



**COMMISSIONER
BOARD MEETING**

November 23, 2021

5:30 PM

**SRFR Station 31 Training Room
VIA BLUEJEANS**

**Snohomish Regional Fire & Rescue
WASHINGTON**

AGENDA



**BOARD OF FIRE COMMISSIONERS MEETING AGENDA
SNOHOMISH REGIONAL FIRE & RESCUE**

SRFR Station 31 Training Room/ Via Blue Jeans
163 Village Court, Monroe, WA 98272
November 23, 2021 1730 hours

CALL TO ORDER

PUBLIC COMMENT

UNION COMMENT

IAFF
Teamsters

CHIEF'S REPORT

CONSENT AGENDA

Approve Vouchers

AP Vouchers: 21-02672 to 21-02776; (\$346,045.37)
Benefits Vouchers: 21-02649 to 21-02671; (\$1,000,113.98)
Benefits Vouchers: 21-02778 to 21-02786; (\$705,692.54)

Approval of Payroll

November 15, 2021 (\$1,269,381.75)

Approval of Minutes

Approve Regular Board Meeting Minutes - November 9, 2021.

CORRESPONDENCE

Thank You Card

OLD BUSINESS

Discussion

Action

- 2022 Budget Public Hearing
- 1) 2021-9 Resolution to establish regular tax levy
 - 2) 2021-10 Resolution EMS Levy
 - 3) 2021-11 Resolution budget for 2022

Standards of Cover
Bid Award for Replacement Fire Engines

NEW BUSINESS

Discussion

Strategic Plan



Station 81 and Logistics flooring replacement quotes
 Capital Facilities Priorities
 Wellness Incentive Adjustment
 Labor Negotiations
 Commissioner Retreat

Action

COMMISSIONER COMMITTEE REPORTS

Joint Fire Board with Mill Creek (**Fay**/Elmore/Waugh)
 Finance Committee (**Elmore**/Snyder/Waugh/ Woolery)
 Policy Committee (**Woolery**/ Elmore/Edwards/Schaub)
 Contracts Committee (**Waugh**/Elmore/Fay)
 Shop Committee (**Snyder**/Edwards / Gagnon/Woolery)
 Strategic Plan Committee (**Schaub**/Fay/Snyder/Steinruck)
 Capital Facilities Committee (**Snyder**/Gagnon/Schaub/
 Woolery)

Government Liaisons:

- Lake Stevens (Gagnon/Steinruck)
- Monroe (Edwards/Snyder/Woolery)
- Mill Creek (Elmore/Fay)
- Legislative (Elmore/Schaub)

OTHER MEETINGS ATTENDED

Snohomish County 911 (Waugh)
 Leadership Meeting (Fay/Schaub)
 Sno-Isle Commissioner Meeting (Fay)

GOOD OF THE ORDER

ATTENDANCE CHECK

Regular Commissioner Meeting December 9, 2021 at 1730 - Station 31 Training Room/BlueJeans.

EXECUTIVE SESSION

RCW 42.30.140(4)(b) Labor Negotiations.

ADJOURNMENT

Committee	Chair	Last Mtg	Next
Mill Creek	Fay		TBD
Finance	Elmore	11/23/21	TBD
Contracts	Waugh		12/6/21
Shop	Snyder	11/8/21	TBD
Capital Facilities	Snyder	11/1/21	TBD
Sno Cnty 911	Waugh	11/18/21	12/16/21
Leadership	Schaub	9/9/21	12/1/21
Sno-Isle Commr.	Fay	11/4/21	12/2/21
Revenue Planning		10/19/21	TBD

FIRE CHIEF REPORT

CONSENT AGENDA



Snohomish Regional Fire & Rescue, WA

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Docket of Claims Register

APPKT00857 - 11/23/2021 Board Meeting - KP

By Docket/Claim Number

Vendor #	Vendor Name	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0020	AIR EXCHANGE, INC	91605912	Exhst Extractn Systm Srv Call (Water Le	Invoice	11/05/2021	Exhst Extractn Systm Srv Call (Water Le	001-507-522-50-48-00	1,010.63
2106	AMAZON CAPITAL SERVICES, INC	17YH-CM6J-P4DN	Flushometr Super Wrench (Toilet Hndl	Invoice	11/04/2021	Flushometr Super Wrench (Toilet Hndl	001-507-522-50-35-00	418.97
		1KJK-7N1L-CNDW	Hand Sanitizer (4oz) (24pk) (x4) (EMS L	Invoice	11/10/2021	Hand Sanitizer (4oz) (24pk) (x4) (EMS L	001-509-522-30-31-02	108.66
		1NGQ-YVFN-M9RW	Gooseneck Table/Desk Lamp - ST 76	Invoice	11/10/2021	Gooseneck Table/Desk Lamp - ST 76	001-507-522-50-35-00	213.80
		1VJX-NHCC-44FY	Door Mounted Door Stop (4") (x7)	Invoice	11/09/2021	Door Mounted Door Stop (4") (x7)	001-507-522-50-48-00	29.10
1881	APPLIANCE MECHANIC	19982	Dryer Srvce Call/Repair (New Thermal	Invoice	11/11/2021	Dryer Srvce Call/Repair (New Thermal	001-507-522-50-48-00	67.41
0040	ARAMARK UNIFORM SERVICES	656000135941	Uniform Rental/Laundry Services - Sho	Invoice	11/04/2021	Uniform Rental/Laundry Services - Sho	500-511-522-60-41-04	212.56
		656000139243	Uniform Rental/Laundry Services - Sho	Invoice	11/11/2021	Uniform Rental/Laundry Services - Sho	500-511-522-60-41-04	261.94
		656000139246	Floor Mat & Mop Supply Services - ST :	Invoice	11/11/2021	Floor Mat & Mop Supply Services - ST :	001-507-522-50-41-00	80.98
		656000142893	Uniform Rental/Laundry Services - Sho	Invoice	11/18/2021	Uniform/Laundry Services - Shop	500-511-522-60-41-04	83.29
								16.39
								81.28

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Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
0065	BOUND TREE MEDICAL, LLC	21-02676					9,579.92
	84235522	Medical Supplies & Medical Sm.Tools/I	Invoice	10/04/2021	Medical Small Tools/Minor Equip.	001-509-522-20-35-00	45.06
					Medical Supplies	001-509-522-30-31-02	462.74
	84239562	Medical Supplies & Medical Sm.Tools/I	Invoice	10/06/2021	Medical Small Tools/Minor Equip.	001-509-522-20-35-00	31.48
					Medical Supplies	001-509-522-30-31-02	163.69
	84239563	Medical Supplies	Invoice	10/06/2021	Medical Supplies	001-509-522-30-31-02	59.71
	84239564	Medical Supplies	Invoice	10/06/2021	Medical Supplies	001-509-522-30-31-02	226.21
	84241523	Medications	Invoice	10/07/2021	Medications	001-509-522-30-31-01	607.12
	84241524	Medications & Medical Supplies	Invoice	10/07/2021	Medical Supplies	001-509-522-30-31-02	1,547.22
					Medications	001-509-522-30-31-01	28.68
	84244845	Medications & Medical Supplies	Invoice	10/11/2021	Medical Supplies	001-509-522-30-31-02	742.88
					Medications	001-509-522-30-31-01	355.67
	84246412	Medical Supplies	Invoice	10/12/2021	Medical Supplies	001-509-522-30-31-02	85.04
	84246413	Medical Supplies	Invoice	10/12/2021	Medical Supplies	001-509-522-30-31-02	85.04
	84246414	Medications/Medical Supplies/Medica	Invoice	10/12/2021	Medical Small Tools/Minor Equip.	001-509-522-20-35-00	13.32
					Medical Supplies	001-509-522-30-31-02	309.02
					Medications	001-509-522-30-31-01	118.14
	84248323	Medical Supplies	Invoice	10/13/2021	Medical Supplies	001-509-522-30-31-02	690.53
	84248324	Medical Supplies	Invoice	10/13/2021	Medical Supplies	001-509-522-30-31-02	52.55
	84248325	Medications & Medical Supplies	Invoice	10/13/2021	Medical Supplies	001-509-522-30-31-02	15.48
					Medications	001-509-522-30-31-01	28.68
	84250123	Medical Small Tools/Minor Equipment	Invoice	10/14/2021	Medical Small Tools/Minor Equipment	001-509-522-20-35-00	13.34
	84253121	Medications & Medical Supplies	Invoice	10/18/2021	Medical Supplies	001-509-522-30-31-02	128.61
					Medications	001-509-522-30-31-01	61.68
	84253122	Medications	Invoice	10/18/2021	Medications	001-509-522-30-31-01	32.12
	84253123	Medical Supplies	Invoice	10/18/2021	Medical Supplies	001-509-522-30-31-02	777.67
	84254951	Medical Supplies & Medical Sm.Tools/I	Invoice	10/19/2021	Medical Small Tools/Minor Equip.	001-509-522-20-35-00	297.70
					Medical Supplies	001-509-522-30-31-02	1,400.51
	84254952	Medical Supplies	Invoice	10/19/2021	Medical Supplies	001-509-522-30-31-02	95.36
	84256874	Medical Supplies	Invoice	10/20/2021	Medical Supplies	001-509-522-30-31-02	14.10
	84258773	Medical Supplies & Medical Sm.Tools/I	Invoice	10/21/2021	Medical Small Tools/Minor Equip.	001-509-522-20-35-00	76.48
					Medical Supplies	001-509-522-30-31-02	381.03
	84258774	Medical Supplies	Invoice	10/21/2021	Medical Supplies	001-509-522-30-31-02	633.06
0070	BRAKE & CLUTCH SUPPLY INC	21-02677					434.97
	104609	Shop Parts	Invoice	11/03/2021	Shop Parts	500-511-522-60-34-01	434.97
0073	BRAUN NORTHWEST INC	21-02678					124.30
	31670	Shop Parts	Invoice	10/15/2021	Shop Parts	500-511-522-60-34-01	124.30

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1913	CANON FINANCIAL SERVICES INC	21-02679					588.71
	27630771	Copier Machine Lease - Sonya	Invoice	11/11/2021	Copier Machine Lease - Sonya	001-512-522-10-45-00	36.78
	27630773	Copier Machine Lease - ST 83	Invoice	11/11/2021	Copier Machine Lease - ST 83	001-512-522-10-45-00	36.18
	27664016	Copier Machine Lease - ST 82 Admin	Invoice	11/11/2021	Copier Machine Lease - ST 82 Admin	001-512-522-10-45-00	218.47
	27664017	Copier Machine Lease - ST 82	Invoice	11/11/2021	Copier Machine Lease - ST 82	001-512-522-10-45-00	36.58
	27664018	Copier Machine Lease - ST 81	Invoice	11/11/2021	Copier Machine Lease - ST 81	001-512-522-10-45-00	36.58
	27677968	Copier Machine Lease - Admin POD	Invoice	11/12/2021	Copier Machine Lease - Admin POD	001-512-522-10-45-00	224.12
0094	CDW GOVERNMENT LLC	21-02680					2,428.03
	N797234	LAN Network Switch (Cisco Catalyst C3	Invoice	11/18/2021	LAN Network Switch (Cisco Catalyst C3	001-513-522-10-35-00	2,428.03
0095	CENTRAL SUPPLY INTERNATIONAL	21-02681					385.06
	1631	Shop Parts	Invoice	11/02/2021	Shop Parts	500-511-522-60-34-01	385.06
0096	CENTRAL WELDING SUPPLY	21-02682					802.04
	LY 310620	Oxygen Cylinder Exchange/Re-Fill (x8)	Invoice	11/09/2021	Oxygen Cylinder Exchange/Re-Fill (x8)	001-509-522-20-45-00	417.06
	SP 877952	Oxygen Cylinder Exchange/Re-Fill (x8)	Invoice	11/04/2021	Oxygen Cylinder Exchange/Re-Fill (x8)	001-509-522-20-45-00	90.05
	SP 878003	Oxygen Cylinder Exchange/Re-Fill (x6)	Invoice	11/17/2021	Oxygen Cylinder Exchange/Re-Fill (x6)	001-509-522-20-45-00	75.60
	WV 199094	Oxygen Cylinder Exchange/Re-Fill (x4)	Invoice	11/18/2021	Oxygen Cylinder Exchange/Re-Fill (x4)	001-509-522-20-45-00	219.33
0103	CHMELIK SITKIN & DAVIS P.S.	21-02683					7,425.00
	107703	Attorney Services	Invoice	10/31/2021	Attorney Services	001-512-522-10-41-03	7,425.00
0531	CHRISTENSEN, INC	21-02684					75.28
	0247381-IN	Shop Parts	Invoice	11/10/2021	Shop Parts	500-511-522-60-34-01	75.28
0110	CITY OF MONROE	21-02685					347.91
	ADMIN-OCT21	Water, Stormwater & Sewer - Admin B	Invoice	11/02/2021	Water, Stormwater & Sewer - Admin B	001-507-522-50-47-02 300-507-522-50-47-00	52.19 295.72
0110	CITY OF MONROE	21-02686					609.93
	ST31-OCT21	Water, Stormwater & Sewer - ST 31	Invoice	11/02/2021	Water, Stormwater & Sewer - ST 31	001-507-522-50-47-02	609.93
0110	CITY OF MONROE	21-02687					141.55
	ST32-OCT21	Water & Stormwater - ST 32	Invoice	11/02/2021	Water & Stormwater - ST 32	001-507-522-50-47-02	141.55
0110	CITY OF MONROE	21-02688					379.01
	ST31IRR-OCT21	Water (Irrigation Meter) - ST 31	Invoice	11/02/2021	Water (Irrigation Meter) - ST 31	001-507-522-50-47-02	379.01
0126	COMCAST	21-02689					502.54
	ADMIN-NOVDEC21	Internet/Phone/TV Services - Admin Bldg	Invoice	11/07/2021	Internet/Phone/TV Srvcs - Admin Bldg	001-513-522-50-42-01	502.54
0126	COMCAST	21-02690					154.79
	ST71-NOVDEC21	Internet Services - ST 71	Invoice	11/07/2021	Internet Services - ST 71	001-513-522-50-42-01	154.79
0126	COMCAST	21-02691					150.05
	ST73-NOVDEC21	Internet Services - ST 73	Invoice	11/04/2021	Internet Services - ST 73	001-513-522-50-42-01	150.05
0126	COMCAST	21-02692					104.79
	ST83-NOVDEC21	Internet Services - ST 83	Invoice	11/08/2021	Internet Services - ST 83	001-513-522-50-42-01	104.79

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0136	COURIERWEST 6213	21-02693 Mail Courier Monthly Service	Invoice	10/01/2021	Mail Courier Monthly Service	001-502-522-10-41-01	1,984.00 1,984.00
0138	CRESSY DOOR COMPANY, INC 165694	21-02694 Bay Door Srvc Call (Inspct Motor H2O I	Invoice	11/09/2021	Bay Door Srvc Call (Inspct Motor H2O I	001-507-522-50-48-00	886.70 886.70
0139	CROSS VALLEY WATER DISTRICT 2816069	21-02695 Water - ST 33	Invoice	10/31/2021	Water - ST 33	001-507-522-50-47-02	686.33 686.33
0139	CROSS VALLEY WATER DISTRICT 2813134	21-02696 Water - ST 71	Invoice	10/31/2021	Water - ST 71	001-507-522-50-47-02	464.88 464.88
0139	CROSS VALLEY WATER DISTRICT 2815352	21-02697 Water - ST 74	Invoice	10/31/2021	Water - ST 74	001-507-522-50-47-02	251.97 251.97
1584	CROWN FIRE PROTECTION 19242 19243 19244	21-02698 Dry Pendent Fire Sprnklr Head Rplcmn Fire Sprnklr Corrcnts & Chck Valve Inst Dry Fire Sprinklr Head Remvl (Testing)	Invoice Invoice Invoice	10/29/2021 10/29/2021 10/29/2021	Dry Pendent Fire Sprnklr Head Rplcmn Fire Sprnklr Corrcnts & Chck Valve Inst Dry Fire Sprinklr Head Remvl (Testing)	001-507-522-50-48-00 001-507-522-50-48-00 001-507-522-50-48-00	17,730.70 6,036.80 8,998.90 2,695.00
1600	DIRECTV, LLC 050747001X211102	21-02699 TV Services - ST 33	Invoice	11/21/2021	TV Services - ST 33	001-513-522-50-42-01	105.23 105.23
0167	DUO-SAFETY LADDER CORPORAT 480352-000	21-02700 Aluminum Roof Ladder (16') (E31)	Invoice	10/29/2021	Aluminum Roof Ladder (16') (E31)	001-504-522-20-35-00	695.93 695.93
1875	ELECTRONIC BUSINESS MACHINE AR205836	21-02701 Copier Machine Usage - Sonya,ST 81,8	Invoice	11/15/2021	Copier Machine Usage - Sonya,ST 81,8	001-502-522-10-31-00	195.76 195.76
0222	FREIGHTLINER NORTHWEST PC304001565;01	21-02702 Shop Parts	Invoice	11/09/2021	Shop Parts	500-511-522-60-34-01	102.32 102.32

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0226	GALLS, LLC - DBA BLUMENTHAL U	21-02703					3,352.55
	019596377	S/S Chief Shirt	Invoice	10/25/2021	S/S Chief Shirt	001-504-522-20-31-07	233.78
	019620346	Class A Bell Cap	Invoice	10/27/2021	Class A Bell Cap	001-504-522-20-31-07	62.23
	019628831	Uniform Metal Badge (SRFR) (x2)	Invoice	10/27/2021	Uniform Metal Badge (SRFR) (x2)	001-512-522-10-49-06	199.86
	019629997	L/S Polyester-Cotton Class A Shirt	Invoice	10/28/2021	L/S Polyester-Cotton Class A Shirt	001-504-522-20-31-07	56.67
	019629998	L/S Polyester-Cotton Class A Shirt	Invoice	10/28/2021	L/S Polyester-Cotton Class A Shirt	001-504-522-20-31-07	56.83
	019640224	1/2 Zip Turtleneck Sweatshirt	Invoice	10/29/2021	1/2 Zip Turtleneck Sweatshirt	001-504-522-20-31-07	95.02
	019640225	1/2 Zip Turtleneck Sweatshirt	Invoice	10/29/2021	1/2 Zip Turtleneck Sweatshirt	001-504-522-20-31-07	96.40
	019640226	1/2 Zip Turtleneck Sweatshirt (x2)	Invoice	10/29/2021	1/2 Zip Turtleneck Sweatshirt (x2)	001-504-522-20-31-07	187.92
	019653215	Station Wear Pants (x2)	Invoice	11/01/2021	Station Wear Pants (x2)	001-504-522-20-31-07	238.03
	019653306	Blank Embroiderable Patch (Dark Navy	Invoice	11/01/2021	Blank Embroiderable Patch (Dark Navy	001-504-522-20-31-07	68.07
	019653339	Duty Boots	Invoice	11/01/2021	Duty Boots	001-504-522-20-31-07	171.81
	019664431	1/2 Zip Turtleneck Sweatshirt (x2)	Invoice	11/02/2021	1/2 Zip Turtleneck Sweatshirt (x2)	001-504-522-20-31-07	188.56
	019664438	L/S Chief Shirt	Invoice	11/02/2021	L/S Chief Shirt	001-504-522-20-31-07	145.17
	019664439	L/S Chief Shirt (x2)	Invoice	11/02/2021	L/S Chief Shirt (x2)	001-504-522-20-31-07	284.05
	019664454	1/2 Zip Turtleneck Sweatshirt	Invoice	11/02/2021	1/2 Zip Turtleneck Sweatshirt	001-504-522-20-31-07	94.19
	019675388	Diamond Quilted Jacket	Invoice	11/03/2021	Diamond Quilted Jacket	001-504-522-20-31-07	82.74
	019675389	Diamond Quilted Jacket	Invoice	11/03/2021	Diamond Quilted Jacket	001-504-522-20-31-07	78.22
	019675390	Diamond Quilted Jacket	Invoice	11/03/2021	Diamond Quilted Jacket	001-504-522-20-31-07	81.93
	019675413	Station Wear Pants (x2)	Invoice	11/03/2021	Station Wear Pants (x2)	001-504-522-20-31-07	241.33
	019684839	Leather Belt	Invoice	11/04/2021	Leather Belt	001-504-522-20-31-07	22.03
	019684840	Industrial Pants	Invoice	11/04/2021	Industrial Pants	001-504-522-20-31-07	146.92
	019694366	Leather Belt, Firefighter Pants (x2)	Invoice	11/05/2021	Leather Belt, Firefighter Pants (x2)	001-504-522-20-31-07	295.85
	019716558	Uniform Metal Badge (SRFR)	Invoice	11/08/2021	Uniform Metal Badge (SRFR)	001-512-522-10-49-06	104.78
	019718076	Station Wear Pants	Invoice	11/09/2021	Station Wear Pants	001-504-522-20-31-07	120.16
0238	GRAINGER	21-02704					2,249.49
	9110338192	Station Operating Supplies	Invoice	11/05/2021	Station Operating Supplies	001-507-522-50-31-00	64.18
	9114952170	Station Operating Supplies	Invoice	11/09/2021	Station Operating Supplies	001-507-522-50-31-00	396.10
	9115131980	Station Operating Supplies	Invoice	11/09/2021	Station Operating Supplies	001-507-522-50-31-00	409.13
	9115131998	Car Wash & Station Operating Supplies	Invoice	11/09/2021	Car Wash Supplies	001-509-522-20-48-01	65.76
					Car Wash Supplies	001-513-522-20-48-01	65.77
					Station Operating Supplies	001-507-522-50-31-00	675.61
	9115438518	Station Operating Supplies	Invoice	11/09/2021	Station Operating Supplies	001-507-522-50-31-00	70.44
	9118128488	Station Operating Supplies	Invoice	11/11/2021	Station Operating Supplies	001-507-522-50-31-00	115.84
	9120949210	Station Operating Supplies	Invoice	11/15/2021	Station Operating Supplies	001-507-522-50-31-00	338.69
	9122914493	Station Operating Supplies	Invoice	11/17/2021	Station Operating Supplies	001-507-522-50-31-00	47.97
1660	HARBORVIEW INVESTMENT LTD	21-02705					1,970.00
	12/2021	Paramedic School Rent (#2-702) - Dece	Invoice	12/01/2021	Paramedic School Rent (#2-702) - Dece	001-506-522-45-49-37	1,970.00
2105	HD SUPPLY MAINTENANCE SOLU	21-02706					158.47
	9197560711	Emergency Light Assembly (x3)	Invoice	11/17/2021	Emergency Light Assembly (x3)	001-507-522-50-35-00	158.47
0257	HIGHWAY AUTO SUPPLY	21-02707					113.56
	1-618474	Shop Parts	Invoice	05/24/2021	Shop Parts	500-511-522-60-34-01	113.56

