																								
S81-PROC-3670	Contract Bonds and Insurance - Generator	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - Generator																										
S81-PROC-3680	Subcontract Award / NTP - Generator	2	12-May-26	13-May-26	■ Subcontract Award / NTP - Generator																										
S81-PROC-1490	Prepare & Submit - Generator	30	14-May-26	25-Jun-26	■ Prepare & Submit - Generator																										
S81-PROC-1500	BNB Review - Generator	5	26-Jun-26	02-Jul-26	■ BNB Review - Generator																										
S81-PROC-1470	Review & Approve - Generator	10	06-Jul-26	17-Jul-26	■ Review & Approve - Generator																										
S81-PROC-1480	Fabricate & Deliver - Generator	200	20-Jul-26	05-May-27	■ Fabricate & Deliver - Generator																										
Switchgear					158	05-May-26	10-Dec-26																								
S81-PROC-3690	Contract Bonds and Insurance - Switchgear	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - Switchgear																										
S81-PROC-3700	Subcontract Award / NTP - Switchgear	2	12-May-26	13-May-26	■ Subcontract Award / NTP - Switchgear																										
S81-PROC-2610	Prepare & Submit - Switchgear	30	14-May-26	25-Jun-26	■ Prepare & Submit - Switchgear																										
S81-PROC-2620	BNB Review - Switchgear	5	26-Jun-26	02-Jul-26	■ BNB Review - Switchgear																										
S81-PROC-2590	Review & Approve - Switchgear	10	06-Jul-26	17-Jul-26	■ Review & Approve - Switchgear																										
S81-PROC-2600	Fabricate & Deliver - Switchgear	100	20-Jul-26	10-Dec-26	■ Fabricate & Deliver - Switchgear																										
Panels					158	05-May-26	10-Dec-26																								
S81-PROC-3710	Contract Bonds and Insurance - Panels	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - Panels																										
S81-PROC-3720	Subcontract Award / NTP - Panels	2	12-May-26	13-May-26	■ Subcontract Award / NTP - Panels																										
S81-PROC-2650	Prepare & Submit - Panels	30	14-May-26	25-Jun-26	■ Prepare & Submit - Panels																										
S81-PROC-2660	BNB Review - Panels	5	26-Jun-26	02-Jul-26	■ BNB Review - Panels																										
S81-PROC-2630	Review & Approve - Panels	10	06-Jul-26	17-Jul-26	■ Review & Approve - Panels																										
S81-PROC-2640	Fabricate & Deliver - Panels	100	20-Jul-26	10-Dec-26	■ Fabricate & Deliver - Panels																										
Lighting Control Fixtures / Long Lead Lighting					135	05-May-26	09-Nov-26																								
S81-PROC-3730	Contract Bonds and Insurance - Lighting	5	05-May-26	11-May-26	■ Contract Bonds and Insurance - Lighting																										
S81-PROC-3740	Subcontract Award / NTP - Lighting	2	12-May-26	13-May-26	■ Subcontract Award / NTP - Lighting																										
S81-PROC-2690	Prepare & Submit - Lighting	30	14-May-26	25-Jun-26	■ Prepare & Submit - Lighting																										
S81-PROC-2700	BNB Review - Lighting	5	26-Jun-26	02-Jul-26	■ BNB Review - Lighting																										
S81-PROC-2670	Review & Approve - Lighting	10	06-Jul-26	17-Jul-26	■ Review & Approve - Lighting																										
S81-PROC-2680	Fabricate & Deliver - Lighting Controls	80	20-Jul-26	09-Nov-26	■ Fabricate & Deliver - Lighting Controls																										
S81-PROC-4410	Fabricate & Deliver - Lighting	80	20-Jul-26	09-Nov-26	■ Fabricate & Deliver - Lighting																										
Rebar					73	27-May-26	04-Sep-26																								
S81-PROC-3750	Contract Bonds and Insurance - Rebar	15	27-May-26	16-Jun-26	■ Contract Bonds and Insurance - Rebar																										
S81-PROC-3760	Subcontract Award / NTP - Rebar	2	17-Jun-26	18-Jun-26	■ Subcontract Award / NTP - Rebar																										
S81-PROC-3330	Prepare & Submit - Rebar	15	19-Jun-26	10-Jul-26	■ Prepare & Submit - Rebar																										
S81-PROC-3340	BNB Review - Rebar	10	13-Jul-26	24-Jul-26	■ BNB Review - Rebar																										
S81-PROC-3310	Review & Approve - Rebar	10	27-Jul-26	07-Aug-26	■ Review & Approve - Rebar																										
S81-PROC-3320	Fabricate & Deliver - Rebar	20	10-Aug-26	04-Sep-26	■ Fabricate & Deliver - Rebar																										
Framing					109	27-May-26	26-Oct-26																								
Structural Steel					109	27-May-26	26-Oct-26																								
S81-PROC-3770	Contract Bonds and Insurance - Structural Steel	15	27-May-26	16-Jun-26	■ Contract Bonds and Insurance - Structural Steel																										
S81-PROC-3780	Subcontract Award / NTP - Structural Steel	2	17-Jun-26	18-Jun-26	■ Subcontract Award / NTP - Structural Steel																										
S81-PROC-3370	Prepare & Submit - Structural Steel	20	19-Jun-26	17-Jul-26	■ Prepare & Submit - Structural Steel																										
S81-PROC-3380	BNB Review - Structural Steel	15	20-Jul-26	07-Aug-26	■ BNB Review - Structural Steel																										
S81-PROC-3350	Review & Approve - Structural Steel	15	10-Aug-26	28-Aug-26	■ Review & Approve - Structural Steel																										
S81-PROC-3360	Fabricate & Deliver - Structural Steel	40	31-Aug-26	26-Oct-26	■ Fabricate & Deliver - Structural Steel																										
Exterior Metal Framing					109	27-May-26	26-Oct-26																								
S81-PROC-3790	Contract Bonds and Insurance - Exterior Metal Framing	15	27-May-26	16-Jun-26	■ Contract Bonds and Insurance - Exterior Metal Framing																										

■ Remaining Level of Effort
 ■ Actual Work
 ■ Critical Remaining Work
■ Actual Level of Effort
 ■ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												2028	
					Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		
S81-PROC-3520	Fabricate & Deliver - Windows	120	18-Aug-26	10-Feb-27	Fabricate & Deliver - Windows																									
Fire Fighting Specialty Equipment		159	27-May-26	04-Jan-27																										
S81-PROC-3890	Contract Bonds and Insurance - Fire Fighting Specialty Equipment	15	27-May-26	16-Jun-26	Contract Bonds and Insurance - Fire Fighting Specialty Equipment																									
S81-PROC-3900	Subcontract Award / NTP - Fire Fighting Specialty Equipment	2	17-Jun-26	18-Jun-26	Subcontract Award / NTP - Fire Fighting Specialty Equipment																									
S81-PROC-3290	Prepare & Submit - Fire Fighting Specialty Equipment	30	19-Jun-26	31-Jul-26	Prepare & Submit - Fire Fighting Specialty Equipment																									
S81-PROC-3300	BNB Review - Fire Fighting Specialty Equipment	15	03-Aug-26	21-Aug-26	BNB Review - Fire Fighting Specialty Equipment																									
S81-PROC-3270	Review & Approve - Fire Fighting Specialty Equipment	10	24-Aug-26	04-Sep-26	Review & Approve - Fire Fighting Specialty Equipment																									
S81-PROC-3280	Fabricate & Deliver - Fire Fighting Specialty Equipment	80	08-Sep-26	04-Jan-27	Fabricate & Deliver - Fire Fighting Specialty Equipment																									
Doors, Frames, & Hardware		164	27-May-26	11-Jan-27																										
Doors		164	27-May-26	11-Jan-27																										
S81-PROC-3910	Contract Bonds and Insurance - Doors	15	27-May-26	16-Jun-26	Contract Bonds and Insurance - Doors																									
S81-PROC-3920	Subcontract Award / NTP - Doors	2	17-Jun-26	18-Jun-26	Subcontract Award / NTP - Doors																									
S81-PROC-2300	Prepare & Submit - Doors	30	19-Jun-26	31-Jul-26	Prepare & Submit - Doors																									
S81-PROC-2000	BNB Review - Doors	15	03-Aug-26	21-Aug-26	BNB Review - Doors																									
S81-PROC-2280	Review & Approve - Doors	15	24-Aug-26	14-Sep-26	Review & Approve - Doors																									
S81-PROC-2290	Fabricate & Deliver - Doors	80	15-Sep-26	11-Jan-27	Fabricate & Deliver - Doors																									
Frames		99	27-May-26	12-Oct-26																										
S81-PROC-3930	Contract Bonds and Insurance - Frames	15	27-May-26	16-Jun-26	Contract Bonds and Insurance - Frames																									
S81-PROC-3940	Subcontract Award / NTP - Frames	2	17-Jun-26	18-Jun-26	Subcontract Award / NTP - Frames																									
S81-PROC-1550	Prepare & Submit - Frames	30	19-Jun-26	31-Jul-26	Prepare & Submit - Frames																									
S81-PROC-2010	BNB Review - Frames	15	03-Aug-26	21-Aug-26	BNB Review - Frames																									
S81-PROC-1560	Review & Approve - Frames	15	24-Aug-26	14-Sep-26	Review & Approve - Frames																									
S81-PROC-1570	Fabricate & Deliver - Frames	20	15-Sep-26	12-Oct-26	Fabricate & Deliver - Frames																									
Hardware		137	27-May-26	03-Dec-26																										
S81-PROC-3950	Contract Bonds and Insurance - Hardware	15	27-May-26	16-Jun-26	Contract Bonds and Insurance - Hardware																									
S81-PROC-3960	Subcontract Award / NTP - Hardware	2	17-Jun-26	18-Jun-26	Subcontract Award / NTP - Hardware																									
S81-PROC-1580	Prepare & Submit - Hardware	15	19-Jun-26	10-Jul-26	Prepare & Submit - Hardware																									
S81-PROC-2020	BNB Review - Hardware	5	13-Jul-26	17-Jul-26	BNB Review - Hardware																									
S81-PROC-1590	Review & Approve - Hardware	15	20-Jul-26	07-Aug-26	Review & Approve - Hardware																									
S81-PROC-1600	Fabricate & Deliver - Hardware	80	10-Aug-26	03-Dec-26	Fabricate & Deliver - Hardware																									
App Bay Doors		164	27-May-26	11-Jan-27																										
S81-PROC-3970	Contract Bonds and Insurance - App Bay Doors	15	27-May-26	16-Jun-26	Contract Bonds and Insurance - App Bay Doors																									
S81-PROC-3980	Subcontract Award / NTP - App Bay Doors	2	17-Jun-26	18-Jun-26	Subcontract Award / NTP - App Bay Doors																									
S81-PROC-3410	Prepare & Submit - App Bay Doors	30	19-Jun-26	31-Jul-26	Prepare & Submit - App Bay Doors																									
S81-PROC-3420	BNB Review - App Bay Doors	15	03-Aug-26	21-Aug-26	BNB Review - App Bay Doors																									
S81-PROC-3390	Review & Approve - App Bay Doors	15	24-Aug-26	14-Sep-26	Review & Approve - App Bay Doors																									
S81-PROC-3400	Fabricate & Deliver - App Bay Doors	80	15-Sep-26	11-Jan-27	Fabricate & Deliver - App Bay Doors																									
Fitness Garage Door		164	27-May-26	11-Jan-27																										
S81-PROC-3990	Contract Bonds and Insurance - Fitness Garage Door	15	27-May-26	16-Jun-26	Contract Bonds and Insurance - Fitness Garage Door																									
S81-PROC-4000	Subcontract Award / NTP - Fitness Garage Door	2	17-Jun-26	18-Jun-26	Subcontract Award / NTP - Fitness Garage Door																									
S81-PROC-3450	Prepare & Submit - Fitness Garage Door	30	19-Jun-26	31-Jul-26	Prepare & Submit - Fitness Garage Door																									
S81-PROC-3460	BNB Review - Fitness Garage Door	15	03-Aug-26	21-Aug-26	BNB Review - Fitness Garage Door																									
S81-PROC-3430	Review & Approve - Fitness Garage Door	15	24-Aug-26	14-Sep-26	Review & Approve - Fitness Garage Door																									
S81-PROC-3440	Fabricate & Deliver - Fitness Garage Door	80	15-Sep-26	11-Jan-27	Fabricate & Deliver - Fitness Garage Door																									
PHASE 3 - REMAINING PROCUREMENT		138	01-Jul-26	08-Jan-27																										
Flooring		99	01-Jul-26	16-Nov-26																										
Carpet		99	01-Jul-26	16-Nov-26																										

█ Remaining Level of Effort
 █ Actual Work
 █ Critical Remaining Work
█ Actual Level of Effort
 █ Remaining Work
 ◆ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	2026												2027												2028			
					Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb				
Day 2		69	18-Oct-27	20-Jan-28																												
Move into Station		10	18-Oct-27	29-Oct-27																												
S81-DAY2-1000	Fire Station moves from Existing Station into new Station	10	18-Oct-27	29-Oct-27																												
De-Mobe From Existing Facilities		20	01-Nov-27	26-Nov-27																												
S81-DAY2-1010	Abate Existing Facility	5	01-Nov-27	05-Nov-27																												
S81-DAY2-1020	Unhook Utilities	5	08-Nov-27	12-Nov-27																												
S81-DAY2-1030	Demolish Existing Facility	5	15-Nov-27	19-Nov-27																												
S81-DAY2-1040	Demo Asphalt	2	18-Nov-27	19-Nov-27																												
S81-DAY2-1150	Utility Work	5	22-Nov-27	26-Nov-27																												
Hardscape		22	29-Nov-27	28-Dec-27																												
S81-DAY2-1080	Excavate for Curbs & Walks	7	29-Nov-27	07-Dec-27																												
S81-DAY2-1090	FPS Curbs & Walks	8	08-Dec-27	17-Dec-27																												
S81-DAY2-1100	Subgrade for Asphalt	3	20-Dec-27	22-Dec-27																												
S81-DAY2-1110	Place Asphalt	2	23-Dec-27	24-Dec-27																												
S81-DAY2-1120	Stripe Asphalt	2	27-Dec-27	28-Dec-27																												
Landscaping		9	27-Dec-27	06-Jan-28																												
S81-DAY2-1050	Amend Soil and add Top Soil & Irrigation	5	27-Dec-27	31-Dec-27																												
S81-DAY2-1070	Install SOD	2	03-Jan-28	04-Jan-28																												
S81-DAY2-1130	Install Plantings	4	03-Jan-28	06-Jan-28																												
Closeout		10	07-Jan-28	20-Jan-28																												
S81-DAY2-1140	Inspections and Permit Closeout	10	07-Jan-28	20-Jan-28																												

Remaining Level of Effort

Actual Work

Critical Remaining Work

Actual Level of Effort

Remaining Work

◆ Milestone

Exhibit D

Work Included in Construction General Conditions

Exhibit D

Work Included in Construction General Conditions

Section 1. Relationship to Construction General Conditions Fee

The Construction General Conditions Fee identified in Section 7.3 of the Progressive Design-Build Contract shall be the sole reimbursement for all costs and expenses associated with the Construction General Conditions Work regardless of whether such work is provided directly by Design-Builder or General Contractor (if not the Design-Builder, or indirectly via subcontract or vendor agreement).

Cost of the Phase 2 Services as identified in Section 7.5 of the Progressive Design-Build Contract shall not include any Construction General Conditions Work identified in this Exhibit D.

Section 2. Construction General Conditions Work

Design-Builder shall be responsible for all required Construction General Conditions Work, in connection with the Phase 2 Services, as well as the performance of the related obligations, as described below. All costs contained below shall be lump sum in the completion of the Work.

- **Supervisory and Administrative Personnel** (also includes General Contractor if Design-Builder is not the General Contractor) Wages and salaries of the contractors' supervisory and/or administrative personnel approved in advance by the Owner, are to be reimbursed at lump sum.
 - All Design-Builder's supervisory and administrative personnel engaged in the on-site performance of Phase 2 Services, including **but not limited** to the Design-Build Project Manager, Construction Manager, Construction Superintendent(s), and those responsible for managing and implementing Design-Builder's scheduling, cost control, billing, health and safety, QA/QC, and expenses. **For clarity, only the Design-Builder's craft labor shall be excluded from this category; any other on-site personnel provided by the Design-Builder (or General Contractor if Design-Builder is not acting as the General Contractor) shall be included as General Conditions and covered by the Design-Builder's General Conditions Fee.**
 - Time of Design-Builder's supervisory and administrative personnel engaged off of the Project Site to support the Phase 2 Services, including visits to suppliers and manufacturing locations, attendance at workshops, travel, and other activities required for the coordination, of production or transportation of material or equipment necessary for the Phase 2 Services, but only for that portion of their time required for the Phase 2 Services.
 - Time of the Design-Builder's personnel stationed at the Design-Builder's principal or branch offices and performing Phase 2 Services with the Owner's prior approval. **For clarity, this does not include time of the Engineer of Record associated with providing submittal reviews, responding to RFIs, and other activities necessary to ensure the construction complies with the design intent.**

- Employee benefits, premiums, taxes, insurance, contributions and assessments for all personnel covered by the General Conditions Fee, and as required by law and collective bargaining agreements. For personnel covered by the General Conditions Fee but not covered by such agreements, customary benefits such as sick leave, medical and health benefits, holidays, vacations and pensions paid by the Design-Builder, to the extent such costs are based on wages and salaries paid to supervisory and administrative personnel of the Design-Builder. All payroll taxes are subject to capping.
- The reasonable cost of vehicles for the Design- Builder's personnel necessarily and directly incurred in connection with the performance of the Phase 2 Services, subject to the Owner's prior approval. Commuting cost is not reimbursable.

