

SNOHOMISH REGIONAL FIRE & RESCUE

COMMISSIONER BOARD MEETING

November 12, 2020 5:30 PM SRFR Station 31 Training Room VIA BLUEJEANS

Snohomish Regional Fire and Rescue WASHINGTON

AGENDA



SNOHOMISH REGIONAL FIRE & RESCUE

BOARD OF FIRE COMMISSIONERS MEETING AGENDA SNOHOMISH REGIONAL FIRE AND RESCUE

Fire District 7 Station 31 Training Room/ Via Blue Jeans 163 Village Court, Monroe, WA 98272 November 12, 2020 1730 hours

CALL TO ORDER

PUBLIC COMMENT

UNION COMMENT

IAFF

Teamsters

CHIEFS REPORT

CONSENT AGENDA

Approve Vouchers

AP Vouchers: 20-02788 - 20-02955; (\$802,048.90)

Benefit Vouchers: 20-02762; (199,075.19)

Benefit Vouchers: 20-02764 to 20-02787; (\$610,672.11)

Approval of Payroll

October 30, 2020 \$1,199,179.08

Approval of Minutes

Approve Regular Board Meeting Minutes –October 22, 2020 Correction to date.

CORRESPONDENCE

OLD BUSINESS

Discussion

Annexation (City of Lake Stevens/Snohomish County)

Action

Retiree Post Medical Agreement

NEW BUSINESS

Discussion

2021 Draft Budget

Supervising Physician Contract

Action

COMMISSIONER COMMITTEE REPORTS



SNOHOMISH REGIONAL FIRE & RESCUE

Joint Fire Board with Mill Creek (Elmore/Fay/Waugh):

Finance Committee (Waugh/Elmore/Snyder/Woolery):

Policy Committee (Woolery/ Elmore/Edwards/Schaub):

Labor/Management (Fay/Waugh):

Contract Bargaining (Fay/Waugh):

Shop Committee (Woolery/Edwards / Gagnon/Snyder):

Strategic Plan Committee (**Schaub**/Fay/Snyder/Steinruck):

Capital Facilities Committee (**Snyder**/Gagnon/Schaub/ Woolery):

Government Liaisons:

Lake Stevens (Gagnon/Steinruck):

Monroe (Edwards/Snyder/Woolery): Mill Creek (Elmore/Fay/Waugh):

Legislative (Elmore/Schaub):

OTHER MEETINGS ATTENDED

Snohomish County 911 (Waugh)

Regional Coordination

Leadership Meeting (Fay/Schaub)

Sno-Isle Commissioner Meeting

GOOD OF THE ORDER

ATTENDANCE CHECK

Regular Commissioner Meeting, November 24, 2020 at 1730 - Station 31 Training Room/BlueJeans

EXECUTIVE SESSION

Labor Negotiations RCW 42.30.140(4)(b) for IAFF and Teamsters Local #38

ADJOURNMENT

FIRE CHIEF REPORT



Chief's Report 11.10.20

COVID-19

District personnel remain focused on the District's mission of saving lives, protecting property, safeguarding the environment in a fiscally responsible manner. Given the current COVID-19 outbreak, extra attention has been given to the safety of our personnel and the District's response to care for our communities. We have been working closely with our Snohomish County regional partners including the other fire/EMS agencies, Snohomish County EMS, DEM, Dept. of Health, hospitals, the cities we serve, the school Districts we serve, and others.

- The Nation, Washington State, and Snohomish County have seen an increase in COVID 19 cases. EMS alarms with patients with flu-like symptoms have increased in Snohomish County.
- On 11/6, one employee tested positive with COVID 19 and is in isolation. Two other
 employees who were exposed to the employee who tested positive are in quarantine and have
 not tested positive at this time.
- Labor disruption is stable.
- Daily training is ongoing for all responders regarding personal protective equipment (PPE), decontamination, and response protocols.
- The Infectious Control Task Force (ICTF) continues to work with the Safety Committee,
 Operations, Logistics, Technical Services, and Administration to monitor and develop best practices with the goal of maintaining a healthy environment for all employees and citizens.
- COVID 19 testing is now being performed by Everett Fire for all Snohomish County Fire/EMS Responders.
- Staff are working with leaders from Snohomish and Island Counties along with Snohomish County Emergency Management ESF4 and the Health District for administration of the Covid-19 Vaccine. (COVID-19 Counter Measures Group) Currently we have set up weekly meetings to work out the plan. This will be a phased approach.
 - Phase 1: Will be vaccination of First Responders (Police, Fire, Dispatch, DEM, Private Ambulance) Under the MPD's supervision, we are evaluating the possibility of training Paramedics and EMT's to administer vaccines.
 - o **Phase 2:** Will be a plan to vaccinate the public through a mass vaccination plan. The Monroe Fairgrounds has been listed as one of the possible sites.

Operations

- Staff has completed a video for 2021 Company-Chief Inspections. The video will be previewed at the November 4th at the Leadership meeting.
- Year to date, SRFR has responded to 73 Fire Residential Confirmed and 34 Fire Commercial Confirmed incidents. Operations is working with data team and the Community Risk Reduction Division to plot on a map these locations, query the cause and determine if there are any commonalities so we can place a point of emphasis on in 2021 to reducing this risk.

EMS

- Staff are developing an updated EMS training platform.
- Staff and regional EMS leaders are evaluating the Pulse Point program.
- Staff are planning for an EMS workshop with the DC of EMS and MSO's in November.

- The District will be seeking candidates for Student Paramedic with an examination process planned for the 2021-2022 Paramedic school year.
- Staff is evaluating the future of the SRFR Community Resource Paramedic Program (CRP).

Policy & Procedure

- Lexipol has completed cross-reference of current SRFR Policies and Procedures to Lexipol recommended content.
- Policy and Procedure Committee openings exist for a Firefighter, Paramedic and Driver/Operator to sit on the SRFR Standards Committee.

MSDS Online

- The development of a digital MSDS Online program has been completed.
- A 15-minute video and PowerPoint will be forwarded to training for inclusion in 4th quarter.

Health & Safety

- An on-site flu shot clinic was recently administered for SRFR employees. SRFR ordered 160 doses for members and will have a Health Force nurse on-site for 12 days.
- Staff are planning to initiate annual SCBA fit testing in November.

Accreditation

- SRFR's Commission of Fire Accreditation International account has been updated with current agency information and all core team members have had an account. Our registered status expires on 1/9/21. We will need to apply for applicant status prior to expiration. This status change will include the application fee of \$8,750.
- The Standards of Cover (SOC)/Community Risk Assessment (CRA) team continues to develop an execution process.

Regional FOC Planning

• Staff developed a regional plan to staff a County-wide FOC at South County Fire in anticipation of potential civil unrest on election day. Ultimately, the FOC was not needed.

Training

- Training data management platform Target Solutions is in the process of being updated.
- Congratulations to Gary Fatkin who recently graduated from Columbia Southern University with an Associate of Applied Science in Fire Science.
- Congratulations to Marck Fujiwara-Herbert who completed the "Top Step" Driver/Operator requirements.
- The Snohomish County Fire Training Recruit Academy concluded on November
 Congratulations to our new Firefighters Thomas Brown, Aaron DeSalvo, Eric Reygers, Kristopher Christensen, Tim Lambach. Thomas Brown was awarded the "Brass Tip" for his excellence in performing engine company operations, Congratulations Thomas!
- Special thanks to Company Officers Bill Gunterman and Matt James who provided outstanding leadership to every recruit at the Academy.
- Congratulations to Captain Joe Basta who has served as an Executive Officer at the Academy since its inception. After leading and administering Academy operations, Captain Basta will be returning to SRFR Operations with a shift assignment at Station 82. Thank you Capt. Basta,!
- A hearty thank you to Lt. Sam Langheld who stepped up to replace Capt. Basta at the Academy.