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0260	HUGHES FIRE EQUIPMENT 569555	21-02708 Shop Parts	Invoice	10/20/2021	Shop Parts	500-511-522-60-34-01	185.41 185.41
1878	IMS ALLIANCE 21-2919	21-02709 Name & Custom Engraved Yellow Tags	Invoice	11/08/2021	Name & Custom Engraved Yellow Tags	001-504-522-20-31-01	39.35 39.35
0276	IRON MOUNTAIN INC 202442047	21-02710 OffSite Server Data Storage	Invoice	10/31/2021	OffSite Server Data Storage	001-513-522-10-41-04	415.60 415.60
0277	ISOUTSOURCE CW259137 CW259531	21-02711 Monthly Software Fees/Monitoring Se IT Services	Invoice Invoice	11/12/2021 11/15/2021	Monthly Software Fees/Monitoring Se IT Services	001-513-522-10-41-04 001-513-522-10-41-04	15,982.92 1,323.63 14,659.29
1729	JILL ESPITIA INV06963	21-02712 Duty Boots Reimbursement	Invoice	11/02/2021	Duty Boots Reimbursement	001-504-522-20-31-07	220.00 220.00
1752	KAITLIN KING INV06964	21-02713 Per Diem Reimb.- Fire & Life Safety Edu	Invoice	11/09/2021	Per Diem Reimb.- Fire & Life Safety Edu	001-515-522-30-43-00	415.44 415.44
0313	KENT D. BRUCE CO., LLC 9452	21-02714 Shop Parts	Invoice	10/19/2021	Shop Parts	500-511-522-60-34-01	286.31 286.31
1879	LAKE STEVENS SEWER DISTRICT ST81-NOV21	21-02715 Sewer - ST 81	Invoice	11/01/2021	Sewer - ST 81	001-507-522-50-47-02	86.00 86.00
1879	LAKE STEVENS SEWER DISTRICT ST82-NOV21	21-02716 Sewer - ST 82	Invoice	11/01/2021	Sewer - ST 82	001-507-522-50-47-02	172.00 172.00
1596	LEMAY MOBILE SHREDDING 4723169 4723170 4723171	21-02717 OnSite Mobile Shredding Services - ST OnSite Mobile Shredding Services - Ad OnSite Mobile Shredding Services - ST	Invoice Invoice Invoice	11/01/2021 11/01/2021 11/01/2021	OnSite Mobile Shredding Services - ST OnSite Mobile Shredding Services - Ad OnSite Mobile Shredding Services - ST	001-502-522-10-41-01 001-502-522-10-41-01 001-502-522-10-41-01	127.00 41.00 43.00 43.00
0348	LIZ LOOMIS PUBLIC AFFAIRS SRF-1121	21-02718 Public Affairs Support/Marketing (Octr	Invoice	11/04/2021	Public Affairs Support/Marketing (Octr	001-502-522-10-41-01	5,002.18 5,002.18
0352	LOWE'S 901015 910958 922406 922766	21-02719 Paint Brushes,Int/Ext Paint Primer, Inte Paint Roller Covers & Corner Mounting Taping Knives,Mixing Arm,Paint Rollr K Shop Small Tools & Equipment	Invoice Invoice Invoice Invoice	10/04/2021 10/07/2021 10/04/2021 10/11/2021	Paint Brushes,Int/Ext Paint Primer, Inte Paint Roller Covers & Corner Mounting Taping Knives,Mixing Arm,Paint Rollr K Shop Small Tools & Equipment	001-506-522-45-31-03 001-507-522-50-48-00 001-507-522-50-48-00 500-511-522-60-35-00	220.98 92.04 19.47 98.06 11.41
0360	MATT ABERS INV06965	21-02720 SL Buyback Reimbursmnt (L&I) (Ineligil	Invoice	11/15/2021	SL Buyback Reimbursmnt (L&I) (Ineligil	001-504-522-20-49-04	20,050.15 20,050.15
0379	MOBILE HEALTH RESOURCES 21135	21-02721 Monthly EMS Patient Experience Surve	Invoice	11/05/2021	Monthly EMS Patient Experience Surve	001-509-522-20-49-02	1,065.90 1,065.90
1932	NC MACHINERY CO MNCS1956949 MNCS1957498	21-02722 Shop Parts Shop Parts	Invoice Invoice	11/04/2021 11/05/2021	Shop Parts Shop Parts	500-511-522-60-34-01 500-511-522-60-34-01	74.12 68.33 5.79

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
2011	NORTHWEST FIBER, LLC	21-02723					339.70
	ST73-NOVDEC21	Fax & Fire Alarm Services - ST 73	Invoice	11/10/2021	Fax & Fire Alarm Services - ST 73	001-513-522-50-42-01	339.70
0424	NORTHWEST SAFETY CLEAN	21-02724					4,261.83
	21-31122	Bunker Gear Cleaning/Repairs/Alteratr	Invoice	11/17/2021	Bunker Gear Cleaning, Repairs & Altera	001-504-522-20-48-11	2,964.47
					Bunker Gear Remove/Replace Logo (SF	001-512-522-10-49-06	1,297.36
0434	OFFICE DEPOT	21-02725					1,547.44
	203420616001	Wireless Phone Headset Return (Admi	Credit Memo	10/27/2021	Wireless Phone Headset Return (Admi	001-513-522-10-35-00	-104.84
	207523620001	Copy Paper, High Visibility Permanent	Invoice	11/15/2021	Copy Paper, High Visibility Permanent	001-502-522-10-31-00	111.15
	207576628001	Letter Opener	Invoice	11/13/2021	Letter Opener	001-502-522-10-35-00	3.28
	207576650001	Letter Opener (3pk)	Invoice	11/13/2021	Letter Opener (3pk)	001-502-522-10-35-00	1.72
	207576654001	Shipping/Packing Tape (6pk)	Invoice	11/15/2021	Shipping/Packing Tape (6pk)	001-502-522-10-31-00	24.23
	208583579001	Printable Address Labels	Invoice	11/02/2021	Printable Address Labels	001-502-522-10-31-00	12.18
	208636478001	Pressboard Classification Folders (2 Div	Invoice	11/05/2021	Pressboard Classification Folders (2 Div	001-502-522-10-31-00	96.25
	208637162001	Admin Office Supplies & Small Tools/M	Invoice	11/05/2021	Paper Cutter/Trimmer	001-502-522-10-35-00	209.22
					Pressboard Classification Folders (2 Div	001-502-522-10-31-00	99.68
	208637163001	Hanging File Folders (Legal) (25pk) (x3)	Invoice	11/05/2021	Hanging File Folders (Legal) (25pk) (x3)	001-502-522-10-31-00	115.21
	210425324001	Printer Ink	Invoice	11/15/2021	Printer Ink	001-502-522-10-31-00	979.36
0433	O'REILLY AUTOMOTIVE, INC	21-02726					117.21
	3711-437311	Shop Parts	Invoice	11/03/2021	Shop Parts	500-511-522-60-34-01	117.21
0466	PETROCARD SYSTEMS, INC.	21-02727					1,574.44
	C826768	OnSite Mobile Fueling Service - ST 71,	Invoice	11/10/2021	OnSite Mobile Fueling Service - ST 71,	001-504-522-20-32-00	787.22
						001-509-522-20-32-00	787.22
1777	PROFESSIONAL HEALTH SERVICE:	21-02728					91,287.00
	113855	Annual Employee Medical Evaluations	Invoice	10/27/2021	Annual Employee Medical Evaluations	001-510-522-20-41-06	91,287.00
0483	PUGET SOUND ENERGY	21-02729					240.18
	ST71-OCTNOV21	Natural Gas - ST 71	Invoice	11/15/2021	Natural Gas - ST 71	001-507-522-50-47-03	240.18
0483	PUGET SOUND ENERGY	21-02730					416.29
	ST81-OCTNOV21	Natural Gas - ST 81	Invoice	11/05/2021	Natural Gas - ST 81	001-507-522-50-47-03	416.29
0483	PUGET SOUND ENERGY	21-02731					344.64
	ST33-OCTNOV21	Natural Gas - ST 33	Invoice	11/11/2021	Natural Gas - ST 33	001-507-522-50-47-03	344.64
0483	PUGET SOUND ENERGY	21-02732					208.98
	ST73-OCTNOV21	Natural Gas - ST 73	Invoice	11/12/2021	Natural Gas - ST 73	001-507-522-50-47-03	208.98
0483	PUGET SOUND ENERGY	21-02733					36.11
	ST31-OCTNOV21	Natural Gas - ST 31	Invoice	11/08/2021	Natural Gas - ST 31	001-507-522-50-47-03	36.11
0483	PUGET SOUND ENERGY	21-02734					479.53
	ST82-OCTNOV21	Natural Gas - ST 82	Invoice	11/05/2021	Natural Gas - ST 82	001-507-522-50-47-03	479.53
0483	PUGET SOUND ENERGY	21-02735					613.43
	ADMIN-OCTNOV21	Natural Gas - Admin Bldg	Invoice	11/08/2021	Natural Gas - Admin Bldg	001-507-522-50-47-03	92.01
						300-507-522-50-47-00	521.42

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
0483	PUGET SOUND ENERGY	21-02736					228.86
	ST74-OCTNOV21	Natural Gas - ST 74	Invoice	11/12/2021	Natural Gas - ST 74	001-507-522-50-47-03	228.86
0483	PUGET SOUND ENERGY	21-02737					35.87
	ST82STOR-OCTNOV21	Natural Gas - ST 82 Storage	Invoice	11/22/2021	Natural Gas - ST 82 Storage	001-507-522-50-47-03	35.87
0484	PURCELL TIRE & SERVICE CENTER	21-02738					104.57
	24250184	Shop Parts	Invoice	11/03/2021	Shop Parts	500-511-522-60-34-01	104.57
2054	QUADIENT FINANCE USA, INC.	21-02739					100.00
	OCT2021	Postage Machine Usage - Postage Purc	Invoice	11/01/2021	Postage Machine Usage - Postage Purc	001-502-522-10-42-00	100.00
1533	REHN & ASSOCIATES	21-02740					50.00
	IN0000153331	COBRA Rights Notice Letter (x2)	Invoice	10/31/2021	COBRA Rights Notice Letter (x2)	001-502-522-10-41-01	50.00
0501	RICOH USA, INC.	21-02741					530.79
	105602709	Copier Machine - ST 71	Invoice	11/10/2021	Copier Machine Lease - ST 71	001-512-522-10-45-00	319.07
					Copier Machine Usage - ST 71	001-502-522-10-31-00	211.72
0501	RICOH USA, INC.	21-02742					614.38
	105572366	Copier Machine - ST 31	Invoice	11/29/2021	Copier Machine Lease - ST 31	001-512-522-10-45-00	396.30
					Copier Machine Usage - ST 31	001-502-522-10-31-00	218.08
1662	RIDGID PLUMBING AND DRAIN S	21-02743					485.10
	3923	Unclog/Clean Kitchen Sink & Floor Dra	Invoice	11/18/2021	Unclog/Clean Kitchen Sink & Floor Dra	001-507-522-50-48-00	485.10
2148	SIGNCO	21-02744					8,316.14
	135301	Sign Permit/Drawings/Applicatn Fees (Invoice	11/04/2021	Sign Permit/Drawings/Applicatn Fees (001-512-522-10-49-06	609.55
	135302	Sign Permit/Drawings/Applicatn Fees (Invoice	11/04/2021	Sign Permit/Drawings/Applicatn Fees (001-512-522-10-49-06	872.59
	135309	Sign Permit/Drawings/Applicatn Fees (SF	Invoice	11/08/2021	Sign Permit/Drawings/Applicatn Fees (SF	001-512-522-10-49-06	1,389.00
	135310	Station Post Sign Kit (Face & Parts) (SRI	Invoice	11/08/2021	Station Post Sign Kit (Face & Parts) (SRI	001-512-522-10-49-06	5,445.00
0544	SILVER LAKE WATER	21-02745					166.60
	ST76FM-OCT21	Water (Fire Meter) - ST 76	Invoice	10/31/2021	Water (Fire Meter) - ST 76	001-507-522-50-47-02	166.60
0544	SILVER LAKE WATER	21-02746					166.60
	ST77FM-OCT21	Water (Fire Meter) - ST 77	Invoice	10/31/2021	Water (Fire Meter) - ST 77	001-507-522-50-47-02	166.60
0544	SILVER LAKE WATER	21-02747					477.07
	ST76-OCT21	Water & Sewer - ST 76	Invoice	10/31/2021	Water & Sewer - ST 76	001-507-522-50-47-02	477.07
0544	SILVER LAKE WATER	21-02748					117.70
	ST77-OCT21	Water & Sewer - ST 77	Invoice	10/31/2021	Water & Sewer - ST 77	001-507-522-50-47-02	117.70
0558	SNOHOMISH COUNTY	21-02749					5,929.12
	226553	Snohomish County Bldg Permit (21118	Invoice	11/06/2021	Snohomish County Bldg Permit (21118	300-507-594-50-62-83	5,929.12
1550	SNOHOMISH COUNTY PLANNING	21-02750					1,007.00
	I000571933	ILA Fire Investigation Services (Case 20	Invoice	11/05/2021	ILA Fire Investigation Services (Case 20	001-505-522-30-41-00	662.50
	I000571935	ILA Fire Investigation Services (Case 20	Invoice	11/05/2021	ILA Fire Investigation Services (Case 20	001-505-522-30-41-00	344.50
0565	SNOHOMISH COUNTY PUD	21-02751					343.61
	135398411	Electricity - ST 76	Invoice	11/05/2021	Electricity - ST 76	001-507-522-50-47-01	343.61

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
Vendor #	Payable Number	Payable Description					Distribution Amount
0565	SNOHOMISH COUNTY PUD 108981010	21-02752 Electricity - ST 72	Invoice	11/12/2021	Electricity - ST 72	001-507-522-50-47-01	583.95
0565	SNOHOMISH COUNTY PUD 145259217	21-02753 Electricity - ST 82 Storage	Invoice	11/12/2021	Electricity - ST 82 Storage	001-507-522-50-47-01	14.68
0565	SNOHOMISH COUNTY PUD 115575380	21-02754 Electricity - ST 73	Invoice	11/15/2021	Electricity - ST 73	001-507-522-50-47-01	191.02
0565	SNOHOMISH COUNTY PUD 122191266	21-02755 Electricity - ST 77	Invoice	11/12/2021	Electricity - ST 77	001-507-522-50-47-01	300.30
1536	SNOHOMISH REGIONAL FIRE & R EXCISE TAX-OCT21	21-02756 Excise/Use Tax - October 2021	Invoice	10/31/2021	Excise/Use Tax - October 2021	001-504-522-20-35-00	121.18
					Excise/Use Tax - October 2021	001-505-522-30-31-00	5.81
					Excise/Use Tax - October 2021	001-506-522-45-35-00	4.09
					Excise/Use Tax - October 2021	001-509-522-30-31-02	51.48
					Excise/Use Tax - October 2021	500-511-522-60-35-00	38.70
							21.10
1536	SNOHOMISH REGIONAL FIRE & R 6359	21-02757 EMS Transport Refund	Invoice	11/10/2021	EMS Transport Refund	001-509-589-26-49-00	697.63
	6361	EMS Transport Refund	Invoice	11/10/2021	EMS Transport Refund	001-509-589-26-49-00	580.86
1536	SNOHOMISH REGIONAL FIRE & R FIRE-11/15/21	21-02758 Apparatus Fleet Maintenance	Invoice	11/15/2021	Apparatus Fleet Maintenance - EMS	001-509-522-20-48-01	69,162.93
					Apparatus Fleet Maintenance - Suppre	001-513-522-20-48-01	55,240.79
							13,922.14
0567	SNURE LAW OFFICE, PSC OCT2021	21-02759 Attorney Services	Invoice	11/01/2021	Attorney Services	001-512-522-10-41-03	3,475.00
0569	SOUND PUBLISHING, INC 2617930	21-02760 2021 Levy Postcard Mailer Printing	Invoice	10/24/2021	2021 Levy Postcard Mailer Printing	001-515-522-30-49-01	7,763.56
0572	SPEEDWAY CHEVROLET 130753	21-02761 Shop Parts	Invoice	11/08/2021	Shop Parts	500-511-522-60-34-01	42.81
2057	SPRAGUE PEST SOLUTIONS 4645273	21-02762 Monthly Pest Control Services - ST 74	Invoice	10/28/2021	Monthly Pest Control Services - ST 74	001-507-522-50-41-00	817.94
	4645275	Monthly Pest Control Services - ST 82	Invoice	10/29/2021	Monthly Pest Control Services - ST 82	001-507-522-50-41-00	90.09
	4645276	Monthly Pest Control Services - ST 83	Invoice	10/29/2021	Monthly Pest Control Services - ST 83	001-507-522-50-41-00	89.93
	4645277	Monthly Pest Control Services - ST 81	Invoice	10/29/2021	Monthly Pest Control Services - ST 81	001-507-522-50-41-00	90.09
	4645278	Monthly Pest Control Services - ST 77	Invoice	10/27/2021	Monthly Pest Control Services - ST 77	001-507-522-50-41-00	89.93
	4645281	Monthly Pest Control Services - ST 72	Invoice	10/26/2021	Monthly Pest Control Services - ST 72	001-507-522-50-41-00	90.09
	4645282	Monthly Pest Control Services - ST 71	Invoice	10/30/2021	Monthly Pest Control Services - ST 71	001-507-522-50-41-00	97.46
	4645283	Monthly Pest Control Services - ST 33	Invoice	10/28/2021	Monthly Pest Control Services - ST 33	001-507-522-50-41-00	90.09
	4645284	Monthly Pest Control Services - ST 32	Invoice	10/25/2021	Monthly Pest Control Services - ST 32	001-507-522-50-41-00	90.09

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
	Payable Number	Payable Description					Distribution Amount
1933	STAPLES	21-02763					444.27
	2942739661	Post-It Sticky Notes (5pk) (x3)	Invoice	10/08/2021	Post-It Sticky Notes (5pk) (x3)	001-502-522-10-31-00	47.05
	2945950981	Adjustable Computer Monitor Stand (x	Invoice	10/14/2021	Adjustable Computer Monitor Stand (x	001-502-522-10-35-00	73.21
	2946924161	At-A-Glance Calendar	Invoice	10/15/2021	At-A-Glance Calendar	001-502-522-10-31-00	20.43
	2947114961	Post-It Sticky Notes Refund (5pk) (x3)	Credit Memo	10/15/2021	Post-It Sticky Notes Refund (5pk) (x3)	001-502-522-10-31-00	-47.05
	2950401311	2-Prong Report Cover (5pk) (x2)	Invoice	10/21/2021	2-Prong Report Cover (5pk) (x2)	001-502-522-10-31-00	42.61
	2951326701	Pressboard Classification Folders	Invoice	10/22/2021	Pressboard Classification Folders	001-502-522-10-31-00	144.24
	2953121401	Hanging File Folders (Legal)	Invoice	10/26/2021	Hanging File Folders (Legal)	001-502-522-10-31-00	42.61
	2954627631	Highlighters, Pens, Notebooks	Invoice	10/28/2021	Highlighters, Pens, Notebooks	001-502-522-10-31-00	26.11
	2954720311	Pressboard Classification Folders	Invoice	10/28/2021	Pressboard Classification Folders	001-502-522-10-31-00	95.06
0580	STATE OF WA DEPARTMENT OF F	21-02764					121.18
	EXCISE TAX-OCT21	Excise/Use Tax - October 2021 (600-35	Invoice	10/31/2021	Excise/Use Tax - October 2021 (600-35	611-512-589-00-00-00	121.18
1634	STRYKER SALES CORPORATION	21-02765					389.84
	3558957M	Medical Supplies	Invoice	10/22/2021	Medical Supplies	001-509-522-30-31-02	389.84
0587	SYSTEMS DESIGN WEST, LLC	21-02766					12,418.74
	20212261	EMS Transport Billing Monthly Service:	Invoice	11/10/2021	EMS Transport Billing Monthly Service:	001-509-522-20-41-05	12,418.74
1645	TELEFLEX, LLC	21-02767					3,316.22
	9504646851	Medical Supplies	Invoice	10/29/2021	Medical Supplies	001-509-522-30-31-02	612.30
	9504669098	Medical Supplies	Invoice	11/04/2021	Medical Supplies	001-509-522-30-31-02	672.75
	9504669100	Medical Supplies	Invoice	11/04/2021	Medical Supplies	001-509-522-30-31-02	677.50
	9504669101	Medical Supplies	Invoice	11/04/2021	Medical Supplies	001-509-522-30-31-02	1,353.67
0610	TRUE NORTH EMERGENCY EQUIP	21-02768					837.36
	A09924	Shop Parts	Invoice	11/04/2021	Shop Parts	500-511-522-60-34-01	357.63
	A09959	Shop Parts	Invoice	11/09/2021	Shop Parts	500-511-522-60-34-01	293.92
	A09960	Shop Parts	Invoice	11/09/2021	Shop Parts	500-511-522-60-34-01	185.81
0616	UL LLC	21-02769					2,390.00
	72020440548	Aerial Ladder Annual Inspection (L960:	Invoice	10/27/2021	Aerial Ladder Annual Inspection (L960:	001-513-522-20-48-01	2,390.00
2017	UMC	21-02770					1,326.90
	108354	Women's Bathrm Drain Clog Servc Call	Invoice	11/11/2021	Women's Bathrm Drain Clog Servc Call	001-507-522-50-48-00	1,326.90
0631	VERATHON MEDICAL	21-02771					419.69
	80385624	Medical Supplies	Invoice	11/11/2021	Medical Supplies	001-509-522-30-31-02	419.69
0633	VERIZON WIRELESS SERVICES LLC	21-02772					40.01
	9891638564	District Mifi Plan (Huff)	Invoice	10/28/2021	District Mifi Plan (Huff)	001-513-522-10-42-00	40.01
0579	WASHINGTON STATE AUDITOR'S	21-02773					18,152.55
	L145002	Accountability & Financial Audit (2020	Invoice	11/10/2021	Accountability & Financial Audit (2020	001-512-522-10-41-12	18,152.55
0651	WAVE BUSINESS	21-02774					147.76
	032004901-0009130	Internet & TV Services - ST 74	Invoice	11/01/2021	Internet & TV Services - ST 74	001-513-522-50-42-01	147.76
0651	WAVE BUSINESS	21-02775					1,190.91
	103131101-0009130	Fiber Optic Connection - ST 31, 33	Invoice	11/01/2021	Fiber Optic Connection - ST 31, 33	001-513-522-50-42-01	1,190.91

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Vendor #	Vendor Name	Docket/Claim #	Payable Type	Payable Date	Item Description	Account Number	Payment Amount
0665	WHELEN ENGINEERING COMPAN	21-02776					Distribution Amount
	918542	Shop Parts	Invoice	05/14/2021	Shop Parts	500-511-522-60-34-01	109.52
Total Claims: 105						Total Payment Amount:	346,045.37

Snohomish County Fire District #7

11/22/2021

Claims Voucher Summary

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Fund: Shop #500

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
21-02672	AIR EXCHANGE, INC		1,010.63
21-02673	AMAZON CAPITAL SERVICES, INC		418.97
21-02674	APPLIANCE MECHANIC		212.56
21-02675	ARAMARK UNIFORM SERVICES		261.94
21-02676	BOUND TREE MEDICAL, LLC		9,579.92
21-02677	BRAKE & CLUTCH SUPPLY INC		434.97
21-02678	BRAUN NORTHWEST INC		124.30
21-02679	CANON FINANCIAL SERVICES INC		588.71
21-02680	CDW GOVERNMENT LLC		2,428.03
21-02681	CENTRAL SUPPLY INTERNATIONAL		385.06
21-02682	CENTRAL WELDING SUPPLY		802.04
21-02683	CHMELIK SITKIN & DAVIS P.S.		7,425.00
21-02684	CHRISTENSEN, INC		75.28
21-02685	CITY OF MONROE		347.91
21-02686	CITY OF MONROE		609.93
21-02687	CITY OF MONROE		141.55
21-02688	CITY OF MONROE		379.01
21-02689	COMCAST		502.54
21-02690	COMCAST		154.79
21-02691	COMCAST		150.05
21-02692	COMCAST		104.79
21-02693	COURIERWEST		1,984.00
21-02694	CRESSY DOOR COMPANY, INC		886.70
21-02695	CROSS VALLEY WATER DISTRICT		686.33
21-02696	CROSS VALLEY WATER DISTRICT		464.88
21-02697	CROSS VALLEY WATER DISTRICT		251.97
21-02698	CROWN FIRE PROTECTION		17,730.70
21-02699	DIRECTV, LLC		105.23
21-02700	DUO-SAFETY LADDER CORPORATION		695.93
21-02701	ELECTRONIC BUSINESS MACHINES		195.76
21-02702	FREIGHTLINER NORTHWEST		102.32