Exhibit F

Design-Builder's Owned Equipment Rate Schedule



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1101	Saw Circular Corded 7-1/4in	\$ 10.00	\$ 29.00	\$ 88.00
1102	Saw Table Corded	\$ 19.00	\$ 56.00	\$ 167.00
1103	Saw Sawzall 18V	\$ 11.00	\$ 33.00	\$ 98.00
1104	Saw Jig	\$ 10.00	\$ 30.00	\$ 91.00
1105	Saw Portaband	\$ 13.00	\$ 39.00	\$ 116.00
1106	Saw Beam 16in	\$ 26.00	\$ 78.00	\$ 235.00
1107	Saw Demo	\$ 38.00	\$ 114.00	\$ 342.00
1108	Saw Miter 12in w/ Stand	\$ 30.00	\$ 89.00	\$ 268.00
1109	Saw Hand Concrete	\$ 23.00	\$ 69.00	\$ 207.00
1110	Chopsaw Abrasive	\$ 15.00	\$ 46.00	\$ 138.00
1112	Saw Table 60V	\$ 15.00	\$ 45.00	\$ 135.00
1113	Saw Miter 120V	\$ 33.00	\$ 100.00	\$ 300.00
1114	Chainsaw 16in	\$ 18.00	\$ 54.00	\$ 162.00
1115	Saw Circular w/ Vac 4-1/2in 20	\$ 13.00	\$ 40.00	\$ 119.00
1116	Chainsaw 16in	\$ 30.00	\$ 91.00	\$ 272.00
1117	Saw Beam 10in	\$ 13.00	\$ 39.00	\$ 116.00
1118	Saw Circular 7-1/4in 36V LXT	\$ 20.00	\$ 60.00	\$ 180.00
1119	Saw Hand Demo Concrete Elec	\$ 23.00	\$ 69.00	\$ 207.00
1120	Saw Hand Dustless Elec 12in	\$ 37.00	\$ 112.00	\$ 335.00
1121	Saw Panel w/ Stand	\$ 36.00	\$ 109.00	\$ 326.00
1122	Saw Hand Concrete Wet	\$ 14.00	\$ 42.00	\$ 126.00
1123	Saw Track	\$ 23.00	\$ 69.00	\$ 207.00
1124	Saw Table	\$ 19.00	\$ 56.00	\$ 167.00
1125	Saw Skillsaw Cordless	\$ 12.00	\$ 35.00	\$ 106.00
1126	Saw Circular 36V LXT	\$ 12.00	\$ 35.00	\$ 105.00
1127	Saw Portaband Cordless	\$ 20.00	\$ 60.00	\$ 181.00
1128	Saw Sawzall 18V	\$ 14.00	\$ 41.00	\$ 124.00
1129	Saw Jig 20V	\$ 13.00	\$ 40.00	\$ 120.00
1130	Saw Hand Drywall Dustless	\$ 21.00	\$ 62.00	\$ 187.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1131	Saw Sawzall Super 15A	\$ 23.00	\$ 69.00	\$ 207.00
1132	Saw Hand Drywall Dustless	\$ 28.00	\$ 84.00	\$ 253.00
1133	Saw Skilsaw 8-1/4in	\$ 16.00	\$ 49.00	\$ 148.00
1135	Saw Sawzall M18	\$ 13.00	\$ 40.00	\$ 120.00
1136	Saw Trim 20V	\$ 12.00	\$ 37.00	\$ 110.00
1137	Tool Multi	\$ 12.00	\$ 36.00	\$ 108.00
1140	Saw Miter SM	\$ 17.00	\$ 52.00	\$ 155.00
1141	Saw Table 10in 32-1/2in Rip	\$ 29.00	\$ 86.00	\$ 258.00
1142	Shear Cordless 20V	\$ 14.00	\$ 43.00	\$ 128.00
1143	Saw Worm w/ BAT 60V	\$ 19.00	\$ 56.00	\$ 167.00
1145	Saw Portaband Compact Cordless	\$ 12.00	\$ 35.00	\$ 106.00
1146	Saw Miter Cordless 7-1/4in	\$ 49.00	\$ 148.00	\$ 444.00
1147	Shear Swivel 20V Max 14GA	\$ 17.00	\$ 52.00	\$ 155.00
1148	Tool Multi Oscillating Kit	\$ 9.00	\$ 28.00	\$ 83.00
1150	Saw Hot Cordless 60V	\$ 24.00	\$ 72.00	\$ 217.00
1151	Saw Skilsaw Bigfoot 10-1/4in	\$ 13.00	\$ 39.00	\$ 118.00
1152	Chainsaw Gas 18in	\$ 12.00	\$ 35.00	\$ 106.00
1153	Saw Circular Cordless 7-14in	\$ 8.00	\$ 25.00	\$ 76.00
1154	Saw Skilsaw Wormdrive 60V	\$ 23.00	\$ 69.00	\$ 207.00
1155	Saw Sawzall Corded 12A	\$ 7.00	\$ 20.00	\$ 59.00
1156	Saw Band Dual Switch 20V	\$ 20.00	\$ 60.00	\$ 181.00
1157	Tool Oscillating 20V Max	\$ 11.00	\$ 32.00	\$ 97.00
1158	Shear Cordless Kit 20V	\$ 15.00	\$ 44.00	\$ 131.00
1159	Saw Sawzall M18	\$ 14.00	\$ 41.00	\$ 123.00
1160	Chopsaw BNB Mobile Cart	\$ 67.00	\$ 201.00	\$ 602.00
1161	Saw Circular 7-1/4in 18V LXT	\$ 12.00	\$ 35.00	\$ 105.00
1162	Saw Circular 5-1/2in	\$ 13.00	\$ 38.00	\$ 113.00
1163	Shear Elec 16GA 5A	\$ 11.00	\$ 34.00	\$ 101.00
1164	Shear 16GA 5A	\$ 12.00	\$ 35.00	\$ 105.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1165	Saw Cut-out 18V LXT	\$ 14.00	\$ 42.00	\$ 126.00
1166	Saw Track 60V	\$ 20.00	\$ 59.00	\$ 176.00
1167	Saw Circular Saw 6-1/2in	\$ 14.00	\$ 43.00	\$ 130.00
1168	Saw Circular (Specialties) 6-1	\$ 16.00	\$ 47.00	\$ 140.00
1169	Trimmer Hedge Kit M18	\$ 17.00	\$ 52.00	\$ 155.00
1175	Saw Skilsaw Wormdrive T/L 7-1/	\$ 9.00	\$ 26.00	\$ 77.00
1176	Saw Circular M18	\$ 15.00	\$ 45.00	\$ 134.00
1177	Saw Cut-out Kit 18V LXT	\$ 17.00	\$ 51.00	\$ 152.00
1178	Saw Band Compact 18V LXT	\$ 13.00	\$ 38.00	\$ 115.00
1180	Saw Portaband Deep Cut M18	\$ 16.00	\$ 48.00	\$ 145.00
1181	Saw Circular 6-1/2in 20V	\$ 10.00	\$ 30.00	\$ 91.00
1182	Saw Cordless SCM 22-A Metal	\$ 20.00	\$ 59.00	\$ 176.00
1183	Saw Compact SCM 22 Metal	\$ 22.00	\$ 66.00	\$ 199.00
1184	Saw Table 8-1/4in M18	\$ 17.00	\$ 51.00	\$ 154.00
1185	Saw Miter Sliding 7-1/4in M18	\$ 22.00	\$ 66.00	\$ 199.00
1186	Saw Band Kit 20V	\$ 16.00	\$ 47.00	\$ 142.00
1187	Saw Sawzall w/ Clamp Kit 20V	\$ 13.00	\$ 40.00	\$ 119.00
1188	Saw Circular 7-1/4in M18	\$ 18.00	\$ 55.00	\$ 164.00
1189	Saw Sawsquatch Super 16-5/8in	\$ 18.00	\$ 54.00	\$ 161.00
1191	Saw Band 35-3/8in M18	\$ 17.00	\$ 52.00	\$ 156.00
1192	Saw Jig Barrel Grip M18	\$ 17.00	\$ 50.00	\$ 151.00
1193	Saw Skilsaw Medusaw Concrete 7	\$ 17.00	\$ 51.00	\$ 152.00
1194	Milwaukee 3in Tile Saw Kit	\$ 10.00	\$ 29.00	\$ 86.00
1195	Cutout Nibble Hilti	\$ 19.00	\$ 57.00	\$ 172.00
1196	Chainsaw 20V 12IN	\$ 12.00	\$ 35.00	\$ 106.00
1197	Circular Saw SC 6ML-22	\$ 14.00	\$ 41.00	\$ 122.00
1201	Drill Cordless 4A 20V	\$ 12.00	\$ 37.00	\$ 112.00
1202	Driver Impact 20V	\$ 11.00	\$ 33.00	\$ 98.00
1203	Drill Pistol Grip 1/2in	\$ 9.00	\$ 27.00	\$ 82.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1204	Drill Right Angle 1/2in	\$ 11.00	\$ 33.00	\$ 100.00
1205	Drill Hole Hawg/Stud/Joist 1/2	\$ 20.00	\$ 59.00	\$ 176.00
1206	Drill Mixing 1/2in	\$ 11.00	\$ 33.00	\$ 98.00
1207	Drill Screwdriver Drywall	\$ 7.00	\$ 21.00	\$ 63.00
1208	Drill Right Angle Stud/Joist 6	\$ 13.00	\$ 38.00	\$ 114.00
1209	Drill Right Angle 3/8in 18V	\$ 11.00	\$ 33.00	\$ 99.00
1210	Drill Pistol Grip 3/8in	\$ 8.00	\$ 24.00	\$ 71.00
1211	Kit Tool FRP Install	\$ 21.00	\$ 62.00	\$ 187.00
1212	Drill Stud/Joist 60V	\$ 15.00	\$ 46.00	\$ 139.00
1213	Drill Right Angel 3/8in	\$ 16.00	\$ 49.00	\$ 146.00
1214	Gun Screw Cordless SD 5000	\$ 18.00	\$ 53.00	\$ 158.00
1215	Shear Electric Hardy Board	\$ 12.00	\$ 35.00	\$ 106.00
1216	Wrench Impact 1/2in	\$ 11.00	\$ 32.00	\$ 96.00
1217	Gun Screw Corded SD 2500	\$ 8.00	\$ 23.00	\$ 69.00
1219	Drill Mag	\$ 80.00	\$ 241.00	\$ 724.00
1220	Wrench Impact Anvil 18V	\$ 14.00	\$ 42.00	\$ 127.00
1221	Wrench Impact Cordless 1/2 20v	\$ 20.00	\$ 61.00	\$ 184.00
1222	Gun Screw Drywall Cordless	\$ 24.00	\$ 72.00	\$ 215.00
1223	Drill Press	\$ 51.00	\$ 154.00	\$ 462.00
1224	Drill Mag 1/2in	\$ 52.00	\$ 155.00	\$ 465.00
1226	Gun Screw Corded SD 4500 w/ Co	\$ 17.00	\$ 52.00	\$ 155.00
1227	Charger Battery X 6 Station M1	\$ 9.00	\$ 28.00	\$ 84.00
1229	Drywall Kit Custom DCF887 Dewa	\$ 33.00	\$ 100.00	\$ 299.00
1230	Drywall Kit SP Custom Individu	\$ 33.00	\$ 100.00	\$ 299.00
1231	Drill Right Angle 1/2in	\$ 34.00	\$ 103.00	\$ 308.00
1232	Box Tool Specialties Crew Fore	\$ 50.00	\$ 151.00	\$ 453.00
1233	Box Tool Specialties Crew Jou	\$ 33.00	\$ 100.00	\$ 301.00
1234	Box Tool Specialties Crew Add	\$ 20.00	\$ 59.00	\$ 177.00
1236	Drywall Kit Framers Box Multi	\$ 156.00	\$ 467.00	\$ 1,400.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1237	Tool Set 6pc	\$ 26.00	\$ 79.00	\$ 238.00
1238	Driver Impact	\$ 18.00	\$ 53.00	\$ 159.00
1239	Impact Kit	\$ 9.00	\$ 28.00	\$ 84.00
1240	Brushless 5pc Kit 18V Premium	\$ 19.00	\$ 56.00	\$ 168.00
1241	Nibbler 16ga	\$ 12.00	\$ 35.00	\$ 105.00
1242	Tool Set 4pc	\$ 27.00	\$ 81.00	\$ 243.00
1243	Drill Combo Kit 18V	\$ 11.00	\$ 34.00	\$ 102.00
1244	Wrench Impact 1/2in 18V LXT	\$ 19.00	\$ 56.00	\$ 168.00
1245	Screwdriver Drywall Cordless	\$ 12.00	\$ 36.00	\$ 109.00
1246	Drill Pistol Grip 1/2in Corded	\$ 6.00	\$ 18.00	\$ 53.00
1247	Impact Wrench 1/2in Corded	\$ 8.00	\$ 23.00	\$ 70.00
1248	Drill Angle 1/2in	\$ 14.00	\$ 41.00	\$ 122.00
1249	Gun Screw 20V 5ah Kit	\$ 10.00	\$ 31.00	\$ 92.00
1250	Drill and Impact Kit M18	\$ 15.00	\$ 45.00	\$ 136.00
1251	Wrench Proto Ratcheting Head	\$ 7.00	\$ 22.00	\$ 67.00
1252	Gun Drywall Screw w/Collated	\$ 12.00	\$ 35.00	\$ 104.00
1253	Charger 4 Port 20V	\$ 11.00	\$ 32.00	\$ 95.00
1254	Mixer Mud 1/2in 18V	\$ 14.00	\$ 41.00	\$ 124.00
1255	Wrench Impact 3/4in 20V	\$ 16.00	\$ 47.00	\$ 140.00
1256	Drill Press 10in w/ Laser	\$ 10.00	\$ 30.00	\$ 91.00
1257	Drill Mixing 20V	\$ 19.00	\$ 57.00	\$ 171.00
1258	Kit Combo 6-Tool 2696-26	\$ 18.00	\$ 53.00	\$ 158.00
1259	Battery M18 5.0ah 2pk	\$ 8.00	\$ 25.00	\$ 74.00
1260	Impact Driver Right Angle 1/4i	\$ 15.00	\$ 44.00	\$ 132.00
1261	Charger M18 Dual Port	\$ 5.00	\$ 14.00	\$ 43.00
1262	Dremel Rotary Tool 8260	\$ 8.00	\$ 25.00	\$ 76.00
1263	Drill 1/2in	\$ 7.00	\$ 22.00	\$ 67.00
1264	Drill Impact 1/4in	\$ 8.00	\$ 23.00	\$ 69.00
1265	Impact Driver SID 6-22 Hilti	\$ 12.00	\$ 37.00	\$ 111.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1266	Impact Wrench Cordless 1/2in	\$ 12.00	\$ 35.00	\$ 106.00
1267	Impact Wrench 1/2in M12	\$ 13.00	\$ 39.00	\$ 117.00
1306	Hose Air 3/4in 50ft	\$ 7.00	\$ 21.00	\$ 63.00
1313	Y 3 Way 3/4in	\$ 5.00	\$ 15.00	\$ 45.00
1314	Hammer Demo Electric 60lb	\$ 100.00	\$ 299.00	\$ 897.00
1401	Blanket Concrete 6ft x 20ft	\$ 10.00	\$ 30.00	\$ 91.00
1402	Broom Concrete	\$ 4.00	\$ 11.00	\$ 32.00
1403	Cutter Threaded Rod 20V	\$ 12.00	\$ 36.00	\$ 108.00
1404	Shoes Flat Snaptie Wedge	\$ 0.20	\$ 0.61	\$ 1.83
1405	Brace Turnbuckle Form Aligner	\$ 1.00	\$ 4.00	\$ 13.00
1406	Screed Saddles	\$ 0.26	\$ 0.77	\$ 2.31
1407	Screed Bar	\$ 18.00	\$ 53.00	\$ 158.00
1408	Stakes Concrete Steel 18in	\$ 0.35	\$ 1.06	\$ 3.17
1409	Stakes Concrete Steel 24in	\$ 0.47	\$ 1.41	\$ 4.22
1410	Stakes Concrete Steel 30in	\$ 0.59	\$ 1.76	\$ 5.28
1411	Stakes Concrete Steel 36in	\$ 0.59	\$ 1.76	\$ 5.28
1412	Bolt She 3/4in x 17in	\$ 0.70	\$ 2.09	\$ 6.27
1413	Cutter Steel Rod Cordless	\$ 28.00	\$ 84.00	\$ 251.00
1414	Vibrator 110V	\$ 37.00	\$ 112.00	\$ 335.00
1415	Vibrator High Cycle	\$ 47.00	\$ 142.00	\$ 426.00
1416	Bracket Jahn A John Shoes	\$ 0.52	\$ 1.56	\$ 4.67
1417	Float Bull Magnesium	\$ 9.00	\$ 26.00	\$ 79.00
1418	Cutter Rebar Bender	\$ 17.00	\$ 50.00	\$ 151.00
1419	Cat Head 3/4in	\$ 0.43	\$ 1.29	\$ 3.87
1420	Brackets Rail Parapet Wall	\$ 7.00	\$ 20.00	\$ 60.00
1421	Slab Grabber	\$ 5.00	\$ 15.00	\$ 46.00
1422	Scaffold Bracket	\$ 5.00	\$ 16.00	\$ 47.00
1423	Blanket Concrete 12ft x 25ft	\$ 13.00	\$ 38.00	\$ 114.00
1424	Vibrator Concrete 20V	\$ 17.00	\$ 51.00	\$ 152.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1425	Rake Concrete	\$ 6.00	\$ 17.00	\$ 50.00
1426	Buggy Georgia 8cuft	\$ 35.00	\$ 104.00	\$ 311.00
1427	Vibrator Gas Powered Backpack	\$ 44.00	\$ 132.00	\$ 397.00
1428	Vibrator Concrete Cordless	\$ 17.00	\$ 51.00	\$ 152.00
1429	Bender Industrial	\$ 16.00	\$ 47.00	\$ 140.00
1431	Wrench Shore Jack	\$ 5.00	\$ 14.00	\$ 43.00
1433	Vibrator Concrete Flex Shaft	\$ 13.00	\$ 39.00	\$ 118.00
1434	Bracket Waler	\$ 0.15	\$ 0.44	\$ 1.33
1435	Vibrator External Elec	\$ 57.00	\$ 172.00	\$ 517.00
1436	Vibrator w/ T/L 2.4hp	\$ 16.00	\$ 47.00	\$ 140.00
1437	Vibrator Concrete Flex Shaft	\$ 13.00	\$ 38.00	\$ 113.00
1444	Stakes Steel 12in	\$ 0.23	\$ 0.70	\$ 2.11
1446	Vibrator Cordless 20V	\$ 41.00	\$ 123.00	\$ 368.00
1447	Pump Grout 5gpm 15psi	\$ 28.00	\$ 83.00	\$ 250.00
1448	Mixer Concrete Elec 1cy	\$ 61.00	\$ 183.00	\$ 549.00
1451	Hopper Concrete	\$ 64.00	\$ 191.00	\$ 572.00
1452	Mat Ruber Horse 4ft x 6ft	\$ 3.00	\$ 10.00	\$ 30.00
1453	Whip Concrete 7ft	\$ 8.00	\$ 23.00	\$ 69.00
1454	Vibrator Concrete Head 1-1/2f	\$ 9.00	\$ 27.00	\$ 80.00
1455	Vibrator Concrete Whip 14ft	\$ 13.00	\$ 40.00	\$ 119.00
1456	Adapter Disconnect Quick Conc	\$ 4.00	\$ 12.00	\$ 36.00
1457	Vibrator Concrete Whip 14ft	\$ 10.00	\$ 29.00	\$ 87.00
1458	Whip Concrete 12ft	\$ 9.00	\$ 26.00	\$ 78.00
1459	Head Concrete Vibrator 2-1/8in	\$ 10.00	\$ 29.00	\$ 88.00
1460	Portamix Mega Hippo	\$ 54.00	\$ 161.00	\$ 482.00
1461	Washout Portable Concrete	\$ 6.00	\$ 18.00	\$ 53.00
1462	Rubber Head Vibrator 1-7/8in	\$ 11.00	\$ 34.00	\$ 102.00
1463	Tie Snap Wedge 5M	\$ 0.08	\$ 0.24	\$ 0.71
1464	Cutter Rebar Portable RC-20	\$ 11.00	\$ 34.00	\$ 102.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1465	Trowel w/ Handle 48in	\$ 5.00	\$ 16.00	\$ 47.00
1466	Broom Concrete 48in	\$ 9.00	\$ 27.00	\$ 81.00
1467	Whip Concrete 10ft	\$ 8.00	\$ 24.00	\$ 73.00
1468	Rack Pipe Mobile 72in	\$ 28.00	\$ 85.00	\$ 254.00
1469	Scaffold Brackets	\$ 4.13	\$ 12.38	\$ 37.14
1470	Mixer Elec Concrete 3cuft	\$ 28.00	\$ 83.00	\$ 249.00
1471	Mixer Mud	\$ 45.00	\$ 134.00	\$ 402.00
1472	Whip Concrete 21FT	\$ 13.00	\$ 40.00	\$ 119.00
1473	18V Makita Rebar Cutter Kit	\$ 46.00	\$ 138.00	\$ 414.00
1501	Barricades Signs No Parking	\$ 4.00	\$ 11.00	\$ 34.00
1502	Delineator Safety	\$ 2.00	\$ 7.00	\$ 21.00
1503	Lifeline Retractable 65ft	\$ 23.00	\$ 70.00	\$ 209.00
1504	Lifeline Retractable 20ft/30ft	\$ 21.00	\$ 64.00	\$ 193.00
1505	Rope Safety 5/8in x 50ft	\$ 8.00	\$ 23.00	\$ 70.00
1506	Rope Safety 5/8in x 100ft	\$ 11.00	\$ 32.00	\$ 96.00
1507	Sign Misc Road 4x4	\$ 11.00	\$ 34.00	\$ 102.00
1508	Adjustastair 14 Step 36in Wide	\$ 77.00	\$ 231.00	\$ 693.00
1509	Extinguisher Fire & Safety Hoo	\$ 5.00	\$ 16.00	\$ 48.00
1510	Lifeline Rope Grab 5/8in	\$ 5.00	\$ 16.00	\$ 49.00
1511	Sign Stop & Slow	\$ 5.00	\$ 15.00	\$ 44.00
1512	Lifeline Horizontal System	\$ 40.00	\$ 120.00	\$ 361.00
1513	Barrel Traffic OR w/ Light	\$ 6.00	\$ 17.00	\$ 52.00
1514	Monitor Multi Gas	\$ 25.00	\$ 75.00	\$ 225.00
1515	Lifeline Retractable 11ft	\$ 7.00	\$ 20.00	\$ 59.00
1516	Barricade A-Frame	\$ 6.00	\$ 18.00	\$ 55.00
1517	Plug Pneumatic 8in	\$ 8.00	\$ 23.00	\$ 70.00
1518	Delineator Roof	\$ 3.00	\$ 9.00	\$ 28.00
1519	Barricade ADA Wall 72in x 38in	\$ 8.00	\$ 24.00	\$ 73.00