- Chief O'Brien delivered the Keynote address at the graduation ceremony.
- We have a Post Academy Training module including Rescue Systems One during the week of November 16 – 19th.
- Staff are evaluating SRFR participation in the ESTA Fire Academy in Gold Bar.
- The hallway firefighting prop that was at Station 31 has been moved to the District 4 training facility. We are in the planning phase to build a UL dimensioned house prop for hose handling, water application and fire attacks. Currently we are adding a staircase to an existing building for hose handling.
- The SRFR Quarterly Leadership Meeting was held on 11/4. Each Section and Division provided reports to attendees regarding current news and updates.

Strategic Plan

The Strategic Planning Team has completed a <u>draft</u> Mission, Vision, and Guiding Values.

Vision: We will be a proactive regional emergency services leader by partnering to provide safe communities for people to live, work and explore.

Mission: Save lives, protect property, safeguard the environment, and take care of people.

Values: Teamwork, Respect, Accountability, Service, Integrity

The District's Community Leader Advisory Committee (CLAC) first meeting kicked off on October 27, 2020. The CLAC is made up of 28 representatives from the area we serve consisting of citizens, business leaders, government officials, fire commissioners, county council members, and Washington State legislators. We plan to set up two to three meetings with the CLAC lasting 1.5 to 2 hours. These meetings will be oriented to check in with the Community regarding the strategic planning progress of the internal workgroup and seek the following input and feedback:

- The District's strengths, opportunities, weaknesses, and threats
- The District's Mission, Vision, Values, Goals and Objectives and overall Strategic Plan
- How we can better serve everyone in the District
- Other topics as needed

Annexation (City of Lake Stevens/Snohomish County)

The District has remained engaged in the proposed annexation process by the City of Lake Stevens to annex an area in South East Lake Stevens.

Advanced Life Support Interlocal Agreement (ALS ILA)

An initial draft of a standardized draft Advanced Life Support Interlocal was reviewed by the Finance Committee on 10/29 and is scheduled to be presented to the Board of Fire Commissioners on in November. The goal of the ALS ILA is to provide a standardized agreement for all the Districts served by SRFR. On 11/2, staff met with Granite Falls Fire to discuss the future of ALS Service. A message of partnership and collaboration was conveyed.

Recruitment

The District is currently recruiting entry level firefighters. The application period was open until 10.4.20. First round interviews have been completed. The District projects a need for at least eight replacement firefighters in 2021.

Washington State Auditor

The Washington State Auditor will begin an audit process for the District for 2019 on 10.12.20.

2021 Budget

Staff continue development of a proposed 2021 Budget for SRFR. *Transparency* and *Stability* highlight the process. Following Senior Staff Approval, the draft Budget was reviewed by the Finance Committee on 10/29. The draft Budget will then be presented to the Board for an initial review and a public hearing on 11.12. The deadline for Budget approval is 11.27.20.

Rice Fergus Miller Site Visit

As a component of the capital planning process, representatives from the District's architect, Rice, Fergus, Miller toured SRFR fire stations and facilities on 10/28 and 10/29.

City of Mill Creek Contract for Emergency Services

Representatives from SRFR and the City of Mill Creek initiated contract discussions on Tuesday, October 20. A second meeting is scheduled for Tuesday, November 17.

Teamster's Negotiations

The Teamsters Union has made a formal request to initiate contract discussions. The current Teamster's contract expires at the end of 2020. A "kick off" negotiations meeting with the Teamsters and management was held on 10/29.

Sno 911 Tower Agreement

Staff are waiting for a property and facility assessment by Rice, Fergus, Miller in order to proceed with a lease agreement for a radio tower with Snohomish 911 on the property of Station 83.

Managing Physician

Staff are updating a contract for Dr. Talley to continue serving as the Distrct's Managing Physician.

IAFF Contract Negotiations 10/27

The District and IAFF Local 2781 continue discussions regarding a new collective bargaining agreement with a meeting scheduled for 10/27. The current agreement expires at the end of 2020.

Public Affairs

- 10/28, PIO Heather Chadwick and Chief O'Brien partnered with Lake Stevens Police Chief John Dyer to present an update to the Lake Stevens Chamber of Commerce. Topics included SRFR operations, and highlights of the new District following the merger.
- 11/10, Chief O'Brien will attend the Monroe City Council meeting to represent SRFR as the City Council will acknowledge and support Fire/EMS and Police responders.

Deputy Chief Fire Marshal Mike Fitzgerald

DC/Fire Marshal Mike Fitzgerald has accepted an Assistant Chief/Fire Marshal position with South County Fire. He will be greatly missed at SRFR. His transition date has not been determined. Thanks to AC Fitzgerald for his great service to SRFR!

Take care and stay safe,

Kevin O'Brien, Fire Chief

CONSENT AGENDA

SC TED

Snohomish County Fire District 7, WA

Docket of Claims Register

APPKT00581 - 11/12/2020 Board Meeting - KP

By Docket/Claim Number

Vendor # 1969	Vendor Name Payable Number ACE EQUIPMENT RENTALS	Docket/Claim # Payable Description 20-02788	Payable Type	•	Item Description	Account Number	Payment Amount Distribution Amount 118.44
	92043	Dehumidifier Rental - Attic Water Leak	(STrNobo2o¢e	10/13/2020	Dehumidifier Rental - Attic Water Leak	S0103:25 07-522-50-45-00	118.44
0020	AIR EXCHANGE, INC 91603281	20-02789 Exhaust System Repair - ST 71	Invoice	10/19/2020	Exhaust System Repair - ST 71	001-507-522-50-48-00	471.63 471.63
0024	ALDERWOOD AUTO GLASS 17598 17641	20-02790 Shop Parts Shop Parts	Invoice Invoice	10/13/2020 10/28/2020	Shop Parts Shop Parts	500-511-522-60-34-01 500-511-522-60-34-01	567.32 348.72 218.60
0028	ALL BATTERY SALES AND SERVICE 300-10078479 663183 999663182 999671854	20-02791 Shop Parts Shop Parts Shop Parts Shop Parts	Invoice Invoice Invoice Credit Memo	10/14/2020 09/08/2020 09/04/2020 09/22/2020	Shop Parts Shop Parts Shop Parts Shop Parts	500-511-522-60-34-01 500-511-522-60-34-01 500-511-522-60-34-01 500-511-522-60-34-01	1,121.48 28.74 261.87 920.87 -90.00
1999	ALL-AMERICAN LEADERSHIP 20156	20-02792 Online Leadership Development - Mon	Invoice	11/01/2020	Online Leadership Development - Mor	001-506-522-45-49-08	2,000.00 2,000.00
1503	ALLSTREAM BUSINESS US, INC 17139876	20-02793 Phone/Fax/Alarm Services - ST 31	Invoice	11/01/2020	Phone/Fax/Alarm Services - ST 31	001-507-522-50-42-00	221.68 221.68
1503	ALLSTREAM BUSINESS US, INC 17138767	20-02794 Phone/Fax/Alarm Services - ST 71, 74,	Invoice	11/01/2020	Phone/Fax/Alarm Services - ST 71, 74,	001-507-522-50-42-00	320.41 320.41
1503	ALLSTREAM BUSINESS US, INC 17145491	20-02795 Phone/Fax/Alarm Services - ST 32	Invoice	11/03/2020	Phone/Fax/Alarm Services - ST 32	001-507-522-50-42-00	112.94 112.94
0040	ARAMARK UNIFORM SERVICES 1991963418 1991972680 1991972681	20-02796 Laundry Services - Shop Laundry Services - ST 31 Laundry Services - Shop	Invoice Invoice	10/22/2020 10/29/2020 10/29/2020	Laundry Services - Shop Floor Mat Service - ST 31 Laundry Services - Shop	500-511-522-60-41-04 001-507-522-50-48-00 500-511-522-60-41-04	187.29 76.54 31.89 78.86
1524	BADGLEY'S LANDSCAPE LLC 88421 88422 88423 88424	20-02797 Landscaping Maintenance - ST 33, 71, Landscaping Maintenance - ST 77 Landscaping Maintenance - ST 76 Landscaping Maintenance - Admin Bld	Invoice Invoice Invoice	11/03/2020 11/03/2020 11/03/2020 11/03/2020	Landscaping Maintenance - ST 33, 71, Landscaping Maintenance - ST 77 Landscaping Maintenance - ST 76 Landscaping Maintenance - Admin Bld	001-507-522-50-48-00 001-507-522-50-48-00 001-507-522-50-48-00 001-507-522-50-48-00 300-507-522-50-48-00	8,734.87 3,590.64 456.78 782.70 2,344.94 580.65
	88425	Landscaping Maintenance - ST 72	Invoice	11/03/2020	Landscaping Maintenance - ST 72	001-507-522-50-48-00	979.16