Page Total 49,241.80

Cumulative Total 49,241.80

Snohomish County Fire District #7

11/22/2021

Claims Voucher Summary

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Fund: Shop #500

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
21-02703	GALLS, LLC - DBA BLUMENTHAL UNIFORM		3,352.55
21-02704	GRAINGER		2,249.49
21-02705	HARBORVIEW INVESTMENT LTD		1,970.00
21-02706	HD SUPPLY MAINTENANCE SOLUTIONS		158.47
21-02707	HIGHWAY AUTO SUPPLY		113.56
21-02708	HUGHES FIRE EQUIPMENT		185.41
21-02709	IMS ALLIANCE		39.35
21-02710	IRON MOUNTAIN INC		415.60
21-02711	ISOUTSOURCE		15,982.92
21-02712	JILL ESPITIA		220.00
21-02713	KAITLIN KING		415.44
21-02714	KENT D. BRUCE CO., LLC		286.31
21-02715	LAKE STEVENS SEWER DISTRICT		86.00
21-02716	LAKE STEVENS SEWER DISTRICT		172.00
21-02717	LEMAY MOBILE SHREDDING		127.00
21-02718	LIZ LOOMIS PUBLIC AFFAIRS		5,002.18
21-02719	LOWE'S		220.98
21-02720	MATT ABERS		20,050.15
21-02721	MOBILE HEALTH RESOURCES		1,065.90
21-02722	NC MACHINERY CO		74.12
21-02723	NORTHWEST FIBER, LLC		339.70
21-02724	NORTHWEST SAFETY CLEAN		4,261.83
21-02725	OFFICE DEPOT		1,547.44
21-02726	O'REILLY AUTOMOTIVE, INC		117.21
21-02727	PETROCARD SYSTEMS, INC.		1,574.44
21-02728	PROFESSIONAL HEALTH SERVICES INC		91,287.00
21-02729	PUGET SOUND ENERGY		240.18
21-02730	PUGET SOUND ENERGY		416.29
21-02731	PUGET SOUND ENERGY		344.64
21-02732	PUGET SOUND ENERGY		208.98
21-02733	PUGET SOUND ENERGY		36.11

Page Total

152,561.25

Cumulative Total

201,803.05

Snohomish County Fire District #7

11/22/2021

Claims Voucher Summary

Page 3 of 4

Fund: Shop #500

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
21-02734	PUGET SOUND ENERGY		479.53
21-02735	PUGET SOUND ENERGY		613.43
21-02736	PUGET SOUND ENERGY		228.86
21-02737	PUGET SOUND ENERGY		35.87
21-02738	PURCELL TIRE & SERVICE CENTER		104.57
21-02739	QUADIENT FINANCE USA, INC.		100.00
21-02740	REHN & ASSOCIATES		50.00
21-02741	RICOH USA, INC.		530.79
21-02742	RICOH USA, INC.		614.38
21-02743	RIDGID PLUMBING AND DRAIN SERVICES LLC		485.10
21-02744	SIGNCO		8,316.14
21-02745	SILVER LAKE WATER		166.60
21-02746	SILVER LAKE WATER		166.60
21-02747	SILVER LAKE WATER		477.07
21-02748	SILVER LAKE WATER		117.70
21-02749	SNOHOMISH COUNTY		5,929.12
21-02750	SNOHOMISH COUNTY PLANNING AND DEVELOPMENT SERVICE		1,007.00
21-02751	SNOHOMISH COUNTY PUD		343.61
21-02752	SNOHOMISH COUNTY PUD		583.95
21-02753	SNOHOMISH COUNTY PUD		14.68
21-02754	SNOHOMISH COUNTY PUD		191.02
21-02755	SNOHOMISH COUNTY PUD		300.30
21-02756	SNOHOMISH REGIONAL FIRE & RESCUE		121.18
21-02757	SNOHOMISH REGIONAL FIRE & RESCUE		697.63
21-02758	SNOHOMISH REGIONAL FIRE & RESCUE		69,162.93
21-02759	SNURE LAW OFFICE, PSC		3,475.00
21-02760	SOUND PUBLISHING, INC		7,763.56
21-02761	SPEEDWAY CHEVROLET		42.81
21-02762	SPRAGUE PEST SOLUTIONS		817.94
21-02763	STAPLES		444.27
21-02764	STATE OF WA DEPARTMENT OF REVENUE		121.18

Page Total

103,502.82

Cumulative Total

305,305.87

Snohomish County Fire District #7 Claims Voucher Summary

11/22/2021

Page 4 of 4

Fund: Shop #500

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
21-02765	STRYKER SALES CORPORATION		389.84
21-02766	SYSTEMS DESIGN WEST, LLC		12,418.74
21-02767	TELEFLEX, LLC		3,316.22
21-02768	TRUE NORTH EMERGENCY EQUIPMENT INC		837.36
21-02769	UL LLC		2,390.00
21-02770	UMC		1,326.90
21-02771	VERATHON MEDICAL		419.69
21-02772	VERIZON WIRELESS SERVICES LLC		40.01
21-02773	WASHINGTON STATE AUDITOR'S OFFICE		18,152.55
21-02774	WAVE BUSINESS		147.76
21-02775	WAVE BUSINESS		1,190.91
21-02776	WHELEN ENGINEERING COMPANY		109.52

Page Total 40,739.50

Cumulative Total 346,045.37

Snohomish County Fire District #7 Claims Voucher Summary

11/11/2021

Page 1 of 1

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
21-02649	AFLAC		623.16
21-02650	DEPARTMENT OF RETIREMENT SYSTEMS		764,439.52
21-02651	FIRE 7 FOUNDATION		347.50
21-02652	FIREPAC		1,013.10
21-02653	GENERAL TEAMSTERS UNION LOCAL 38		1,251.00
21-02654	HRA VEBA TRUST		56,441.90
21-02655	IAFF LOCAL 2781		3,947.44
21-02656	IAFF LOCAL 2781		492.50
21-02657	IAFF LOCAL 2781		8,395.38
21-02658	IAFF LOCAL 2781		808.00
21-02659	IAFF LOCAL 2781		816.00
21-02660	IAFF LOCAL 2781		4,208.95
21-02661	IAFF LOCAL 2781		502.50
21-02662	IAFF LOCAL 2781		487.50
21-02663	IAFF LOCAL 2781		507.50
21-02664	IAFF LOCAL 2781		7,817.92
21-02665	LOCAL IAFF 2781 PAC		596.00
21-02666	MATRIX TRUST COMPANY		24,521.25
21-02667	PAID FAMILY & MEDICAL LEAVE		19,013.18
21-02668	TD AMERITRADE INSTITUTIONAL		388.50
21-02669	VOYA INSTITUTIONAL TRUST CO		73,178.03
21-02670	WSCFF FASTPAC		729.65
21-02671	WSCFF-EMP BENEFIT TRUST		29,587.50

Page Total 1,000,113.98

Cumulative Total 1,000,113.98

Snohomish County Fire District #7

11/22/2021

Claims Voucher Summary

Page 1 of 1

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date: _____

Signatures:

Voucher	Payee/Claimant	1099 Default	Amount
21-02778	DEPARTMENT OF RETIREMENT SYSTEMS		24,114.28
21-02779	DIMARTINO & ASSOCIATES		21,228.52
21-02780	FIRE 7 FOUNDATION		337.50
21-02781	HRA VEBA TRUST		137,368.56
21-02782	LEOFF TRUST		394,904.57
21-02783	MATRIX TRUST COMPANY		23,804.58
21-02784	TD AMERITRADE INSTITUTIONAL		388.50
21-02785	TRUSTEED PLANS SERVICE CORP		32,014.09
21-02786	VOYA INSTITUTIONAL TRUST CO		71,531.94

	Page Total	705,692.54
	Cumulative Total	705,692.54



Payroll Summary and Authorization Form for the:

11/15/2021 Payroll

I, the undersigned, do hereby certify that the foregoing payroll is, just, true and correct, that the persons whose names appear thereon actually performed labor as stated on the dates shown, that the amounts are actually due, and that the salary warrants and related benefit warrants shall be issued.

District Name: Snohomish Regional Fire & Rescue

Direct Deposits: \$968,295.22

Paper Checks: \$14,791.64

Taxes: \$286,294.89

Allowed in the sum of: \$1,269,381.75

Reviewed by: Denise Mattern
District Administrative Coordinator

Prepared by: Jessica Ober
Payroll Specialist

Approved by Commissioners: _____



**BOARD OF FIRE COMMISSIONERS MEETING MINUTES
SNOHOMISH REGIONAL FIRE & RESCUE**

SRFR Station 31 Training Room/ Via Blue Jeans
163 Village Court, Monroe, WA 98272
November 9, 2021 1730 hours

CALL TO ORDER: Chairman Waugh called the meeting to order at 1730 hours, in attendance were Commissioner Edwards, Commissioner Elmore, Commissioner Fay, Commissioner Gagnon, Commissioner Schaub, Commissioner Snyder, Commissioner Steinruck and Commissioner Woolery.

PUBLIC COMMENT: None

UNION COMMENT

IAFF: President McConnell expressed gratitude to all who supported the passing of the levy. He continued by announcing that Craig Fisher would be stepping into the role of IAFF Local 2781 president as President McConnell will be stepping down after 10 years in this role.

Teamsters: None

CHIEF'S REPORT: As presented. Chief O'Brien offered gratitude to President McConnell for the leadership he has provided and looks forward to working with future President Fisher. Chief also wanted to thank our Communities for supporting the levy. Thanking also the Union, Staff and Commissioners for all the support given.

CONSENT AGENDA

Approve Vouchers

Benefit Vouchers: 21-02450 to 21-02451; (\$305,744.57)

AP Vouchers: 21-02529 to 21-02647; (\$441,148.05)

Approval of Payroll

October 31, 2021 (\$1,165,685.99)

Approval of Minutes

Approve Regular Board Meeting Minutes –October 28, 2021.

Motion to approve the Consent Agenda as submitted.

Motion by Commissioner Woolery and 2nd by Commissioner Steinruck.

On Vote, **Motion carried 9/0.**

CORRESPONDENCE

Recognition from North County Regional Fire Authority.

Thank you to Caldor Fire Responders

OLD BUSINESS

Discussion

Standards of Cover: Deputy Chief Lundquist



Action

2022 Team Structure

Motion to approve 2022 Team Structure as presented.

Motion by Commissioner Woolery and 2nd by Commissioner Snyder.

On Vote, **Motion carried 9/0.**

2022 SCFD#5 ALS Agreement

Motion to approve ALS Agreement with SCFD #5 as submitted.

Motion by Commissioner Woolery and 2nd by Commissioner Snyder.

On Vote, **Motion carried 9/0.**

City of Sultan Fire Marshal ILA

Motion to approve ILA for Fire Marshal services with SCFD #5

Motion by Commissioner Woolery and 2nd by Commissioner Snyder.

On Vote, **Motion carried 9/0.**

MDC Laptop Lease Replacement

Motion to approve MDC Laptop Lease Replacement with SNO911.

Motion by Commissioner Woolery and 2nd by Commissioner Edwards.

On Vote, **Motion carried 9/0.**

NEW BUSINESS

Discussion

2022 Budget Public Hearing (2021-9 Resolution to est. reg. tax levy, 2021-10 Resolution EMS Levy, 2021-11 Resolution budget for 2022): Chief O'Brien began the discussion by thanking Chief Financial Officer Tabor for all her efforts on creating the 2022 budget. He emphasized the 2022 budget will focus on safety, service and program sustainability. Every component of the 2022 budget parallels the Snohomish Regional Strategic Plan with the foundation of fiscal responsibility to our taxpayers.

CFO Tabor presented the 2022 Budgets and Resolutions.

Chairman Waugh asked for public comment. None heard. Chairman Waugh closed the budget hearing recommend move to action next Board of Commissioner's meeting.

District Secretary

Motion to approach Brian Snure to accept the position of District Secretary.

Motion by Commissioner Snyder and 2nd by Commissioner Elmore.

On Vote, **Motion carried 9/0.**

Bid Process for Replacement Fire Engines: Assistant Chief Guptill discussed the bid process for the new fire engines budgeted for by the district. This basic apparatus features were developed by the Engine Committee and put into specification format by AC Guptill. The specifications were sent to two vendors for proposals. The vendors were Pierce Manufacturing and Spartan Incorporated the proposals have been evaluated by AC Guptill and the



Engine Committee and a recommendation was sent to the Board Shop Committee to accept the proposal presented by Spartan Incorporated. The reasons Spartans' proposal was preferred were discussed in detail. Commissioner Woolery asked if either of the vendors manufacture apparatus in Washington State. AC Guptill answered no, Pierce builds in Wisconsin and Spartan builds in Michigan and South Dakota. No additional questions were asked. Recommend move to action next Board of Commissioner's meeting.

Action

District Secretary: Brian Snure has accepted the position of District Secretary.

COMMISSIONER COMMITTEE REPORTS

Joint Fire Board with Mill Creek (Fay/Elmore/Waugh): NA

Finance Committee (Elmore/Snyder/Waugh/ Woolery): NA

Policy Committee (Woolery/ Elmore/Edwards/Schaub): NA

Contracts Committee (Waugh/Elmore/Fay): NA

Shop Committee (Snyder/Edwards / Gagnon/Woolery): Commissioner provided updates from the most recent meeting.

Strategic Plan Committee (Schaub/Fay/Snyder/Steinruck): NA

Capital Facilities Committee (Snyder/Gagnon/Schaub/ Woolery): Commissioner Snyder reported on Station 83's improvements along with maintenance plans for the upcoming year.

Government Liaisons:

Lake Stevens (Gagnon/Steinruck)

Monroe (Edwards/Snyder/Woolery)

Mill Creek (Elmore/Fay)

Legislative (Elmore/Schaub)

OTHER MEETINGS ATTENDED

Snohomish County 911 (Waugh): NA

Leadership Meeting (Fay/Schaub): NA

Sno-Isle Commissioner Meeting (Fay): Commissioner gave highlights from the last meeting.

GOOD OF THE ORDER: Commissioner Elmore recognized Assistant Chief Guptill on his presentation at the WFCAs conference. Commissioner Fay thanked President McConnell for his time as IAFF president.

ATTENDANCE CHECK All board members noted availability November 23, 2021 for the regular Commissioner Meeting at 1730 - Station 31 Training Room/BlueJeans.

EXECUTIVE SESSION



ADJOURNMENT: Chairman Waugh adjourned the meeting at 1855 hours.

Snohomish Regional Fire & Rescue

Commissioner Rick Edwards

Vice Chairman Troy Elmore

Commissioner Randy Fay

Commissioner Paul Gagnon

Commissioner Jeff Schaub

Commissioner William Snyder

Commissioner Jim Steinruck

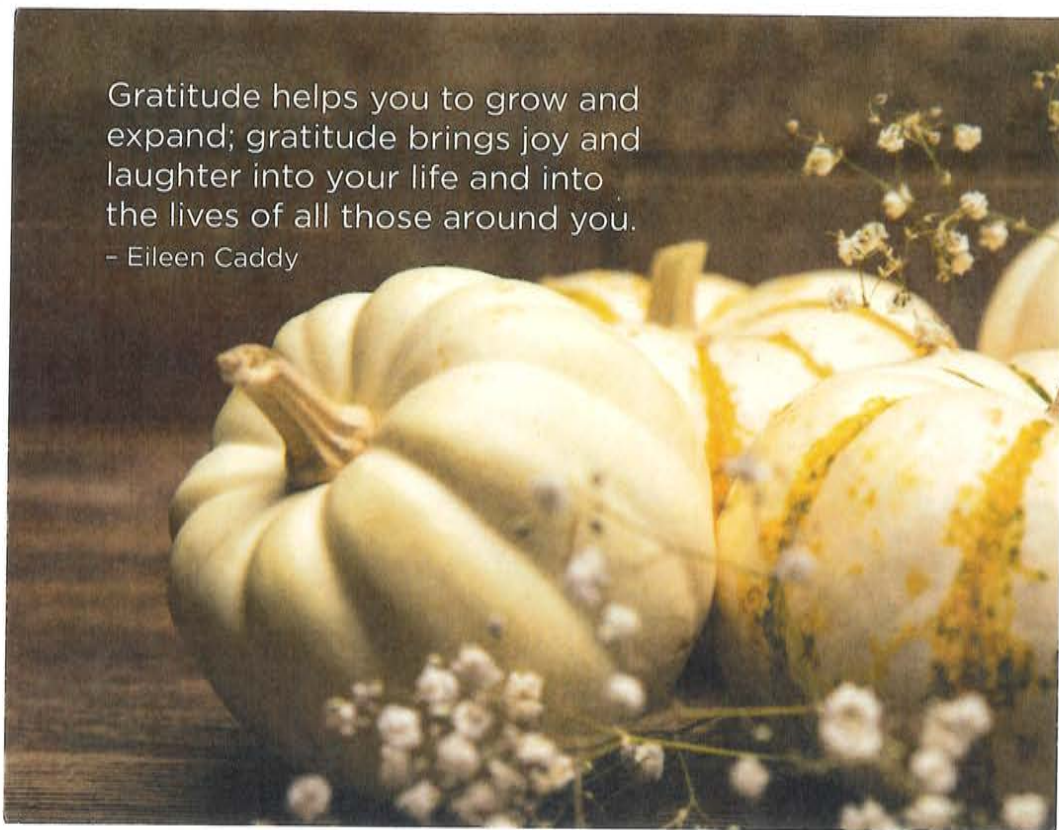
Chairman Roy Waugh

Commissioner Randal Woolery

CORRESPONDENCE

Gratitude helps you to grow and expand; gratitude brings joy and laughter into your life and into the lives of all those around you.

- Eileen Caddy



Chief O'Brien & Crew,

Thank you for all you do as well as taking the time to chat with me at Pilot House Coffee. It was really nice to meet you all, and I appreciate Leah explaining the levy & how it impacts our community. If I can ever provide you assistance, please reach out!

all my best, Karin
Chirhan

OLD BUSINESS - DISCUSSION

OLD BUSINESS - ACTION

2022 Draft Budget

REVENUE & EXPENDITURE SUMMARY					
GENERAL FUND (CURRENT EXPENSE): Fund 001					
REVENUES- COMBINED	Gen. fund resources %	2022 budget	2021 budget	2020 budget	22-21 VAR
Beginning Cash	31%	\$ 33,132,919	\$ 35,623,128	\$ 19,765,707	-7%
One time Transfer from LSF	0%	\$ -	\$ -	\$ 5,255,205	#DIV/0!
Regular Levy	45%	\$ 47,741,436	\$ 35,681,186	\$ 34,708,811	33.8%
EMS Levy	10%	\$ 11,201,198	\$ 10,911,960	\$ 10,635,517	2.7%
State Taxes	0%	\$ 8,100	\$ 8,000	\$ 7,000	1%
Schools	0%	\$ 29,900	\$ 30,534	\$ 30,534	-2%
LSF Sale of Property	0%	\$ -	\$ -	\$ 4,500,000	#DIV/0!
Mill Creek Interlocal	4%	\$ 4,336,227	\$ 4,129,739	\$ 4,029,014	5.0%
Dept. of Corrections Contract	0%	\$ 376,934	\$ 351,084	\$ 351,084	7%
County Fairgrounds Contract	0%	\$ 72,029	\$ 74,164	\$ 74,164	-3%
District 16 Contracts ALS	0%	\$ 17,000	\$ 18,000	\$ 18,000	-6%
District 16 Property Tx. Contract	0%	\$ 20,300	\$ 24,000	\$ 24,000	-15%
District 17 ALS	0%	\$ -	\$ 174,646	\$ 174,646	-100%
Sewer District Contract	0%	\$ 13,500	\$ 5,800	\$ 5,800	133%
District 5 ALS Contract	0%	\$ 25,840	\$ 25,840	\$ 25,840	0%
Other Service Contracts	0%	\$ 16,000	\$ 10,000	\$ 10,000	60%
Transport Fees	2%	\$ 2,663,900	\$ 2,663,900	\$ 2,663,900	0%
GEMT	6%	\$ 6,267,580	\$ 7,373,625	\$ 2,700,000	-15%
Brightwater Fees	0%	\$ 112,450	\$ 112,450	\$ 112,450	0%
Plan Reviews & Permit Inspections	0%	\$ 82,500	\$ 50,000	\$ 75,000	65%
Interest Earned	0%	\$ 144,000	\$ 200,000	\$ 200,000	-28%
Grants (State & Federal & Local)	0%	\$ 1,200	\$ 1,200	\$ 1,200	0%
Motor Vehicle Collision Charges	0%	\$ 52,400	\$ 30,000	\$ 15,000	75%
Burn Permits	0%	\$ 11,100	\$ 8,000	\$ 7,500	39%
First Aid Classes	0%	\$ -	\$ 1,000	\$ 5,000	-100%
State Mobilization	0%	\$ 294,000	\$ 252,500	\$ 250,000	16%
Other Misc. + Zone 11 Cost Share	0%	\$ 14,800	\$ 20,000	\$ 20,000	-26%
Illegal Burn Response	0%	\$ 600	\$ 1,600	\$ 3,000	-63%
Medical Records	0%	\$ 1,600	\$ 1,200	\$ 1,200	33%
Address Signs	0%	\$ 700	\$ 300	\$ 300	133%
Insurance Recoveries	0%	\$ -	\$ 226,569	\$ -	-100%
Refunds & Reimbursements	0%	\$ 50,300	\$ 50,300	\$ 50,300	0%
Interfund Transfers In (Shop)	0%	\$ 97,000	\$ 199,500	\$ 50,000	-51%
GENERAL FUND TOTAL REVENUES		\$ 73,652,593	\$ 62,637,096	\$ 66,004,464	18%
GENERAL FUND - TOTAL RESOURCES	100%	\$ 106,785,512	\$ 98,260,224	\$ 85,770,171	9%

2022 Draft Budget

GENERAL FUND EXPENDITURES	% of total budget	2022 budget	2021 budget	2020 budget	VAR
General Fund:					
Legislative	0%	\$ 259,934	\$ 250,738	\$ 232,315	4%
Administration	2%	\$ 2,097,060	\$ 2,175,556	\$ 3,356,631	-4%
Finance & Human Resources	2%	\$ 1,682,231	\$ 1,670,554	\$ 1,455,473	1%
Fire Suppression	36%	\$ 31,091,708	\$ 31,057,488	\$ 27,019,720	0%
Fire Prevention	1%	\$ 1,226,641	\$ 1,371,081	\$ 1,465,131	-11%
Training	2%	\$ 1,998,351	\$ 2,089,856	\$ 2,328,063	-4%
Logistics (Facilities)	2%	\$ 1,675,760	\$ 1,666,852	\$ 1,496,025	1%
Part Time	1%	\$ 637,400	\$ 617,715	\$ 852,050	3%
EMS	15%	\$ 12,645,142	\$ 13,321,034	\$ 12,504,212	-5%
Health & Safety	0%	\$ 353,858	\$ 237,464	\$ 334,653	49%
Non- Departmental	15%	\$ 12,585,743	\$ 7,586,253	\$ 7,943,149	66%
Technical Services	3%	\$ 2,584,715	\$ 2,116,639	\$ 1,685,735	22%
Special Ops	0%	\$ 76,995	\$ 75,500	\$ 146,072	2%
Public Affairs	1%	\$ 969,655	\$ 890,575	\$ 215,535	9%
GENERAL FUND TOTAL EXPENDITURE	80%	\$ 69,885,193	\$ 65,127,305	\$ 61,034,764	7%
ENCUMBRANCES (ADDS TO CASH BALANCE)					
PROJ. ENDING CASH		\$ 36,900,319	\$ 33,132,919	\$ 24,735,407	11%