1520	Lifeline Retractable 50ft	\$ 23.00	\$ 69.00	\$ 207.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1521	Bump Speed Cord Protection	\$ 10.00	\$ 31.00	\$ 92.00
1523	Clamps Beamer 2000	\$ 8.00	\$ 25.00	\$ 75.00
1525	Monitor Level Noise & Sound	\$ 14.00	\$ 42.00	\$ 126.00
1526	Anchor Parapet	\$ 12.00	\$ 36.00	\$ 109.00
1526-SWZE	Anchor Wall Parapet	\$ 10.00	\$ 29.00	\$ 87.00
1527	Barricade Pedestrian	\$ 12.00	\$ 36.00	\$ 109.00
1527-SWZE	Kit Safelink Come Along	\$ 21.00	\$ 63.00	\$ 189.00
1528	Sign Safety Board	\$ 19.00	\$ 56.00	\$ 169.00
1529	System Rescue/Retrieval	\$ 60.00	\$ 181.00	\$ 542.00
1530	Anchor Angel System	\$ 62.00	\$ 186.00	\$ 557.00
1531	Barricade Plastic A Frame 10ft	\$ 7.00	\$ 22.00	\$ 67.00
1533	Stand FE	\$ 7.00	\$ 21.00	\$ 63.00
1535	Cart Safety Custom SM	\$ 21.00	\$ 64.00	\$ 192.00
1536	Guardrail Roof 8ft	\$ 11.00	\$ 33.00	\$ 99.00
1537	Guardrail Roof Base	\$ 12.00	\$ 37.00	\$ 111.00
1538	Barrier Water Filled 42in x 72	\$ 18.00	\$ 53.00	\$ 160.00
1539	Guardrail Roof 10ft	\$ 12.00	\$ 36.00	\$ 109.00
1540	Railing Safety Steel 4ft	\$ 7.00	\$ 22.00	\$ 65.00
1541	Manometer UEI Test Instrument	\$ 9.00	\$ 27.00	\$ 80.00
1542	Anchor Parapet Wall	\$ 14.00	\$ 43.00	\$ 129.00
1543	Anchor Safeline Post	\$ 13.00	\$ 40.00	\$ 119.00
1544	Sign Crane Large 105in H x 151	\$ 125.00	\$ 376.00	\$ 1,129.00
1545	Fence Temp Panel 6ftx12ft	\$ 7.00	\$ 21.00	\$ 62.00
1546	Fence Temp Stand	\$ 4.00	\$ 11.00	\$ 33.00
1547	Lifeline SRL Self Retracting 8	\$ 9.00	\$ 27.00	\$ 80.00
1548	Lifeline SRL Self Retracting 1	\$ 8.00	\$ 25.00	\$ 75.00
1549	Fence Temp Pane 6ftx10ft	\$ 7.00	\$ 22.00	\$ 67.00
1550	Fence Barricade Water Panel	\$ 9.00	\$ 27.00	\$ 82.00
1551	Adjustastair 24in 14 Step 7 -	\$ 96.00	\$ 289.00	\$ 867.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1553	Sign Right Lane Closed AL 36in	\$ 8.00	\$ 25.00	\$ 76.00
1554	Sign Pedestrian Detour AL 30in	\$ 5.00	\$ 16.00	\$ 47.00
1555	Sign Sidewalk Closed AL 24in x	\$ 4.00	\$ 12.00	\$ 35.00
1556	Sign Folding Tripod 24in	\$ 7.00	\$ 20.00	\$ 59.00
1557	Sign Tripod NCHRP-350 Stand	\$ 6.00	\$ 17.00	\$ 50.00
1558	Post EFPS Eco Compression 12ft	\$ 7.00	\$ 21.00	\$ 63.00
1559	Panel EFPS 90x42	\$ 7.00	\$ 21.00	\$ 63.00
1560	Kit Temp Check Station	\$ 45.00	\$ 135.00	\$ 406.00
1561	Lifeline Quad Horizontal 82ft	\$ 20.00	\$ 60.00	\$ 180.00
1562	Anchor Water filled Eco	\$ 55.00	\$ 166.00	\$ 498.00
1563	Cart Mobile Fall Protection	\$ 61.00	\$ 183.00	\$ 550.00
1564	Lifeline SRL Retractable 33ft	\$ 14.00	\$ 42.00	\$ 126.00
1565	Nano Lok Twin Leg 8ft	\$ 15.00	\$ 46.00	\$ 138.00
1566	Guardrail Roof 6ft	\$ 8.00	\$ 23.00	\$ 70.00
1567	Barricade Plastic A Frame 8ft	\$ 4.00	\$ 12.00	\$ 35.00
1568	Monitor Vibration	\$ 23.00	\$ 70.00	\$ 210.00
1569	Counter Video Particle	\$ 47.00	\$ 141.00	\$ 422.00
1570	Kit Temp Thermo Camera Station	\$ 44.00	\$ 133.00	\$ 399.00
1571	Camera Scanner Thermo	\$ 32.00	\$ 95.00	\$ 285.00
1572	Cart Utility 550lb	\$ 11.00	\$ 32.00	\$ 95.00
1573	Cover Hole 3-12in	\$ 16.00	\$ 49.00	\$ 148.00
1574	SRL Personal 6ft	\$ 9.00	\$ 28.00	\$ 84.00
1575	Sign Medium Crane 91-1/8in x 1	\$ 88.00	\$ 263.00	\$ 790.00
1576	Sign Small Crane 82-5/8in x 11	\$ 72.00	\$ 216.00	\$ 649.00
1577	Sign XS Crane 42in x 60-1/2in	\$ 56.00	\$ 167.00	\$ 501.00
1578	Barricade 90Degree barrier	\$ 9.00	\$ 26.00	\$ 78.00
1579	Barricade 90Degree Fence	\$ 9.00	\$ 26.00	\$ 77.00
1581	Adjustastair 28 step 36in Wide	\$ 180.00	\$ 541.00	\$ 1,624.00
1582	Adjustastair 26 step 36in Wide	\$ 141.00	\$ 422.00	\$ 1,266.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1583	Adjustastair 8 Step 36in 4-6FT	\$ 48.00	\$ 145.00	\$ 435.00
1584	Delineator Roof w/ Base 42in	\$ 2.00	\$ 7.00	\$ 20.00
1586	Ramp Curb Supagrip 50in x 29in	\$ 7.00	\$ 22.00	\$ 67.00
1587	Weight Base	\$ 1.59	\$ 4.77	\$ 14.32
1588	Extinguisher 20lbs	\$ 7.00	\$ 22.00	\$ 66.00
1589	Adjustastair 20 Step 10-16ft	\$ 81.00	\$ 244.00	\$ 732.00
1590	Adjustastair 36in x 9-14ft	\$ 122.00	\$ 366.00	\$ 1,098.00
1591	Adjustastair 24in x 9-14ft	\$ 92.00	\$ 276.00	\$ 828.00
1594	BackPack DBI-Sala Self Rescue	\$ 23.00	\$ 68.00	\$ 203.00
1595	Adjustastair 20 Step 36in Wide	\$ 154.00	\$ 461.00	\$ 1,382.00
1596	Roof Top Anchor 310LB	\$ 18.00	\$ 55.00	\$ 164.00
1597	Anchor Plate 4-Way	\$ 9.00	\$ 28.00	\$ 84.00
1598	Apron Walk Ramp 39-1/2in x 10f	\$ 29.00	\$ 88.00	\$ 265.00
1599	SRL Leading Edge 50ft	\$ 14.00	\$ 41.00	\$ 122.00
1602	Vac Upright Cleaner	\$ 12.00	\$ 35.00	\$ 104.00
1603	Vac Hepa 12gal	\$ 39.00	\$ 116.00	\$ 347.00
1604	Dehumidifier	\$ 45.00	\$ 136.00	\$ 407.00
1605	Vac Hepa 8gal	\$ 17.00	\$ 52.00	\$ 155.00
1607	Vac Shop 16gal	\$ 12.00	\$ 35.00	\$ 104.00
1608	Dehumidifier L	\$ 54.00	\$ 161.00	\$ 482.00
1609	Vac Wet 55gal	\$ 54.00	\$ 161.00	\$ 482.00
1610	Vac Backpack 150CFM	\$ 18.00	\$ 53.00	\$ 158.00
1612	Vac Shop Cordless 3gal	\$ 7.00	\$ 22.00	\$ 66.00
1614	Sweeper Floor Elec	\$ 59.00	\$ 176.00	\$ 528.00
1615	Dust Extraction Kit	\$ 12.00	\$ 37.00	\$ 111.00
1616	Dust TE70 VC20/40 Kit	\$ 60.00	\$ 180.00	\$ 540.00
1617	Vac Wet/Dry Cordless 2gal M18	\$ 10.00	\$ 31.00	\$ 94.00
1618	Vac Wet/Dry 10gal	\$ 13.00	\$ 40.00	\$ 121.00
1619	Vac Hepa 10gal	\$ 19.00	\$ 56.00	\$ 167.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1620	Vac Backpack Hepa 18V LXT	\$ 18.00	\$ 53.00	\$ 160.00
1621	Vac Orbital Elec 9in Sander/Du	\$ 38.00	\$ 113.00	\$ 340.00
1622	Vac Hep 8gal	\$ 20.00	\$ 60.00	\$ 179.00
1623	Vac Wet/Dry 12gal	\$ 12.00	\$ 35.00	\$ 104.00
1624	Vac Backpack M18	\$ 21.00	\$ 63.00	\$ 189.00
1625	Vac Hepa 2gal 18V/20V Max	\$ 8.00	\$ 24.00	\$ 71.00
1626	Vac Hepa 6gal M18	\$ 14.00	\$ 41.00	\$ 123.00
1627	Vac 2gal	\$ 25.00	\$ 74.00	\$ 221.00
1628	Vac 1gal Kit	\$ 14.00	\$ 42.00	\$ 125.00
1629	Vac Hepa 8gal M18	\$ 18.00	\$ 55.00	\$ 165.00
1630	Set Vacuum Acc Floor/Crevise	\$ 7.00	\$ 22.00	\$ 66.00
1701	Rotohammer Bulldog Corded Dust	\$ 13.00	\$ 40.00	\$ 121.00
1702	Rotohammer 70-ATC/AVR	\$ 64.00	\$ 192.00	\$ 575.00
1703	RotoHammer Cordless 18V/20V	\$ 18.00	\$ 55.00	\$ 166.00
1704	Rotohammer w/ Vac SDS Plus	\$ 19.00	\$ 58.00	\$ 173.00
1705	Dust Drilling Removal System	\$ 21.00	\$ 64.00	\$ 193.00
1706	RotoHammer Cordless	\$ 48.00	\$ 143.00	\$ 430.00
1707	Rotohammer w/ Dust Extractor	\$ 21.00	\$ 62.00	\$ 186.00
1708	Rotohammer Cordless TE30	\$ 23.00	\$ 69.00	\$ 207.00
1711	Rotohammer Chipping Gun Cordle	\$ 25.00	\$ 74.00	\$ 222.00
1712	Rotohammer Dustless Compact 20	\$ 33.00	\$ 100.00	\$ 301.00
1713	Rotohammer SDS Max 15A	\$ 24.00	\$ 71.00	\$ 212.00
1714	Rotohammer Back Saver	\$ 15.00	\$ 44.00	\$ 132.00
1716	Rotohammer SDS+ Dust Extractor	\$ 8.00	\$ 23.00	\$ 68.00
1717	Tool Cut-out Drywall 20V w/ 2A	\$ 9.00	\$ 26.00	\$ 77.00
1718	Rotohammer SDS Plus 20V 1in	\$ 13.00	\$ 39.00	\$ 118.00
1719	Rotohammer Kit 36V LXT	\$ 17.00	\$ 52.00	\$ 156.00
1720	Rotohammer Cordless Nuron TE 6	\$ 19.00	\$ 57.00	\$ 170.00
1721	Rotohammer Cordless Nuron TE 6	\$ 29.00	\$ 86.00	\$ 258.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1722	Rotohammer SDS Max 1-3/4in	\$ 20.00	\$ 59.00	\$ 177.00
1723	Rotohammer SDS Max Corded 1-7/	\$ 19.00	\$ 56.00	\$ 169.00
1724	Rotohammer SDS+ Corded 1-1/8in	\$ 10.00	\$ 31.00	\$ 93.00
1725	Rotohammer SDS+ 20V 1in	\$ 16.00	\$ 49.00	\$ 147.00
1726	Rotohammer SDS Max M18	\$ 27.00	\$ 82.00	\$ 246.00
1727	Rotohammer SDS Plus M18	\$ 20.00	\$ 61.00	\$ 183.00
1728	Rotohammer SDS Max Corded 1-7/	\$ 25.00	\$ 74.00	\$ 223.00
1800	Vault Knaack Data	\$ 100.00	\$ 301.00	\$ 904.00
1801	Box Gang L	\$ 43.00	\$ 130.00	\$ 391.00
1802	Box Gang SM	\$ 26.00	\$ 79.00	\$ 238.00
1803	Box Gang Plan Table	\$ 49.00	\$ 147.00	\$ 441.00
1804	Box Gang Storage Cabinet	\$ 57.00	\$ 170.00	\$ 511.00
1805	Chest Storage Foot Locker Ty	\$ 19.00	\$ 57.00	\$ 172.00
1806	Box Gang M	\$ 39.00	\$ 116.00	\$ 348.00
1808	Cabinet Storage Flammable	\$ 30.00	\$ 90.00	\$ 271.00
1810	Box Gang Clam Steel Rolling	\$ 58.00	\$ 173.00	\$ 520.00
1811	Cart Rubbermaid Armor Knaack	\$ 17.00	\$ 50.00	\$ 149.00
1813	Box Job 48in 30in Knaack	\$ 21.00	\$ 63.00	\$ 188.00
1814	Cabinet Shelves 1 Side	\$ 54.00	\$ 162.00	\$ 487.00
1815	Box Gang Cut Station Custom	\$ 20.00	\$ 60.00	\$ 179.00
1816	Cage Lift 1000lbs 48in x 40in	\$ 46.00	\$ 139.00	\$ 418.00
1817	Box Gang Data Vault Mini 118-M	\$ 52.00	\$ 157.00	\$ 470.00
1818	Cabinet Medi Storage Flammable	\$ 34.00	\$ 102.00	\$ 307.00
1819	Cabinet 90G Flammable L	\$ 53.00	\$ 159.00	\$ 476.00
1820	Clamps Hanging 42in	\$ 11.00	\$ 32.00	\$ 97.00
1821	Box Gang	\$ 31.00	\$ 93.00	\$ 279.00
1822	Box Piano w/ Ramp 91 Knaack	\$ 46.00	\$ 138.00	\$ 414.00
1823	Box Piano 89D Knaack	\$ 51.00	\$ 152.00	\$ 457.00
1824	Cart Welded 60in x 30in x 58in	\$ 33.00	\$ 100.00	\$ 301.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
1825	Box Piano 48in x 30in x 49in K	\$ 28.00	\$ 83.00	\$ 249.00
1826	Box Gang w/ Crane Lift Knaack	\$ 60.00	\$ 180.00	\$ 541.00
1827	Boxlock	\$ 16.00	\$ 49.00	\$ 147.00
1828	39inx14ft Alum Walk Ramp 1600l	\$ 23.00	\$ 70.00	\$ 211.00
1829	Flammable Cabinet 4gal	\$ 17.00	\$ 50.00	\$ 151.00
1901	Compressor Air 185CFM	\$ 161.00	\$ 482.00	\$ 1,446.00
1902	Compressor Air Pancake	\$ 12.00	\$ 35.00	\$ 105.00
1903	Compressor Air Dual Tank 4CFM	\$ 14.00	\$ 41.00	\$ 124.00
1904	Compressor Air Wheelbarrow	\$ 26.00	\$ 77.00	\$ 231.00
1905	Hose Air 1/4in x 50ft	\$ 4.00	\$ 11.00	\$ 34.00
1906	Hose Air 3/4in x 50ft	\$ 5.00	\$ 15.00	\$ 45.00
1907	Hose Air 100ft	\$ 6.00	\$ 18.00	\$ 54.00
1908	Sprayer Pro Magnum 191-016	\$ 176.00	\$ 528.00	\$ 1,585.00
1909	Hose Air 3/8in x 50ft	\$ 3.00	\$ 10.00	\$ 30.00
1910	Sprayer Mark V	\$ 266.00	\$ 798.00	\$ 2,393.00
1911	Sprayer Paint Airless	\$ 193.00	\$ 580.00	\$ 1,739.00
1912	Sprayer Ultramax Fireproofing	\$ 380.00	\$ 1,139.00	\$ 3,418.00
1913	Hose Air 1/4in x 100ft	\$ 8.00	\$ 23.00	\$ 68.00
1914	Compressor 4-1/2gal	\$ 14.00	\$ 42.00	\$ 127.00
1915	Compressor Air	\$ 12.00	\$ 36.00	\$ 107.00
1916	Compressor Air Dual Tank 3.4CF	\$ 13.00	\$ 38.00	\$ 114.00
1917	Hose Air 3/8in x 50ft	\$ 6.00	\$ 18.00	\$ 53.00
1918	Hose Air 1/4in x 50ft	\$ 3.00	\$ 8.00	\$ 24.00
1919	Compressor Air Tools CAT-8010	\$ 10.00	\$ 30.00	\$ 90.00
1920	Hose Air 3/8IN x 50FT	\$ 3.00	\$ 10.00	\$ 30.00
1921	Sprayer Texture RTX 2500	\$ 219.00	\$ 658.00	\$ 1,975.00
2002	Torch Cart Flying	\$ 20.00	\$ 59.00	\$ 176.00
2004	Cabinet Cylinder Storage	\$ 28.00	\$ 84.00	\$ 253.00
2005	Blanket Welding	\$ 9.00	\$ 27.00	\$ 82.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
2006	Cutter Hypertherm Plasma	\$ 46.00	\$ 138.00	\$ 414.00
2007	Welder Wire Feed	\$ 40.00	\$ 121.00	\$ 362.00
2008	Welder TIG 161STL w/ Cart	\$ 104.00	\$ 313.00	\$ 939.00
2009	Torch Kit Tig Water Cooled	\$ 21.00	\$ 62.00	\$ 186.00
2010	Cutter Plasma	\$ 41.00	\$ 122.00	\$ 365.00
2011	Welder Finger Tip Remote Contr	\$ 13.00	\$ 38.00	\$ 113.00
2012	Torch Tig 125amp	\$ 8.00	\$ 24.00	\$ 72.00
2013	Bottle Airgon	\$ 11.00	\$ 32.00	\$ 96.00
2100	Laser PLS 360	\$ 16.00	\$ 48.00	\$ 143.00
2101	Laser Pocket PLS180 or Equal	\$ 13.00	\$ 39.00	\$ 117.00
2102	Level Digital w/ Tripod	\$ 58.00	\$ 175.00	\$ 525.00
2103	Laser Level Rotating w/ Tripod	\$ 46.00	\$ 137.00	\$ 411.00
2104	Level Builder Tripod Topcon	\$ 22.00	\$ 66.00	\$ 197.00
2106	Rod Grade Telescoping	\$ 9.00	\$ 27.00	\$ 81.00
2107	Laser Range Meter	\$ 30.00	\$ 91.00	\$ 273.00
2108	Laser Level Use 2125	\$ 12.00	\$ 37.00	\$ 110.00
2109	Laser Level 5 Beam	\$ 25.00	\$ 76.00	\$ 228.00
2113	Level Transit	\$ 47.00	\$ 142.00	\$ 427.00
2114	Laser Level Rotating PR30	\$ 68.00	\$ 205.00	\$ 615.00
2115	Scanner PS300	\$ 36.00	\$ 107.00	\$ 321.00
2116	Laser 5 Point	\$ 20.00	\$ 60.00	\$ 179.00
2117	Laser Receiver PMA32	\$ 6.00	\$ 19.00	\$ 56.00
2122	Laser 30MG w/ Receiver	\$ 18.00	\$ 55.00	\$ 164.00
2123	Laser Level Indoor Rotating	\$ 42.00	\$ 126.00	\$ 379.00
2125	Laser 3 Beam 12V	\$ 22.00	\$ 66.00	\$ 199.00
2126	Laser PM40MG 360	\$ 21.00	\$ 63.00	\$ 188.00
2129	Laser Quad1000 Precision Plumb	\$ 94.00	\$ 281.00	\$ 842.00
2130	Target Set for Quad 1000	\$ 2.00	\$ 5.00	\$ 16.00
2131	Laser Meter PD-S	\$ 7.00	\$ 22.00	\$ 66.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
2132	Laser Plumb PM2-P	\$ 8.00	\$ 24.00	\$ 72.00
2133	Laser Dot Handheld	\$ 13.00	\$ 40.00	\$ 119.00
2134	Laser Pocket Combo	\$ 14.00	\$ 42.00	\$ 126.00
2135	Laser Multi Line PM30-MG	\$ 18.00	\$ 53.00	\$ 158.00
2136	Laser Plumb Cordless	\$ 9.00	\$ 28.00	\$ 84.00
2137	Laser Rotate PR30 w/ Wall	\$ 67.00	\$ 200.00	\$ 601.00
2138	Tripod PUA25	\$ 9.00	\$ 26.00	\$ 77.00
2139	Laser Kit 3 Plane M12 360	\$ 14.00	\$ 42.00	\$ 126.00
2140	Laser Kit PLS5G	\$ 14.00	\$ 43.00	\$ 128.00
2141	Level David LT8-300LP	\$ 27.00	\$ 81.00	\$ 242.00
2143	Laser Self Level 100ft	\$ 11.00	\$ 34.00	\$ 101.00
2144	Theodolite Digital 9in	\$ 63.00	\$ 190.00	\$ 569.00
2145	Laser Line 12V	\$ 15.00	\$ 45.00	\$ 135.00
2146	Level Digital 48in	\$ 11.00	\$ 34.00	\$ 103.00
2147	Laser Green 20V	\$ 42.00	\$ 125.00	\$ 376.00
2148	Machine Layout	\$ 957.00	\$ 2,154.00	\$ 5,170.00
2149	Laser Green Line Dot 12V	\$ 18.00	\$ 55.00	\$ 164.00
2151	Hilti PM 50 MG-22 Laser	\$ 16.00	\$ 47.00	\$ 142.00
2152	Scanner Particle Counter	\$ 30.00	\$ 89.00	\$ 268.00
2201	Cart Trash Dump	\$ 21.00	\$ 62.00	\$ 185.00
2202	Tippler 1cy	\$ 22.00	\$ 65.00	\$ 196.00
2203	Tippler 1-1/2cy	\$ 43.00	\$ 129.00	\$ 386.00