11/10/2020 2:33:18 PM Page 1 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0058	BICKFORD MOTORS INC.	20-02798					1,330.23
	1183695	Shop Parts	Invoice	10/06/2020	Shop Parts	500-511-522-60-34-01	60.58
	1183743	Shop Parts	Invoice	10/07/2020	Shop Parts	500-511-522-60-34-01	23.16
	1183937	Shop Parts	Invoice	10/12/2020	Shop Parts	500-511-522-60-34-01	413.69
	1184491	Shop Parts	Invoice	10/20/2020	Shop Parts	500-511-522-60-34-01	49.72
	1184565	Shop Parts	Invoice	10/20/2020	Shop Parts	500-511-522-60-34-01	5.18
	1184688	Shop Parts	Invoice	10/22/2020	Shop Parts	500-511-522-60-34-01	562.68
	1184690	Shop Parts	Invoice	10/23/2020	Shop Parts	500-511-522-60-34-01	3.30
	1184799	Shop Parts	Invoice	10/23/2020	Shop Parts	500-511-522-60-34-01	41.76
	1184869	Shop Parts	Invoice	10/26/2020	Shop Parts	500-511-522-60-34-01	82.04
	1185310	Shop Parts	Invoice	11/02/2020	Shop Parts	500-511-522-60-34-01	88.12
0062	BLANCHARD ELECTRIC & FLEI	ET S 20-02799					49.13
	304586.TK	Shop Parts	Invoice	10/14/2020	Shop Parts	500-511-522-60-34-01	49.13

11/10/2020 2:33:18 PM Page 2 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

	Vendor Name	Docket/Claim #					Payment Amount
Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
0065	BOUND TREE MEDICAL, LLC	20-02800		/ /			17,887.85
	63678764	Medications	Invoice	07/30/2020	Medications	001-509-522-30-31-01	331.98
	83656449	Medications	Invoice	06/10/2020	Medications	001-509-522-30-31-01	302.35
	83725502	Non-Contact Infrared Thermometer (x	Invoice	08/06/2020	Non-Contact Infrared Thermometer (x	001-509-522-20-35-00	675.69
	83737027	Medications	Invoice	08/17/2020	Medications	001-509-522-30-31-01	223.60
	83739047	Medications & Medical Supplies	Invoice	08/18/2020	Medical Supplies	001-509-522-30-31-02	1,066.45
					Medications	001-509-522-30-31-01	28.68
	83757659	Medical Sm.Tools/Minor Equip.	Invoice	09/02/2020	Medical Sm.Tools/Minor Equip.	001-509-522-20-35-00	108.09
	83762966	Medications & Medical Supplies	Invoice	09/08/2020	Medical Supplies	001-509-522-30-31-02	584.92
					Medications	001-509-522-30-31-01	1,066.82
	83762969	Medications/Medical Supplies/Sm.Tool	s Invoice	09/08/2020	Medical Sm.Tools/Minor Equip.	001-509-522-20-35-00	108.38
					Medical Supplies	001-509-522-30-31-02	572.95
					Medications	001-509-522-30-31-01	157.08
	83767424	Medications/Medical Supplies/Sm.Tool	s Invoice	09/10/2020	Medical Sm.Tools/Minor Equip.	001-509-522-20-35-00	53.67
					Medical Supplies	001-509-522-30-31-02	779.41
					Medications	001-509-522-30-31-01	1,087.50
	83770909	Medical Sm.Tools/Minor Equip.	Invoice	09/14/2020	Medical Sm.Tools/Minor Equip.	001-509-522-20-35-00	297.54
	83770910	Medical Sm.Tools/Minor Equip.	Invoice	09/14/2020	Medical Sm.Tools/Minor Equip.	001-509-522-20-35-00	297.54
	83786227	Medical Supplies	Invoice	09/25/2020	Medical Supplies	001-509-522-30-31-02	817.08
	83787748	Medications & Medical Supplies	Invoice	09/28/2020	Medical Supplies	001-509-522-30-31-02	67.33
					Medications	001-509-522-30-31-01	475.44
	83787749	Medications & Medical Supplies	Invoice	09/28/2020	Medical Supplies	001-509-522-30-31-02	547.22
					Medications	001-509-522-30-31-01	174.74
	83787750	Medications & Medical Supplies	Invoice	09/28/2020	Medical Supplies	001-509-522-30-31-02	450.70
					Medications	001-509-522-30-31-01	105.52
	83789818	Medical Supplies	Invoice	09/29/2020	Medical Supplies	001-509-522-30-31-02	104.28
	83794837	Medical Supplies	Invoice	10/02/2020	Medical Supplies	001-509-522-30-31-02	23.50
	83801835	Medications & Medical Supplies	Invoice	10/08/2020	Medical Supplies	001-509-522-30-31-02	200.62
					Medications	001-509-522-30-31-01	48.10
	83801836	Medications	Invoice	10/08/2020	Medications	001-509-522-30-31-01	171.12
	83805272	Medical Sm.Tools/Minor Equip.	Invoice	10/12/2020	Medical Sm.Tools/Minor Equip.	001-509-522-20-35-00	231.98
	83810584	Medications & Medical Supplies	Invoice	10/15/2020	Medical Supplies	001-509-522-30-31-02	74.66
					Medications	001-509-522-30-31-01	315.00
	83812224	Medications	Invoice	10/16/2020	Medications	001-509-522-30-31-01	57.36
	83813909	Medical Supplies	Invoice	10/19/2020	Medical Supplies	001-509-522-30-31-02	55.92
	83813910	Medical Supplies	Invoice	10/19/2020	Medical Supplies	001-509-522-30-31-02	411.85
	83813911	Medications & Medical Supplies	Invoice	10/19/2020	Medical Supplies	001-509-522-30-31-02	64.07
					Medications	001-509-522-30-31-01	8.12
	83813912	Medications/Medical Supplies/Sm.Tool	s Invoice	10/19/2020	Medical Sm.Tools/Minor Equip.	001-509-522-20-35-00	26.45
					Medical Supplies	001-509-522-30-31-02	887.68
					Medications	001-509-522-30-31-01	35.42
	83817979	Medications & Medical Supplies	Invoice	10/21/2020	Medical Supplies	001-509-522-30-31-02	1,103.84
					Medications	001-509-522-30-31-01	38.54

11/10/2020 2:33:18 PM Page 3 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