GENERAL FUND EXPENDITURES	% of total budget	2022 budget	2021 budget	2020 budget	VAR
Retirement Reserve Fund: Fund 002					
Beginning Cash Balance		\$ 3,719,994	\$ 3,567,315	\$ 2,439,327	
One time Transfer from LSF		\$ -	\$ -	\$ 250,000	
Investment Interest (net)		\$ 15,000	\$ 15,000	\$ 15,000	0%
Transfer in to Reserve		\$ 1,975,500	\$ 1,007,000	\$ 1,575,000	96%
TOTAL RESOURCES		\$ 5,710,494	\$ 4,589,315	\$ 4,279,327	
Retirement Leave (S/L & Comp.)	1%	\$ 836,200	\$ 524,659	\$ 400,000	59%
Retirement Payouts Retirement Medical	0%	\$ 383,500	\$ 344,662	\$ 267,852	11%
TOTAL EXPENDITURES	\$ 0	\$ 1,219,700	\$ 869,321	\$ 667,852	
PROJ. ENDING CASH		\$ 4,490,794	\$ 3,719,994	\$ 3,611,475	
	% of total budget	2022 budget	2021 budget	2020 budget	
Emergency Reserve Fund: Fund 003					
Beginning Cash Balance		\$ 7,792,810	\$ 7,240,810	\$ 5,924,875	
One time Transfer from LSF		\$ -	\$ -	\$ 349,866	
Investment Interest (net)		\$ 30,000	\$ 30,000	\$ 30,000	0%
Transfer in to Reserve		\$ 555,000	\$ 522,000	\$ 885,000	6%
TOTAL RESOURCES		\$ 8,377,810	\$ 7,792,810	\$ 7,189,741	
Suppression - Salaries & Benefits	0%	\$ -	\$ -	\$ -	0%
Aid & Rescue Salaries & Benefits	0%	\$ -	\$ -	\$ -	0%
TOTAL EXPENDITURES	0%	\$ -	\$ -	\$ -	
PROJ. ENDING CASH		\$ 8,377,810	\$ 7,792,810	\$ 7,189,741	
	% of total budget	2022 budget	2021 budget	2020 budget	
PFMLA Fund 004					
Beginning Cash Balance - Healthcare Fund		\$ 39,387	\$ 61,387	\$ 10,887	
Investment Interest (net)		\$ -	\$ 500	\$ 500	
Employee premiums		\$ -	\$ 80,000	\$ 80,000	
TOTAL RESOURCES		\$ 39,387	\$ 141,887	\$ 91,387	
Benefits		\$ -	\$ -	\$ -	
Transfers Out		\$ -	\$ 102,500	\$ 30,000	
TOTAL EXPENDITURES	0	\$ -	\$ 102,500	\$ 30,000	
PROJ. ENDING CASH		\$ 39,387	\$ 39,387	\$ 61,387	

2022 Draft Budget

	% of total budget	2022 budget	2021 budget	2020 budget	
Bond Fund: Fund 200					
Beginning Cash Balance - Bond Fund		\$ 46,296	\$ 43,301	\$ 42,545	
Property Taxes		\$ 516,077	\$ 698,257	\$ 701,018	-26%
Transfer in from Construction Fund		\$ -	\$ -	\$ 500,000	#DIV/0!
Investment Interest (net)		\$ 3,000	\$ 3,000	\$ 3,000	0%
TOTAL RESOURCES		\$ 565,373	\$ 744,558	\$ 1,246,563	
Facilities Tax Limited Bonds	0%	\$ -	\$ 182,000	\$ 183,800	-100%
Facilities Station 33 Bonds	0%	\$ 322,475	\$ 323,175	\$ 323,725	0%
Admin Bldg. Bonds	0%	\$ 193,602	\$ 193,082	\$ 193,493	0%
County Refund Interest	0%	\$ 5	\$ 5	\$ 5	0%
New Bonds	0%	\$ -	\$ -	\$ 500,000	#DIV/0!
TOTAL EXPENDITURES	1%	\$ 516,082	\$ 698,262	\$ 1,201,023	
PROJ. ENDING CASH		\$ 49,291	\$ 46,296	\$ 45,540	
	% of total budget	2022 budget	2021 budget	2020 budget	
Construction Fund: Fund 300					
Beginning Cash Balance - Construction Fund		\$ 7,184,882	\$ 6,072,389	\$ 2,136,726	
One time Transfer from LSF		\$ -	\$ -	\$ 741,003	#DIV/0!
Investment Interest (net)		\$ 40,000	\$ 40,000	\$ 40,000	0%
Tower Rents		\$ 82,000	\$ 80,000	\$ 80,000	3%
Property Rents		\$ 19,400	\$ 21,000	\$ 21,000	-8%
Admin bldg. Reimb. For utilities 75%		\$ 23,000	\$ 17,700	\$ 17,700	30%
Admin Building Rents		\$ 266,082	\$ 266,082	\$ 266,082	0%
Non- revenues (Bonds)		\$ -	\$ -	\$ 18,000,000	#DIV/0!
Transfer in to Construction Fund		\$ 6,350,000	\$ 1,750,000	\$ 3,000,000	263%
TOTAL RESOURCES		\$ 13,965,364	\$ 8,247,171	\$ 24,302,511	
Facilities- Capital Outlay	10%	\$ 8,845,064	\$ 887,379	\$ 18,265,000	897%
Bond Issuance Costs	0%	\$ -	\$ -	\$ 80,000	#DIV/0!
Admin Building - Tenant Utilities	0%	\$ 26,910	\$ 26,910	\$ 26,910	0%
Admin Building - Maintenance	0%	\$ 148,000	\$ 148,000	\$ 148,000	0%
Transfer Out to Bond Fund- Admin Bldg	0%	\$ -	\$ -	\$ 500,000	#DIV/0!
TOTAL EXPENDITURES	\$ 0	\$ 9,019,974	\$ 1,062,289	\$ 19,019,910	
PROJ. ENDING CASH		\$ 4,945,390	\$ 7,184,882	\$ 5,282,601	

2022 Draft Budget

	% of total budget	2022 budget	2021 budget	2020 budget	
Apparatus Replacement Fund: 301					
Beginning Cash Balance		\$ 4,968,806	\$ 6,118,069	\$ 4,051,071	
One time Transfer from LSF		\$ -	\$ -	\$ 2,700,000	#DIV/0!
Investment Interest (net)		\$ 20,000	\$ 20,000	\$ 20,000	0%
Transfer In from General Fund		\$ 2,034,400	\$ 2,034,400	\$ 299,999	0%
TOTAL RESOURCES		\$ 7,023,206	\$ 8,172,469	\$ 7,071,070	
Admin- Capital Outlay	0%	\$ 66,554	\$ -	\$ -	#DIV/0!
Fire Supression Leases	0%	\$ 117,600	\$ 217,586	\$ 217,586	-46%
Suppression - Capital Outlay	2%	\$ 1,550,849	\$ 2,966,077	\$ 924,026	-48%
Logistics- Capital Outlay	0%	\$ 82,400	\$ 20,000	\$ 11,500	312%
EMS	0%	\$ 385,130	\$ -	\$ 543,210	#DIV/0!
TOTAL EXPENSES	3%	\$ 2,202,533	\$ 3,203,663	\$ 1,696,322	
PROJ. ENDING CASH		\$ 4,820,673	\$ 4,968,806	\$ 5,374,748	
	% of total budget	2022 budget	2021 budget	2020 budget	
Training Center Fund: Fund 302					
Beginning Cash Balance - Training Ctr. Fund		\$ 107	\$ 106	\$ 104	
Investment Interest (net)		\$ 1	\$ 1	\$ 1	0%
TOTAL RESOURCES		\$ 108	\$ 107	\$ 105	
Transfers Out	0%	\$ 0	\$ 0	\$ 0	0%
TOTAL EXPENDITURES	0%	\$ 0	\$ 0	\$ 0	
PROJ. ENDING CASH		\$ 108	\$ 107	\$ 105	

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	% of total budget	2022 budget	2021 budget	2020 budget	
Equipment Replacement Fund: Fund 303					
Beginning Cash Balance		\$ 879,279	\$ 1,440,382	\$ 989,846	
One time Transfer from LSF		\$ -	\$ -	\$ 900,076	#DIV/0!
Investment Interest (net)		\$ 20,000	\$ 20,000	\$ 20,000	0%
Transfer In from General Fund		\$ 1,109,660	\$ 1,109,660	\$ 725,000	0%
TOTAL RESOURCES		\$ 2,008,939	\$ 2,570,042	\$ 2,634,922	
Legislative	0%	\$ 5,534	\$ 5,373	\$ 5,217	3%
Admin	0%	\$ 182,396	\$ 77,591	\$ 70,273	135%
Finance & Human Resources	0%	\$ -	\$ -	\$ 2,608	#DIV/0!
Suppression	1%	\$ 447,141	\$ 481,567	\$ 1,355,927	-7%
Prevention	0%	\$ 54,784	\$ 48,274	\$ 96,725	13%
Training	0%	\$ 16,962	\$ 18,801	\$ -	81%
Logistics	0%	\$ 33,998	\$ 82,008	\$ 87,347	20%
EMS	0%	\$ 98,026	\$ 515,067	\$ 175,435	-81%
Health & Safety	0%	\$ 37,446	\$ 36,355	\$ 35,296	3%
Non-Departmental	0%	\$ -	\$ -	\$ 41,961	#DIV/0!
Technical Services	0%	\$ -	\$ 425,726	\$ -	-100%
TOTAL EXPENSES	1%	\$ 876,287	\$ 1,690,763	\$ 1,870,789	
PROJ. ENDING CASH		\$ 1,132,652	\$ 879,279	\$ 764,133	

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	% of total budget	2022 budget	2021 budget	2020 budget	
SHOP (ECFSS) 500, 501, 502					
Beginning Cash Balance - Shop Fund		\$ 955,885	\$ 915,787	\$ 579,727	
Charges for Services		\$ 1,820,000	\$ 1,820,000	\$ 1,600,000	0%
Investment Interest (net)		\$ 5,000	\$ 5,000	\$ 5,000	0%
Interfund Transfers In (Shop Funds)		\$ 250,000	\$ 50,000	\$ 50,000	400%
TOTAL RESOURCES		\$ 3,030,885	\$ 2,790,787	\$ 2,234,727	
Salaries	1%	\$ 831,800	\$ 758,134	\$ 706,150	10%
Benefits	0%	\$ 408,220	\$ 368,553	\$ 363,450	11%
Supplies	0%	\$ 11,300	\$ 8,600	\$ 11,000	31%
Fuel	0%	\$ 4,800	\$ 4,800	\$ 4,800	0%
Inventory	1%	\$ 520,000	\$ 510,000	\$ 448,000	2%
Small Tools & Equipment	0%	\$ 8,000	\$ 8,000	\$ 5,625	0%
Professional Services	0%	\$ 21,000	\$ 16,000	\$ 20,250	31%
Communications	0%	\$ 5,000	\$ 5,000	\$ 5,000	0%
Travel	0%	\$ 2,365	\$ 2,365	\$ 2,365	0%
Advertising	0%	\$ 500	\$ 500	\$ 500	0%
Rentals	0%	\$ 500	\$ 500	\$ 500	0%
Repair & maintenance	0%	\$ 2,000	\$ 2,000	\$ 2,000	0%
Miscellaneous	0%	\$ 3,450	\$ 3,450	\$ 3,750	0%
Interfund Transfers Out	0%	\$ 347,000	\$ 147,000	\$ 80,000	136%
TOTAL EXPENDITURES	3%	\$ 2,165,935	\$ 1,834,902	\$ 1,653,390	
PROJ. ENDING CASH		\$ 864,950	\$ 955,885	\$ 581,337	
Excise Tax - 611					
	% of total budget	2022 budget	2021 budget	2020 budget	
Beginning Cash Balance		\$ -	\$ -	\$ -	
Excise Tax		\$ 20,000	\$ 20,000	\$ 20,000	
TOTAL RESOURCES		\$ 20,000	\$ 20,000	\$ 20,000	
Benefits		\$ -	\$ -	\$ -	
Payments		\$ 20,000	\$ 20,000	\$ 20,000	
TOTAL EXPENDITURES	0%	\$ 20,000	\$ 20,000	\$ 20,000	
PROJ. ENDING CASH		\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	99%	\$ 85,905,705	\$ 74,609,006	\$ 87,194,049	

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EXPENDITURES BY OBJECT CODE					
ACCOUNT TITLE	% of total budget	2022 budget	2021 budget	2020 budget	VAR
10 - WAGES	43%	\$ 36,911,005	\$ 37,892,086	\$ 34,240,315	-3%
20 - BENEFITS	16%	\$ 13,891,310	\$ 13,088,557	\$ 11,706,055	6%
31 - SUPPLIES	1%	\$ 830,121	\$ 872,666	\$ 1,106,000	-5%
32 - FUEL	0%	\$ 268,800	\$ 268,800	\$ 244,800	0%
34 - INVENTORY SUPPLIES	1%	\$ 515,648	\$ 505,648	\$ 450,500	2%
35 - SMALL TOOLS/MINOR EQPT.	1%	\$ 1,085,331	\$ 897,693	\$ 1,221,156	21%
41 - PROFESSIONAL SERVICES	3%	\$ 2,809,725	\$ 2,681,890	\$ 2,969,251	5%
42 - COMMUNICATIONS	0%	\$ 295,500	\$ 407,040	\$ 255,068	-27%
43 - TRAVEL EXPENSES	0%	\$ 160,650	\$ 48,550	\$ 274,171	231%
44 - ADVERTISING	0%	\$ 7,400	\$ 2,600	\$ 3,900	185%
45 - RENTALS	0%	\$ 78,400	\$ 73,200	\$ 41,000	7%
46 - (LIABILITY) INSURANCE	0%	\$ 334,973	\$ 334,973	\$ 305,785	0%
47 - UTILITIES	0%	\$ 316,410	\$ 316,410	\$ 324,410	0%
48 - REPAIR & MAINTENANCE	3%	\$ 2,590,600	\$ 2,277,533	\$ 1,743,589	14%
49 - MISC. EXPENSES	2%	\$ 1,513,254	\$ 2,287,697	\$ 2,526,936	-34%
62 - LAND & IMPROVEMENTS	10%	\$ 8,845,064	\$ 887,379	\$ 18,265,000	897%
63 - OTHER CAPITAL IMPROVEMENTS	0%	\$ -	\$ -	\$ 60,000	#DIV/0!
64 - CAPITAL OUTLAY	3%	\$ 2,298,052	\$ 4,035,246	\$ 2,801,661	-43%
70 - LEASES	0%	\$ 148,224	\$ 142,635	\$ 140,850	4%
71 - PRINCIPAL ON G.O.BONDS	0%	\$ 349,000	\$ 515,000	\$ 762,000	-32%
75- CAPITAL LEASES - PRINCIPAL	0%	\$ 107,621	\$ 201,549	\$ 195,669	-47%
83 - INTEREST ON LONG-TERM DEBT	0%	\$ 177,057	\$ 199,294	\$ 460,935	-11%
00 - INTERFUND TRANSFERS	14%	\$ 12,371,560	\$ 6,672,560	\$ 7,094,999	85%
TOTAL PROGRAM BUDGET	100%	\$ 85,905,705	\$ 74,609,006	\$ 87,194,049	15%

2022 Draft Budget

<i>ACCOUNT</i>	<i>Description</i>	<i>2022 budget</i>	<i>2021 budget</i>	<i>2020 budget</i>	<i>VAR</i>
PROGRAM BUDGET		\$ 85,905,705	\$ 74,609,006	\$ 87,194,049	15%
LEGISLATIVE SERVICES - 501		\$ 265,468	\$ 256,111	\$ 237,532	4%
001-501-522-10-10-01	Wages	\$ 86,100	\$ 100,013	\$ 102,015	-14%
001-501-522-10-20-06	Commissioner Retirement	\$ 10,800	\$ 3,600	\$ 3,600	200%
001-501-522-10-20-08	Medicare	\$ 1,250	\$ 1,500	\$ 1,800	-17%
001-501-522-10-20-09	L&I	\$ 130	\$ 110	\$ 150	18%
001-501-522-10-20-13	Deferred Comp.	\$ -	\$ 2,000	\$ 3,300	-100%
001-501-522-10-20-14	AD&D	\$ 3,390	\$ 3,390	\$ 5,250	0%
001-501-522-10-20-15	PFMLA Tax	\$ 140	\$ -	\$ -	#DIV/0!
001-501-522-10-41-03	Professional Services	\$ 120,000	\$ 120,000	\$ 75,000	0%
001-501-522-10-43-01	Travel	\$ 19,200	\$ 6,300	\$ 19,250	0%
001-501-522-10-49-01	Dues	\$ 6,200	\$ 6,200	\$ -	0%
001-501-522-10-49-02	Dues -Sno-Isle Fire Comm	\$ -	\$ -	\$ 200	#DIV/0!
001-501-522-10-49-03	Dues - WA Fire Comm.	\$ -	\$ -	\$ 8,900	#DIV/0!
001-501-522-10-49-04	Other Misc.	\$ 2,700	\$ 2,700	\$ 5,850	0%
001-501-522-45-49-01	Registrations	\$ 10,024	\$ 4,925	\$ 7,000	104%
303-501-522-10-35-00	Tools & Eqpt.	\$ 5,534	\$ 5,373	\$ 5,217	3%

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ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
ADMINISTRATION - 502		\$ 2,346,010	\$ 2,253,147	\$ 3,426,904	4%
001-502-522-10-10-01	Regular Wages	\$ 1,335,300	\$ 1,340,705	\$ 1,948,000	0%
001-502-522-10-10-02	Overtime	\$ 1,050	\$ 2,500	\$ 4,500	-58%
001-502-522-10-10-03	Leave Sell Back	\$ 168,500	\$ 170,000	\$ 317,000	-1%
001-502-522-10-10-04	Comp	\$ -	\$ -	\$ 2,700	#DIV/0!
001-502-522-10-20-05	Med/ Dental	\$ 219,000	\$ 219,120	\$ 305,000	0%
001-502-522-10-20-06	Retirement	\$ 102,700	\$ 126,263	\$ 177,000	-19%
001-502-522-10-20-07	Disability	\$ 2,400	\$ 4,764	\$ 7,300	-50%
001-502-522-10-20-08	Medicare	\$ 22,000	\$ 21,770	\$ 33,100	1%
001-502-522-10-20-09	L&I	\$ 18,800	\$ 27,190	\$ 48,600	-31%
001-502-522-10-20-10	VEBA	\$ 14,100	\$ 61,149	\$ 87,142	-77%
001-502-522-10-20-13	Deferred Comp.	\$ 4,500	\$ 9,220	\$ 9,600	-51%
001-502-522-10-20-14	AD&D	\$ 4,250	\$ 4,250	\$ 8,300	0%
001-502-522-10-20-15	PFMLA Tax	\$ 1,700	\$ -	\$ -	#DIV/0!
001-502-522-10-31-00	Supplies	\$ 24,925	\$ 23,000	\$ 33,500	8%
001-502-522-10-35-00	Small Tools & Eqpt	\$ 4,000	\$ 4,000	\$ 12,500	0%
001-502-522-10-41-01	Professional Services	\$ 90,840	\$ 68,890	\$ 186,380	32%
001-502-522-10-42-00	Communications (postage &	\$ 5,000	\$ 5,000	\$ 400	0%
001-502-522-10-43-00	Travel	\$ 1,575	\$ 1,175	\$ 35,965	34%
001-502-522-10-44-00	Advertising	\$ 6,900	\$ 2,100	\$ 3,400	229%
001-502-522-10-49-01	Dues	\$ 15,420	\$ 11,285	\$ 19,068	37%
001-502-522-10-49-06	Other Misc.	\$ 10,000	\$ 10,775	\$ 20,735	-7%
001-502-522-10-49-07	Service Awards	\$ 43,200	\$ 61,500	\$ 71,196	-30%
001-502-522-45-49-02	Training Registration	\$ 900	\$ 900	\$ 25,245	0%
301-502-594-10-64-01	Capital Outlay- Apparatus	\$ 66,554	\$ -	\$ -	#DIV/0!
303-502-522-10-35-00	Tools & Eqpt- Computers &	\$ 104,109	\$ 77,591	\$ 48,587	34%
303-502-594-10-64-01	Cap. Outlay	\$ 78,287	\$ -	\$ 21,686	#DIV/0!

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ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
FINANCE & HUMAN RESOURCES - 503		\$ 1,682,231	\$ 1,670,554	\$ 1,458,081	1%
001-503-522-10-10-01	Regular Wages	\$ 1,057,000	\$ 1,055,149	\$ 908,000	0%
001-503-522-10-10-02	Overtime	\$ 1,400	\$ 6,000	\$ 12,000	-77%
001-503-522-10-10-03	Leave Sell Back	\$ 133,500	\$ 109,200	\$ 62,000	22%
001-503-522-10-10-04	Comp	\$ 1,200	\$ 850	\$ 700	41%
001-503-522-10-20-05	Med/ Dental	\$ 224,000	\$ 224,350	\$ 195,000	0%
001-503-522-10-20-06	Retirement	\$ 122,100	\$ 158,961	\$ 126,000	-23%
001-503-522-10-20-07	Disability	\$ 2,800	\$ 5,882	\$ 5,100	-52%
001-503-522-10-20-08	Medicare	\$ 18,000	\$ 17,252	\$ 14,600	4%
001-503-522-10-20-09	L&I	\$ 3,500	\$ 3,600	\$ 3,300	-3%
001-503-522-10-20-10	VEBA	\$ 12,000	\$ 29,338	\$ 26,000	-59%
001-503-522-10-20-13	Deferred Comp.	\$ 27,000	\$ 26,302	\$ 13,800	3%
001-503-522-10-20-14	AD&D	\$ 1,070	\$ 1,070	\$ 2,000	0%
001-503-522-10-20-15	PFMLA Tax	\$ 1,800	\$ -	\$ -	#DIV/0!
001-503-522-10-43-00	Travel	\$ 23,725	\$ 5,250	\$ 49,649	352%
001-503-522-10-45-00	Rentals	\$ 4,000	\$ -	\$ -	#DIV/0!
001-503-522-10-49-01	Miscellaneous, Dues	\$ 1,900	\$ 1,500	\$ 1,190	27%
001-503-522-10-49-06	Other Misc	\$ 11,608	\$ 4,000	\$ 4,000	190%
001-503-522-45-49-02	Training Registration	\$ 35,628	\$ 21,850	\$ 32,134	63%
303-503-522-10-35-00	Tools & Eqpt	\$ -	\$ -	\$ 2,608	#DIV/0!
303-503-594-10-64-01	Cap. Outlay Computer Software/ Licensing				#DIV/0!