2204	Tippler 2cy	\$ 56.00	\$ 167.00	\$ 500.00
2205	Cart Trash Dump 1cy	\$ 22.00	\$ 66.00	\$ 197.00
2206	Cart Trash Tilt Dump Lid 1cy	\$ 8.00	\$ 24.00	\$ 71.00
2208	Cart Forklift Dump 1yd	\$ 30.00	\$ 90.00	\$ 269.00
2210	Hopper Trash Forklift 3yd	\$ 63.00	\$ 190.00	\$ 570.00
2211	Cart Trash	\$ 25.00	\$ 76.00	\$ 227.00
2212	Cart Trash Forklift 1yd	\$ 37.00	\$ 110.00	\$ 329.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
2215	Stand Blueprint Plan Mobile	\$ 14.00	\$ 41.00	\$ 123.00
2216	Crate Collapsible	\$ 14.00	\$ 43.00	\$ 128.00
2217	Crate Dolly Collapsible	\$ 18.00	\$ 53.00	\$ 158.00
2218	Hopper Trash 1/2cy	\$ 20.00	\$ 60.00	\$ 179.00
2219	Crate w/ Lid and Wheels 48in x	\$ 16.00	\$ 48.00	\$ 143.00
2220	Table Plan Mobile 72in x 37in	\$ 31.00	\$ 92.00	\$ 277.00
2221	Buggy Trash w/ Fork Pockets 1	\$ 45.00	\$ 135.00	\$ 406.00
2222	Hopper Trash 1/2cy Lid	\$ 7.00	\$ 22.00	\$ 66.00
2310	Trailer Tool 28ft	\$ 57.00	\$ 171.00	\$ 514.00
2312	Conex Branded BNB 40ft	\$ 19.00	\$ 58.00	\$ 174.00
2401	Pump Trash Gas 2in	\$ 38.00	\$ 114.00	\$ 341.00
2402	Pump Sub Elec 2in	\$ 18.00	\$ 54.00	\$ 161.00
2403	Hose Discharge 2in x 50ft	\$ 6.00	\$ 17.00	\$ 52.00
2404	Hose Discharge 3in x 50ft	\$ 6.00	\$ 17.00	\$ 50.00
2405	Pump Trash 3in	\$ 51.00	\$ 153.00	\$ 460.00
2408	Hose Discharge 2in x 100ft	\$ 5.00	\$ 16.00	\$ 47.00
2409	Hose Garden Sub Pump 3/4in	\$ 7.00	\$ 20.00	\$ 61.00
2410	Float Adjustable 30ft	\$ 6.00	\$ 18.00	\$ 54.00
2411	Pump Sub Elec 2in	\$ 13.00	\$ 38.00	\$ 113.00
2412	Pump Trash Gas 2in	\$ 32.00	\$ 97.00	\$ 291.00
2413	Hose Discharge 2in x 100ft	\$ 6.00	\$ 17.00	\$ 52.00
2414	Pump Electric Sub 2in 1hp	\$ 13.00	\$ 38.00	\$ 113.00
2415	Hydraulic Portable Jack 10 Ton	\$ 12.00	\$ 37.00	\$ 111.00
2501	Bar Burk	\$ 9.00	\$ 26.00	\$ 78.00
2502	Wheelbarrow	\$ 9.00	\$ 26.00	\$ 78.00
2503	Scraper Floor 6in	\$ 6.00	\$ 17.00	\$ 51.00
2504	Scraper Razor 8in	\$ 4.00	\$ 13.00	\$ 38.00
2505	Bar Burk Junior	\$ 4.00	\$ 12.00	\$ 35.00
2506	Bar Burk Junior	\$ 6.00	\$ 19.00	\$ 56.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
2507	Scraper Concrete 14in	\$ 2.00	\$ 6.00	\$ 17.00
2508	Scraper Floor 36in	\$ 10.00	\$ 30.00	\$ 89.00
2601	Hose Fire 1-1/2in x 50ft	\$ 5.63	\$ 16.88	\$ 50.64
2602	Nozzle Spray	\$ 4.00	\$ 12.00	\$ 37.00
2604	Wrench Fire Hydrant	\$ 3.00	\$ 8.00	\$ 24.00
2605	Hose Fire 1-1/2in x 100ft	\$ 11.00	\$ 32.00	\$ 96.00
2701	Cord Temp Power 50ft 240v	\$ 11.00	\$ 33.00	\$ 99.00
2701-TPCord50	Cord Temp Box 50ft 240v	\$ 11.00	\$ 33.00	\$ 99.00
2702	Cord Temp Power 100ft 240v	\$ 14.00	\$ 43.00	\$ 129.00
2702-TPCord100	Cord Temp Box 100ft 240v	\$ 14.00	\$ 43.00	\$ 129.00
2703	Y Temp Power	\$ 8.00	\$ 25.00	\$ 76.00
2704	Pigtail Temp Power 240v	\$ 7.00	\$ 22.00	\$ 66.00
2705	Box Temp Power 6 Outlet	\$ 15.00	\$ 44.00	\$ 133.00
2706	Cord Temp Power 50ft 480v	\$ 14.00	\$ 42.00	\$ 127.00
2706-TPC50	Cord Temp Box 50ft 480v	\$ 14.00	\$ 42.00	\$ 127.00
2707	Cord Temp Power 100ft 480v	\$ 27.00	\$ 80.00	\$ 241.00
2707-TPC100	Cord Temp Box 100ft 480v	\$ 27.00	\$ 80.00	\$ 241.00
2708	Pigtail Temp Power 480v	\$ 9.00	\$ 28.00	\$ 85.00
2709	Booster Temp Power	\$ 32.00	\$ 95.00	\$ 285.00
2710	Skid Temp Power	\$ 112.00	\$ 336.00	\$ 1,009.00
2711	Cord Temp Power 50ft 240v	\$ 11.00	\$ 33.00	\$ 99.00
2712	Cord Temp Power 100ft 240v	\$ 14.00	\$ 43.00	\$ 129.00
2714	Box Temp Power	\$ 40.00	\$ 121.00	\$ 362.00
2715	U Ground Temp Power	\$ 18.00	\$ 54.00	\$ 161.00
2716	Box Temp Power 125/250v	\$ 18.00	\$ 55.00	\$ 166.00
2717	Box Temp Power Dist	\$ 15.00	\$ 45.00	\$ 135.00
2718	Cord Temp Power 25ft 240v	\$ 7.00	\$ 22.00	\$ 65.00
2719	Box Twist Temp Power 6 Outlet	\$ 15.00	\$ 44.00	\$ 132.00
2720	Temp Power Y 240V	\$ 8.00	\$ 25.00	\$ 76.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
2721	Temp Power Pigtail - 240v	\$ 7.00	\$ 22.00	\$ 66.00
2722	Temp Power Pigtailes - 480v	\$ 10.00	\$ 30.00	\$ 89.00
2723	Temp Power Y 480V	\$ 8.00	\$ 25.00	\$ 76.00
2801	Fan Pedestal 30in	\$ 14.00	\$ 41.00	\$ 122.00
2802	Fan 24in	\$ 11.00	\$ 33.00	\$ 98.00
2803	Fan Barrel 36in	\$ 34.00	\$ 102.00	\$ 305.00
2804	Air Negative Machine	\$ 42.00	\$ 125.00	\$ 375.00
2805	Blower Backpack	\$ 18.00	\$ 53.00	\$ 160.00
2806	Flex Duct 8in x 24in	\$ 17.00	\$ 52.00	\$ 155.00
2807	Fan Blower Exhaust 12in	\$ 22.00	\$ 66.00	\$ 199.00
2808	Blower Handheld	\$ 11.00	\$ 34.00	\$ 103.00
2809	Fans 24-28in	\$ 13.00	\$ 39.00	\$ 116.00
2810	Flex Ducting 12in x 25in	\$ 12.00	\$ 37.00	\$ 111.00
2812	Scrubber Commercial Light Air	\$ 25.00	\$ 75.00	\$ 224.00
2813	Air Negative Machine	\$ 46.00	\$ 137.00	\$ 411.00
2814	Fan Drieaz	\$ 15.00	\$ 46.00	\$ 139.00
2815	Fan Carpet	\$ 11.00	\$ 33.00	\$ 100.00
2816	Fan Drum 36in	\$ 21.00	\$ 64.00	\$ 192.00
2817	Fan Drum 42in	\$ 20.00	\$ 60.00	\$ 181.00
2818	Fan Drum 24in	\$ 13.00	\$ 38.00	\$ 115.00
2819	Fan Drum 48in	\$ 28.00	\$ 84.00	\$ 251.00
2820	Blower 20v	\$ 12.00	\$ 37.00	\$ 111.00
2821	Duct 12in x 25ft	\$ 14.00	\$ 41.00	\$ 123.00
2822	Duct Ceiling Tile 24in x 24in	\$ 12.00	\$ 35.00	\$ 104.00
2823	Blower Tool 18v LXT	\$ 9.00	\$ 27.00	\$ 82.00
2824	Blower Leaf Kit 36v LXT	\$ 14.00	\$ 41.00	\$ 122.00
2825	Fan 22in 10,000CFM	\$ 20.00	\$ 59.00	\$ 177.00
2826	Blower Snow	\$ 19.00	\$ 58.00	\$ 173.00
2828	Fan Mister 18in	\$ 9.00	\$ 28.00	\$ 85.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
2829	Fan 12in	\$ 6.00	\$ 19.00	\$ 56.00
2830	Cooler Spot 1.5ton	\$ 103.00	\$ 309.00	\$ 928.00
2831	Cooler Kit Spot Duct/Ceiling	\$ 12.00	\$ 35.00	\$ 104.00
2832	Fan Drum 30in	\$ 11.00	\$ 33.00	\$ 98.00
2833	Purifier Air 480sqft	\$ 12.00	\$ 36.00	\$ 107.00
2834	Blower Hand	\$ 13.00	\$ 40.00	\$ 120.00
2835	Fan Duct Confined space 8in 11	\$ 13.00	\$ 38.00	\$ 114.00
2836	Scrubber Air PAS2400	\$ 59.00	\$ 176.00	\$ 528.00
2837	Scrubber Air PAS1200	\$ 40.00	\$ 119.00	\$ 357.00
2838	20V Jobsite Fan Kit 9in	\$ 14.00	\$ 42.00	\$ 126.00
2839	26in Fan	\$ 14.00	\$ 43.00	\$ 129.00
2840	Manometer Pressure Monitor	\$ 29.00	\$ 87.00	\$ 261.00
2841	Dual Room Pressure Monitor	\$ 27.00	\$ 82.00	\$ 247.00
2901	Scaffold Baker	\$ 36.00	\$ 108.00	\$ 323.00
2902	Scaffold 5ft x 7ft	\$ 30.00	\$ 90.00	\$ 270.00
2903	Scaffold 4 x 4 x 2ft	\$ 8.00	\$ 25.00	\$ 76.00
2904	Scaffold Baker Outrigger	\$ 10.00	\$ 30.00	\$ 89.00
2905	Scaffold Extension 4ft	\$ 11.00	\$ 32.00	\$ 97.00
2906	Guardrail System	\$ 9.00	\$ 27.00	\$ 82.00
2907	Scaffold 5ft x 7ft x 10ft	\$ 28.00	\$ 83.00	\$ 249.00
2909	Brake Pair Rollstop	\$ 15.00	\$ 46.00	\$ 137.00
2910	Teletower 17ft	\$ 56.00	\$ 168.00	\$ 505.00
2911	Rail Safety	\$ 10.00	\$ 30.00	\$ 89.00
2915	Scaffold Extension 3ft	\$ 5.00	\$ 14.00	\$ 41.00
2916	Scaffold Handrail 6ft	\$ 4.00	\$ 12.00	\$ 35.00
2918	Scaffold Roll Stopper	\$ 12.00	\$ 36.00	\$ 107.00
2919	Scaffold 6ft	\$ 17.00	\$ 51.00	\$ 153.00
2920	Guardrail Kit	\$ 12.00	\$ 35.00	\$ 104.00
2921	Outrigger Set	\$ 10.00	\$ 29.00	\$ 88.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
2922	Scaffold Base Plate 5in x 5in	\$ 2.00	\$ 5.00	\$ 16.00
2923	Scaffold Stairwell 16ft	\$ 247.00	\$ 742.00	\$ 2,227.00
2924	Scaffold Safety Bark	\$ 17.00	\$ 51.00	\$ 152.00
2925	Scaffold Stairwell 4ft	\$ 23.00	\$ 69.00	\$ 207.00
2926	Scaffold Stairwell 5ft-6in	\$ 28.00	\$ 84.00	\$ 251.00
2927	Platform Walk Up 8ft	\$ 30.00	\$ 91.00	\$ 272.00
2928	Scaffold Taper w/ Casters 4ft	\$ 13.00	\$ 39.00	\$ 118.00
2929	Scaffold Baker 6ft	\$ 17.00	\$ 51.00	\$ 153.00
2930	Scaffold Folding 4ft	\$ 9.00	\$ 27.00	\$ 82.00
2931	Scaffold EXT 40" Ladder	\$ 5.00	\$ 15.00	\$ 44.00
3003	Tank Propane 8gal	\$ 11.00	\$ 33.00	\$ 100.00
3009	Forklift Low Pro 5k	\$ 229.00	\$ 686.00	\$ 2,057.00
3065	Lift Manual Material	\$ 66.00	\$ 197.00	\$ 590.00
3101	Light Wobble	\$ 11.00	\$ 33.00	\$ 99.00
3103	Light Stand 1000W	\$ 48.00	\$ 143.00	\$ 428.00
3104	Light Tower M	\$ 28.00	\$ 85.00	\$ 256.00
3106	Light String 100ft	\$ 11.00	\$ 33.00	\$ 99.00
3108	Light Task LED w/ Stand 56W	\$ 14.00	\$ 41.00	\$ 123.00
3109	Light Task LED w/ Stand	\$ 12.00	\$ 35.00	\$ 105.00
3110	Light String LED 100ft	\$ 14.00	\$ 42.00	\$ 125.00
3111	Light String LED 50ft	\$ 12.00	\$ 36.00	\$ 108.00
3112	Light Tripod	\$ 12.00	\$ 35.00	\$ 105.00
3113	Light Hanging Ceiling LED	\$ 13.00	\$ 38.00	\$ 114.00
3114	Light Wobble 20V	\$ 15.00	\$ 46.00	\$ 137.00
3114CA	Light Tower M18 DISC Use 3114	\$ 16.00	\$ 47.00	\$ 140.00
3115	Light Tower Dual Head 400W	\$ 51.00	\$ 153.00	\$ 460.00
3116	Light Flood LED 300W	\$ 30.00	\$ 91.00	\$ 272.00
3117	Light Temp LED M18	\$ 13.00	\$ 39.00	\$ 117.00
3118	Light Tripod 20V	\$ 12.00	\$ 37.00	\$ 110.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
3119	Light Task Cordless	\$ 15.00	\$ 44.00	\$ 133.00
3120	Light Task 7K Lumen	\$ 5.00	\$ 16.00	\$ 49.00
3121	Light Hanging LED	\$ 9.00	\$ 26.00	\$ 79.00
3122	Voltec LED Ceiling Hanging Lig	\$ 13.00	\$ 40.00	\$ 121.00
3130	Light Work Tilttable M18	\$ 13.00	\$ 38.00	\$ 114.00
3131	Light Balloon 150W	\$ 13.00	\$ 40.00	\$ 119.00
3132	Light Crane	\$ 36.00	\$ 107.00	\$ 321.00
3133	Light Work Dual LED Tripod	\$ 8.00	\$ 23.00	\$ 70.00
3201	Washer Pressure 2700PSI	\$ 23.00	\$ 69.00	\$ 207.00
3202	Washer Pressure 3000PSI	\$ 40.00	\$ 121.00	\$ 362.00
3203	Cleaner Pressure Rotary 4000PS	\$ 34.00	\$ 103.00	\$ 310.00
3300	Ladder Podium 3 Step	\$ 10.00	\$ 29.00	\$ 87.00
3301	Ladder Step 6ft	\$ 11.00	\$ 32.00	\$ 97.00
3302	Ladder Step 8ft	\$ 14.00	\$ 41.00	\$ 123.00
3303	Ladder Step 10ft	\$ 13.60	\$ 40.79	\$ 122.38
3304	Ladder Step 12ft	\$ 19.00	\$ 57.00	\$ 172.00
3305	Ladder Ext 20ft	\$ 17.00	\$ 50.00	\$ 150.00
3306	Ladder Ext 24ft	\$ 16.00	\$ 49.00	\$ 146.00
3307	Ladder Ext32ft	\$ 24.00	\$ 72.00	\$ 217.00
3308	Ladder Ext 16ft	\$ 13.00	\$ 39.00	\$ 117.00
3309	Ladder Step 4ft	\$ 7.00	\$ 20.00	\$ 61.00
3310	Ladder Ext 28ft	\$ 19.00	\$ 56.00	\$ 168.00
3311	Ladder Rail Ext Set	\$ 13.00	\$ 40.00	\$ 120.00
3313	Ladder Self Closing Gate	\$ 8.00	\$ 25.00	\$ 75.00
3314	Ladder Step 3ft	\$ 9.00	\$ 27.00	\$ 80.00
3315	Ladder Rail Ext 375LBS Rated	\$ 12.00	\$ 36.00	\$ 107.00
3318	Ladder Ext 375lb 16ft	\$ 12.00	\$ 37.00	\$ 110.00
3319	Ladder Ext 20ft	\$ 17.00	\$ 50.00	\$ 150.00
3320	Ladder 3 in 1 6ft to 10ft	\$ 16.00	\$ 49.00	\$ 146.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
3321	Stairs Step 36in x 9ft to 14.4	\$ 63.00	\$ 188.00	\$ 564.00
3322	Stairs Step 36in x 6ft to 9.5f	\$ 49.00	\$ 146.00	\$ 439.00
3324	Ladder Leanable 5ft to 8ft	\$ 15.00	\$ 45.00	\$ 134.00
3325	Ladder Leanable 6ft to 10ft	\$ 20.00	\$ 60.00	\$ 179.00
3326	Bench Saw Horse Drywall 48in	\$ 9.00	\$ 28.00	\$ 83.00
3327	Walkup Trigger 28in x 2ft	\$ 7.00	\$ 20.00	\$ 60.00
3328	Walkup Trigger 28in x 3ft	\$ 9.00	\$ 26.00	\$ 77.00
3329	Walkup Trigger 28in x 4ft	\$ 10.00	\$ 30.00	\$ 90.00
3330	Planks Airplane AL 20ft	\$ 18.00	\$ 55.00	\$ 165.00
3331	Ladder Podium 8ft	\$ 14.00	\$ 41.00	\$ 124.00
3332	Ladder Podium 10ft	\$ 15.00	\$ 44.00	\$ 133.00
3333	Plank Adjustable 10ft to 17ft	\$ 16.00	\$ 47.00	\$ 140.00
3334	Ladder Podium 4ft	\$ 10.00	\$ 29.00	\$ 86.00
3335	Ladder 375lb 13ft	\$ 12.00	\$ 36.00	\$ 107.00
3336	Bench Step Fiberglass 24in	\$ 9.00	\$ 27.00	\$ 81.00
3337	Ladder Lean Safe 6ft	\$ 7.00	\$ 21.00	\$ 62.00
3338	Ladder Lean Safe Type IA 6ft	\$ 7.00	\$ 21.00	\$ 64.00
3339	Ladder Lean Safe Type IA 8ft	\$ 8.00	\$ 24.00	\$ 72.00
3340	Ladder Ext 40ft	\$ 25.00	\$ 75.00	\$ 224.00
3341	Ladder 17ft	\$ 26.00	\$ 78.00	\$ 233.00
3342	Trash Crane Box 3yd	\$ 132.00	\$ 397.00	\$ 1,190.00
3344	Ladder Podium 12ft	\$ 12.00	\$ 35.00	\$ 105.00
3345	Plank Adjustable 8ft to 13ft	\$ 13.00	\$ 39.00	\$ 118.00
3346	Ladder Step 14ft	\$ 19.00	\$ 56.00	\$ 169.00
3347	Ladder Multi Position 18ft	\$ 12.00	\$ 36.00	\$ 108.00
3348	Ladder Podium 6ft	\$ 10.00	\$ 30.00	\$ 89.00
3349	Ladder Podium 6ft	\$ 14.00	\$ 41.00	\$ 122.00
3350	Plank Stage 2 Person 16ft	\$ 17.00	\$ 52.00	\$ 157.00
3351	Ladder Lean Safe 12ft	\$ 13.00	\$ 40.00	\$ 119.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
3352	Ladder Lean Safe 10ft	\$ 12.00	\$ 36.00	\$ 108.00
3401	Cart Drywall Sheetrock (Remova	\$ 18.00	\$ 53.00	\$ 159.00
3402	Cart Banding Rack	\$ 25.00	\$ 75.00	\$ 225.00
3403	Cart Flat 4 Wheel (Platform)	\$ 17.00	\$ 52.00	\$ 155.00
3404	Cart Tool	\$ 12.00	\$ 35.00	\$ 104.00
3405	Cart Door	\$ 14.00	\$ 41.00	\$ 122.00
3406	Dolly Furniture 4 Wheel	\$ 7.00	\$ 20.00	\$ 61.00
3406-QTY	Cart Moving Dolly	\$ 8.00	\$ 24.00	\$ 73.00
3407	Cart Pallet Jack	\$ 17.00	\$ 50.00	\$ 149.00
3408	Truck Hand	\$ 8.00	\$ 23.00	\$ 69.00
3410	Truck Hand Heavy Duty	\$ 9.00	\$ 27.00	\$ 80.00
3411	Truck Hand Appliance	\$ 14.00	\$ 41.00	\$ 124.00
3412	Cart Door 4 Wheel	\$ 10.00	\$ 29.00	\$ 87.00
3413	Cart Door Flat 4 Wheel WA	\$ 19.00	\$ 56.00	\$ 167.00
3415	Cart Table Hydraulic	\$ 18.00	\$ 54.00	\$ 162.00
3417	Cart Drywall Stocking L	\$ 27.00	\$ 82.00	\$ 245.00
3418	Cart Storage Secured	\$ 15.00	\$ 46.00	\$ 139.00
3419	Tank Fuel w/ Pump 50gal	\$ 16.00	\$ 47.00	\$ 142.00
3420	Tank Fuel w/ Pump 7gal	\$ 35.00	\$ 104.00	\$ 313.00
3421	Cube Fuel w/ Pump 250gal	\$ 43.00	\$ 128.00	\$ 385.00
3422	Cart Steel Material S	\$ 28.00	\$ 84.00	\$ 253.00
3423	Cart Steel Material L	\$ 28.00	\$ 84.00	\$ 253.00
3424	Cart Shaftwall	\$ 63.00	\$ 189.00	\$ 567.00
3425	Cart Tube Cut Station	\$ 46.00	\$ 138.00	\$ 414.00
3427	Cart Sheetrock 24Klb	\$ 19.00	\$ 58.00	\$ 173.00
3428	Cart Welded Security	\$ 29.00	\$ 87.00	\$ 262.00
3429	Dolly All Terrain 1400lb	\$ 24.00	\$ 71.00	\$ 212.00