	Vendor Name	Docket/Claim #					Payment Amount
Vendor #	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
	83817980	Medications & Medical Supplies	Invoice	10/21/2020	Medical Supplies	001-509-522-30-31-02	410.60
		•			Medications	001-509-522-30-31-01	318.09
	83817981	Medications & Medical Supplies	Invoice	10/21/2020	Medical Supplies	001-509-522-30-31-02	616.73
					Medications	001-509-522-30-31-01	32.12
	83817982	Medications & Medical Supplies	Invoice	10/21/2020	Medical Supplies	001-509-522-30-31-02	31.92
					Medications	001-509-522-30-31-01	107.30
	83820016	Medications	Invoice	10/22/2020	Medications	001-509-522-30-31-01	249.99
	83820017	Medical Supplies	Invoice	10/22/2020	Medical Supplies	001-509-522-30-31-02	519.77
	83820018	Medications	Invoice	10/22/2020	Medications	001-509-522-30-31-01	59.80
	83823129	Medications & Medical Supplies	Invoice	10/26/2020	Medical Supplies	001-509-522-30-31-02	259.40
					Medications	001-509-522-30-31-01	267.86
	83823130	Medical Supplies	Invoice	10/26/2020	Medical Supplies	001-509-522-30-31-02	84.28
	83826854	Medications & Medical Supplies	Invoice	10/28/2020	Medical Supplies	001-509-522-30-31-02	416.68
					Medications	001-509-522-30-31-01	274.12
0068	BRAD TALLEY	20-02801					3,000.00
	OCT2020	EMS Contract - Medical Supervising Ph	Invoice	11/01/2020	EMS Contract - Medical Supervising Ph	001-509-522-20-41-02	3,000.00
0070	BRAKE & CLUTCH SUPPLY INC	20-02802					110.98
	92767	Shop Parts	Invoice	08/07/2020	Shop Parts	500-511-522-60-34-01	95.42
	93268	Shop Parts	Invoice	08/25/2020	Shop Parts	500-511-522-60-34-01	122.33
	93355	Shop Parts	Credit Memo	08/28/2020	Shop Parts	500-511-522-60-34-01	-3,086.07
	93437	Shop Parts	Invoice	09/01/2020	Shop Parts	500-511-522-60-34-01	153.79
	93438	Shop Parts	Invoice	09/01/2020	Shop Parts	500-511-522-60-34-01	153.79
	93510	Shop Parts	Invoice	09/02/2020	Shop Parts	500-511-522-60-34-01	402.88
	93573	Shop Parts	Invoice	09/04/2020	Shop Parts	500-511-522-60-34-01	13.64
	93732	Shop Parts	Invoice	09/11/2020	Shop Parts	500-511-522-60-34-01	153.79
	94046	Shop Parts	Invoice	09/21/2020	Shop Parts	500-511-522-60-34-01	34.69
	94162	Shop Parts	Invoice	09/24/2020	Shop Parts	500-511-522-60-34-01	1,931.90
	94909	Shop Parts	Invoice	10/21/2020	Shop Parts	500-511-522-60-34-01	107.68
	94912	Shop Parts	Credit Memo	10/21/2020	Shop Parts	500-511-522-60-34-01	-59.93
	94913	Shop Parts	Invoice	10/21/2020	Shop Parts	500-511-522-60-34-01	87.07
0073	BRAUN NORTHWEST INC	20-02803					166.33
	30185	Shop Parts	Invoice	09/29/2020	Shop Parts	500-511-522-60-34-01	85.05
	30229	Shop Parts	Invoice	10/21/2020	Shop Parts	500-511-522-60-34-01	81.28
1909	BRAVO ENVIROMENTAL NW INC	C 20-02804					1,196.84
	64638	Stormwater Drain Maintenance - ST 32	Invoice	10/20/2020	Stormwater Drain Maintenance - ST 32	001-507-522-50-48-00	1,196.84
0091	CASCADE FIRE & SAFETY	20-02805					68.08
	116003AA	Shop Parts	Invoice	10/26/2020	Shop Parts	500-511-522-60-34-01	68.08
0094	CDW GOVERNMENT LLC	20-02806					2,492.04
	3151292	LCD Monitors for Logistics and Spares	Invoice	10/22/2020	LCD Monitors for Logistics and Spares	001-512-522-10-35-00	2,492.04
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11/10/2020 2:33:18 PM Page 4 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0096	CENTRAL WELDING SUPPLY	20-02807	,				1,266.94
	RN10202123	Oxygen Cylinder Rental (Inventory)	Invoice	10/31/2020	Oxygen Cylinder Rental (Inventory)	001-509-522-20-45-00	186.93
	RN10202124	Oxygen Cylinder Rental (Inventory)	Invoice	10/31/2020	Oxygen Cylinder Rental (Inventory)	001-509-522-20-45-00	165.74
	RN10202125	Oxygen Cylinder Rental (Inventory)	Invoice	10/31/2020	Oxygen Cylinder Rental (Inventory)	001-509-522-20-45-00	159.27
	RN10204016	Oxygen Cylinder Rental (Inventory)	Invoice	10/31/2020	Oxygen Cylinder Rental (Inventory)	001-509-522-20-45-00	391.16
	SP 819811	Oxygen	Invoice	10/29/2020	Oxygen	001-509-522-20-45-00	99.10
	SP 819845	Oxygen	Invoice	11/04/2020	Oxygen	001-509-522-20-45-00	57.02
	WV 184490	Oxygen	Invoice	10/21/2020	Oxygen	001-509-522-20-45-00	207.72
0099	CHAMPION BOLT & SUPPLY	20-02808					226.11
	718995	Shop Supplies	Invoice	10/23/2020	Shop Supplies	500-511-522-60-31-05	177.06
	719311	Shop Supplies	Invoice	10/29/2020	Shop Supplies	500-511-522-60-31-05	49.05
0103	CHMELIK, SITKIN & DAVIS PS	20-02809					3,431.00
	101131	Attorney Services	Invoice	09/30/2020	Attorney Services	001-512-522-10-41-03	1,692.50
					Labor Union Attorney Services	001-512-522-10-41-00	1,738.50
0531	CHRISTENSEN, INC	20-02810					1,361.18
	0125360-IN	Diesel Exhaust Fluid (DEF) - ST 83	Invoice	10/27/2020	Diesel Exhaust Fluid (DEF) - ST 83	001-504-522-20-32-00	187.74
	0126808-IN	Shop Parts	Invoice	10/30/2020	Shop Parts	500-511-522-60-34-01	1,173.44
0112	CLEARFLY COMMUNICATIONS	20-02811					418.86
	INV313570	Phone/Fax Services - ST 81, 82, 83, HQ	Invoice	11/01/2020	Phone/Fax Services - ST 81, 82, 83, HQ	001-507-522-50-42-00	418.86
0112	CLEARFLY COMMUNICATIONS	20-02812					732.00
	INV313107	Phone/Fax Services - Admin Bldg, ST 3	Invoice	11/01/2020	Phone/Fax Services - Admin Bldg, ST 3	001-507-522-50-42-00	732.00
0118	COACH GLASS	20-02813					601.94
0110	INV376509	Shop Parts	Invoice	10/13/2020	Shop Parts	500-511-522-60-34-01	601.94
0121	COGDILL, NICHOLS, REIN	20-02814					4,423.80
	26100.21M33	Attorney Services	Invoice	10/28/2020	Attorney Services	001-512-522-10-41-03	476.50
	26100.32M14	Labor Union Attorney Services	Invoice	10/28/2020	Labor Union Attorney Services	001-512-522-10-41-00	3,947.30
0126	COMCAST	20-02815					150.05
	ST73-NOVDEC20	Internet Services - ST 73	Invoice	11/04/2020	Internet Services - ST 73	001-507-522-50-42-00	150.05
0126	COMCAST	20-02816					420.78
	ADMIN-NOVDEC20	Internet/Phone/TV Services - Admin B	Invoice	11/07/2020	Internet/Phone/TV Srvcs - Admin Bldg	001-507-522-50-42-00	420.78
0126	COMCAST	20-02817					150.29
	ST76-NOVDEC20	Internet Services - ST 76	Invoice	10/27/2020	Internet Services - ST 76	001-507-522-50-42-00	150.29
0126	COMCAST	20-02818					154.79
0120	ST71-NOVDEC20	Internet Services - ST 71	Invoice	11/07/2020	Internet Services - ST 71	001-507-522-50-42-00	154.79
0126		20-02819		22/07/2020		001 007 011 00 11 00	
0126	COMCAST ST31-NOVDEC20	Internet Services - ST 31	Invoice	10/27/2020	Internet Services - ST 31	001-507-522-50-42-00	155.07 132.29
	3131-NOVDEC20	internet services - 31 31	ilivoice	10/2//2020	internet services - 31 31	500-511-522-60-42-00	22.78
0136	COMCACT	20.02020				300 311 322 00-42-00	
0126	COMCAST	20-02820	Invoice	10/25/2020	Internet Condess ST 22	001 507 532 50 42 60	150.07
	ST32-NOVDEC20	Internet Services - ST 32	Invoice	10/25/2020	Internet Services - ST 32	001-507-522-50-42-00	150.07