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ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
FIRE SUPPRESSION - 504		\$ 33,207,298	\$ 34,722,718	\$ 29,517,259	-4%
001-504-522-20-10-01	Regular wages	\$ 17,727,000	\$ 18,374,338	\$ 16,120,000	-4%
001-504-522-20-10-02	Overtime	\$ 2,819,710	\$ 2,578,476	\$ 2,134,000	9%
001-504-522-20-10-03	Leave Sell Back	\$ 1,466,300	\$ 1,701,100	\$ 1,270,000	-14%
001-504-522-20-10-04	Comp	\$ 271,000	\$ 132,100	\$ 97,000	105%
001-504-522-20-20-05	Med/ Dental	\$ 3,975,000	\$ 3,974,625	\$ 3,882,000	0%
001-504-522-20-20-06	Retirement	\$ 1,189,000	\$ 1,289,362	\$ 1,018,000	-8%
001-504-522-20-20-07	Disability	\$ 46,000	\$ 86,201	\$ 81,500	-47%
001-504-522-20-20-08	Medicare	\$ 324,000	\$ 327,066	\$ 277,000	-1%
001-504-522-20-20-09	L&I	\$ 1,245,000	\$ 740,000	\$ 759,000	68%
001-504-522-20-20-10	VEBA	\$ 23,850	\$ 59,839	\$ 53,900	-60%
001-504-522-20-20-13	Deferred Comp.	\$ 957,000	\$ 840,468	\$ 314,400	14%
001-504-522-20-20-14	AD&D	\$ 4,450	\$ 4,450	\$ 6,600	0%
001-504-522-20-20-15	PFMLA Tax	\$ 33,300	\$ -	\$ -	#DIV/0!
001-504-522-20-31-01	Operating Supplies	\$ 70,000	\$ 47,000	\$ 65,072	49%
001-504-522-20-31-03	SCBA Supplies	\$ 4,000	\$ 1,000	\$ 1,000	300%
001-504-522-20-31-07	Uniforms	\$ 177,550	\$ 177,800	\$ 199,669	0%
001-504-522-20-31-10	Bunker Gear Supplies	\$ 30,000	\$ 35,000	\$ 56,485	-14%
001-504-522-20-32-00	Fuel	\$ 132,000	\$ 132,000	\$ 120,000	0%
001-504-522-20-35-00	Small Tools & Eqpt.	\$ 205,000	\$ 182,000	\$ 180,001	13%
001-504-522-20-41-01	Air Monitoring & Gas Calibra	\$ 8,580	\$ 9,310	\$ 4,915	-8%
001-504-522-20-41-02	Hose Testing	\$ 15,000	\$ 12,000	\$ 7,000	25%
001-504-522-20-48-02	Repair & Maint. - Power Eqp	\$ 53,500	\$ 56,500	\$ 51,296	-5%
001-504-522-20-48-11	Repair & maint.- Bunker Gea	\$ 32,000	\$ 32,000	\$ 32,000	0%
001-504-522-20-48-12	SCBA Repair & Maintenance	\$ 7,000	\$ 7,000	\$ 20,000	0%
001-504-522-20-49-01	Command Veh. - Cost Share	\$ -	\$ -	\$ 500	#DIV/0!
001-504-522-20-49-02	Regional Cost Share - Spec.	\$ 42,500	\$ 30,500	\$ 34,868	39%
001-504-522-20-49-04	Misc.	\$ 3,700	\$ 5,100	\$ 5,000	-27%
001-504-528-00-41-00	Dispatch -SNO911	\$ 225,065	\$ 218,050	\$ 225,634	3%
001-504-528-00-41-02	Dispatch - 800 MHz	\$ 4,203	\$ 4,203	\$ 2,880	0%
300-504-594-22-75-04	Capital Outlay - D3 Apparatus/ Vehicles				#DIV/0!
301-504-594-22-64-02	Capital Outlay - Apparatus/ V	\$ 1,550,849	\$ 2,966,077	\$ 924,026	-48%
301-504-594-22-75-02	Cap. Lease Ladder Truck -	\$ 107,621	\$ 104,486	\$ 101,443	3%
301-504-594-22-75-04	Capital Lease Prin. D3 Engin	\$ -	\$ 97,063	\$ 94,226	-100%
301-504-594-22-83-02	Cap. Leases Int. Ladder	\$ 9,979	\$ 13,114	\$ 16,157	-24%
301-504-594-22-83-04	Cap. Leases Int. D3 Engine	\$ -	\$ 2,923	\$ 5,760	-100%
303-504-522-20-35-00	Hose & Hose Appliances	\$ 184,140	\$ 81,689	\$ 159,194	125%
303-504-522-20-35-01	Cylinders	\$ -	\$ -	\$ -	#DIV/0!
303-504-522-20-35-02	Radios/Radio Chargers	\$ -	\$ -	\$ -	#DIV/0!

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303-504-522-20-35-04	New Bunker Gear	\$	151,889	\$	147,465	\$	227,905	3%
303-504-522-20-35-05	Face Pieces	\$	-	\$	-	\$	-	#DIV/0!
303-504-522-20-35-06	Data Modems	\$	-	\$	-	\$	7,500	#DIV/0!
303-504-522-20-35-07	Ballistic Vests	\$	-	\$	-	\$	-	#DIV/0!
303-504-522-20-35-08	Stokes Baskets	\$	-	\$	-	\$	4,269	#DIV/0!
303-504-591-20-70-00	MDT Computers	\$	61,612	\$	59,817	\$	58,075	3%
303-504-594-20-64-01	Hydraulic Rescue Tools	\$	-	\$	-	\$	34,086	#DIV/0!
303-504-594-20-64-02	Capital Outlay -Fit Test Mach	\$	-	\$	-	\$	-	#DIV/0!
303-504-594-20-64-03	Compressors	\$	-	\$	106,827	\$	-	-100%
303-504-594-20-64-04	Scott SCBA	\$	-	\$	-	\$	634,253	#DIV/0!
303-504-594-20-64-05	Cylinders	\$	-	\$	-	\$	140,000	#DIV/0!
303-504-594-20-64-06	Thermal Imaginig Cameras	\$	-	\$	-	\$	-	#DIV/0!
303-504-594-20-64-07	Rescue 42s (Extrication Eqp)	\$	-	\$	-	\$	23,280	#DIV/0!
303-504-594-20-64-08	Drone Eqpt.	\$	-	\$	-	\$	-	#DIV/0!
303-504-594-20-64-09	Polytector	\$	-	\$	-	\$	30,000	#DIV/0!
303-504-594-20-64-10	Air Bag Kits	\$	-	\$	-	\$	28,364	#DIV/0!
303-504-594-20-64-11	Night Vision Goggles	\$	-	\$	-	\$	-	#DIV/0!
303-504-594-20-64-12	Fit Test Machines	\$	-	\$	30,768	\$	-	-100%
303-504-594-20-64-13	Gas Monitors	\$	24,500	\$	55,000			-55%
303-504-594-20-64-14	Outboard Motor	\$	-	\$	-	\$	9,000	#DIV/0!
303-504-594-20-64-15	Boat Lift & Cover	\$	25,000	\$	-	\$	-	#DIV/0!

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ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
PREVENTION (CRR) - 505		\$ 1,281,425	\$ 1,419,355	\$ 1,561,856	-10%
001-505-522-30-10-01	Regular wages	\$ 631,000	\$ 834,446	\$ 869,000	-24%
001-505-522-30-10-02	Overtime	\$ 149,000	\$ 15,000	\$ 40,600	893%
001-505-522-30-10-03	Leave Sell Back	\$ 87,000	\$ 132,740	\$ 96,400	-34%
001-505-522-30-10-04	Comp	\$ 4,000	\$ 550	\$ 7,500	627%
001-505-522-30-20-05	Med/ Dental	\$ 149,000	\$ 149,075	\$ 169,000	0%
001-505-522-30-20-06	Retirement	\$ 60,000	\$ 76,470	\$ 76,700	-22%
001-505-522-30-20-07	Disability	\$ 1,600	\$ 3,546	\$ 4,000	-55%
001-505-522-30-20-08	Medicare	\$ 12,700	\$ 14,187	\$ 14,600	-10%
001-505-522-30-20-09	L&I	\$ 20,500	\$ 21,800	\$ 32,000	-6%
001-505-522-30-20-10	VEBA	\$ 8,800	\$ 22,088	\$ 21,400	-60%
001-505-522-30-20-13	Deferred Comp.	\$ 16,900	\$ 17,446	\$ 9,800	-3%
001-505-522-30-20-14	AD&D	\$ 1,800	\$ 1,800	\$ 1,300	0%
001-505-522-30-20-15	PFMLA Tax	\$ 1,200	\$ -	\$ -	#DIV/0!
001-505-522-30-31-00	Operating Supplies	\$ 5,100	\$ 1,050	\$ 7,530	386%
001-505-522-30-31-02	GIS Supplies	\$ 2,200	\$ 2,200	\$ 2,200	0%
001-505-522-30-35-00	Small Tools & Eqpt.	\$ 9,800	\$ 7,000	\$ 19,580	40%
001-505-522-30-41-00	Professional Services	\$ 15,000	\$ 33,000	\$ -	-55%
001-505-522-30-43-00	Travel	\$ 4,500	\$ 2,100	\$ 4,300	114%
001-505-522-30-49-00	Miscellaneous	\$ -	\$ -	\$ 28,000	#DIV/0!
001-505-522-30-49-02	Dues & Subscriptions	\$ 7,285	\$ 8,647	\$ 10,438	-16%
001-505-522-30-49-04	Software Licensing	\$ 30,556	\$ 22,069	\$ 22,196	38%
001-505-522-45-49-02	Training Registration	\$ 8,700	\$ 5,867	\$ 28,587	48%
301-505-594-22-64-01	Capital Outlay Apparatus	\$ -	\$ -	\$ -	#DIV/0!
303-505-522-30-35-00	GIS Workstation Monitors	\$ -	\$ 8,000	\$ 8,000	-100%
303-505-522-30-64-00	Capital Outlay- Software	\$ 17,000	\$ -	\$ -	#DIV/0!
303-505-522-30-64-01	Knox Secure Devices & Kno	\$ 31,784	\$ 40,274	\$ 88,725	-21%
303-505-522-30-64-02	GIS Printer	\$ 6,000	\$ -	\$ -	#DIV/0!

2022 Draft Budget

ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
TRAINING - 506		\$ 2,015,313	\$ 2,108,657	\$ 2,328,063	-4%
001-506-522-45-10-01	Regular wages	\$ 797,000	\$ 806,979	\$ 639,200	-1%
001-506-522-45-10-02	Overtime	\$ 26,000	\$ 60,000	\$ 80,000	-57%
001-506-522-45-10-03	Leave Sell Back	\$ 144,000	\$ 156,400	\$ 132,000	-8%
001-506-522-45-10-04	Comp	\$ 6,200	\$ 5,320	\$ 800	17%
001-506-522-45-20-05	Med/ Dental	\$ 156,000	\$ 144,575	\$ 112,000	8%
001-506-522-45-20-06	Retirement	\$ 56,000	\$ 64,564	\$ 48,700	-13%
001-506-522-45-20-07	Disability	\$ 1,700	\$ 3,469	\$ 2,900	-51%
001-506-522-45-20-08	Medicare	\$ 14,500	\$ 14,819	\$ 11,700	-2%
001-506-522-45-20-09	L&I	\$ 27,500	\$ 26,600	\$ 21,400	3%
001-506-522-45-20-10	VEBA	\$ 3,000	\$ 12,225	\$ 12,000	-75%
001-506-522-45-20-13	Deferred Comp.	\$ 30,100	\$ 25,060	\$ 8,570	20%
001-506-522-45-20-14	AD&D	\$ 1,700	\$ 1,700	\$ 1,700	0%
001-506-522-45-20-15	PFMLA Tax	\$ 1,400	\$ -	\$ -	#DIV/0!
001-506-522-45-31-02	Operating Supplies	\$ 1,200	\$ 500	\$ 148,285	140%
001-506-522-45-31-03	Miscellaneous supplies	\$ 52,226	\$ 45,826	\$ 59,000	14%
001-506-522-45-34-00	Inventory	\$ 5,648	\$ 5,648	\$ 10,500	0%
001-506-522-45-35-00	Small Tools & Eqpt.	\$ 85,552	\$ 79,593	\$ 50,000	7%
001-506-522-45-41-01	Professional Services	\$ 1,500	\$ 15,000	\$ 114,991	-90%
001-506-522-45-41-03	Chaplain Training	\$ 1,000	\$ 750	\$ 750	33%
001-506-522-45-43-00	Travel	\$ 22,000	\$ 22,000	\$ 156,742	0%
001-506-522-45-45-00	Rentals- Testing Facility	\$ 49,900	\$ 48,700	\$ 23,500	2%
001-506-522-45-49-00	Software Subscriptions & Lic	\$ 31,150	\$ 30,700	\$ -	1%
001-506-522-45-49-01	Dues	\$ 750	\$ 750	\$ 3,435	0%
001-506-522-45-49-02	Registration	\$ 215,600	\$ 218,945	\$ 347,080	-2%
001-506-522-45-49-03	EMT CBT	\$ -	\$ 12,700	\$ 25,790	-100%
001-506-522-45-49-04	Simulator Warranty	\$ 15,125	\$ 15,125	\$ 16,000	0%
001-506-522-45-49-05	IFSAC testing	\$ 13,400	\$ 60,000	\$ 60,000	-78%
001-506-522-45-49-06	Hazmat	\$ -	\$ -	\$ 25,000	#DIV/0!
001-506-522-45-49-09	HR Training	\$ -	\$ 9,115	\$ -	-100%
001-506-522-45-49-10	Tuition	\$ 60,000	\$ 60,000	\$ 65,000	0%
001-506-522-45-49-19	Promotional Testing	\$ -	\$ 5,192	\$ 11,950	-100%
001-506-522-45-49-23	Career Academy	\$ 128,000	\$ 64,000	\$ 49,000	100%
001-506-522-45-49-26	Rescue Swimmer Training &	\$ 200	\$ 200	\$ 5,070	0%
001-506-522-45-49-32	CE Training for Peer Support	\$ -	\$ 6,300	\$ -	-100%
001-506-522-45-49-37	PM Training - Harborview	\$ 30,000	\$ 40,500	\$ 65,000	-26%
001-506-522-45-49-43	Training Consortium	\$ 20,000	\$ 26,600	\$ 20,000	-25%
301-506-594-45-64-01	Capital Outlay - Apparatus	\$ -	\$ -	\$ -	#DIV/0!
303-506-522-45-35-00	Tools & Eqpt.	\$ 3,914	\$ 3,801		3%
303-506-594-45-64-00	Capital Outlay	\$ 13,048	\$ 15,000		-13%

2022 Draft Budget

ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
LOGISTICS- (FACILITIES) - 507		\$ 11,328,209	\$ 3,529,407	\$ 21,815,800	221%
001-507-522-45-49-02	Training Registration	\$ 8,000	\$ 8,000	\$ 12,750	0%
001-507-522-50-10-01	Regular wages	\$ 320,100	\$ 303,268	\$ 237,500	6%
001-507-522-50-10-02	Overtime	\$ 2,400	\$ 1,800	\$ 1,800	33%
001-507-522-50-10-03	Leave Sell Back	\$ 12,000	\$ 16,300	\$ 6,750	-26%
001-507-522-50-10-04	Comp	\$ -	\$ 620	\$ 1,600	-100%
001-507-522-50-20-05	Med/ Dental	\$ 61,000	\$ 59,900	\$ 59,000	2%
001-507-522-50-20-06	Retirement	\$ 34,300	\$ 43,444	\$ 31,800	-21%
001-507-522-50-20-07	Disability	\$ 1,000	\$ 2,311	\$ 1,700	-57%
001-507-522-50-20-08	Medicare	\$ 5,000	\$ 4,640	\$ 3,600	8%
001-507-522-50-20-09	L&I	\$ 1,300	\$ 1,600	\$ 1,100	-19%
001-507-522-50-20-10	VEBA	\$ 6,000	\$ 6,088	\$ 3,000	-1%
001-507-522-50-20-13	Deferred Comp.	\$ 5,800	\$ 5,672	\$ 4,250	2%
001-507-522-50-20-14	AD&D	\$ 450	\$ 450	\$ 450	0%
001-507-522-50-20-15	PFMLA Tax	\$ 600	\$ -	\$ -	#DIV/0!
001-507-522-50-31-00	Operating Supplies	\$ 75,000	\$ 75,000	\$ 73,000	0%
001-507-522-50-35-00	Small Tools & Equipment	\$ 80,000	\$ 62,000	\$ 53,000	29%
001-507-522-50-41-00	Professional Services	\$ 258,400	\$ 258,400	\$ 6,460	0%
001-507-522-50-43-00	Travel	\$ 3,760	\$ 3,760	\$ 1,600	0%
001-507-522-50-45-00	Rentals	\$ 4,000	\$ 4,000	\$ 6,200	0%
001-507-522-50-47-01	Electric	\$ 125,000	\$ 125,000	\$ 128,400	0%
001-507-522-50-47-02	Water	\$ 40,000	\$ 40,000	\$ 47,400	0%
001-507-522-50-47-03	Gas/Propane	\$ 72,000	\$ 72,000	\$ 67,900	0%
001-507-522-50-47-04	Refuse	\$ 52,500	\$ 52,500	\$ 53,800	0%
001-507-522-50-48-00	Repair & Maintenance	\$ 469,000	\$ 489,350	\$ 613,465	-4%
001-507-522-50-49-00	Misc.	\$ 24,000	\$ 16,600	\$ 19,500	45%
001-507-522-50-49-02	Dues & Subscriptions	\$ 200	\$ 200	\$ -	0%
001-507-522-50-49-04	Software Licensing	\$ 13,950	\$ 13,950	\$ -	0%
001-507-594-50-63-00	Capital Outlay	\$ -	\$ -	\$ 60,000	#DIV/0!
200-507-591-22-71-01	Principal Stn. Improvem't. Bd	\$ -	\$ 175,000	\$ 170,000	-100%
200-507-591-22-71-02	Admin Bldg. Bonds - Principa	\$ 154,000	\$ 150,000	\$ 147,000	3%
200-507-591-89-71-02	Principal Bonds Station 33	\$ 195,000	\$ 190,000	\$ 185,000	3%
200-507-591-89-71-03	Principal 2021 Bonds est.	\$ -	\$ -	\$ 260,000	#DIV/0!
200-507-592-22-83-01	Interest Stn. Improvem't. Bor	\$ -	\$ 7,000	\$ 13,800	-100%
200-507-592-89-83-02	Interest Bonds - Station 33	\$ 127,475	\$ 133,175	\$ 138,725	-4%
200-507-592-89-83-03	Admin Bldg. Bonds - Interest	\$ 39,602	\$ 43,082	\$ 46,493	-8%
200-507-592-89-83-04	Interest 2021 Bonds- est.	\$ -	\$ -	\$ 240,000	#DIV/0!
300-507-522-50-47-00	Admin Bldg. Utilities	\$ 26,910	\$ 26,910	\$ 26,910	0%
300-507-522-50-48-00	Maintenance	\$ 148,000	\$ 148,000	\$ 148,000	0%

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300-507-592-41-18-00	Bond Issuance Costs	\$ -	\$ -	\$ 80,000	#DIV/0!
300-507-594-50-62-00	New Construction	\$ 5,161,800	\$ -	\$ 18,000,000	#DIV/0!
300-507-594-50-62-01	Other Improvements	\$ 465,533	\$ 223,922		108%
300-507-594-50-62-31	Stn. Improvements -31	\$ 24,383	\$ 14,850		64%
300-507-594-50-62-32	Stn. Improvements -32	\$ 233,754	\$ 52,443		346%
300-507-594-50-62-71	Stn Improvements - 71	\$ 1,683,731	\$ 24,066	\$ -	6896%
300-507-594-50-62-72	Stn Improvements - 72	\$ 18,000	\$ 19,000	\$ -	-5%
300-507-594-50-62-74	Stn Improvements - 74	\$ -	\$ 58,213	\$ -	-100%
300-507-594-50-62-76	Stn Improvements -76	\$ -	\$ 32,000	\$ -	-100%
300-507-594-50-62-77	Stn Improvements -77	\$ 96,572	\$ 14,000	\$ -	590%
300-507-594-50-62-81	Stn Improvements - 81	\$ 3,162	\$ 193,364	\$ -	-98%
300-507-594-50-62-82	Stn Improvements - 82	\$ 256,841	\$ 145,638	\$ 265,000	76%
300-507-594-50-62-83	Stn Improvements - 83	\$ 901,288	\$ 97,883	\$ -	821%
300-507-594-50-62-84	Stn Improvements - 84	\$ -	\$ 12,000	\$ -	-100%
300-507-594-50-63-00	Capital Outlay	\$ -	\$ -	\$ -	#DIV/0!
300-007-597-00-00-01	Transfer to Bond Fund	\$ -	\$ -	\$ 500,000	#DIV/0!
301-507-594-22-64-02	Capital Outlay - Apparatus /	\$ 82,400	\$ 20,000	\$ 11,500	312%
303-507-522-50-35-00	Station Furniture/ Chairs	\$ 12,299	\$ 11,941	\$ 11,593	3%
303-507-522-50-35-01	Station Mattresses & Boxspr	\$ 19,096	\$ 18,540	\$ 18,000	3%
303-507-522-50-35-02	Other Equipment	\$ 2,603	\$ 2,527	\$ 2,454	3%
303-507-522-50-35-03	Station Extractors	\$ -	\$ -	\$ 10,300	#DIV/0!
303-507-594-50-63-00	Station Capital Equipment	\$ -	\$ 49,000	\$ 45,000	-100%

2022 Draft Budget

ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
PART TIME - 508		\$ 637,400	\$ 617,715	\$ 852,050	3%
001-508-522-20-10-01	Wages	\$ 471,100	\$ 457,276	\$ 718,000	3%
001-508-522-20-20-06	Retirement	\$ 41,000	\$ 54,017	\$ 82,700	-24%
001-508-522-20-20-08	Medicare	\$ 7,000	\$ 6,600	\$ 10,450	6%
001-508-522-20-20-09	L & I	\$ 79,000	\$ 63,250	\$ 7,000	25%
001-508-522-20-20-10	VEBA	\$ 28,200	\$ 26,272	\$ 24,000	7%
001-508-522-20-20-14	AD&D	\$ 5,100	\$ 5,100	\$ 9,000	0%
001-508-522-20-20-15	PFMLA Tax	\$ 800	\$ -	\$ -	#DIV/0!
001-508-522-20-20-16	Life Insurance	\$ -	\$ -	\$ -	#DIV/0!
001-508-522-20-49-00	Chaplain Dues	\$ 5,200	\$ 5,200	\$ 900	0%

2022 Draft Budget

ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	#VALUE!
AID & RESCUE - 509		\$ 13,128,298	\$ 13,836,101	\$ 13,222,857	-5%
001-509-522-20-10-01	Regular Wages	\$ 6,370,000	\$ 6,618,809	\$ 6,496,000	-4%
001-509-522-20-10-02	Overtime	\$ 894,630	\$ 1,021,504	\$ 750,000	-12%
001-509-522-20-10-03	Leave Sell Back	\$ 440,000	\$ 524,120	\$ 451,000	-16%
001-509-522-20-10-04	Comp Time	\$ 59,000	\$ 42,700	\$ 28,100	38%
001-509-522-20-20-05	Med/ Dental	\$ 1,398,000	\$ 1,397,750	\$ 1,457,000	0%
001-509-522-20-20-06	Retirement	\$ 412,000	\$ 452,375	\$ 406,000	-9%
001-509-522-20-20-07	Disability	\$ 14,500	\$ 28,131	\$ 28,700	-48%
001-509-522-20-20-08	Medicare	\$ 112,600	\$ 115,062	\$ 110,500	-2%
001-509-522-20-20-09	L&I	\$ 318,000	\$ 226,000	\$ 268,300	41%
001-509-522-20-20-10	VEBA	\$ 5,800	\$ 9,378	\$ 10,400	-38%
001-509-522-20-20-13	Deferred Comp.	\$ 325,000	\$ 271,511	\$ 120,000	20%
001-509-522-20-20-14	AD&D	\$ 700	\$ 700	\$ 700	0%
001-509-522-20-20-15	PFMLA Tax	\$ 11,500	\$ -	\$ -	#DIV/0!
001-509-522-20-31-01	Fair Supplies	\$ 600	\$ 600	\$ 600	0%
001-509-522-20-32-00	Fuel	\$ 132,000	\$ 132,000	\$ 120,000	0%
001-509-522-20-35-00	Small Tools & Equipment	\$ 36,050	\$ 45,067	\$ 75,000	-20%
001-509-522-20-41-02	Professoinal Services	\$ 55,000	\$ 48,000	\$ 72,000	15%
001-509-522-20-41-05	Systems Design & Medicare	\$ 186,000	\$ 186,000	\$ 188,400	0%
001-509-522-20-41-06	Biohazard Waste Removal	\$ 4,800	\$ 5,000	\$ 1,200	-4%
001-509-522-20-41-11	Sno Co MPD & EMS	\$ 48,400	\$ 56,000	\$ 56,000	-14%
001-509-522-20-41-12	Sno Co EMS	\$ -	\$ -	\$ -	#DIV/0!
001-509-522-20-41-13	GEMT & Medicare Data coll	\$ 65,000	\$ 65,000	\$ 60,000	0%
001-509-522-20-43-00	Travel	\$ -	\$ -	\$ 4,300	#DIV/0!
001-509-522-20-45-00	Rentals	\$ 20,000	\$ 20,000	\$ 10,800	0%
001-509-522-20-48-01	Repair & Maint - Equipment	\$ 364,000	\$ 359,500	\$ 228,400	1%
001-509-522-20-49-01	Dues	\$ 2,500	\$ 2,000	\$ 2,000	25%
001-509-522-20-49-02	Software Subscriptions & Lic	\$ 145,000	\$ 141,036	\$ 79,036	3%
001-509-522-20-49-03	Printing & Binding	\$ -	\$ -	\$ 3,730	#DIV/0!
001-509-522-20-49-04	Other Miscellaneous	\$ 2,000	\$ 2,500	\$ 7,460	-20%
001-509-522-30-31-01	Supplies - Medications	\$ 275,000	\$ 80,000	\$ 55,000	244%
001-509-522-30-31-02	Supplies - Medical Supplies	\$ -	\$ 252,000	\$ 255,000	-100%
001-509-522-45-49-02	Training Registration	\$ 14,000	\$ 11,000	\$ 13,533	27%
001-509-528-00-41-00	Dispatch - SNO911	\$ 900,250	\$ 872,180	\$ 902,533	3%
001-509-528-00-41-02	Dispatch - 800 MHz	\$ 16,812	\$ 16,812	\$ 11,520	0%
001-509-589-26-49-00	Transport Refunds	\$ 16,000	\$ 16,000	\$ 16,000	0%
001-509-594-20-64-00	Capital Outlay- Earmarks	\$ -	\$ 302,300	\$ 215,000	-100%
301-509-594-22-64-02	Capital Outlay - Apparatus /	\$ 385,130	\$ -	\$ 60,000	#DIV/0!
301-509-594-22-64-03	Capital Outlay - Ambulance	\$ -	\$ -	\$ 483,210	#DIV/0!