3430	Cart Utility Narrow	\$ 9.00	\$ 26.00	\$ 77.00
3431	Tank Water 55gal	\$ 8.00	\$ 25.00	\$ 74.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
3432	Cart Window Transport	\$ 29.00	\$ 88.00	\$ 263.00
3433	Cart with removable poles	\$ 18.00	\$ 53.00	\$ 159.00
3434	Roof Cart	\$ 11.00	\$ 32.00	\$ 95.00
3435	Cart Dusty Robotics	\$ 9.00	\$ 26.00	\$ 77.00
3501	Generator 6500W	\$ 58.00	\$ 173.00	\$ 520.00
3502	Generator High Cycle 5000W	\$ 65.00	\$ 196.00	\$ 589.00
3504	Generator 2000W	\$ 38.00	\$ 115.00	\$ 344.00
3505	Generator 6000W	\$ 26.00	\$ 79.00	\$ 237.00
3506	Generator Super Quiet 2000W	\$ 23.00	\$ 70.00	\$ 211.00
3507	Generator Super Quiet 1400W	\$ 13.00	\$ 39.00	\$ 116.00
3601	Nailer Palm	\$ 6.00	\$ 17.00	\$ 52.00
3602	Sander Palm	\$ 4.00	\$ 12.00	\$ 37.00
3603	Sander Belt 3in x 18in and 3ft	\$ 11.00	\$ 34.00	\$ 103.00
3604	Router	\$ 9.00	\$ 28.00	\$ 83.00
3605	Nailer Finish	\$ 13.00	\$ 39.00	\$ 117.00
3606	Nailer Framing	\$ 12.00	\$ 36.00	\$ 109.00
3607	Nailer Brad	\$ 12.00	\$ 35.00	\$ 104.00
3608	Sander Orbital	\$ 5.00	\$ 14.00	\$ 42.00
3609	Nailer Coil	\$ 15.00	\$ 45.00	\$ 136.00
3610	Sander Belt 3in x 24in and 3ft	\$ 17.00	\$ 52.00	\$ 157.00
3611	Tool Cut-Out Cordless	\$ 13.00	\$ 40.00	\$ 119.00
3612	Joiner Plate	\$ 13.00	\$ 38.00	\$ 114.00
3613	Planer	\$ 9.00	\$ 27.00	\$ 80.00
3614	Router Plunge Base	\$ 11.00	\$ 34.00	\$ 102.00
3615	Router Trim and Laminate	\$ 10.00	\$ 31.00	\$ 94.00
3616	Stapler	\$ 13.00	\$ 40.00	\$ 120.00
3619	Planer w/ Stand 13in	\$ 31.00	\$ 94.00	\$ 281.00
3620	Tool Fein	\$ 19.00	\$ 58.00	\$ 175.00
3621	Nailer Finish Cordless	\$ 13.00	\$ 39.00	\$ 116.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
3622	Nailer Micro Pin 23ga	\$ 9.00	\$ 27.00	\$ 80.00
3623	Nailer Brad Cordless 20V	\$ 14.00	\$ 42.00	\$ 125.00
3624	Nailer Teco	\$ 12.00	\$ 36.00	\$ 108.00
3625	Nailer Framing Cordless 21deg	\$ 15.00	\$ 45.00	\$ 134.00
3626	Stapler 1/2IN Senco	\$ 15.00	\$ 44.00	\$ 133.00
3627	Nailer Cordless BX 3	\$ 31.00	\$ 94.00	\$ 281.00
3629	Nailer Roofing 20V 15deg	\$ 15.00	\$ 45.00	\$ 135.00
3630	Nailer NR90AES1	\$ 10.00	\$ 30.00	\$ 91.00
3631	Nailer Drywall GX3	\$ 32.00	\$ 97.00	\$ 291.00
3632	Clamp Adjustable Quick Grip	\$ 1.25	\$ 3.75	\$ 11.26
3633	Clamp Adjustable Manual	\$ 1.00	\$ 4.00	\$ 12.00
3634	Stapler Pneumatic 16ga	\$ 9.00	\$ 28.00	\$ 85.00
3635	Stapler Cordless 18ga	\$ 16.00	\$ 49.00	\$ 147.00
3636	Clamp Adjustable Manual 12in	\$ 0.94	\$ 2.81	\$ 8.44
3637	Clamp Adjustable Manual 20in	\$ 3.00	\$ 10.00	\$ 31.00
3638	Clamp Adjustable Manual 38in	\$ 1.06	\$ 3.17	\$ 9.50
3639	Nailer Palm Cordless V12	\$ 8.00	\$ 25.00	\$ 75.00
3640	Sander Orbital Cordless	\$ 13.00	\$ 38.00	\$ 115.00
3641	Nailer Pin 2in	\$ 9.00	\$ 28.00	\$ 83.00
3642	Nailer Angled 20V 15ga	\$ 12.00	\$ 36.00	\$ 109.00
3643	Sander Drywall NSE 22	\$ 26.00	\$ 77.00	\$ 232.00
3644	Nailer Finish Angle	\$ 8.00	\$ 24.00	\$ 73.00
3645	Nailer NR65AK2	\$ 13.00	\$ 38.00	\$ 114.00
3646	Router 20V	\$ 15.00	\$ 46.00	\$ 137.00
3647	Sander 20V	\$ 14.00	\$ 43.00	\$ 130.00
3648	Stapler Cap Pneumatic	\$ 9.00	\$ 27.00	\$ 82.00
3649	Nailer Palm PN50	\$ 3.00	\$ 9.00	\$ 28.00
3650	Router Compact M18	\$ 17.00	\$ 50.00	\$ 149.00
3651	Stapler 18ga M18	\$ 12.00	\$ 37.00	\$ 110.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
3652	Saw Cut-Out Cordless XLT	\$ 9.00	\$ 26.00	\$ 79.00
3653	Planer 20V	\$ 11.00	\$ 34.00	\$ 102.00
3654	Sander Belt 3in x 18in M18	\$ 9.00	\$ 27.00	\$ 81.00
3655	Nailer Coil Siding	\$ 14.00	\$ 42.00	\$ 126.00
3656	Tool Cut-Out Cordless	\$ 9.00	\$ 28.00	\$ 84.00
3657	Router Cordless 18V	\$ 11.00	\$ 34.00	\$ 103.00
3658	Clamp Column Heavy Duty	\$ 12.00	\$ 37.00	\$ 111.00
3659	Senco 752XP Nailer	\$ 14.00	\$ 41.00	\$ 123.00
3660	Framing Nailer 21 Degree M18	\$ 13.00	\$ 38.00	\$ 115.00
3661	Palm Nailer Cordless M12	\$ 12.00	\$ 37.00	\$ 110.00
3662	Pin Nailer 23 Gauge 20V	\$ 15.00	\$ 45.00	\$ 134.00
3701	Grinder Angle 4-1/2in	\$ 7.00	\$ 21.00	\$ 64.00
3703	Grinder 7in	\$ 10.00	\$ 30.00	\$ 91.00
3704	Grinder Angle 9in	\$ 11.00	\$ 34.00	\$ 101.00
3705	Grinder Die 1-1/2in	\$ 11.00	\$ 32.00	\$ 96.00
3706	Grinder Kit Concrete Surfacer	\$ 13.00	\$ 38.00	\$ 113.00
3707	Grinder Dustless 5in	\$ 14.00	\$ 41.00	\$ 122.00
3708	Grinder Dustless 7in	\$ 39.00	\$ 117.00	\$ 350.00
3709	Grinder Cordless 4-1/2in 20v	\$ 12.00	\$ 37.00	\$ 110.00
3710	Grinder Angle Corded 6in 13AMP	\$ 26.00	\$ 77.00	\$ 230.00
3711	Grinder Angle 6in 60v	\$ 16.00	\$ 48.00	\$ 143.00
3712	Grinding Vac Shroud 5in	\$ 5.00	\$ 15.00	\$ 46.00
3713	Grinder Kit 7in 60v	\$ 16.00	\$ 49.00	\$ 146.00
3714	Saw Rebar Cutting Edge #6	\$ 12.00	\$ 35.00	\$ 105.00
3715	Concrete Grinder Corded	\$ 17.00	\$ 51.00	\$ 153.00
3802	Heater Heatwave 10 240V	\$ 28.00	\$ 83.00	\$ 250.00
3803	Heater Heatwave 30 480v	\$ 51.00	\$ 153.00	\$ 460.00
3804	Heater Office Space	\$ 5.00	\$ 16.00	\$ 48.00
3806	Heater Tripod Space 1500w	\$ 6.00	\$ 18.00	\$ 53.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
3810	Heater Campo Indirect 1M BTU	\$ 330.00	\$ 991.00	\$ 2,974.00
3811	Heater 60kw 480v	\$ 203.00	\$ 609.00	\$ 1,828.00
3812	Heater Forced Air Elec Volt	\$ 11.00	\$ 33.00	\$ 98.00
3901	Battery Plate Compactor 19.7in	\$ 63.00	\$ 190.00	\$ 569.00
3902	Plate Trench 4ft x 4ft	\$ 52.00	\$ 155.00	\$ 464.00
3903	Digger Hole Post 47in	\$ 3.00	\$ 9.00	\$ 28.00
3904	Plate Dock	\$ 20.00	\$ 61.00	\$ 184.00
4001	Tool Powder Actuated DX5	\$ 34.00	\$ 101.00	\$ 304.00
4002	Heat Gun	\$ 7.00	\$ 20.00	\$ 59.00
4003	Gun Cordless Adhesive	\$ 29.00	\$ 86.00	\$ 258.00
4005	Shear Elec 14-18GA	\$ 17.00	\$ 51.00	\$ 153.00
4006	Tool Powder Actuated	\$ 34.00	\$ 101.00	\$ 302.00
4007	Pole ZipWall 12ft	\$ 4.00	\$ 13.00	\$ 39.00
4009	Drill Core Kit	\$ 76.00	\$ 227.00	\$ 680.00
4011	Gun Cordless Epoxy HDE500-A22	\$ 13.00	\$ 38.00	\$ 115.00
4012	Meter Decibel 40 to 130DB	\$ 5.00	\$ 14.00	\$ 42.00
4013	Cup Suction	\$ 6.00	\$ 19.00	\$ 57.00
4014	Sander Drywall Pole Vacuum	\$ 16.00	\$ 48.00	\$ 145.00
4015	Sander Vacuum Kit	\$ 37.00	\$ 111.00	\$ 332.00
4016	Magnet Walk Behind	\$ 10.00	\$ 31.00	\$ 93.00
4017	Gun Epoxy HDM 500	\$ 8.00	\$ 23.00	\$ 69.00
4019	Weedwhacker	\$ 23.00	\$ 68.00	\$ 205.00
4020	Cutter Wire Ceiling	\$ 22.00	\$ 67.00	\$ 202.00
4021	Sander Cordless Drywall 9in 20	\$ 17.00	\$ 52.00	\$ 155.00
4022	Roller Adapter Carpet Mask	\$ 7.00	\$ 22.00	\$ 66.00
4023	Cutter Wire Hot	\$ 16.00	\$ 47.00	\$ 142.00
4024	Tower Portable Telescoping	\$ 14.00	\$ 43.00	\$ 128.00
4025	Tool Powder Actuated DX2	\$ 11.00	\$ 32.00	\$ 95.00
4026	Tool MX Powder Actuated DX351	\$ 29.00	\$ 86.00	\$ 258.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
4027	Gun Cordless Caulking 29oz	\$ 13.00	\$ 38.00	\$ 113.00
4028	Gun Cordless Caulking 20v	\$ 12.00	\$ 36.00	\$ 109.00
4029	Nibbler Kit 16GA 18v	\$ 17.00	\$ 51.00	\$ 152.00
4030	Epoxy Gun - Hilti Cordless	\$ 14.00	\$ 43.00	\$ 128.00
4031	Gun Cordless Epoxy EDTA22C	\$ 21.00	\$ 63.00	\$ 190.00
4035	Dispenser CD Compact 4-A	\$ 16.00	\$ 48.00	\$ 144.00
4036	Pole ZipWall 20ft	\$ 9.00	\$ 26.00	\$ 79.00
4037	Tool Pole DX5	\$ 15.00	\$ 45.00	\$ 135.00
4038	Tool Pole DX460	\$ 27.00	\$ 82.00	\$ 245.00
4039	Bottle Mobile Filler	\$ 76.00	\$ 228.00	\$ 684.00
4040	Gun Caulking CD 4-422	\$ 8.00	\$ 25.00	\$ 75.00
4041	Tool Pole X-PT DX351	\$ 17.00	\$ 50.00	\$ 151.00
4042	Magnet Rolling 24in	\$ 9.00	\$ 26.00	\$ 79.00
4043	Kit Oneida Air System	\$ 6.00	\$ 17.00	\$ 50.00
4044	Cordless Concrete BX3-22	\$ 25.00	\$ 75.00	\$ 224.00
4045	Dispenser Foam CF DS1	\$ 9.00	\$ 26.00	\$ 79.00
4046	Weed Eater	\$ 9.00	\$ 27.00	\$ 81.00
4047	Magnet Rolling 36in	\$ 9.00	\$ 26.00	\$ 77.00
4049	Gun Caulk CD 4-22	\$ 8.00	\$ 25.00	\$ 74.00
4050	Pole ZipWall 20ft	\$ 6.00	\$ 17.00	\$ 50.00
4051	Reusable Roof Anchor	\$ 2.00	\$ 5.00	\$ 14.00
4052	Cordless Decking Attach Simpso	\$ 14.00	\$ 42.00	\$ 126.00
4053	Gun Epoxy Simpson EDT22S	\$ 5.00	\$ 15.00	\$ 46.00
4101	Trailer Tool Drywall	\$ 86.00	\$ 259.00	\$ 776.00
4102	Conex BNB 20ft	\$ 18.00	\$ 55.00	\$ 166.00
4104	Conex 40ft	\$ 20.00	\$ 61.00	\$ 182.00
4105	Conex 10FT	\$ 29.00	\$ 88.00	\$ 264.00
4106	Plate Dock 60in x 60in	\$ 26.00	\$ 79.00	\$ 236.00
4212	Radio Mic 2-Way	\$ 17.00	\$ 50.00	\$ 149.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
4213	Radio Digital 2-Way	\$ 20.00	\$ 60.00	\$ 180.00
4214	Charger Battery Radio 6	\$ 15.00	\$ 44.00	\$ 132.00
4215	Radio Job 2pk	\$ 7.00	\$ 20.00	\$ 59.00
4217	Data Vault	\$ 101.00	\$ 302.00	\$ 905.00
4218	Radio 2-Way SL300	\$ 14.00	\$ 41.00	\$ 124.00
4219	Radio Special Crane	\$ 18.00	\$ 54.00	\$ 162.00
4302	Chair Folding	\$ 1.00	\$ 4.00	\$ 13.00
4304	Cabinets Filing	\$ 9.00	\$ 26.00	\$ 78.00
4306	Chair Rolling Office	\$ 6.00	\$ 19.00	\$ 58.00
4307	Microwave Office	\$ 7.00	\$ 20.00	\$ 59.00
4308	Refrigerator L	\$ 28.00	\$ 84.00	\$ 251.00
4313	Table Office 6ft	\$ 6.00	\$ 18.00	\$ 53.00
4314	Table Office 8ft	\$ 7.00	\$ 21.00	\$ 63.00
4315	Table Training 60x24	\$ 14.00	\$ 41.00	\$ 124.00
4316	Rack Plan Mobile	\$ 16.00	\$ 49.00	\$ 147.00
4317	Desk Adjustable 60in x 30in	\$ 18.00	\$ 55.00	\$ 164.00
4318	Chair Mesh Office	\$ 9.00	\$ 28.00	\$ 84.00
4321	Furniture Annex	\$ 10.00	\$ 31.00	\$ 92.00
4322	Table Picnic Folding 6ft	\$ 11.00	\$ 33.00	\$ 98.00
4323	Table Folding 60in	\$ 8.00	\$ 24.00	\$ 72.00
4324	Desk Adjustable GY 66in x 30in	\$ 17.00	\$ 52.00	\$ 157.00
4325	Chair Multifunc Midback BK	\$ 12.00	\$ 35.00	\$ 105.00
4326	Desk Adjustable 60in x 30in	\$ 18.00	\$ 55.00	\$ 164.00
4327	Chair Multi Mesh Office	\$ 9.00	\$ 26.00	\$ 79.00
4401	Gun Gaff	\$ 10.00	\$ 31.00	\$ 92.00
4402	Stretcher Basket	\$ 27.00	\$ 82.00	\$ 246.00
4403	Bucket Concrete 2T	\$ 64.00	\$ 191.00	\$ 572.00
4404	Bucket Concrete 4yd	\$ 93.00	\$ 280.00	\$ 841.00
4405	Fork Flying Pallet	\$ 47.00	\$ 141.00	\$ 422.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
4406	Bucket Concrete 1-1/2yd	\$ 90.00	\$ 270.00	\$ 811.00
4407	Bucket Concrete 2yd	\$ 90.00	\$ 270.00	\$ 811.00
4408	Miller Edge	\$ 94.00	\$ 281.00	\$ 842.00
4409	Forklift Forks Industrial 6ft	\$ 24.00	\$ 73.00	\$ 220.00
4410	Trash Handler Camlever 2yd	\$ 70.00	\$ 211.00	\$ 633.00
4411	Hopper Concrete Crane 3/4yd	\$ 69.00	\$ 207.00	\$ 620.00
4412	Chute Side Dump 3/4yd	\$ 13.00	\$ 40.00	\$ 121.00
4413	Edge Leading Perimeter	\$ 87.00	\$ 260.00	\$ 779.00
4501	Tester Moisture	\$ 17.00	\$ 50.00	\$ 150.00
4502	Camera	\$ 10.00	\$ 31.00	\$ 93.00
4505	Transpointer	\$ 29.00	\$ 88.00	\$ 264.00
4506	Tester Carbon Dioxide(CO2)	\$ 12.00	\$ 35.00	\$ 106.00
4507	Tester Decibel 40db to 130db	\$ 7.00	\$ 21.00	\$ 62.00
4508	HoloLens 2 Trimble w/ Tint	\$ 88.00	\$ 264.00	\$ 791.00
4601	Tool Cut-out Drywall	\$ 3.00	\$ 9.00	\$ 27.00
4602	Tool Modular Pole	\$ 16.00	\$ 48.00	\$ 145.00
4604	Station Wash Drywall	\$ 83.00	\$ 248.00	\$ 743.00
4605	Bench Cut	\$ 12.00	\$ 37.00	\$ 112.00
4606	Horse Trigger 4ft	\$ 9.00	\$ 26.00	\$ 77.00
4607	Station Wash Mobile	\$ 20.00	\$ 59.00	\$ 176.00
4608	Sprayer Paint Airless 20V	\$ 16.00	\$ 49.00	\$ 148.00
4609	Tool Cut-Out Cordless	\$ 16.00	\$ 47.00	\$ 142.00
4610	Ladder A-Frame Drywall	\$ 14.00	\$ 42.00	\$ 127.00
4701	Kube Kontrol Mobile Containme	\$ 197.00	\$ 590.00	\$ 1,769.00
4702	STARC Hinge Door Mod 54in	\$ 25.00	\$ 74.00	\$ 222.00
4703	STARC Wall Mod 42in	\$ 26.00	\$ 79.00	\$ 237.00
4704	STARC Wall Mod 32in	\$ 21.00	\$ 62.00	\$ 185.00
4705	STARC Wall Mod 24in	\$ 15.00	\$ 44.00	\$ 132.00
4706	STARC Wall Mod 18in	\$ 12.00	\$ 37.00	\$ 111.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
4707	STARC Wall Mod 12in	\$ 9.00	\$ 26.00	\$ 79.00
4708	STARC Wall Mod Left 12ft	\$ 6.00	\$ 17.00	\$ 51.00
4709	STARC Wall Mod Right 12ft	\$ 6.00	\$ 17.00	\$ 51.00
4710	STARC Flex Corner 15-90deg 12f	\$ 4.00	\$ 13.00	\$ 38.00
4711	STARC Cart Moble 8 pan w/ Cast	\$ 16.00	\$ 48.00	\$ 145.00
4712	Kit Spill Response H2O	\$ 18.00	\$ 53.00	\$ 160.00
4713	STARC Hinge Door Mod 42in	\$ 30.00	\$ 89.00	\$ 267.00
4714	STARC 18in x 6ft-10in to 10ft-	\$ 16.00	\$ 48.00	\$ 143.00
4715	STARC Lite Barrier to Real Wal	\$ 11.00	\$ 33.00	\$ 100.00
4716	STARC LiteBarrier 48in x 6ft-1	\$ 16.00	\$ 48.00	\$ 145.00
4717	STARC 36in x 6ft-10in to 10ft-	\$ 15.00	\$ 46.00	\$ 137.00
4720	STARC LightBarrier Corner 12ft	\$ 10.00	\$ 30.00	\$ 89.00
4723	STARC Hinge Door Crash Bar w/	\$ 36.00	\$ 108.00	\$ 325.00
4724	STARC Hinge Door Handleset w/	\$ 35.00	\$ 104.00	\$ 313.00
4725	STARC 24in x 6ft-10in to 10ft-	\$ 15.00	\$ 46.00	\$ 137.00
4726	STARC 12in x 6ft-10in to 10ft-	\$ 14.00	\$ 42.00	\$ 127.00
4727	STARC LiteBarrier Right Wall E	\$ 5.00	\$ 16.00	\$ 47.00
4728	STARC LiteBarrier Left Wall Ex	\$ 5.00	\$ 16.00	\$ 47.00
4729	STARC LiteBarrier Hinged Door	\$ 37.00	\$ 112.00	\$ 337.00
4730	STARC LiteBarrier Wall 48in x	\$ 21.00	\$ 63.00	\$ 190.00
4731	STARC LiteBarrier Wall 36in x	\$ 19.00	\$ 58.00	\$ 175.00
4732	STARC LiteBarrier Wall 24in x	\$ 18.00	\$ 53.00	\$ 158.00
4733	STARC LiteBarrier Wall 18in x	\$ 17.00	\$ 50.00	\$ 149.00
4734	STARC LiteBarrier Wall 12in x	\$ 18.00	\$ 55.00	\$ 164.00
4735	STARC LiteBarrier Outside 90de	\$ 12.00	\$ 37.00	\$ 110.00
4736	STARC LiteBarrier Inside 90deg	\$ 12.00	\$ 37.00	\$ 110.00
4737	STARC LiteBarrier Right Wall I	\$ 13.00	\$ 38.00	\$ 115.00
4738	STARC LiteBarrier Left Wall In	\$ 13.00	\$ 38.00	\$ 115.00
4739	STARC LiteBarrier Extension Ki	\$ 11.00	\$ 32.00	\$ 97.00