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0126	COMCAST	20-02821					150.05
	ST72-NOVDEC20	Internet Services - ST 72	Invoice	10/27/2020	Internet Services - ST 72	001-507-522-50-42-00	150.05
0126	COMCAST ST77-NOVDEC20	20-02822 Internet Services - ST 77	Invoice	10/26/2020	Internet Services - ST 77	001-507-522-50-42-00	150.27 150.27
0127	COMDATA INC. 20338925	20-02823 Fuel	Invoice	11/01/2020	Fuel	001-504-522-20-32-00 001-509-522-20-32-00	2,662.71 1,331.36 1,331.35
0136	COURIERWEST, LLC 5557	20-02824 Mail Courier Service	Invoice	10/01/2020	Mail Courier Service	001-502-522-10-41-01	2,232.00 2,232.00
0080	CREWSENSE LLC 0018390 0018470 0018549	20-02825 CrewSense Pro Support Plan CrewSense Pro Monthly Subscription CrewSense Pro Mnthly Subscrptn & Pro	Invoice Invoice	11/01/2020 11/05/2020 11/05/2020	CrewSense Pro Support Plan CrewSense Pro Monthly Subscription CrewSense Pro Mnthly Subscrptn & Pr	001-512-522-10-41-04 001-512-522-10-41-04 001-512-522-10-41-04	1,736.53 99.99 1,128.10 508.44
0139	CROSS VALLEY WATER DISTRICT 2665045	20-02826 Water - ST 74	Invoice	10/31/2020	Water - ST 74	001-507-522-50-47-02	233.31 233.31
0139	CROSS VALLEY WATER DISTRICT 2665046	20-02827 Water - ST 33	Invoice	10/31/2020	Water - ST 33	001-507-522-50-47-02	701.99 701.99
0139	CROSS VALLEY WATER DISTRICT 2665044	20-02828 Water - ST 71	Invoice	10/31/2020	Water - ST 71	001-507-522-50-47-02	253.36 253.36
0156	DEPARTMENT GRAPHICS 10794	20-02829 Shop Parts	Invoice	10/27/2020	Shop Parts	500-511-522-60-34-01	30.75 30.75
1956	DICK'S TOWING INC 726703	20-02830 Training Apparatus Towed (Academy)	Invoice	09/07/2020	Training Apparatus Towed (Academy)	001-506-522-45-49-16	889.38 889.38
1600	DIRECTV 050747001X201102	20-02831 TV Services - ST 33	Invoice	11/02/2020	TV Services - ST 33	001-507-522-50-42-00	69.88 69.88
0164	DRUG FREE BUSINESS 409603	20-02832 Random Drug Test (x2)	Invoice	10/30/2020	Random Drug Test (x2)	500-511-522-60-41-06	88.00 88.00
1951	DUVALL AUTO PARTS 5204-527631	20-02833 Bar & Chain Oil (x14)	Invoice	10/27/2020	Bar & Chain Oil (x14)	001-504-522-20-48-02	187.20 187.20
1875	ELECTRONIC BUSINESS MACHINE AR177391	20-02834 Copy Machine Usage - Admin Bldg	Invoice	10/27/2020	Copy Machine Usage - Admin Bldg	001-502-522-10-31-00	178.87 178.87
0178	EMERALD SERVICES, INC 84461789	20-02835 Hazardous Materials Disposal	Invoice	10/14/2020	Hazardous Materials Disposal	500-511-522-60-41-03	113.74 113.74
0182	EMERGENT RESPIRATORY 35006220	20-02836 CPAP Machine Supplies	Invoice	10/27/2020	CPAP Machine Supplies	001-509-522-30-31-02	430.00 430.00

11/10/2020 2:33:18 PM Page 6 of 19

Docket of Claims Register

APPKT00581 - 11/12/2020 Board Meeting - KP

	Vendor Name	Docket/Claim #				,,	Payment Amount
Vendor#	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
0185	EMS TECHNOLOGY SOLUTIONS, I	·	rayable Type	r ayable bate	item bescription	Account Number	3,283.00
0103	34056	Operative IQ Conference Registration -	Lankithit Mama	10/12/2020	Operative IQ Conference Registration -	IAANII:503_522_45_49_02	-50.00
	34526	Operative IQ License/Maintenance Fee		11/01/2020	Operative IQ License Fee	001-509-522-20-41-01	1,248.00
	34320	Operative to License/Waintenance ree	3 III VOICE	11/01/2020	RFID Data Service License Fee	001-512-522-10-49-04	100.00
					Sandbox License/Maintenance Fee	001-512-522-10-49-04	485.00
	34569	Handheld/Portable RFID Reader	Invoice	11/05/2020	Handheld/Portable RFID Reader	001-507-522-50-35-00	1,500.00
		•	mvoice	11/03/2020	Handheid/Fortable KFID Keader	001-307-322-30-33-00	
1677	ESO SOLUTIONS, INC	20-02838					759.64
	ESO-41520	Medical Director Oversight/Umbrella A	Invoice	09/30/2020	Medical Director Oversight/Umbrella A	001-512-522-10-49-06	759.64
1642	EVERGREEN POWER SYSTEMS, IN	20-02839					1,716.01
	29998	Fire Sprinkler Freeze Prot. Repair (Heat	Invoice	10/28/2020	Fire Sprinkler Freeze Prot. Repair (Heat	001-507-522-50-48-00	1,716.01
0212	FIRST WATCH	20-02840					403.00
	FW107326	FirstPass Monthly Subscription	Invoice	11/03/2020	FirstPass Monthly Subscription	001-509-522-20-41-08	403.00
2061		• •		,,	, , , , , , , , , , , , , , , , , , , ,		
2061	FITCH & ASSOCIATES, LLC	20-02841	La cada a	00/20/2020	District Character of Course Hardete	004 502 522 40 44 04	12,498.75
	20-812803-01	District Standards of Cover Update	Invoice	09/28/2020	District Standards of Cover Update	001-502-522-10-41-01	12,498.75
0222	FREIGHTLINER NORTHWEST	20-02842					595.10
	PC302102921;01	Shop Parts	Invoice	10/08/2020	Shop Parts	500-511-522-60-34-01	197.67
	PC302103062;01	Shop Parts	Invoice	10/12/2020	Shop Parts	500-511-522-60-34-01	97.99
	PC302103383;01	Shop Parts	Invoice	10/15/2020	Shop Parts	500-511-522-60-34-01	19.95
	PC302103556;01	Shop Parts	Invoice	10/19/2020	Shop Parts	500-511-522-60-34-01	66.12
	PC302103758;01	Shop Parts	Invoice	10/21/2020	Shop Parts	500-511-522-60-34-01	147.25
	PC302104257;01	Shop Parts	Invoice	10/29/2020	Shop Parts	500-511-522-60-34-01	66.12
2063	FRESH START FLOOR COVERING	20-02843					3,764.78
	4307	Flooring Install: Kitchen & Dining Area	Invoice	10/30/2020	Flooring Install: Kitchen & Dining Area	300-507-594-50-62-01	3,764.78
0226	GALLS, LLC - DBA BLUMENTHAL I	20-02844					13,946.77
	016607650	Diamond Quilt Jacket (x2)	Invoice	10/01/2020	Diamond Quilt Jacket (x2)	001-504-522-20-31-07	135.46
	016607651	Diamond Quilt Jacket	Invoice	10/01/2020	Diamond Quilt Jacket	001-504-522-20-31-07	70.93
	016668914	Industrial Pants (x2)	Invoice	10/09/2020	Industrial Pants (x2)	001-504-522-20-31-07	240.06
	016677518	T-Shirts (New Logo/Rebranding)	Invoice	10/09/2020	T-Shirts (New Logo/Rebranding)	001-512-522-10-49-06	11,746.10
	016682061	1/2 Zip Turtleneck Sweatshirt	Invoice	10/12/2020	1/2 Zip Turtleneck Sweatshirt	001-504-522-20-31-07	98.03
	016692510	Class A Pants	Invoice	10/13/2020	Class A Pants	001-504-522-20-31-07	123.72
	016721566	Softshell Fleece Jacket	Invoice	10/16/2020	Softshell Fleece Jacket	001-504-522-20-31-07	181.63
	016733901	Cargo Pants	Invoice	10/19/2020	Cargo Pants	001-504-522-20-31-07	168.95
	016743485	Duty Boots	Invoice	10/20/2020	Duty Boots	001-504-522-20-31-07	155.27
	016753851	Quarter Boots	Invoice	10/21/2020	Quarter Boots	001-504-522-20-31-07	174.77
	016763813	Softshell Fleece Jacket	Invoice	10/22/2020	Softshell Fleece Jacket	001-504-522-20-31-07	181.70
	016763827	Cargo Pants	Invoice	10/22/2020	Cargo Pants	001-504-522-20-31-07	169.42
	016767976	Microfleece Watch Cap	Invoice	10/22/2020	Microfleece Watch Cap	001-504-522-20-31-07	9.77
	016774441	Name Plate	Invoice	10/23/2020	Name Plate	001-504-522-20-31-07	19.89
	016810217	Industrial Pants	Invoice	10/28/2020	Industrial Pants	001-504-522-20-31-07	132.24
	016810218	Cargo Pants (x2)	Invoice	10/28/2020	Cargo Pants (x2)	001-504-522-20-31-07	338.83