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303-509-522-20-35-01	EPCR Computers	\$ -	\$ -	\$ 21,809	#DIV/0!
303-509-522-20-35-02	MSO/MSA Computers	\$ -	\$ -	\$ -	#DIV/0!
303-509-522-20-35-03	AEDs	\$ 15,914	\$ -	\$ 13,995	#DIV/0!
303-509-522-20-35-04	Oxygen Lifts	\$ -	\$ -	\$ 10,900	#DIV/0!
303-509-522-20-35-05	Data Modems	\$ -	\$ -	\$ 14,400	#DIV/0!
303-509-522-20-35-06	TV Monitor	\$ -	\$ -	\$ 1,476	#DIV/0!
303-509-522-20-35-07	CPAP Machines	\$ -	\$ -	\$ 1,250	#DIV/0!
303-509-522-20-35-09	Dopplers	\$ -	\$ 5,250	\$ -	-100%
303-509-522-20-35-10	Ultrasound	\$ 3,000	\$ -	\$ -	#DIV/0!
303-509-591-20-70-00	MDT Computers	\$ 61,612	\$ 59,817	\$ 58,075	3%
303-509-594-20-64-00	Cap. Outlay Cardiac Monitor	\$ -	\$ 450,000	\$ -	-100%
303-509-594-20-64-02	Cap Outlay Gurneys	\$ -	\$ -	\$ -	#DIV/0!
303-509-594-20-64-03	Cap Outlay Stair Chair - Retr	\$ -	\$ -	\$ -	#DIV/0!
303-509-594-20-64-04	Cap. Outlay - Lucas CPR De	\$ -	\$ -	\$ -	#DIV/0!
303-509-594-20-64-05	Cap Outlay Parapak Ventilator	\$ -	\$ -	\$ -	#DIV/0!
303-509-594-20-64-06	CPR ALS Mannequin Adult &	\$ -	\$ -	\$ 10,000	#DIV/0!
303-509-594-20-64-07	Video Laryngoscopes	\$ -	\$ -	\$ 20,000	#DIV/0!
303-509-594-20-64-08	Cap. Outlay - Power Load	\$ -	\$ -	\$ 23,530	#DIV/0!
303-509-594-20-64-09	Knox Med Vault	\$ 17,500	\$ -	\$ -	#DIV/0!

2022 Draft Budget

ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
HEALTH & SAFETY - 510		\$ 391,304	\$ 273,819	\$ 369,949	43%
001-510-522-20-20-15	Member Assistance Program	\$ 8,000	\$ 8,000	\$ 8,541	0%
001-510-522-20-31-01	Operating Supplies	\$ 2,000	\$ 2,700	\$ 3,121	-26%
001-510-522-20-35-01	Small Tools & Equipment	\$ 3,605	\$ 3,500	\$ 3,422	3%
001-510-522-20-41-01	Screening & Testing	\$ 21,425	\$ 20,800	\$ 20,407	3%
001-510-522-20-41-06	Annual Physicals	\$ 118,000	\$ 118,000	\$ 233,794	0%
001-510-522-20-41-07	Hygenists, Safety Consultati	\$ 8,740	\$ 1,000	\$ 4,928	774%
001-510-522-20-41-08	Mental Health Services	\$ 2,400	\$ 5,000	\$ 5,000	-52%
001-510-522-20-43-00	Travel	\$ 76,625	\$ -	\$ -	#DIV/0!
001-510-522-20-48-00	Repair & Maintenance	\$ 3,000	\$ 3,000	\$ 10,403	0%
001-510-522-20-49-00	Fitness Trainers	\$ 1,188	\$ 944	\$ 8,760	26%
001-510-522-45-49-00	Training Registration	\$ 19,700	\$ 3,200	\$ 6,000	516%
001-510-522-20-49-01	Dues & Subscriptions	\$ 2,275	\$ 8,945	\$ -	-75%
001-510-522-20-49-04	Software Subscription & Lice	\$ 86,900	\$ 62,375	\$ 30,277	39%
303-510-522-20-35-00	Fitness Eqpt.	\$ 37,446	\$ 36,355	\$ 35,296	3%

2022 Draft Budget

ACCOUNT TITLE	Description	2022 budget	2021 budget	2020 budget	VAR
SHOP - 511		\$ 2,165,935	\$ 1,834,902	\$ 1,653,390	18%
500-511-522-60-10-01	Regular Wages	\$ 830,000	\$ 754,134	\$ 700,000	10%
500-511-522-60-10-02	Overtime	\$ 1,800	\$ 4,000	\$ 4,000	-55%
500-511-522-60-10-03	Leave Sell Back	\$ -	\$ -	\$ 2,150	#DIV/0!
500-511-522-30-20-05	Med/ Dental	\$ 209,000	\$ 203,946	\$ 181,000	2%
500-511-522-60-20-06	Retirement	\$ 85,200	\$ 104,288	\$ 90,400	-18%
500-511-522-60-20-07	Disability	\$ 8,200	\$ 8,775	\$ 7,700	-7%
500-511-522-60-20-08	Medicare	\$ 12,100	\$ 10,829	\$ 10,200	12%
500-511-522-60-20-09	L&I	\$ 24,840	\$ 21,700	\$ 21,700	14%
500-511-522-60-20-10	VEBA	\$ -	\$ -	\$ 1,500	#DIV/0!
500-511-522-60-20-11	Deferred Comp.	\$ 16,130	\$ 15,016	\$ 13,700	7%
500-511-522-60-20-14	AD&D	\$ 3,400	\$ -	\$ 2,700	#DIV/0!
500-511-522-60-20-15	PFMLA Tax	\$ 1,350	\$ -	\$ -	#DIV/0!
500-511-522-60-31-01	Uniforms & Protective eqpt.	\$ 2,800	\$ 2,100	\$ 2,100	33%
500-511-522-60-31-02	Vehicle Supplies	\$ 7,000	\$ 5,000	\$ 7,400	40%
500-511-522-60-31-03	Office Supplies	\$ 1,000	\$ 1,000	\$ 1,000	0%
500-511-522-60-31-04	Hydration Supplies	\$ 500	\$ 500	\$ 500	0%
500-511-522-60-31-05	Shop Supplies	\$ 10,000	\$ 10,000	\$ 8,000	0%
500-511-522-60-32-00	Fuel	\$ 4,800	\$ 4,800	\$ 4,800	0%
500-511-522-60-34-01	Parts- Other Agencies	\$ 510,000	\$ 500,000	\$ 440,000	2%
500-511-522-60-35-00	Small Tools & Eqpt	\$ 8,000	\$ 8,000	\$ 5,625	0%
500-511-522-60-35-01	Tool Allowance	\$ 5,000	\$ 4,000	\$ 4,550	25%
500-511-522-60-41-03	Professional Services - Hazr	\$ 2,000	\$ 2,000	\$ 2,000	0%
500-511-522-60-41-04	Laundry	\$ 5,200	\$ 5,200	\$ 4,950	0%
500-511-522-60-41-05	Vehicle Damage	\$ 1,000	\$ 1,000	\$ 1,000	0%
500-511-522-60-41-06	Drug & Alcohol Testing	\$ 500	\$ 500	\$ 500	0%
500-511-522-60-41-07	Computer Services	\$ 1,000	\$ 1,000	\$ 1,000	0%
500-511-522-60-41-08	Software Maint. Fees	\$ 9,500	\$ 4,500	\$ 9,000	111%
500-511-522-60-41-10	Professional Services -Misc.	\$ 800	\$ 800	\$ 800	0%
500-511-522-60-41-11	Professional Services - Occu	\$ 1,000	\$ 1,000	\$ 1,000	0%
500-511-522-60-42-00	Communications	\$ 5,000	\$ 5,000	\$ 5,000	0%
500-511-522-60-43-00	Travel	\$ 2,365	\$ 2,365	\$ 2,365	0%
500-511-522-60-44-00	Advertising	\$ 500	\$ 500	\$ 500	0%
500-511-522-60-45-00	Rental - Copier Expense	\$ 500	\$ 500	\$ 500	0%
500-511-522-60-48-01	Repair & Maintenance- Tools	\$ 2,000	\$ 2,000	\$ 2,000	0%
500-511-522-60-49-01	Dues	\$ 150	\$ 150	\$ 150	0%
500-511-522-60-49-04	Other Misc.	\$ 300	\$ 300	\$ 600	0%
500-511-522-45-49-01	Training	\$ 3,000	\$ 3,000	\$ 3,000	0%
500-511-597-00-00-00	Transfers to Shop Funds	\$ 250,000	\$ 50,000	\$ 50,000	400%
500-511-597-00-00-01	Transfers to General Fund-	\$ 97,000	\$ 97,000	\$ 30,000	0%
501-511-522-10-20-15	Leave Accrual buy-Out	\$ 43,000	\$ -	\$ 30,000	#DIV/0!

2022 Draft Budget

ACCOUNT	Description	2022 budget	2021 budget	2020 budget	VAR
NON-DEPARTMENTAL - 512		\$ 13,825,448	\$ 8,578,079	\$ 8,702,967	61%
001-512-522-10-41-00	Labor Attorney	\$ 77,000	\$ 77,000	\$ 77,000	0%
001-512-522-10-41-02	Bank Fees	\$ 3,600	\$ 2,580	\$ 2,045	40%
001-512-522-10-41-03	Legal Services	\$ 77,000	\$ 70,000	\$ 130,000	10%
001-512-522-10-41-12	State Auditor	\$ 28,600	\$ 28,600	\$ 42,500	0%
001-512-522-10-49-06	Rebranding	\$ -	\$ 612,030	\$ 861,000	-100%
001-512-522-20-20-14	Unemployment Comp.	\$ 15,000	\$ 15,000	\$ 15,000	0%
001-512-522-41-46-00	Insurance	\$ 334,973	\$ 334,973	\$ 305,785	0%
001-512-589-10-41-04	Refund Int. - Gen Fund	\$ 10	\$ 10	\$ 120	0%
001-512-591-10-70-00	Rental - Copier Lease	\$ 25,000	\$ 23,000	\$ 24,700	9%
001-512-597-00-00-01	Transfer to Apparatus Fund	\$ 2,034,400	\$ 2,034,400	\$ 299,999	0%
001-512-597-00-00-02	Transfer to Retirement Rese	\$ 1,975,500	\$ 1,007,000	\$ 1,575,000	96%
001-512-597-00-00-03	Transfer to Emergency Rese	\$ 555,000	\$ 522,000	\$ 885,000	6%
001-512-597-00-00-04	Transfer to Equipment Fund	\$ 1,109,660	\$ 1,109,660	\$ 725,000	0%
001-512-597-00-00-05	Transfer to Construction Fur	\$ 6,350,000	\$ 1,750,000	\$ 3,000,000	263%
002-512-517-20-20-01	Retirement Reserve- Back V	\$ -	\$ 73,370	\$ 79,462.84	-100%
002-512-517-20-20-05	Retirement Health Benefits	\$ 383,500	\$ 258,898	\$ 177,000	48%
002-512-517-20-20-06	Retirement Reserve -Retiren	\$ -	\$ 3,827		
002-512-517-20-20-08	Retirement Reserve Benefits	\$ -	\$ 1,067	\$ 46.53	-100%
002-512-517-20-20-13	Retirement reserve- Def. Co	\$ -	\$ 7,500	\$ 11,342.25	-100%
002-512-522-10-20-15	Leave Accrual Buy-Out	\$ 836,200	\$ 524,659	\$ 400,000	59%
004-512-597-00-00-00	PFMLA Transfers Out	\$ -	\$ 102,500	\$ 30,000	-100%
200-512-589-10-41-01	Refund Interest - Bond Fund	\$ 5	\$ 5	\$ 5	0%
303-512-522-20-35-00	Equipment -Contingency	\$ -	\$ -	\$ 41,961	#DIV/0!
611-512-589-00-00-00	Excise Tax	\$ 20,000	\$ 20,000	\$ 20,000	0%

2022 Draft Budget

	Description	2022 budget	2021 budget	2020 budget	VAR
TECHNICAL SERVICES - 513		\$ 2,584,715	\$ 2,542,365	\$ 1,685,735	2%
001-513-522-10-35-00	IT - Small Tools & Equipmen	\$ 59,500	\$ 59,500	\$ 100,000	0%
001-513-522-10-41-04	IT Services	\$ 400,000	\$ 353,800	\$ 374,189	13%
001-513-522-20-31-02	Radio supplies	\$ 20,000	\$ 20,000	\$ 1,000	0%
001-513-522-10-42-00	Telephones	\$ 95,000	\$ 276,000	\$ 172,388	-66%
001-513-522-10-49-04	Miscllaneous	\$ 358,720	\$ -	\$ -	#DIV/0!
001-513-522-50-42-01	Telephone Network - Interne	\$ 140,000	\$ 81,540	\$ 72,000	72%
001-513-522-50-43-00	Travel	\$ 1,600	\$ 1,600	\$ -	0%
001-513-522-20-48-01	Repair & Maint - Apparatus	\$ 1,500,000	\$ 1,165,583	\$ 610,000	29%
001-513-522-20-48-03	Repair & Maint.- Radios & M	\$ 7,820	\$ 7,820	\$ 6,850	0%
001-513-522-45-49-00	Training Registration	\$ 2,000	\$ 2,000	\$ -	0%
001-513-522-45-49-02	Dues & Subscriptions	\$ 75	\$ 75	\$ -	0%
001-513-522-45-49-00	Software Licensing	\$ -	\$ 148,721	\$ 349,308	-100%
303-513-522-45-49-00	Software Licensing	\$ -	\$ 425,726	\$ -	-100%

2022 Draft Budget

	Description	2022 budget	2021 budget	2020 budget	VAR
SPECIAL OPERATIONS - 514		\$ 76,995	\$ 75,500	\$ 146,072	2%
001-514-522-20-31-04	Hazmat Supplies	\$ 4,950	\$ 5,000	\$ 6,285	-1%
001-514-522-20-31-08	Disaster Preparedness Supp	\$ 4,000	\$ 4,000	\$ 4,000	0%
001-514-522-20-31-09	Rescue Swimmer Supplies	\$ 10,000	\$ 10,000	\$ 26,546	0%
001-514-522-20-31-11	Rescue Tech PPE	\$ 6,570	\$ 7,500	\$ 16,752	-12%
001-514-522-20-35-01	Wildland Gear	\$ 25,000	\$ 25,000	\$ 42,840	0%
001-514-522-20-35-02	Hazmat Team Eqpt.	\$ 5,880	\$ 1,500	\$ 1,742	292%
001-514-522-20-35-03	Rescue Swimmer Eqpt.	\$ 10,000	\$ 10,000	\$ 24,782	0%
001-514-522-20-35-04	Tech Rescue Eqpt.	\$ 5,000	\$ 5,000	\$ 1,400	0%
001-514-522-20-45-00	Santicans	\$ 1,095	\$ 500	\$ 550	119%
001-514-522-20-43-01	Wildland Travel	\$ 2,000	\$ 2,000	\$ -	0%
001-514-522-20-48-13	Repair & Maint. - Water Res	\$ 2,500	\$ 5,000	\$ 21,175	-50%

2022 Draft Budget

	Description	2022 budget	2021 budget	2020 budget	VAR
STRATEGIC PLANNING & PUBLIC AFFAIRS - 515		\$ 969,655	\$ 890,575	\$ 215,535	9%
001-515-522-30-10-01	Regular wages	\$ 506,300	\$ 464,010	\$ -	9%
001-515-522-30-10-02	Overtime	\$ 26,415	\$ 25,379	\$ -	4%
001-515-522-30-10-03	Leave Sell Back	\$ 65,000	\$ 76,300	\$ -	-15%
001-515-522-30-10-05	Med/ Dental	\$ 112,000	\$ 81,500	\$ -	37%
001-515-522-30-10-06	Retirement	\$ 49,200	\$ 53,034	\$ -	-7%
001-515-522-30-10-07	Disability	\$ 1,000	\$ 2,250	\$ -	-56%
001-515-522-30-10-08	Medicare	\$ 8,700	\$ 8,197	\$ -	6%
001-515-522-30-10-09	L&I	\$ 5,400	\$ 11,485	\$ -	-53%
001-515-522-30-10-10	VEBA	\$ 6,000	\$ 15,140	\$ -	-60%
001-515-522-30-20-13	Deferred Comp.	\$ 6,400	\$ 5,510	\$ -	16%
001-515-522-30-20-14	AD&D	\$ 1,800	\$ 1,800	\$ -	0%
001-515-522-30-20-15	PFMLA Tax	\$ 810	\$ -	\$ -	#DIV/0!
001-515-522-30-31-01	PIO/PEO Supplies	\$ 30,000	\$ 63,890	\$ 48,406	-53%
001-515-522-30-31-02	First Aid Supplies	\$ 13,500	\$ -	\$ 24,549	#DIV/0!
001-515-522-30-35-00	Small Tools & Eqpt. - PIO	\$ 3,000	\$ 3,000	\$ -	0%
001-515-522-30-41-00	Professional Services	\$ 35,000	\$ -	\$ 62,800	#DIV/0!
001-515-522-30-42-01	Communications	\$ 50,500	\$ 39,500	\$ 5,280	28%
001-515-522-30-43-00	Travel- PIO	\$ 3,300	\$ 2,000	\$ -	65%
001-515-522-30-48-00	Repair & Maintenance- PIO	\$ 1,780	\$ 1,780	\$ -	0%
001-515-522-30-49-01	Printing & binding	\$ 36,300	\$ 32,300	\$ 74,500	12%
001-515-522-30-49-04	Software Licensing -PIO	\$ 4,050	\$ 1,400	\$ -	189%
001-515-522-30-49-06	Other Misc.	\$ 1,000	\$ 1,000	\$ -	0%
001-515-522-45-49-02	Training Registration - PIO	\$ 2,200	\$ 1,100	\$ -	100%

SNOHOMISH REGIONAL FIRE AND RESCUE

RESOLUTION #2021-09

A RESOLUTION ESTABLISHING THE 2022 REGULAR TAX LEVY

WHEREAS, Board of Fire Commissioners of Snohomish Regional Fire and Rescue has met and considered its budget for the calendar year 2022; and

WHEREAS, the district's actual levy from the previous year was \$36,746,301; and

WHEREAS, the population of this district is more than 10,000; and

WHEREAS, the majority of voters in Snohomish Regional Fire and Rescue authorized in Proposition #1 in the general election of 2021, a levy amount of \$1.50 per \$1,000 of assessed valuation.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

1. By the Board of Fire Commissioners of Snohomish Regional Fire and Rescue that an increase in the regular property tax levy is hereby authorized for the levy to be collected in 2022.
2. The dollar amount of the increase over the actual levy from the previous year shall be \$11,387,000, which is a percentage of increase of 31% from the previous year. This is exclusive of additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, solar, biomass, and geothermal facilities, and any increase in the value of state assessed property, any annexations that have occurred and refunds made.

ADOPTED AT A MEETING OF THE BOARD OF FIRE COMMISSIONERS, SNOHOMISH REGIONAL FIRE AND RESCUE THIS 23rd DAY OF November, 2021.

Rick Edwards, Commissioner

Troy Elmore, Commissioner

Randy Fay, Commissioner

Paul Gagnon, Commissioner

Jeff Schaub, Commissioner

William Snyder, Commissioner

Jim Steinruck, Commissioner

Roy Waugh, Commissioner

Randall Woolery, Commissioner

ATTEST:

District Secretary

SNOHOMISH REGIONAL FIRE AND RESCUE

RESOLUTION #2021-10

A RESOLUTION ESTABLISHING THE 2022 EMS TAX LEVY

WHEREAS, Board of Fire Commissioners of Snohomish Regional Fire and Rescue has met and considered its budget for the calendar year 2022; and

WHEREAS, the district’s actual levy from the previous year was \$11,022,103; and

WHEREAS, the population of this district is more than 10,000; and

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

1. By the Board of Fire Commissioners of Snohomish Regional Fire and Rescue that an increase in the EMS property tax levy is hereby authorized for the levy to be collected in 2022.
2. The dollar amount of the increase over the actual levy from the previous year shall be \$110,221.03, which is a percentage of increase of 1% from the previous year. This is exclusive of additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, solar, biomass, and geothermal facilities, and any increase in the value of state assessed property, any annexations that have occurred and refunds made.

ADOPTED AT A MEETING OF THE BOARD OF FIRE COMMISSIONERS, SNOHOMISH REGIONAL FIRE AND RESCUE THIS 23rd DAY OF November, 2021.

Rick Edwards, Commissioner

Troy Elmore, Commissioner

Randy Fay, Commissioner

Paul Gagnon, Commissioner

Jeff Schaub, Commissioner

William Snyder, Commissioner

Jim Steinruck, Commissioner

Roy Waugh, Commissioner

Randall Woolery, Commissioner

ATTEST:

District Secretary

SNOHOMISH REGIONAL FIRE AND RESCUE

RESOLUTION #2021-11

A RESOLUTION APPROVING THE 2022 BUDGET

WHEREAS, The Board of Fire Commissioners have met; and have considered the financial requirements for the fire district for the year 2022, and;

WHEREAS, The Board of Fire Commissioners have reviewed the budget proposals submitted by staff and have made changes where appropriate;

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

- 1. The 2022 budget is hereby approved as submitted and attached hereto.

ADOPTED AT A MEETING OF THE BOARD OF FIRE COMMISSIONERS, SNOHOMISH REGIONAL FIRE AND RESCUE THIS 23rd DAY OF November, 2021.

Rick Edwards, Commissioner

Troy Elmore, Commissioner

Randy Fay, Commissioner

Paul Gagnon, Commissioner

Jeff Schaub, Commissioner

William Snyder, Commissioner

Jim Steinruck, Commissioner

Roy Waugh, Commissioner

Randall Woolery, Commissioner

ATTEST:

District Secretary

Consultant Report

2021

Community Risk Assessment and Standards of Coverage

A graphic illustration of a snow-capped mountain range with several evergreen trees in the foreground, positioned above a dark horizontal bar.