WASHINGTON & COLORADO RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	DAILY RENTAL	WEEKLY RENTAL	28 DAY RENTAL
4740	STARC LiteBarrier Extension Ki	\$ 11.00	\$ 32.00	\$ 95.00
4741	STARC LiteBarrier Extension Ki	\$ 9.00	\$ 28.00	\$ 85.00
4742	STARC LiteBarrier Outside 90 C	\$ 7.00	\$ 21.00	\$ 62.00
4743	STARC LiteBarrier Right Wall	\$ 11.00	\$ 32.00	\$ 95.00
4744	STARC Hinged Door w/Hardware 4	\$ 46.00	\$ 139.00	\$ 417.00
4745	STARC Negative Air Panel Duct	\$ 26.00	\$ 77.00	\$ 231.00
4746	STARC Wall Module 42in x 6ft-1	\$ 22.00	\$ 65.00	\$ 196.00
4747	STARC Wall Module 32in x 6ft-1	\$ 20.00	\$ 60.00	\$ 180.00
4748	STARC Wall Module 24in x 6ft-1	\$ 20.00	\$ 60.00	\$ 180.00
4749	STARC Wall Module 18in x 6ft-1	\$ 20.00	\$ 59.00	\$ 176.00
4750	STARC Wall Module 12in x 6ft-1	\$ 20.00	\$ 59.00	\$ 176.00
4751	STARC Left Wall Mod Extendable	\$ 12.00	\$ 35.00	\$ 106.00
4752	STARC Right Wall Mod Extendabl	\$ 12.00	\$ 35.00	\$ 106.00
4753	STARC LiteBarrier Negative Air	\$ 20.00	\$ 59.00	\$ 176.00
4754	STARC LiteBarrier Right Wall E	\$ 9.00	\$ 26.00	\$ 79.00
4755	STARC LiteBarrier Left Wall Ex	\$ 9.00	\$ 26.00	\$ 79.00
4756	STARC LiteBarrier Wall 18in x	\$ 12.00	\$ 37.00	\$ 110.00
4757	STARC 42in Hinge Door Mod Kit	\$ 30.00	\$ 89.00	\$ 267.00