11/10/2020 2:33:18 PM Page 7 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

	Vendor Name	Docket/Claim #					Payment Amount
Vendor#	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
1571	GENERAL FIRE APPARATUS	20-02845					3,706.92
	12233	Shop Parts	Invoice	10/01/2020	Shop Parts	500-511-522-60-34-01	30.60
	12254	Shop Parts	Invoice	10/07/2020	Shop Parts	500-511-522-60-34-01	1,583.70
	12293	Shop Parts	Invoice	10/15/2020	Shop Parts	500-511-522-60-34-01	1,355.39
	12336	Shop Parts	Invoice	10/27/2020	Shop Parts	500-511-522-60-34-01	737.23

11/10/2020 2:33:18 PM Page 8 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

	Vendor Name	Docket/Claim #					Payment Amount
Vendor#	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
0238	GRAINGER	20-02846					8,277.00
	9679327214	Station Operating Supplies	Invoice	10/09/2020	Station Operating Supplies	001-507-522-50-31-00	68.48
	9680140648	Station Operating Supplies	Invoice	10/09/2020	Station Operating Supplies	001-507-522-50-31-00	66.80
	9680140655	Station Operating Supplies	Invoice	10/09/2020	Station Operating Supplies	001-507-522-50-31-00	66.68
	9680339901	Toilet Handle Assembly	Invoice	10/12/2020	Toilet Handle Assembly	001-507-522-50-48-00	22.96
	9680458719	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	49.88
	9680736288	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	95.06
	9681374550	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	228.83
	9681374568	o ,	Invoice	10/12/2020	Pressure Assist Flushing System & Toile		334.05
	9681622537	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	163.64
	9681742673	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	55.90
	9681742681	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	16.61
	9682083051	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	24.12
	9682083069	Station Operating Supplies	Invoice	10/12/2020	Station Operating Supplies	001-507-522-50-31-00	24.14
	9682689923	Station Operating Supplies	Invoice	10/13/2020	Station Operating Supplies	001-507-522-50-31-00	66.68
	9682876744	Station Operating Supplies	Invoice	10/13/2020	Station Operating Supplies	001-507-522-50-31-00	16.74
	9683179155	Station Operating Supplies	Invoice	10/13/2020	Station Operating Supplies	001-507-522-50-31-00	66.80
	9684436703	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	81.84
	9684436711	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	94.61
	9684436729	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	122.76
	9684436737	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	123.09
	9684436745	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	81.99
	9684436752	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	81.84
	9684436760	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	41.03
	9684587273	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	189.22
	9684587281	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	94.78
	9684587299	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	94.61
	9684587307	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	47.44
	9684796205	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	142.31
	9684925937	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	189.22
	9684925945	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	47.44
	9684925952	Station Operating Supplies	Invoice	10/14/2020	Station Operating Supplies	001-507-522-50-31-00	94.61
	9686019481	Flammable Safety Storage Cabinet	Invoice	10/16/2020	Flammable Safety Storage Cabinet	001-504-522-20-31-04	1,927.32
	9687163916	Milk Crate (x9)	Invoice	10/16/2020	Milk Crate (x9)	001-507-522-50-35-00	113.71
	9687442880	Air Hose (x2)	Invoice	10/16/2020	Air Hose (x2)	001-504-522-20-35-00	139.14
	9687779042	Container Safety Label "Gasoline"	Invoice	10/16/2020	Container Safety Label "Gasoline"	001-504-522-20-31-04	43.75
	9689157155	Shelf Bins & Adhesive Sealant	Invoice	10/19/2020	Corrugated Shelf Bin (x75)	001-507-522-50-35-00	80.54
					RTV Silicone Adhesive Sealant (x4)	001-507-522-50-48-00	42.04
	9689363944	Station Operating Supplies	Invoice	10/19/2020	Station Operating Supplies	001-507-522-50-31-00	172.73
	9689688886	Station Operating Supplies	Invoice	10/20/2020	Station Operating Supplies	001-507-522-50-31-00	69.36
	9690154738	Toilet Handle Assembly	Credit Memo	10/20/2020	Toilet Handle Assembly	001-507-522-50-48-00	-22.96
	9690154746	Toilet Handle Assembly	Credit Memo	10/20/2020	Toilet Handle Assembly	001-507-522-50-48-00	-22.96
	9690154753	Air Hose (x2)	Credit Memo	10/20/2020	Air Hose (x2)	001-504-522-20-35-00	-139.14

11/10/2020 2:33:18 PM Page 9 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