SNOHOMISH REGIONAL FIRE & RESCUE

Snohomish Regional Fire & Rescue
Monroe, Washington

FITCH
—
& ASSOCIATES

2901 Williamsburg Terrace #G

Platte City, Missouri, 64079

Phone: 816-431-2600

www.fitchassoc.com



Request for Action by the Board (R.A.B)

The purpose of the RAB is to provide a standardized format for presenting initiatives requiring action by the Board of Fire Commissioners. The RAB serves as a guide and checklist intended to provide the detailed, relevant, information needed to help the Board take action on projects, programs, and other initiatives.

Initiative Name:	2021 SRFR Engine Purchase			
Executive member responsible for guiding the initiative:	AC Guptill			
Type of Action:	<input checked="" type="checkbox"/> Simple Motion	<input type="checkbox"/> Resolution		
Initiative Description:	<p>SRFR received two bids for the expected purchase of four new engines. The bid proposals were from Spartan Emergency Response and Pierce Manufacturing.</p> <p>The Engine Committee has met twice since the bids were received and sent correspondences to both vendors seeking clarifications on exception made to the specification we sent out. Those clarifications have been received and reviewed by the committee.</p> <p>Here is a breakdown of the proposal comparison;</p> <ul style="list-style-type: none"> • Pierce Manufacturing's bid for 4 units is: \$3,302,345.00 • Spartan Inc.'s bid for 4 units is: \$2,979,596.00 • The base bid difference is \$322,749 for a 4 unit purchase. • Estimated delivery timeline for the Pierce units is 595 days. • Estimated delivery timeline for the Spartan units is 365 days. • All initial bid exceptions, clarifications and alternative proposals have been evaluated. • One remaining clarification on unit dimensions is currently being evaluated by the committee on the Spartan proposal. <p>This project is budgeted for in the apparatus replacement fund and will drastically improve the effectiveness and reliability of our Engines.</p> <p>The Committee is meeting one last time on Monday, November 8th to identify any last minute concerns. It is anticipated that the final Committee recommendation will come from that meeting. This will also go before the Shop Committee for review on Monday, November 8th for review.</p> <p>Once the bid is awarded by the BOC, staff will begin the process of finalizing a purchase contract with the successful bidder and the HGAC Cooperative. Staff will work with legal counsel to complete that process.</p>			
Initiative Description:	<ul style="list-style-type: none"> • Brief Description • Goal of Initiative • Initiative Results (deliverables) • Connection to Strategic Plan • Supporting Documentation (attach) <ul style="list-style-type: none"> ○ Scope of work ○ Contract(s) ○ Project proposal(s) ○ Presentation(s) • Reason RAB must be approved outside of the annual budget process 			
Financial Impact:	Expense:	<input checked="" type="checkbox"/> Increase	<input type="checkbox"/> Decrease	<input type="checkbox"/> N/A
	Revenue:	<input type="checkbox"/> Increase	<input type="checkbox"/> Decrease	<input type="checkbox"/> N/A

	<p>Total amount of initiative (attach amount breakdown if applicable): \$3,271,126.00 for four (4) Engines. Price includes WSST Initial amount: \$ Depending on pre-payment options selected Long-term annual amounts(s): \$ \$3,271,126.00</p> <p>Currently Budgeted: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Amount: \$ Apparatus replacement fund Budget Amendment Needed: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Amount: \$ <ul style="list-style-type: none"> If yes: Fund(s)/line item(s) to be amended: </p>
Risk Assessment:	<p>Risk if approved: Significant capital outlay</p> <p>Risk if not approved: Loss of effectiveness of suppression fleet. Engines are due for replacement and reliability issues are a concern.</p>
Legal Review:	<p><input type="checkbox"/> Initiative conforms with District policy/procedure number (attach): <input checked="" type="checkbox"/> Initiatives that require legal review (contracts, other initiatives):</p> <ul style="list-style-type: none"> Contracts Has been reviewed and approved by legal Includes all costs Includes term Includes 'do not exceed' language <p><input type="checkbox"/> N/A Purchase agreement will be reviewed by legal prior to execution.</p>
Presented to, and Approved by, Senior Staff	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Commissioner Sub-Committee Approval	<p>Initiative presented to commissioner sub-committee: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Approved by commissioner sub-committee: <input type="checkbox"/> Yes <input type="checkbox"/> No N/A: <input type="checkbox"/></p>
For Fire Chief Approval:	<p><input checked="" type="checkbox"/> RAB document complete</p> <p><input checked="" type="checkbox"/> Supporting documentation attached</p> <p><input checked="" type="checkbox"/> Information sent to Fire Chief, Senior Staff, and Board Secretary (Mindy Leber)</p> <p style="text-align: center;"><i>Fire Chief will approve and distribute by email to the Board of Commissioners – champion/senior staff will be cc'd on the email distribution</i></p> <p style="text-align: center;"><i>Fire Chief will coordinate with Senior Staff for RAB introduction</i></p>

Champion: Confirmed email sent to Board by Fire Chief		<input type="checkbox"/> Yes <input type="checkbox"/> No
Board of Fire Commissioners	<p>RAB initiatives go through the following process:</p> <ol style="list-style-type: none"> 1. Senior Staff approval to move forward to a committee/board 2. Initiatives are introduced to the appropriate committee for review 3. Initiatives are introduced at an initial commissioner meeting as a Discussion Item <ul style="list-style-type: none"> ○ The Executive Staff member assigned to develop the initiative (the RAB Champion) presents initiative to the Board (maximum time for presentation is ten minutes) 4. At a second commissioner meeting, initiatives may be assigned as an action item for approval 	
Execution:	It is the responsibility of the RAB Executive to execute implementation, processing, and tracking.	

Snohomish Regional Fire & Rescue

*****MANDATORY*****

BID PROPOSAL FORM
Snohomish Regional Fire & Rescue
163 Village Court
Monroe, WA 98272

Manufacturer's Name & Address <u>Pierce Manufacturing Inc.</u> <u>2600 American Drive</u> <u>Appleton, WI 54912-2017</u>	Bidder's Name & Address <u>Hughes Fire Equipment, Inc.</u> <u>910 Shelley Street</u> <u>Springfield, OR 97477</u>
Person to contact <u>Marc Faluotico</u>	Person to contact <u>John Keffer</u>

After reviewing the attached specifications and information, we the above listed supplier, hereby submit the following bid proposal to Snohomish Regional Fire & Rescue for the furnishing of four (4) or more new Pumping units and equipment as specified in the attached specifications.

Complete Apparatus cost less tax, <u>one unit.</u>	\$ <u>869,291.00</u>
Washington State Sales tax, <u>one unit.</u>	\$ <u>82,582.64</u>

Complete Apparatus cost less tax, <u>four units, each</u>	\$ <u>825,586.25</u>
Washington State Sales tax, <u>four units, each.</u>	\$ <u>78,430.70</u>

Delivery time will be 595 days from time of agreement. (Calendar days)

Inspection trips included as specified: **Comply Yes () No (X)**

Drive out (delivery) allowance included per unit: **Comply Yes (X) No ()**
 Cost: \$ 5,500.00

Are there any exceptions to the specifications: **Comply Yes (X) No ()**

Proof of insurance included: **Comply Yes (X) No ()**

Washington Dealer License included: **Comply Yes (X) No ()**

Bid FOB to The District: **Comply Yes (X) No ()**

Proposal includes Veh. registration & licensing: **Comply Yes () No (X)**

100% Performance Bond available: **Comply Yes (X) No ()**

Added cost to proposal: \$ 2,130.00

Service center distance from Monroe, Washington: 63 Miles

Manufacturer distance from Monroe, Washington: 1,952 Miles

Snohomish Regional Fire & Rescue

*****MANDATORY*****

BID PROPOSAL FORM
Snohomish Regional Fire & Rescue
163 Village Court
Monroe, WA 98272

Manufacturer's Name & Address	Bidder's Name & Address
<u>Spartan Emergency Response</u>	<u>True North Emergency Equipment</u>
<u>907 7th Avenue</u>	<u>3707B 124th Street NE, Ste 5B</u>
<u>Brandon, SD</u>	<u>Marysville, WA 98271</u>
Person to contact	Person to contact
<u>Darwin Kampa-605-351-9255-cell</u>	<u>Steve Jahn-425-508-9389-cell</u>

After reviewing the attached specifications and information, we the above listed supplier, hereby submit the following bid proposal to Snohomish Regional Fire & Rescue for the furnishing of four (4) or more new Pumping units and equipment as specified in the attached specifications.

Complete Apparatus cost less tax, <u>one unit</u> .	<u>\$ 784,729.00</u>
Washington State Sales tax, <u>one unit</u> .	<u>\$ 72,979.80</u>

Complete Apparatus cost less tax, <u>four units, each</u> .	<u>\$ 748,199.00</u>
Washington State Sales tax, <u>four units, each</u> .	<u>\$ 69,582.51</u>

Delivery time will be 365 days from time of agreement. (Calendar days)

Inspection trips included as specified: Comply Yes No ()

Drive out (delivery) allowance included per unit: Comply Yes No ()
 Cost: \$ 5000.00 Each

Are there any exceptions to the specifications: Comply Yes No ()

Proof of insurance included: Comply Yes No ()

Washington Dealer License included: Comply Yes No ()

Bid FOB to The District: Comply Yes No ()

Proposal includes Veh. registration & licensing: Comply Yes No ()

100% Performance Bond available: Comply Yes No ()

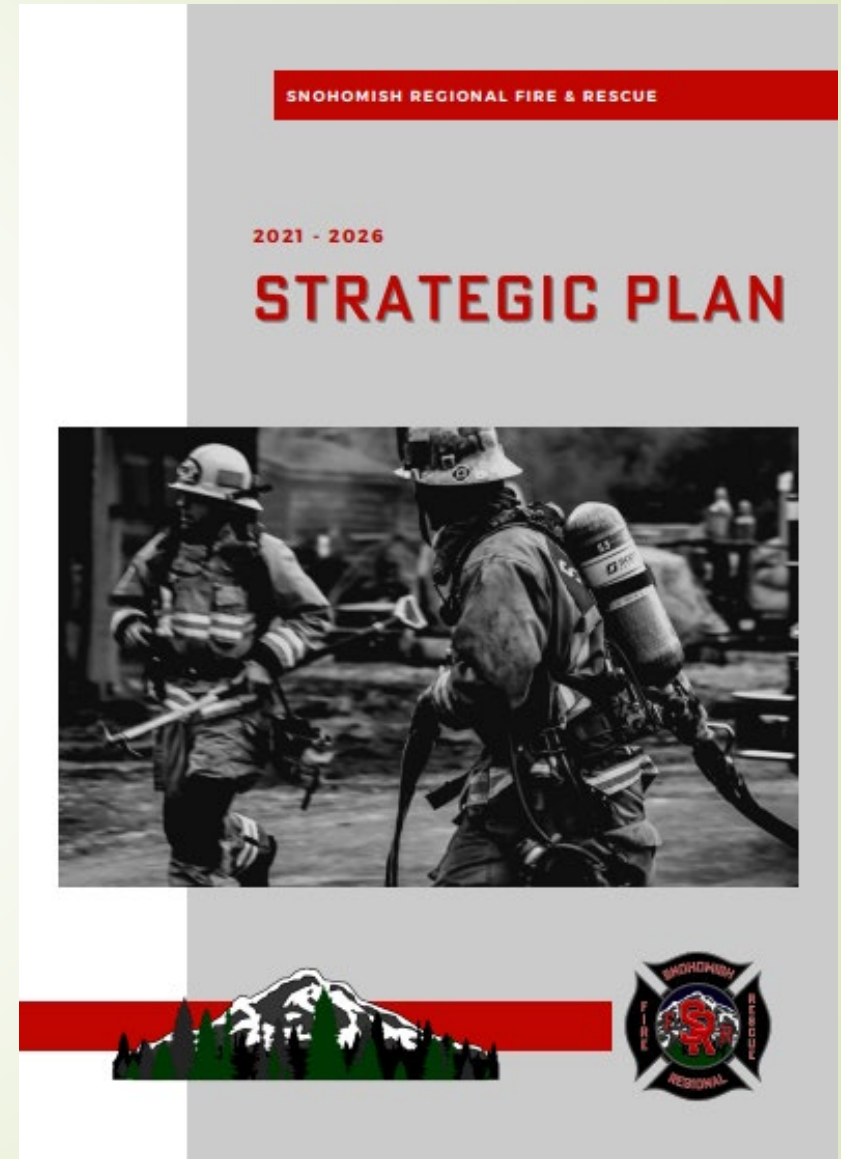
Added cost to proposal: \$ 3300.00 each -INCLUDED

Service center distance from Monroe, Washington: 25 Miles

Manufacturer distance from Monroe, Washington: 1500 Miles

NEW BUSINESS - DISCUSSION

2021-2026 STRATEGIC PLAN

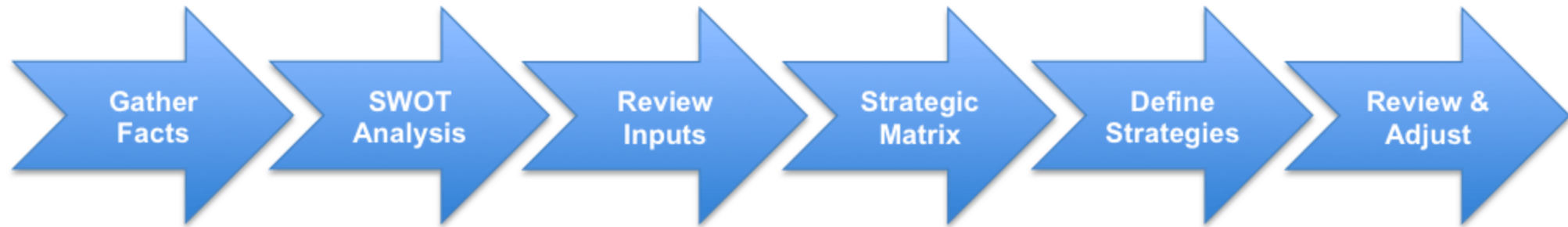


PURPOSE OF A STRATEGIC PLAN

- ▶ A strategic plan is a roadmap for **change** and **future success** that is based on **feedback** and input from various stakeholders identified by the District.
- ▶ CPSE specifics that creditable strategic plans be:
 - ▶ Community-driven
 - ▶ Grass-roots approach
 - ▶ Incorporate a variety of internal and external stakeholders
- ▶ Strategic plans should critically examine paradigms, values, philosophies, beliefs and desires, and challenge individuals to work in the best interest of the team.



Strategic Plan Process



Gather Inputs

- From all Stakeholders
- Customer analysis
- Competitor analysis
- Industry analysis
- Environmental
- Company performance
- Company strategies

SWOT Analysis

- External Analysis
 - Opportunities
 - Threats
- Internal Analysis
 - Strengths
 - Weaknesses
- Strategic Questions
- Strategic Issues

Review Inputs

- All Stakeholders
- Review Inputs
- Review SWOT Analysis
- Define 3-4 key statements

Strategic Matrix

- All Stakeholders
- Define Strategies to address SWOT combinations:
 - Opportunities vs Strengths
 - Opportunities vs Weaknesses
 - Threats vs Strengths
 - Threats vs Weaknesses

Define Strategies

- Objectives
- Key Strategies
- Short and Long Term Goals
- Operational Plans

Final Reviews

- All Stakeholders
- Review Strategies
- Review Goals
- Review Plans
- Adjust as necessary

STRATEGIC PLAN ELEMENTS

- Letter from the Fire Chief
- Mission, Vision, Values
- Executive Summary and District Background
- 2022 Organizational Chart
- Plan Development Synopsis
- Program Goals and Objectives
 - Emergency Response
 - Fire and Life Safety
 - People and Culture
 - Business Practices
 - Facilities and Equipment
- Strategic Planning Team and Community Advisory Group



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01



MISSION AND VISION STATEMENTS

MISSION

- ▶ What is our purpose?
 - ▶ Save lives, protect property, safeguard the environment, and take care of people.

VISION

- ▶ What do we want to become?
 - ▶ We will be a proactive regional emergency services leader by partnering to provide safe communities for people to live, work and explore.





CORE VALUES

► RESPECT

- We are made stronger by the diverse backgrounds and experiences of our team members through their ideas, beliefs, and perspectives.
- We believe in treating all people, property, and the environment with dignity, compassion, and respect .
- We continually strive to earn the respect of our community and our co-workers through open communication and transparency.
- We choose to promote a collaborative and positive culture that respects and values the qualities and traits of all people.

► ACCOUNTABILITY

- We exercise sound financial judgement and plan for fiscal sustainability.
- We seek feedback to learn and improve from experiences, always focusing on continuous improvement.
- We are responsible for our own attitudes and actions.
- We are open, transparent , and responsible to the public we serve.



CORE VALUES

► INTEGRITY

- We honor public trust.
- We adhere to strong moral and ethical principles.
- We do what is right for the right reasons.
- We serve with sincerity and goodness.

► TEAMWORK

- We are an engaged group of people with complementary skills who are committed through collaboration.
- We work with internal and external stakeholders driving toward a common purpose.
- We hold each other mutually accountable.

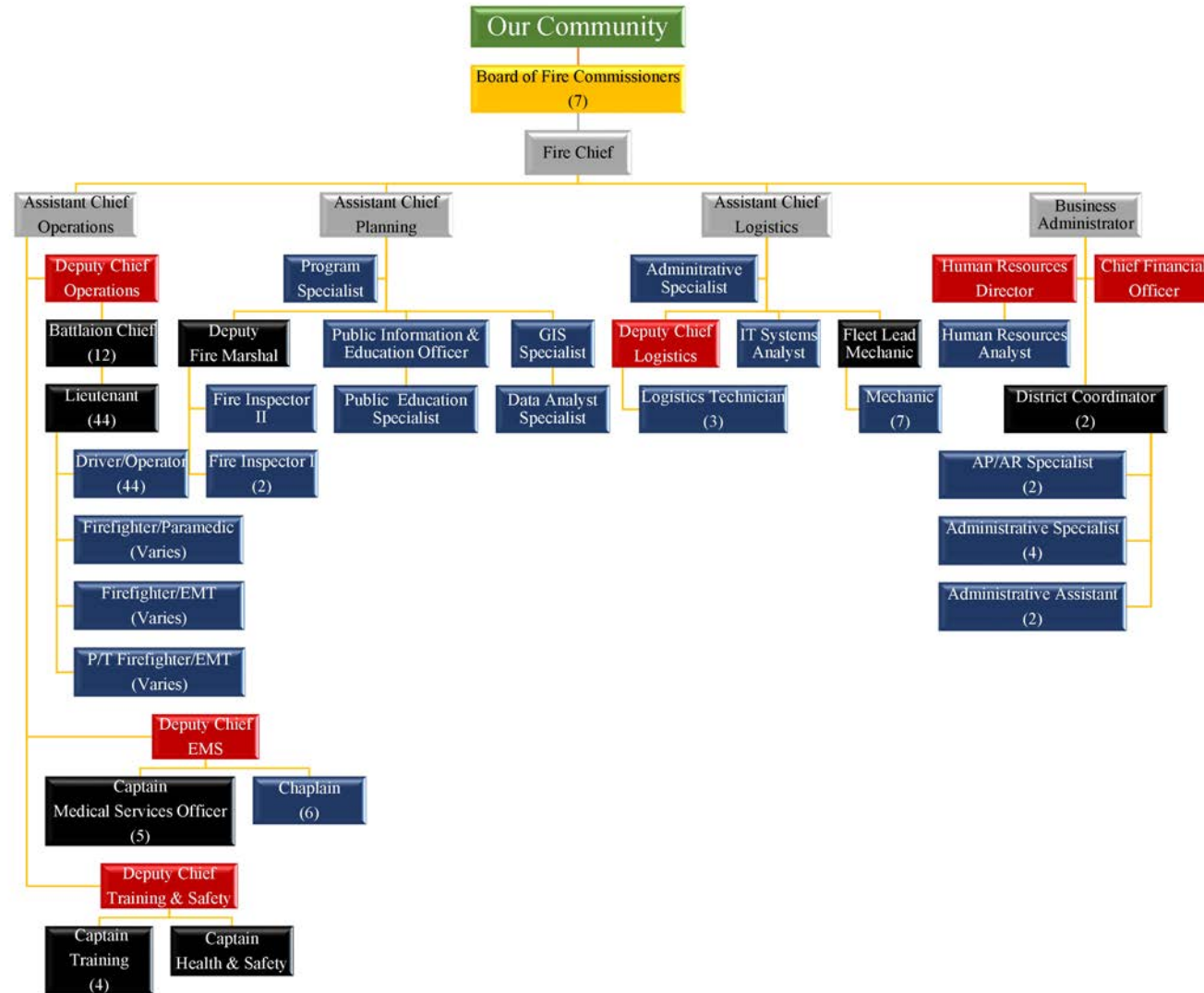
CORE VALUES

▶ SERVICE

- ▶ We are here for our community.
- ▶ We are here to support each other .
- ▶ Each member strives to provide exceptional service through our actions.
- ▶ Service is a commitment to mastery of skills, professionalism and compassion.



2022 SRFr ORGANIZATIONAL CHART





GOALS, OBJECTIVES, AND CRITICAL TASKS


- ▶ **GOAL:** Designates the general end towards which an effort is directed.
 - ▶ In the context of a fire protection effort, goals must be directed towards the resolution of life and property safety based on the stated mission of the organization and future oriented.
- ▶ **OBJECTIVE:** The specific end towards which effort is being directed.
 - ▶ In the context of fire protection, objectives are considered independent of the means in which they are achieved. Objectives must be achievable within a certain planning period and be able to be measured in some quantizable way.
- ▶ **CRITICAL TASK:** Individual actions, processes, or parts of an objective that must be completed to fulfill the objective.



STRATEGIC PLAN GOALS




EMERGENCY RESPONSE

-  GOAL 1: Provide the highest level of emergency response to the community we serve.





FIRE AND LIFE SAFETY

-  GOAL 2: Engage and serve the community by providing proactive, strategic, and adaptive fire and life safety programs that prevent and mitigate risk.



PEOPLE AND CULTURE

-  GOAL 3: Exemplify our mission of taking care of people physically, mentally, and emotionally while creating a robust and diverse culture.
-  GOAL 4: Embody and convey our District's new core values focusing on accountability, integrity, and respect.

STRATEGIC PLAN GOALS

▶ BUSINESS PRACTICES

- ▶ GOAL 5: Operate sustainably and responsibly while maintaining transparency by strengthening established business practices.

▶ FACILITIES AND EQUIPMENT

- ▶ GOAL 6: Provide and maintain contemporary facilities and equipment for our workforce to help enable our mission of saving lives, protecting property, safeguarding the environment, and taking care of people.