Rental rates above do not include: taxes, delivery and pickup charges, transportation and or fuel surcharges, rental protection plans, tariff fees, and/or equipment maintenance and equipment disposal costs. These items may appear separately as applicable. Rates may change due to tariffs.



WASHINGTON & COLORADO PERSONNEL RENTAL RATES EFFECTIVE 6/1/25-4/30/26

ITEM NUMBER	ITEM DESCRIPTION	MONTHLY CUMULATIVE RATE	HOURLY APPLIED RATE	HOURLY RATE
VEHPRIN-P	Vehicle, Principal	\$ 2,985.00	\$ 17.22	N/A
VEHPX-P	Vehicle , Project Executive (PX)	\$ 1,970.00	\$ 11.37	N/A
VEHPM-P	Vehicle, Project Manager (PM)	\$ 1,345.00	\$ 7.76	N/A
EV-PX-P	Vehicle, Electric, Project Executive (PX)	\$ 2,375.00	\$ 13.70	N/A
EV-TRUCK-P	Vehicle, Electric, Senior Superintendent	\$ 2,375.00	\$ 13.70	N/A
VEHSRPM-P	Vehicle, Senior Project Manager (Sr. PM)	\$ 1,560.00	\$ 9.00	N/A
VEHSRVC-P	Vehicle, Service	\$ 4,150.00	\$ 23.94	N/A
VEHSRF-P	Vehicle, Senior Foreman	\$ 1,370.00	\$ 7.90	N/A
VEHSUP-P	Vehicle, Superintendent	\$ 1,560.00	\$ 9.00	N/A
VEHSRSUP-P	Vehicle, Senior Superintendent	\$ 1,720.00	\$ 9.92	N/A
VEHSRPE-P	Vehicle, Senior Project Engineer (Sr. PE)	\$ 1,325.00	\$ 7.64	N/A
VEHM-P	Fleet Maintenance Services (per vehicle)	\$ 200.00	\$ 1.15	N/A
WEX-P	Monthly Vehicle Fuel Charges	Per Vehicle	N/A	N/A
TOLL-P	Monthly Vehicle Toll Charges	Per Vehicle	N/A	N/A
EV-UT-P	Monthly Electric Vehicle Utility charge in lieu of fuel	\$ 395.00	N/A	N/A
CELL-P	Cell Phone	\$ 200.00	\$ 1.15	N/A
iPAD-P	iPad	\$ 195.00	\$ 1.13	N/A
BBAND-P	Broad Band Card	\$ 197.00	N/A	N/A
COR-EQ-P	Coring Equipment Bundle	N/A	\$ 75.00	\$ 75.00
SUR-EQ-P	Survey Equipment Bundle	N/A	\$ 47.00	\$ 47.00
SUR-MAP-P	Drone & Lidar Mapping	N/A	\$ 100.00	\$ 100.00
SUR-LAS-P	Laser Scanning	N/A	\$ 292.00	\$ 292.00
COMPAD-P	Computer - Admin	\$ 734.00	\$ 4.23	N/A
COMPADAD-P	Computer, Additional - Admin	\$ 280.00	\$ 1.62	N/A
COMPOP-P	Computer - Operations	\$ 1,126.00	\$ 6.50	N/A
COMPADOP-P	Computer, Additional - Operations	\$ 280.00	\$ 1.62	N/A
COMPIN-P	Computer - Innovation	\$ 2,366.00	\$ 13.65	N/A
COMPADIN-P	Computer, Additional - Innovation	\$ 450.00	\$ 2.60	N/A
COMPSU-P	Computer - Surveyor	\$ 1,878.00	\$ 10.83	N/A
COMPADSU-P	Computer, Additional - Surveyor	\$ 280.00	\$ 1.62	N/A

1. The items above are considered reimbursable costs and auditing of these costs shall be for the hours charged multiplied by the fixed rate, as subject to any rental caps.
2. Items with a "P" designation are not subject to rental caps.
3. Vehicles, vehicle fuel (combustion or electric), vehicle maintenance, tolls, cell phones, computers, and personnel handheld electronic devices are allocated based on the staff members hours on the project.
4. Vehicles costs do not include parking if required by the project.
5. The computer rate is derived from hardware, systems connections, software, and subscriptions services.
6. Equipment Rental rates above do not include: taxes, delivery and pickup charges, transportation and or fuel surcharges, rental protection plans, tariff fees and/or equipment maintenance and equipment disposal costs. These items may appear separately as applicable. Vehicle, Computer and Cell Rental Rates (noted with -P) include tax.
7. Rates may change due to tariffs.



OLD BUSINESS

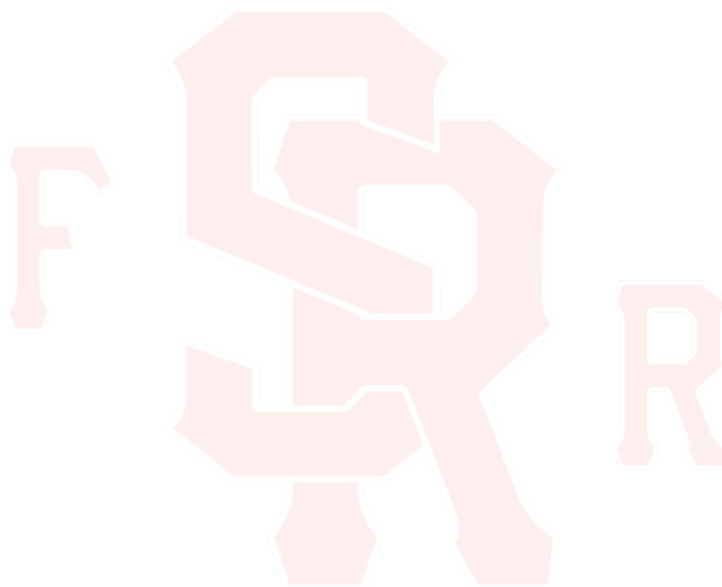
ACTION





NEW BUSINESS

DISCUSSION





Request for Action by the Board (R.A.B)

The purpose of the RAB is to provide a standardized format for presenting initiatives requiring action by the Board of Fire Commissioners. The RAB serves as a guide and checklist intended to provide the detailed, relevant, information needed to help the Board take action on projects, programs, and other initiatives.

Initiative Name:	Draft Policy Approval #POL 26-02		
Executive member responsible for guiding the initiative:	DC McConnell		
Type of Action:	<input checked="" type="checkbox"/> Motion	<input type="checkbox"/> Resolution	
Initiative Description:	<p>The agency is working through adoption of updated policies developed in the Lexipol format. The policy approval process includes division head review, staff policy committee review, labor review, senior staff review, commission policy committee review, and final board adoption. This is an ongoing process requiring monthly review and approval.</p> <p>Draft Policies</p> <ul style="list-style-type: none"> • Policy 212 Procurement • Policy 217 Federal Grants – FEMA – AFG Equipment Purchases • Policy 221 Small Works Roster Contracting • Policy 222 Federal Grants – FEMA – Staffing for Adequate Fire and Emergency Response (SAFER) Grants • Policy 223 State and Local Grants • Policy 608 Health Insurance Portability and Accountability Act (HIPAA) Training • Policy 700 Use of District-Owned and Personal Property • Policy 708 Public Alerts • Policy 1008 Tuition Reimbursement • Policy 1101 Emergency Power 		
<ul style="list-style-type: none"> • Brief Description • Goal of Initiative • Initiative Results (deliverables) • Connection to Strategic Plan • Supporting Documentation (attach) <ul style="list-style-type: none"> ○ Scope of work ○ Contract(s) ○ Project proposal(s) ○ Presentation(s) • If Financial: Reason RAB must be approved outside of the annual budget process 			
Financial Impact:	Expense: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A Revenue: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A Total amount of initiative (attach amount breakdown if applicable): \$ Initial amount: \$ Long-term annual amount(s): \$ Currently Budgeted: <input type="checkbox"/> Yes <input type="checkbox"/> No Amount: \$ Budget Amendment Needed: <input type="checkbox"/> Yes <input type="checkbox"/> No Amount: \$ <ul style="list-style-type: none"> • If yes: Fund(s)/line item(s) to be amended: 		

Risk Assessment:	<p>Risk if approved: N/A</p> <p>Risk if not approved: Increased liability due to outdated policies that do not match current agency practices or meet organizational needs.</p>
Legal Review:	<p><input checked="" type="checkbox"/> Initiative conforms with District policy/procedure number (attach):</p> <p><input checked="" type="checkbox"/> Initiatives that require legal review (contracts, other initiatives):</p> <ul style="list-style-type: none"> • Contracts • Has been reviewed and approved by legal • Includes all costs • Includes term • Includes 'do not exceed' language <p><input type="checkbox"/> N/A</p>
Presented to, and Approved by, Senior Staff	<p><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p>
Commissioner Sub-Committee Approval	<p>Initiative presented to commissioner sub-committee: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>Approved by commissioner sub-committee: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>N/A: <input type="checkbox"/></p>
For Fire Chief Approval:	<p><input checked="" type="checkbox"/> RAB document complete</p> <p><input checked="" type="checkbox"/> Supporting documentation attached</p> <p><input type="checkbox"/> Information sent to Fire Chief, Senior Staff, and Board Support</p> <p style="text-align: center;"><i>Fire Chief will approve and distribute by email to the Board of Commissioners – RAB executive/senior staff will be cc'd on the email distribution</i></p> <p style="text-align: center;"><i>Fire Chief will coordinate with Senior Staff for RAB introduction</i></p>
RAB Executive: Confirmed email sent to Board by Fire Chief	<p><input type="checkbox"/> Yes <input type="checkbox"/> No</p>
Board of Fire Commissioners	<p>RAB initiatives go through the following process:</p> <ol style="list-style-type: none"> 1. Senior Staff approval to move forward to a committee/board 2. Initiatives are introduced to the appropriate committee for review 3. Initiatives are introduced at an initial commissioner meeting as a Discussion Item <ul style="list-style-type: none"> ○ The Senior Staff member assigned to develop the initiative presents initiative to the Board (maximum time for presentation is ten minutes)

- | | |
|--|---|
| | 4. At a second commissioner meeting, initiatives may be assigned as an action item for approval |
|--|---|

Execution:	It is the responsibility of the RAB Executive to execute implementation, processing, and tracking.
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Procurement

212.1 PURPOSE AND SCOPE

The purpose of this policy is to provide guidelines for the purchasing and procurement of goods and services.

212.2 POLICY

It is the policy of the district to conduct purchasing and procurement in an efficient and cost-effective manner consistent with federal, state, and local laws, rules, and requirements in order to protect the integrity of the district and maintain public trust.

212.3 PURCHASING COORDINATOR

The Fire Chief should designate a member or members to coordinate district purchases. The responsibilities should include:

- (a) Remaining familiar with and updating agency practices in accordance with applicable federal, state, and local purchasing and procurement laws, rules, and requirements.
- (b) Obtaining authorization from the Fire Chief or the authorized designee for each purchase.
- (c) Reviewing proposed purchases to determine the most appropriate method of procurement.
- (d) If the procurement method selected is one other than competitive bidding, documenting why another method was selected.
- (e) Assisting other members involved with the purchasing and procurement of goods or services in following purchasing requirements and rules applicable to the method of procurement.
- (f) Forwarding all contracts and purchase orders to the Fire Chief or the authorized designee for review, approval, and execution.

212.4 REVIEWS

The [Administrator] should ensure that a review of purchasing and procurement activities is conducted annually to determine compliance with any applicable federal, state, and local laws, rules, and requirements.

Federal Grants - FEMA - AFG Equipment Purchases

217.1 PURPOSE

To ensure District compliance with federal grant requirements and federal single audit requirements regarding Assistance to Firefighters Grant (AFG) equipment purchases.

217.2 POLICY

1. It shall be the policy of Snohomish Regional Fire and Rescue to comply with federal grant requirements as well as federal single audit requirements for all federal grants.
2. Members shall not accept, directly or indirectly, any gift, favor, loan, retainer, entertainment, or other item of monetary value from any person, firm, or corporation having dealings with the District when such acceptance would conflict, or create appearance of a conflict, with the performance of the member's duties. A conflict or appearance of a conflict shall be deemed to exist where a reasonable and prudent person would believe that such was given for the purpose of obtaining special consideration or influence. If a member is given or offered any gift, favor, loan, retainer, entertainment or other thing of monetary value under circumstances which could reasonably be construed to create a conflict of interest, the member shall immediately report such activity to the Chief. The Chief shall, in turn, inform the Board of Fire Commissioners. Violation of this policy will result in disciplinary action up to and including, discharge.