	Vendor Name	Docket/Claim #					Payment Amount
Vendor#	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
	9690777363	Flammable Safety Storage Cabinet	Invoice	10/20/2020	Flammable Safety Storage Cabinet	001-504-522-20-31-04	1,061.42
	9694861718	Station Operating Supplies	Invoice	10/23/2020	Station Operating Supplies	001-507-522-50-31-00	69.36
	9695041765	Station Operating Supplies	Invoice	10/23/2020	Station Operating Supplies	001-507-522-50-31-00	161.56
	9695201385	Type 1 Safety Can (x9)	Invoice	10/23/2020	Type 1 Safety Can (x9)	001-504-522-20-31-04	553.02
	9695565771	Station Operating Supplies	Invoice	10/26/2020	Station Operating Supplies	001-507-522-50-31-00	105.02
	9696049957	Station Operating Supplies	Invoice	10/26/2020	Station Operating Supplies	001-507-522-50-31-00	121.27
	9696329490	Station Operating Supplies	Invoice	10/26/2020	Station Operating Supplies	001-507-522-50-31-00	81.44
	9696529065	Station Operating Supplies	Invoice	10/26/2020	Station Operating Supplies	001-507-522-50-31-00	275.48
	9698006187	Fall Protection Supplies	Invoice	10/27/2020	Cross Arm Strap Anchorage Connector	001-507-522-50-35-00	258.85
					Shock Absorbing Lanyard (x3)	001-507-522-50-35-00	291.89
1979	GROUNDWORKS	20-02847					2,392.48
	2010-9651	Landscaping Maintenance - ST 81	Invoice	10/31/2020	Landscaping Maintenance - ST 81	001-507-522-50-41-00	670.35
	2010-9652	Landscaping Maintenance - ST 82	Invoice	10/31/2020	Landscaping Maintenance - ST 82	001-507-522-50-41-00	834.94
	2010-9653	Landscaping Maintenance - ST 83	Invoice	10/31/2020	Landscaping Maintenance - ST 83	001-507-522-50-41-00	887.19
0252	HEALTHFORCE PARTNERS INC.	20-02848					190.00
	17961	Employee Periodic Respirator Clearanc	Invoice	09/30/2020	Employee Periodic Respirator Clearanc	001-510-522-20-41-06	190.00
0257	HIGHWAY AUTO SUPPLY	20-02849					73.75
	1-596095	Shop Tools/Equipment Repair & Maint	Invoice	09/28/2020	Shop Tools/Equipment Repair & Maint	500-511-522-60-48-01	11.49
	1-597491	Shop Parts	Invoice	10/12/2020	Shop Parts	500-511-522-60-34-01	38.87
	1-598208	Shop Parts	Invoice	10/20/2020	Shop Parts	500-511-522-60-34-01	23.39
0218	HONEY BUCKET	20-02850					505.50
0110	0551752493	Honey Bucket Rentals - Tech Rescue Tra	Invoice	09/29/2020	Honey Bucket Rentals - Tech Rescue Tr	001-504-522-20-41-06	505.50
0260	HUGHES FIRE EQUIPMENT	20-02851			,		1,067.77
0200	555330	Shop Parts	Invoice	09/29/2020	Shop Parts	500-511-522-60-34-01	196.88
	556065	Shop Parts	Invoice	10/20/2020	Shop Parts	500-511-522-60-34-01	722.09
	556145	Shop Parts	Invoice	10/22/2020	Shop Parts	500-511-522-60-34-01	412.25
	C11446	Shop Parts	Credit Memo	07/06/2020	Shop Parts	500-511-522-60-34-01	-80.75
	C11447	Shop Parts	Credit Memo	07/06/2020	Shop Parts	500-511-522-60-34-01	-79.36
	C11682	Shop Parts	Credit Memo	09/16/2020	Shop Parts	500-511-522-60-34-01	-103.34
1878	IMS ALLIANCE	20-02852			·		46.14
1070	20-3418	Passport/Locker Tags	Invoice	11/05/2020	Passport/Locker Tags	001-504-522-20-31-06	46.14
0276		•	mvoice	11,03,2020	r assport, Eccher rags	001 301 322 20 31 00	
0276	IRON MOUNTAIN INC 202236681	20-02853	Invoice	10/21/2020	Off Cita Comyon Data Stange	001-512-522-10-41-04	408.37 408.37
		Off Site Server Data Storage	Invoice	10/31/2020	Off Site Server Data Storage	001-312-322-10-41-04	
2064	ISLAND COUNTY FIRE DISTRICT :						250.00
	1486	Fire Instructor II Registration - C.Titland	Invoice	10/20/2020	Fire Instructor II Registration - C.Titland	001-506-522-45-49-02	250.00
0277	ISOUTSOURCE	20-02855					31,294.02
	CW244875	Monthly Software Fees/Monitoring Se		10/02/2020	Monthly Software Fees/Monitoring Ser		785.87
	CW245114	IT Services	Invoice	10/15/2020	IT Services	001-512-522-10-41-04	15,294.19
	CW245589	IT Services	Invoice	10/31/2020	IT Services	001-512-522-10-41-04	14,434.65
	CW245981	Monthly Software Fees/Monitoring Se	rv ioes ice	11/03/2020	Monthly Software Fees/Monitoring Ser	∵v 0@s -512-522-10-41-04	779.31

11/10/2020 2:33:18 PM Page 10 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor# 1910	Vendor Name Payable Number JUDD & BLACK ELECTRIC INC	Docket/Claim # Payable Description 20-02856	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount 952.25
	8689621-1	Dishwasher - ST 82	Invoice	10/24/2020	Dishwasher - ST 82	001-507-522-50-35-00	952.25
0312	KENNY'S TRUCK PARTS AND REP						45.02
	54150	Shop Parts	Invoice	10/13/2020	Shop Parts	500-511-522-60-34-01	45.02
1879	LAKE STEVENS SEWER DISTRICT ST82-NOV20	20-02858 Sewer - ST 82	Invoice	11/01/2020	Sewer - ST 82	001-507-522-50-47-02	172.00 172.00
1879	LAKE STEVENS SEWER DISTRICT CCSTOR-NOV20	20-02859 Sewer - Conference Center Storage Ho	Invoice	11/01/2020	Sewer - Conference Center Storage Ho	001-507-522-50-47-02	86.00 86.00
1879	LAKE STEVENS SEWER DISTRICT ST81-NOV20	20-02860 Sewer - ST 81	Invoice	11/01/2020	Sewer - ST 81	001-507-522-50-47-02	86.00 86.00
1596	LEMAY MOBILE SHREDDING 4678893	20-02861 Shredding Services	Invoice	11/01/2020	Shredding Services	001-502-522-10-41-01	41.00 41.00
2038	LEXIPOL LLC INV6050 INV6051	20-02862 Lexipol Policy Cross-Reference Lexipol Policy & Procedure Manual	Invoice Invoice	08/31/2020 09/01/2020	Lexipol Policy Cross-Reference Lexipol Policy & Procedure Manual	001-512-522-10-49-04 001-512-522-10-49-04	20,394.00 1,650.00 18,744.00
0349	LN CURTIS & SONS INV432805 INV433432 INV435841	20-02863 Forestry Hose Clamp & Long Handled (Structural Bunker Boots Structural Bunker Boots (x11)	Invoice Invoice	10/19/2020 10/21/2020 10/29/2020	Forestry Hose Clamp & Long Handled (Structural Bunker Boots Structural Bunker Boots (x11)	001-504-522-20-35-01 303-504-522-20-35-04 303-504-522-20-35-04	5,607.68 276.73 453.40 4,877.55
0379	MOBILE HEALTH RESOURCES 20204	20-02864 Monthly EMS Patient Experience Surve	y \$n(%£013) e	10/31/2020	Monthly EMS Patient Experience Surve	y \$\Q1 9 3\)9-522-20-49-02	1,025.10 1,025.10
0381	MONROE UPHOLSTERY 7570 7572	20-02865 Shop Parts Shop Parts	Invoice Invoice	10/14/2020 10/16/2020	Shop Parts Shop Parts	500-511-522-60-34-01 500-511-522-60-34-01	273.50 164.10 109.40
0387	MUNICIPAL EMERGENCY SERVIC IN1502980 IN1507115 IN1507621	20-02866 SCBA Packs (x45) & Masks (x100) Facepiece Respirator Nose Cup (x10) Facepiece Respirator Nose Cup (x10)	Invoice Invoice	09/28/2020 10/13/2020 10/14/2020	SCBA Packs (x45) & Masks (x100) Facepiece Respirator Nose Cup (x10) Facepiece Respirator Nose Cup (x10)	303-504-594-20-64-04 001-504-522-20-48-06 001-504-522-20-48-06	319,057.30 317,857.73 599.51 600.06
0424	NORTHWEST SAFETY CLEAN 20-28449 20-28457	20-02867 Bunker Gear Pre-Soak/Stain Remover & Bunker Gear Soil/Water Repellent Spra		11/04/2020 11/05/2020	Bunker Gear Pre-Soak/Stain Remover & Bunker Gear Soil/Water Repellent Spra		1,799.79 1,238.63 561.16
0434	OFFICE DEPOT 128805359001	20-02868 Office Supplies & Emergency Stockpile	Invoice	10/08/2020	Hanging File Folders, Permanent Mark Pens/Pencils Holder (x3) Toilet Paper (Emergency Stockpile)	001-502-522-10-31-00 001-502-522-10-35-00 001-502-522-10-35-00	1,591.82 60.95 2.33 1,528.54
1531	ORION SAFETY PRODUCTS 00297091	20-02869 Emergency Highway Flares	Invoice	10/26/2020	Emergency Highway Flares	001-504-522-20-34-00	7,138.00 7,138.00