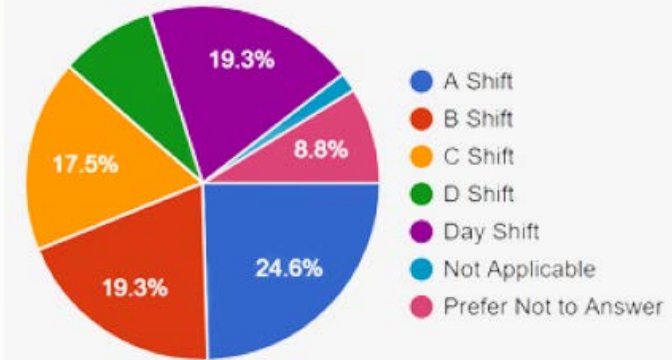
STRATEGIC PLAN IMPLEMENTATION TRACKING SHEET

Snohomish Regional Fire & Rescue 2021-2026 Strategic Plan Implementation Tracker				
Program Area: Emergency Response				
Action Item	Description	Staff Assigned	Status	Comments:
Goal 1:	Provide the highest level of emergency response to the communities we serve.			
Objective 1.1:	Evaluate and address the impacts of growth within Snohomish Regional Fire and Rescue to better manage the current and future needs of the agency.			
Critical Task 1.1.1				
Critical Task 1.1.2				
Objective 1.2:	Provide realistic and relevant training to ensure our firefighters are prepared to meet the needs of our communities.			
Critical Task 1.2.1				
Critical Task 1.2.2				
Critical Task 1.2.3				
Objective 1.3:	Analyze emergency response performance compared to agency benchmarks and industry best practices.			
Critical Task 1.3.1				
Critical Task 1.3.2				
Critical Task 1.3.3				
Critical Task 1.3.4				
Objective 1.4:	Evaluate equipment and technology that will improve response capabilities.			
Critical Task 1.4.1				
Critical Task 1.4.2				
Critical Task 1.4.3				
Critical Task 1.4.4				

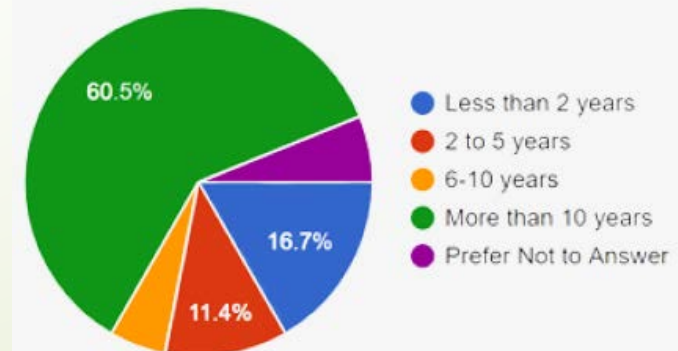
STRATEGIC PLANNING TEAM ENGAGEMENT RESULTS

RANK, POSITION, OR DIVISION	# RESPONSES	% GROUP	% TOTAL
FIREFIGHTER	33	48%	12%
PARAMEDIC	9	35%	3%
DRIVER / OPERATOR	14	44%	5%
LIEUTENANT / CAPTAIN / BATTALION CHIEF	28	46%	10%
DEPUTY CHIEF / ASSISTANT CHIEF / FIRE CHIEF	9	100%	3%
FIRE & LIFE SAFETY	6	86%	2%
LOGISTICS	4	100%	1%
TECHNICAL SERVICES	1	11%	0%
BUSINESS ADMINISTRATION	6	43%	2%
FIRE COMMISSIONER	1	11%	0%
PREFER NOT TO ANSWER	4		1%
TOTAL	115		41%

REPRESENTATION BY SHIFT



REPRESENTATION BY TENURE



SRFR STRATEGIC PLANNING TEAM

RANDY FAY
FIRE COMMISSIONER

JEFF SCHAUB
FIRE COMMISSIONER

JIM STEINRUCK
FIRE COMMISSIONER

RANDY WOOLERY
FIRE COMMISSIONER

KEVIN O'BRIEN
FIRE CHIEF

MICHAEL MCCONNELL
IAFF UNION

SUMMER YOUNG
TEAMSTERS UNION

LEAH SCHOOF
BUSINESS ADMINISTRATOR

SCOTT DORSEY
DEPUTY CHIEF

RYAN LUNDQUIST
DEPUTY CHIEF

MIKE MESSER
DEPUTY CHIEF
ACCREDITATION MANAGER

RON RASMUSSEN
DEPUTY CHIEF

PAMELLA HOLTGEERTS
HUMAN RESOURCES
DIRECTOR

JOE BASTA
BATTALION CHIEF

BRIAN HYATT
BATTALION CHIEF

TROY SMITH
CAPTAIN

JAMAL BECKHAM
LIEUTENANT

STEVE KUHLMAN
LIEUTENANT

DAVID PETERSEN
DRIVER/OPERATOR

JARROD SPENCE
DRIVER/OPERATOR

CHRISTIAN WIGINGTON
PARAMEDIC

RAY SAYAH
FIREFIGHTER

LEROY SCHWARTZ III
FIREFIGHTER

HEATHER CHADWICK
PUBLIC INFORMATION
OFFICER

MINDY LEBER
ADMINISTRATIVE
SPECIALIST

MIKE FRYMIRE
LOGISTICS TECHNICIAN

HEATHER NIEMI
CONSULTANT
AGATHA CONSULTING



COMMUNITY ADVISORY TEAM

AMY BETH COOK
LAKE STEVENS
SCHOOL DISTRICT

DAN LORENTZEN
SNOHOMISH COUNTY
FIRE MARSHAL'S OFFICE

MAYOR BRETT GAILEY
CITY OF LAKE STEVENS

**MAYOR GEOFFREY
THOMAS**
CITY OF MONROE

**ADMINISTRATOR GENE
BRAZEL**
CITY OF LAKE STEVENS

CHIEF JOHN DYER
LAKE STEVENS POLICE
DEPARTMENT

**ADMINISTRATOR
DEBORAH KNIGHT**
CITY OF MONROE

CHIEF JEFF JOLLEY
MONROE POLICE
DEPARTMENT

**MAYOR BRIAN
HOLTZCLAW**
CITY OF MILL CREEK

**CITY MANAGER
MICHAEL CIARAVINO**
CITY OF MILL CREEK

CHIEF SCOTT EASTMAN
MILL CREEK POLICE
DEPARTMENT

SAM LOW
SNOHOMISH COUNTY
COUNCIL

JARED MEAD
SNOHOMISH COUNTY
COUNCIL

CAROLYN ESLICK
STATE REPRESENTATIVE

STEVE HOBBS
STATE SENATOR

SUE SKILLEN
MONROE CITIZEN

GARY O'RIELLY
LAKE STEVENS CITIZEN

PAM PRUITT
MILL CREEK CITIZEN

DICK KEENAN
CITIZEN AT-LARGE

ROBIN MCGEE
CITIZEN AT-LARGE

LESLIE JO WELLS
CITIZEN AT-LARGE

CHRISTY MILLER
CITIZEN AT-LARGE

MATT TABOR
LAKE STEVENS CHAMBER
OF COMMERCE

JANELLE DREWS
MONROE CHAMBER OF
COMMERCE



Request for Action by the Board (R.A.B)

The purpose of the RAB is to provide a standardized format for presenting initiatives requiring action by the Board of Fire Commissioners. The RAB serves as a guide and checklist intended to provide the detailed, relevant, information needed to help the Board take action on projects, programs, and other initiatives.

Initiative Name:	Flooring – Station 81 and Logistics		
Executive member responsible for guiding the initiative: The RAB Champion	Jamie Silva		
Type of Action:	<input checked="" type="checkbox"/> Simple Motion	<input type="checkbox"/> Resolution	
Initiative Description:	<ul style="list-style-type: none"> • Brief Description • Goal of Initiative • Initiative Results (deliverables) • Connection to Strategic Plan • Supporting Documentation (attach) <ul style="list-style-type: none"> ○ Scope of work ○ Contract(s) ○ Project proposal(s) ○ Presentation(s) • Reason RAB must be approved outside of the annual budget process 		
	<p>In the 2021 budget the District planned for some improvements to station 81 and Logistics. Part of this improvement is to replace the flooring at both facilities. Using the MRSC Small Works Roster, we solicited quotes from every vendor on the flooring section. We had numerous inquiries but only received 2 written quotes. Great Floors was the lowest quote at \$60,888.20 for both facilities. The other quote was from EIB Group and was for a total of \$104,640 for both facilities. Great Floors is \$43,751.80 less than EIB Group. We have attached both quotes for your review.</p>		
Financial Impact:	<p>Expense: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A</p> <p>Revenue: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A</p> <p>Total amount of initiative (attach amount breakdown if applicable): \$\$60,888.20</p> <p>Initial amount: \$ Station 81 - \$24,743 Logistics - \$36,145.20</p> <p>Long-term annual amounts(s): \$ N/A</p> <p>Currently Budgeted: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Amount:</p> <p>Budget Amendment Needed: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Amount:</p> <ul style="list-style-type: none"> • If yes: Fund(s)/line item(s) to be amended: rebranding budget 		
Risk Assessment:	<p>Risk if approved:</p> <ul style="list-style-type: none"> • No known risk if approved <p>Risk if not approved:</p> <ul style="list-style-type: none"> • Flooring that is worn and does not look professional 		

Legal Review:	<input type="checkbox"/> Initiative conforms with District policy/procedure number (attach): <input type="checkbox"/> Initiatives that require legal review (contracts, other initiatives): <ul style="list-style-type: none"> • Contracts • Has been reviewed and approved by legal • Includes all costs • Includes term • Includes 'do not exceed' language <input checked="" type="checkbox"/> N/A
Presented to, and Approved by, Senior Staff	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Commissioner Sub-Committee Approval	Initiative presented to commissioner sub-committee: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Approved by commissioner sub-committee: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No N/A: <input type="checkbox"/>
For Fire Chief Approval:	<input type="checkbox"/> RAB document complete <input type="checkbox"/> Supporting documentation attached <input type="checkbox"/> Information sent to Fire Chief, Senior Staff, and Board Secretary (Mindy Leber) <p style="text-align: center;"><i>Fire Chief will approve and distribute by email to the Board of Commissioners – champion/senior staff will be cc'd on the email distribution</i></p> <p style="text-align: center;"><i>Fire Chief will coordinate with Senior Staff for RAB introduction</i></p>
Champion: Confirmed email sent to Board by Fire Chief	<input type="checkbox"/> Yes <input type="checkbox"/> No
Board of Fire Commissioners	RAB initiatives go through the following process: <ol style="list-style-type: none"> 1. Senior Staff approval to move forward to a committee/board 2. Initiatives are introduced to the appropriate committee for review 3. Initiatives are introduced at an initial commissioner meeting as a Discussion Item <ul style="list-style-type: none"> ○ The Executive Staff member assigned to develop the initiative (the RAB Champion) presents initiative to the Board (maximum time for presentation is ten minutes) 4. At a second commissioner meeting, initiatives may be assigned as an action item for approval
Execution:	It is the responsibility of the RAB Champion to execute implementation, processing, and tracking.

Great Floors

COMMERCIAL SALES

6215 South 228th Street • Kent, WA 98032
 Phone: 206-241-0229 • Fax: 206-241-2699

Please accept the following document as an informal quote on the project mentioned below. All terms, provisions and exclusions must be included when considering this quotation. Any items that are not listed on this document are not included in this quotation. The following document is for quotation purposes only and final pricing is subject to change.

QUOTATION

JOB NAME Mohawk LVT and Sheet Vinyl for FS 81 Lake Stevens

CUSTOMER Snohomish Regional Fire District

ADDRESS 12409 21st St NE

CITY Lake Stevens **STATE** WA **ZIP** 98258

PHONE 360 913 8060

Info:

DATE 10/27/2021

QUOTE # 1

CONTACT Zach Lewis

EXPIRES 30 Days

DESCRIPTION	TOTAL
Furnish and Install Mohawk Hot N Heavy Metal 12x24 tile throughout. Furnish and install Armstrong 4" rubber cove base color R48FS Demo and haul away existing flooring. Includes prevailing wage. Furnish and install Mannington Assurance III sheet vinyl in restrooms with 6" flashcoving.	\$ 22,700.00
Excludes moving contents, fixtures, moisture mitigation. Assumes good faith survey is available.	
Subtotal	\$ 22,700.00
Freight	\$ -
Tax Rate 9.00%	\$ 2,043.00
	TOTAL \$ 24,743.00

EXCLUSIONS STANDARD: (Unless otherwise noted the following items are excluded)
 Bonds, Taxes, Furniture Moving, Removal, Floor & Wall Prep (Other Than Minor), Cleaning, Waxing, Sealing, Material Protection, Concrete Sealers, Moisture Mitigation, Underlayments (Wood or Cement), Hoisting, Patching or Repairing, Overtime, Nights or Weekend Work Hours, Union Labor.

EXCLUSIONS JOB SPECIFIC:

TERMS:

- 1.) Payment terms to be mutually agreed upon. Great Floors requires that any billing accounts complete a Great Floors Credit Application.
- 2.) Bid based on Subcontractor being allowed to bill for stored offsite materials during normal pay cycles.
- 3.) Customer must complete a Great Floors Credit Application. Great Floors may require a deposit, all payment terms to mutually negotiated.

ACKNOWLEDGEMENT AND AGREEMENT: The undersigned hereby accepts, agrees and acknowledges to the forgoing quotation under all terms and conditions set forth therein.

Printed Name: Title: Date: _____ / _____ / _____	Mark Wisecarver Sales Representative - Great Floors Commercial Sales
--	---

EIB Group, LLC

1324 Riddell Ave NE
 Orting, WA 98360 US
 +1 3607918019
 nickm@eibgroupplc.com
 eibgroupplc.com



Estimate

ADDRESS

Snohomish Regional Fire & Rescue

SHIP TO

12409 21st Street SE Lake Stevens, WA, 98258

ESTIMATE

1084

DATE

11/05/2021

DESCRIPTION

QTY

RATE

AMOUNT

Project Description:

Snohomish Regional Fire & Rescue

0

0.00

0.00T

Flooring and installation at station 81 located at 12409 21st Street SE Lake Stevens, WA, 98258 and Logistics building located at 21709 99 Avenue SE Snohomish WA 98296.

Station 81 has approximately 1720 square feet and Logistics has approximately 2500 square feet.

Option 2 Scope of work:

- Prevailing wage rates apply.
- Remove and dispose of 4220sf of existing flooring and rubber base.
- Preparation of sub floor
- Provide and install 4016 sf - Mohawk 929 Proper Gray LVT
- Provide and install 45 sq/yds - Mannington Slate 16342 sheet vinyl.

1

96,000.00

96,000.00T

SUBTOTAL

96,000.00

TAX

8,640.00

TOTAL

\$104,640.00

Accepted By

Accepted Date



Request for Action by the Board (R.A.B)

The purpose of the RAB is to provide a standardized format for presenting initiatives requiring action by the Board of Fire Commissioners. The RAB serves as a guide and checklist intended to provide the detailed, relevant, information needed to help the Board take action on projects, programs, and other initiatives.

Initiative Name: Capital Facilities Priority List	
Executive member responsible for guiding the initiative: The RAB Champion Jamie Silva	
Type of Action:	<input checked="" type="checkbox"/> Simple Motion <input type="checkbox"/> Resolution
Initiative Description: <ul style="list-style-type: none"> • Brief Description • Goal of Initiative • Initiative Results (deliverables) • Connection to Strategic Plan • Supporting Documentation (attach) <ul style="list-style-type: none"> ○ Scope of work ○ Contract(s) ○ Project proposal(s) ○ Presentation(s) • Reason RAB must be approved outside of the annual budget process 	<p>We are in the final stage of completing task 3 of the capital facilities comprehensive plan with Rice Fergus Miller. With new information from the Standards of Cover, the Operations Division revised the priority list of our capital facilities, see attached list. The Capital Facilities Committee along with Senior Staff have reviewed and approved of this list. Assistant Chief Huff would be more than happy to answer any questions on how the Operations Division came up with this list. Once the list is approved by the Board of Commissioners, Senior Staff will work with the Finance and Capital Facilities Committees to make recommendations to the Board to set the pace for getting these projects completed. With the approved priority list, Rice Fergus Miller will be able to complete task 3.</p>
Financial Impact:	Expense: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A Revenue: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A Total amount of initiative (attach amount breakdown if applicable): Initial amount: \$ Long-term annual amounts(s): \$ Currently Budgeted: <input type="checkbox"/> Yes <input type="checkbox"/> No Amount: Budget Amendment Needed: <input type="checkbox"/> Yes <input type="checkbox"/> No Amount: <ul style="list-style-type: none"> • If yes: Fund(s)/line item(s) to be amended: rebranding budget
Risk Assessment:	Risk if approved: <ul style="list-style-type: none"> • No known risk if approved Risk if not approved: <ul style="list-style-type: none"> • No long term plan for our facilities

Legal Review:	
<input type="checkbox"/> Initiative conforms with District policy/procedure number (attach): <input type="checkbox"/> Initiatives that require legal review (contracts, other initiatives): <ul style="list-style-type: none"> • Contracts • Has been reviewed and approved by legal • Includes all costs • Includes term • Includes 'do not exceed' language <input checked="" type="checkbox"/> N/A	
Presented to, and Approved by, Senior Staff	
	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Commissioner Sub-Committee Approval	
	Initiative presented to commissioner sub-committee: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Approved by commissioner sub-committee: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No N/A: <input type="checkbox"/>
For Fire Chief Approval:	
<input type="checkbox"/> RAB document complete <input type="checkbox"/> Supporting documentation attached <input type="checkbox"/> Information sent to Fire Chief, Senior Staff, and Board Secretary (Mindy Leber)	<p style="text-align: center;"><i>Fire Chief will approve and distribute by email to the Board of Commissioners – champion/senior staff will be cc'd on the email distribution</i></p> <p style="text-align: center;"><i>Fire Chief will coordinate with Senior Staff for RAB introduction</i></p>
Champion: Confirmed email sent to Board by Fire Chief	
	<input type="checkbox"/> Yes <input type="checkbox"/> No
Board of Fire Commissioners	RAB initiatives go through the following process: <ol style="list-style-type: none"> 1. Senior Staff approval to move forward to a committee/board 2. Initiatives are introduced to the appropriate committee for review 3. Initiatives are introduced at an initial commissioner meeting as a Discussion Item <ul style="list-style-type: none"> ○ The Executive Staff member assigned to develop the initiative (the RAB Champion) presents initiative to the Board (maximum time for presentation is ten minutes) 4. At a second commissioner meeting, initiatives may be assigned as an action item for approval
Execution:	It is the responsibility of the RAB Champion to execute implementation, processing, and tracking.

Facilities Priority List DC Group

With Station 76	Without Station 76
83	83
81	81
32	32 (Re-Locate off Chain Lake Rd)
76	72
72	73 (Re-locate Hwy 9 /228th)
31	71 (Fleet/Logistics)
82	82
Admin-Priority (Priority - 1 Location)	Admin-(Priority - 1 Location)
71	31
73	33
77	77
74 Logistics	*74 (Possibly remove from plan)
33	

Notes

Plan moving forward with current funds

72 Battalion Station

82 Battalion Station Move to Battalion 81 to 82

Priority would be to get all staff in one location. Option could be to buy pre-existing building

Remodel

Minimal Remodel

* Possibly remove from plan if Logistics relocates to 71

Politically and optically to the community it would be beneficial to do a major project in each Battalion at one time



Request for Action by the Board (R.A.B)

The purpose of the RAB is to provide a standardized format for presenting initiatives requiring action by the Board of Fire Commissioners. The RAB serves as a guide and checklist intended to provide the detailed, relevant, information needed to help the Board take action on projects, programs, and other initiatives.

Initiative Name:	Wellness Incentive LOU with Local 2781		
Executive member responsible for guiding the initiative: The RAB Champion	Larry Huff		
Type of Action:	<input checked="" type="checkbox"/> Simple Motion	<input type="checkbox"/> Resolution	
Initiative Description:	<p>In accordance with Section 9.1.2 of the CBA, and due to delays with the District's contractor, (Professional Health Services), sending annual physical reports, the District and the Union agree to a one-time non-precedent setting 60-day adjustment in the deadline for participation in the 2022 Wellness Incentive provided this adjustment only applies to those members (employees) who are scheduled to use and will use Health Force for their annual physical examination or are waiting for PHS results to be reviewed with the employee's private physician.</p> <p>This incentive as outlined in Section 9.1.2, allows "the employee shall qualify for an additional one half (0.5%) of a percent matching (to be paid by the District) of the employee's base salary per month in the Deferred Compensation Program for the following calendar year.</p> <p>Request a motion by the BOC to authorize the Fire Chief to be a signer to this LOU.</p>		
Initiative Description:	<ul style="list-style-type: none"> • Brief Description • Goal of Initiative • Initiative Results (deliverables) • Connection to Strategic Plan • Supporting Documentation (attach) <ul style="list-style-type: none"> ○ Scope of work ○ Contract(s) ○ Project proposal(s) ○ Presentation(s) • Reason RAB must be approved outside of the annual budget process 		
Financial Impact:	Expense: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A Revenue: <input type="checkbox"/> Increase <input type="checkbox"/> Decrease <input checked="" type="checkbox"/> N/A Total amount of initiative (attach amount breakdown if applicable): \$ Initial amount: \$ Long-term annual amounts(s): \$ Currently Budgeted: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Amount: \$ Budget Amendment Needed: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Amount: \$ <ul style="list-style-type: none"> • If yes: Fund(s)/line item(s) to be amended: 		
Risk Assessment:	Risk if approved: Risk if not approved:		

Legal Review:	
<input type="checkbox"/> Initiative conforms with District policy/procedure number (attach): <input type="checkbox"/> Initiatives that require legal review (contracts, other initiatives): <ul style="list-style-type: none"> • Contracts • Has been reviewed and approved by legal • Includes all costs • Includes term • Includes 'do not exceed' language <input checked="" type="checkbox"/> N/A	
Presented to, and Approved by, Senior Staff	
<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
Commissioner Sub-Committee Approval	
Initiative presented to commissioner sub-committee: <input type="checkbox"/> Yes <input type="checkbox"/> No Approved by commissioner sub-committee: <input type="checkbox"/> Yes <input type="checkbox"/> No N/A: <input type="checkbox"/>	
For Fire Chief Approval:	
<input checked="" type="checkbox"/> RAB document complete <input checked="" type="checkbox"/> Supporting documentation attached <input checked="" type="checkbox"/> Information sent to Fire Chief, Senior Staff, and Board Secretary (Mindy Leber) <p style="text-align: center;"><i>Fire Chief will approve and distribute by email to the Board of Commissioners – champion/senior staff will be cc'd on the email distribution</i></p> <p style="text-align: center;"><i>Fire Chief will coordinate with Senior Staff for RAB introduction</i></p>	
Champion: Confirmed email sent to Board by Fire Chief	
<input type="checkbox"/> Yes <input type="checkbox"/> No	
Board of Fire Commissioners	RAB initiatives go through the following process: <ol style="list-style-type: none"> 1. Senior Staff approval to move forward to a committee/board 2. Initiatives are introduced to the appropriate committee for review 3. Initiatives are introduced at an initial commissioner meeting as a Discussion Item <ul style="list-style-type: none"> ○ The Executive Staff member assigned to develop the initiative (the RAB Champion) presents initiative to the Board (maximum time for presentation is ten minutes) 4. At a second commissioner meeting, initiatives may be assigned as an action item for approval
Execution:	It is the responsibility of the RAB Champion to execute implementation, processing, and tracking.



Letter of Understanding Between Snohomish Regional Fire and Rescue & IAFF Local 2781

In accordance with Section 9.1.2 of the CBA, and due to delays with the District's contractor, (Professional Health Services), sending annual physical reports, the District and the Union agree to a one-time non-precedent setting 60-day adjustment in the deadline for participation in the 2022 Wellness Incentive provided this adjustment only applies to those members (employees) who are scheduled to use and will use Health Force for their annual physical examination or are waiting for PHS results to be reviewed with the employee's private physician. To qualify for the adjusted deadline the below conditions must be met. The new mutually agreed to deadline is 03/02/2022.

1. The member has a physical scheduled or proof of attempt to schedule with Health Force prior to 12/31/2021.
2. The member has proof of scheduling and completion, with their private physician, the follow up appointment to go over PHS or Health Force results. Scheduled by 12/31/2021 and completed by 03/02/2022.
3. The member has completed the Peer Support and Peer Fitness portions of the check off prior to 12/31/2021.
4. The member has notified the Health and Safety officer in writing by 17:00 on 12/31/2021 of their intent to participate in the 2022 Wellness Incentive.

Qualified employees meeting the conditions of this LOU will receive the wellness incentive retroactively to begin 01/01/2022.

Fire Chief Kevin O'Brien

Date

Union President Craig Fisher

Date

NEW BUSINESS - ACTION

COMMITTEE REPORTS

OTHER MEETINGS ATTENDED

EXECUTIVE SESSION