217.3 RESPONSIBILITIES

1. All personnel are responsible for abiding by the provisions of this policy.
2. The Fire Chief or designee shall create a procedure specific to federal AFG equipment purchases which identifies all of the applicable federal compliance requirements that the District is to follow.
3. The Fire Chief or designee shall assign a program manager to oversee compliance with federal grant compliance requirements and federal single audit compliance requirements.

Small Works Roster Contracting

221.1 PURPOSE AND SCOPE

To provide guidelines for compliance with federal, state and local laws governing procurement and purchasing of goods and services using small works rosters.

221.2 POLICY

It shall be the policy of the District to manage the expenditure of funds as efficiently as possible; to track and record such expenditures in the most effective and expedient manner; and to provide timely and accurate payment to all vendors.

The District shall comply with federal, state, and local laws governing procurement requirements and shall create corresponding procedures.

Members shall not accept, directly or indirectly, any gift, favor, loan, retainer, entertainment, or other item of monetary value from any person, firm, or corporation having dealings with the District when such acceptance would conflict, or create appearance of a conflict, with the performance of the member's duties. A conflict, or appearance of a conflict, shall be deemed to exist where a reasonable and prudent person would believe that such was given for the purpose of obtaining special consideration or influence. If a member is given or offered any gift, favor, loan, retainer, entertainment or other thing of monetary value under circumstances which could reasonably be construed to create a conflict of interest, the member shall immediately report such activity to the Chief. The Chief shall, in turn, inform the Board of Fire Commissioners. Violation of this policy will result in disciplinary action up to, and including, discharge.

Federal Grants- FEMA - Staffing for Adequate Fire and Emergency Response (SAFER) Grants

222.1 PURPOSE

To ensure District compliance with federal grant requirements and federal single audit requirements regarding SAFER grants.

222.2 POLICY

1. It shall be the policy of Snohomish Regional Fire and Rescue to comply with federal grant requirements as well as federal single audit requirements for all federal grants.
2. Members shall not accept, directly or indirectly, any gift, favor, loan, retainer, entertainment, or other item of monetary value from any person, firm, or corporation having dealings with the District when such acceptance would conflict, or create appearance of a conflict, with the performance of the member's duties. A conflict or appearance of a conflict shall be deemed to exist where a reasonable and prudent person would believe that such was given for the purpose of obtaining special consideration or influence. If a member is given or offered any gift, favor, loan, retainer, entertainment or other thing of monetary value under circumstances which could reasonably be construed to create a conflict of interest, the member shall immediately report such activity to the Chief. The Chief shall, in turn, inform the Board of Fire Commissioners. Violation of this policy will result in disciplinary action up to and including, discharge.

222.3 RESPONSIBILITIES

1. All personnel are responsible for abiding by the provisions of this policy.
2. The Fire Chief or designee shall create a procedure specific to federal SAFER grants which identifies all of the applicable federal compliance requirements that the District is to follow.
3. The Fire Chief or designee shall assign a program manager to oversee compliance with federal grant compliance requirements and federal single audit compliance requirements.

State and Local Grants

223.1 PURPOSE

To ensure District compliance with applicable state and local grants and requirements and audit requirements for grants.

223.2 POLICY

1. It shall be the policy of Snohomish regional Fire and Rescue to comply with state and local grant requirements as well as audit requirements for grants.
2. Members shall not accept, directly or indirectly, any gift, favor, loan, retainer, entertainment, or other item of monetary value from any person, firm, or corporation having dealings with the District when such acceptance would conflict, or create appearance of a conflict, with the performance of the member's duties. A conflict or appearance of a conflict shall be deemed to exist where a reasonable and prudent person would believe that such was given for the purpose of obtaining special consideration or influence. If a member is given or offered any gift, favor, loan, retainer, entertainment or other thing of monetary value under circumstances which could reasonably be construed to create a conflict of interest, the member shall immediately report such activity to the Chief. The Chief shall, in turn, inform the Board of Fire Commissioners. Violation of this policy will result in disciplinary action up to and including, discharge.

223.3 RESPONSIBILITIES

1. All personnel are responsible for abiding by the provisions of this policy.
2. The Fire Chief or designee shall create a procedure specific to state and local grants which identifies the potential compliance requirements that the District is to follow.
3. The Fire Chief or designee shall assign a program manager to oversee compliance with state and local compliance requirements and audit compliance requirements.

Health Insurance Portability and Accountability Act (HIPAA) Training

608.1 PURPOSE AND SCOPE

The purpose of this policy is to ensure all members receive proper training in recognizing and handling Protected Health Information (PHI), as set forth in the Health Insurance Portability and Accountability Act (HIPAA) and its implementing regulations ([42 USC § 201](#); [45 CFR 164.530](#)).

608.1.1 DEFINITIONS

Definitions related to this policy include ([45 CFR 160.103](#)):

Health information - Information, whether oral or recorded in any form or medium, that is created or received by a health care provider, health plan, or employer and relates to a person's past, present, or future physical or mental health or condition, or past, present, or future payment for the provision of health care.

Individually identifiable health information - Health information, including demographic information, created or received by a covered entity or employer that relates to an individual's past, present, or future physical or mental health or condition, the provision of health care to an individual, or the past, present, or future payment for the provision of health care to an individual, that can either identify the individual or provide a reasonable basis to believe the information can be used to identify the individual.

Protected health information (PHI) - Individually identifiable health information that is created or received by a covered entity or employer. Information is protected whether it is in writing, in an electronic medium, or communicated orally.

608.2 POLICY

It is the policy of Snohomish Regional Fire & Rescue to provide HIPAA privacy training to all members as necessary and appropriate for their duties, and to apply appropriate sanctions against members who violate the privacy policies and procedures ([45 CFR 164.530\(b\)](#); [45 CFR 164.530\(e\)](#)).

It is also the policy of the District that no member shall be retaliated or discriminated against for filing a complaint about violations of the HIPAA regulations ([45 CFR 164.530\(g\)](#)).

608.3 TRAINING REQUIREMENTS

To ensure confidentiality and compliance with the HIPAA regulations, the District shall provide training to all members likely to have access to PHI. The training shall be completed for all newly hired members prior to being allowed access to PHI. Training for all current members shall also occur any time material changes are made to the district's privacy policies and procedures.

Health Insurance Portability and Accountability Act (HIPAA) Training

The Deputy Chief shall be responsible for establishing a periodic schedule for retraining and a method of ensuring that all members acknowledge receipt of all HIPAA training ([45 CFR 164.530\(b\)](#)).

Training should include a review of the:

- (a) District's statutory obligations imposed by HIPAA.
- (b) Patient Medical Record Security and Privacy Policy, including a thorough treatment of the security procedures the District uses to protect written and electronic health information.
- (c) Methods and procedures to be used during the collection of PHI.
- (d) HIPAA-imposed statutory limitations on the dissemination of PHI to the family members of patients.
- (e) Proper procedures when responding to media requests for information regarding incidents at which the District provided medical services.
- (f) Procedures for the secure destruction of written instruments containing PHI, including handwritten field notes, pre-hospital care records or other documents containing PHI.
- (g) Approved method for transferring PHI to receiving hospitals or other receiving medical facilities.
- (h) Photography and Electronic Imaging Policy as it pertains to PHI.
- (i) District's procedures for protecting employee health information.

608.4 TRAINING RECORDS

The Training Division shall be responsible for maintaining the records of all HIPAA-related training for all members for six years ([45 CFR 164.530\(j\)](#)).

Use of District-Owned and Personal Property

700.1 PURPOSE AND SCOPE

The purpose of this policy is to provide guidelines for the care and maintenance of district property entrusted to district members and the return of district property upon separation from employment or affiliation with the District. This policy also provides guidelines for members to claim damage to or loss of personal property used in an occupational capacity.

700.2 POLICY

It is the policy of Snohomish Regional Fire & Rescue to issue equipment to members for the purpose of performing their assigned duties. Members shall be responsible for the safekeeping, serviceable condition, proper care, use and request for replacement of all district property issued or entrusted to their care. A member's intentional or negligent abuse or misuse of district property may lead to discipline, including, but not limited to, the cost of repair or replacement of the property, and up to including termination.

700.3 FILING CLAIMS FOR PERSONAL PROPERTY

Members are responsible for exercising reasonable care and caution to avoid damage to or loss of personal property while on-duty. However, consistent with collective bargaining agreements and District and district rules, personal property that is lost or damaged during the proper performance of a member's job duties may be replaced or the cost reimbursed by the District when such loss or damage is not the result of intentional or negligent abuse or misuse by the member.

Any claim for the replacement or cost reimbursement for damage to or loss of a member's personal property must be submitted on the proper claim form to the member's immediate supervisor.

The supervisor is responsible for reviewing the claim to assess whether the lost or damaged property was reasonably required for the proper performance of the member's job duties. The supervisor will make a determination as to whether reasonable care was taken to prevent loss or damage and whether proper procedures were followed just prior to the occurrence of the loss or damage. A supervisor may direct a member to submit additional details in a separate written report, if needed.

If approved, the supervisor will forward the claim and related reports to the Deputy Chief, who will determine the appropriate reimbursement value of the property and will forward the claim for payment to the proper entity.

700.3.1 PERSONAL VEHICLES

The District will not provide vehicle insurance coverage for members who use their personal vehicles for district business. All members must rely on their personal vehicle insurance carrier for replacement or cost reimbursement of damage to or loss of a personal vehicle. Members using a personal vehicle for district business shall have the minimum evidence of financial responsibility required for that vehicle ([RCW 46.30.020](#)).

Use of District-Owned and Personal Property

700.3.2 LOSS OR DAMAGE OF PROPERTY OF ANOTHER

Members intentionally or unintentionally may cause damage to the real or personal property of another while performing their duties. Any member who damages or causes to be damaged any real or personal property of another while performing any district function, regardless of jurisdiction, shall report it as provided below:

- (a) A verbal report should be made to the member's immediate supervisor as soon as practicable.
- (b) A written report should be submitted before the member goes off-duty or within the time frame directed by the supervisor to whom the verbal report was made.

700.3.3 DAMAGE BY PERSON OF ANOTHER AGENCY

If members of another jurisdiction cause damage to real or personal property belonging to the District, it shall be the responsibility of the member present or the member responsible for the property to make a verbal report to his/her immediate supervisor as soon as practicable. The member shall submit a written report before going off-duty or as otherwise directed by the supervisor.

All reports should be completed immediately after the incident or as soon as practicable if extenuating circumstances delay the member's ability to complete the report.

All reports, including the supervisor's written report, shall promptly be forwarded to the appropriate Deputy Chief.

Public Alerts

708.1 PURPOSE AND SCOPE

The purpose of this policy is to provide guidelines for notifying the public of vital fire safety information and/or emergency evacuation instructions.

708.2 POLICY

It is the policy of Snohomish Regional Fire & Rescue to use Public Alerts to notify the public of critical fire prevention campaigns, fire hazard warnings and emergency evacuation instructions. A Public Alert shall require the authorization of a Battalion Chief or higher rank.

708.3 GUIDELINES

Public Alerts are intended to recruit public assistance in preventing incident or injury through proactive activities via a widespread media alert. In addition to any local radio, television and press affiliates, the public will be notified of the circumstances of an emergency affecting the health and safety of people in a geographic area, and what the public can do to assist emergency responders during the incident.

The Public Information Officer should be involved in any communiqué released via a Public Alert, if time permits, but certainly in the case of fire prevention campaigns, fire hazard warnings, hazmat events, and other significant emergencies. .

A Public Alert should include, but not be limited to, the following:

- (a) Snohomish Regional Fire & Rescue has generated the alert
- (b) The nature of the alert
- (c) The location and scope of the incident/prevention campaign/fire hazard
- (d) What the listener should do to assist in the effort
- (e) Established routes and/or destinations, if applicable
- (f) Where the listener can call to get additional information, if applicable
- (g) Instructions regarding what the listener should not do, if applicable

Tuition Reimbursement

1008.1 PURPOSE AND SCOPE

The District appreciates and encourages members who are willing to devote their time to education and training. This tuition reimbursement policy is intended to encourage members to become better qualified for their present duties and to prepare for advancement within Snohomish Regional Fire & Rescue by taking courses from an accredited institution.

1008.2 POLICY

It is the policy of Snohomish Regional Fire & Rescue to establish a tuition reimbursement policy and to review requests for tuition reimbursement to ensure the following criteria are met.

1008.2.1 ELIGIBILITY

Tuition reimbursement eligibility will be limited to full-time employees who have completed at least one probationary period. To be approved, a course must have as its purpose the objective of improving the capacity of the member to perform the duties to which he/she is assigned or to increase his/her readiness to assume broader responsibilities within Snohomish Regional Fire & Rescue. Where practical, members will be encouraged to attend local, accredited public and online educational institutions.

1008.2.2 FUNDS AVAILABILITY

A portion of the employee's costs may be reimbursed in the amount specified by Snohomish Regional Fire & Rescue. This includes tuition, registration fees, laboratory or similar materials fees, and fees for parking. Specifically excluded are student body fees and fees levied for student services or social activities.

1008.2.3 MAXIMUM CREDIT HOURS PER YEAR

The maximum amount of credit hours that may be claimed for the purpose of tuition reimbursement is determined by the Snohomish Regional Fire & Rescue. Programs with an accelerated course of study leading to an associates degree, a bachelor's degree, a master's or a doctorate degree may be eligible for reimbursement as determined by the Fire Chief but in no case should exceed the limits outlined elsewhere in this policy.

1008.2.4 OTHER CONSIDERATIONS

Class attendance and assignments should be completed on the employee's own time. No compensation in any form will be authorized for class attendance or the completion of class assignments.

In order to request a tuition reimbursement, a grade of satisfactory (e.g., C or better) must be achieved for undergraduate courses.

Tuition Reimbursement

1008.3 RESPONSIBILITY

The Deputy Chief is responsible for District-wide administration and coordination of this policy. The District should use this policy for employee development in keeping with the District's goals and the current and anticipated district needs. The Deputy Chief should administer this policy for the employees within the limits of the funds that have been allocated for this purpose.

1008.4 RECORDS

The Deputy Chief that oversees training should retain all records of training completed by employees in accordance with established records retention schedules.

Emergency Power

1101.1 PURPOSE AND SCOPE

The purpose of this policy is to establish a process for identifying emergency power needs or relocation plans for critical facilities and/or equipment. The District provides critical emergency services to the community and must be able to respond to incidents with fully functioning equipment, regardless of commercial power failures.

1101.2 POLICY

It is the policy of Snohomish Regional Fire & Rescue to provide emergency power sources at its facilities where necessary.

1101.3 RESPONSIBILITIES

The Fire Chief or the authorized designee shall develop a plan to:

- (a) Identify critical resources and the equipment necessary for the district's mission and determine the district's needs for emergency power.
- (b) Equip facilities and/or equipment identified as crucial to the mission of the district with electrical generators, Uninterruptible Power Sources or other means of sustaining critical business components in the event of a loss of commercial power.
 1. All emergency power sources selected shall be in compliance with all building codes, environmental codes, and Washington Department of Labor and Industry rules and regulations governing the use of such equipment.
- (c) In the event that an alternative source of power for critical equipment cannot be found, relocate to reduce the risk of having inoperative equipment.

1101.4 GUIDELINES

The following aspects of maintaining and operating emergency power sources for fire stations and other facilities should be identified in the plan:

- Specific apparatus, equipment, computers or systems that should be served by the emergency power at each facility
- Permit requirements, if any, associated with the type of equipment proposed in the plan
- Identification of the person responsible for periodically testing and maintaining the proposed equipment
- Fueling procedure for any generator fuel tanks in the proposed system
- The names of the District's fuel service providers, in the event of a protracted event, or low fuel tank reserves

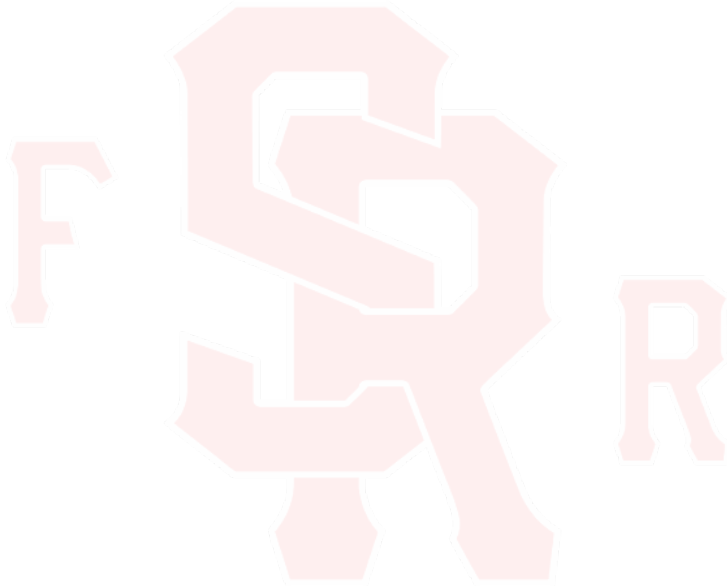
Emergency Power

- Identification of the person(s) responsible for ensuring the tanks are full at all times and for refilling the tanks in the event of a protracted event
- Identification of the person responsible for procuring maintenance for the equipment
- Identification of the repair and maintenance vendor and how the vendor is contacted, during and after hours
- Details of the record-keeping system for testing and maintenance of the proposed equipment
- Contingency plans for a failure of the back-up system
- In the event of no power contingency plan for the back-up system, identification of alternatives to the critical equipment or apparatus needed to accomplish the mission



NEW BUSINESS

ACTION





EXECUTIVE SESSION