11/10/2020 2:33:18 PM Page 11 of 19

Docket of Claims Register APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0466	PETROCARD SYSTEMS, INC.	20-02870	r uyubic rypc	r ayabic batc	tem bescription	Account Number	1,276.54
	C654629	OnSite Mobile Fueling Service - ST 71,	Invoice	10/29/2020	Onsite Mobile Fueling Service - ST 71,	001-504-522-20-32-00	638.27
		-			-	001-509-522-20-32-00	638.27
1916	PRAXAIR DISTRIBUTION INC	20-02871					32.81
	99661941	Shop Supplies	Invoice	10/22/2020	Shop Supplies	500-511-522-60-31-05	32.81
0477	PRO COMM	20-02872					301.48
	MON SVC286607	Fire Alarm Monitoring - ST 73	Invoice	10/20/2020	Fire Alarm Monitoring - ST 73	001-507-522-50-41-00	94.88
	MON SVC286610	Fire Alarm Monitoring - ST 31	Invoice	10/20/2020	Fire Alarm Monitoring - ST 31	001-507-522-50-41-00	103.30
	MON SVC286611	Fire Alarm Monitoring - ST 32	Invoice	10/20/2020	Fire Alarm Monitoring - ST 32	001-507-522-50-41-00	103.30
0479	PROFESSIONAL BUILDING SERVIO	20-02873					3,661.38
	10287	Janitorial Services - Admin Suite	Invoice	11/01/2020	Janitorial Services - Admin Suite	001-507-522-50-41-00	543.38
	10288	Janitorial Services - ST 31	Invoice	11/01/2020	Janitorial Services - ST 31	001-507-522-50-41-00	587.50
	10289	Janitorial Services - DSHS	Invoice	11/01/2020	Janitorial Services - DSHS	300-507-522-50-41-00	2,530.50
1777	PROFESSIONAL HEALTH SERVICE	20-02874					89,171.00
	112128	Annual PHS Physicals	Invoice	09/24/2020	Annual PHS Physicals	001-510-522-20-41-06	67,800.00
	112219	Annual Medical Evaluations	Invoice	10/15/2020	Annual Medical Evaluations	001-510-522-20-41-06	21,371.00
0483	PUGET SOUND ENERGY	20-02875					87.21
	ST71-SEPOCT20	Natural Gas - ST 71	Invoice	10/15/2020	Natural Gas - ST 71	001-507-522-50-47-03	87.21
0483	PUGET SOUND ENERGY	20-02876					58.87
	ST76-SEPOCT20	Natural Gas - ST 76	Invoice	10/19/2020	Natural Gas - ST 76	001-507-522-50-47-03	58.87
0483	PUGET SOUND ENERGY	20-02877					79.35
	ST74-SEPOCT20	Natural Gas - ST 74	Invoice	10/14/2020	Natural Gas - ST 74	001-507-522-50-47-03	79.35
0483	PUGET SOUND ENERGY	20-02878					36.42
	ST72-SEPOCT20	Natural Gas - ST 72	Invoice	10/19/2020	Natural Gas - ST 72	001-507-522-50-47-03	36.42
0483	PUGET SOUND ENERGY	20-02879					92.15
	ST73-SEPOCT20	Natural Gas - ST 73	Invoice	10/14/2020	Natural Gas - ST 73	001-507-522-50-47-03	92.15
0483	PUGET SOUND ENERGY	20-02880					80.28
	ST77-SEPOCT20	Natural Gas - ST 77	Invoice	10/19/2020	Natural Gas - ST 77	001-507-522-50-47-03	80.28
1532	PUGET SOUND HARDWARE, INC	20-02881					572.73
	7902	Door Latch Repair - ST 32	Invoice	10/29/2020	Door Latch Repair - ST 32	001-507-522-50-48-00	194.55
	7906	Door Lock Repair (Electric Strike) - ST 7	' Invoice	10/30/2020	Door Lock Repair (Electric Strike) - ST 7	001-507-522-50-48-00	378.18
2062	PUGET SOUND REGIONAL FIRE A	20-02882					1,360.80
	20-0912	Tech/Rope Rescue Regist Gleason, Nu	ut tlbr∞d ic£equire	09/18/2020	Tech/Rope Rescue Regist Gleason, Nu	ıt 100016k55016±1512 2-45-49-02	1,360.80
0484	PURCELL TIRE & SERVICE CENTER	F 20-02883					3,735.28
	24241962	Shop Parts	Invoice	10/07/2020	Shop Parts	500-511-522-60-34-01	2,305.64
	24242040	Shop Parts	Invoice	10/12/2020	Shop Parts	500-511-522-60-34-01	424.51
	24242114	Shop Parts	Invoice	10/14/2020	Shop Parts	500-511-522-60-34-01	1,005.13

11/10/2020 2:33:18 PM Page 12 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
1937	RAIRDON'S OF MONROE	20-02884	r dyddic rypc	i uyubic butc	tem bescription	Account Number	70.30
	85860	Shop Parts	Invoice	10/28/2020	Shop Parts	500-511-522-60-34-01	35.15
	85871	Shop Parts	Invoice	10/29/2020	Shop Parts	500-511-522-60-34-01	35.15
0494	REPUBLIC SERVICES #197	20-02885					102.44
	0197-002695933	Refuse - ST 32	Invoice	10/31/2020	Refuse - ST 32	001-507-522-50-47-04	102.44
0494	REPUBLIC SERVICES #197	20-02886					465.18
	0197-002695843	Recycling - ST 31	Invoice	10/31/2020	Recycling - ST 31	001-507-522-50-47-04	396.85
						500-511-522-50-47-01	68.33
0494	REPUBLIC SERVICES #197	20-02887					299.98
	0197-002695100	Refuse - ST 31	Invoice	10/31/2020	Refuse - ST 31	001-507-522-50-47-04	255.91
						500-511-522-50-47-01	44.07
0494	REPUBLIC SERVICES #197	20-02888					200.48
	0197-002696321	Refuse & Yard Waste - ST 81	Invoice	10/31/2020	Refuse & Yard Waste - ST 81	001-507-522-50-47-04	200.48
0494	REPUBLIC SERVICES #197	20-02889					245.30
	0197-002695869	Refuse - Admin Building	Invoice	10/31/2020	Refuse - Admin Building	001-507-522-50-47-04	61.32
						300-507-522-50-47-00	183.98
0494	REPUBLIC SERVICES #197	20-02890	lavalaa	10/21/2020	Describes CT 22	004 507 533 50 47 04	60.05 60.05
	0197-002696277	Recycling - ST 32	Invoice	10/31/2020	Recycling - ST 32	001-507-522-50-47-04	
0499	RICE FERGUS MILLER	20-02891	tula Daiss.	10/05/2020	Constal Facilities Diagniss - Frieting Cha		3,850.00
	2019118.00-001	Capital Facilities Planning - Existing Sta	TENSTANDENCIE	10/06/2020	Capital Facilities Planning - Existing Sta	tr sucesw /-594-50-62-01	3,850.00
0501	RICOH USA, INC. 104227795	20-02892	Invoice	10/00/2020	Conv. Machina Loaca ST 71	001-512-522-10-45-00	530.22 319.07
	104227795	Copy Machine - ST 71	invoice	10/09/2020	Copy Machine Lease - ST 71 Copy Machine Usage - ST 71	001-512-522-10-45-00	211.15
0501	RICOH USA, INC.	20-02893			copy Machine osage 5171	001 302 322 10 31 00	336.35
0301	104261320	Copy Machine - Admin Bldg	Invoice	10/22/2020	Copy Machine Lease - Admin Bldg	001-512-522-10-45-00	254.54
	10.1201010	cop, maxime mamming		10, 11, 1010	Copy Machine Usage - Admin Bldg	001-502-522-10-31-00	81.81
1921	SEA-WESTERN	20-02894					1,785.09
	INV7892	Fire Inspector Tool - Standpipe Bag Kit	Invoice	10/16/2020	Fire Inspector Tool - Standpipe Bag Kit	001-505-522-30-35-00	1,412.81
	INV8049	Structural Bunker Boots	Invoice	10/22/2020	Structural Bunker Boots	303-504-522-20-35-04	372.28
1883	SHI INTERNATIONAL CORP	20-02895					10,576.05
	B12437510	Microsoft Office 365 License Renewal	Invoice	10/14/2020	Microsoft Office 365 License Renewal	001-512-522-10-49-04	10,576.05
0543	SIKORA ASSOCIATES LLC	20-02896					1,800.00
	11-02-20	Senior Staff & Admin Team Developme	Invoice	11/02/2020	Senior Staff & Admin Team Developme	001-502-522-10-41-01	1,800.00
0544	SILVER LAKE WATER	20-02897					156.22
	ST77-OCT20	Water & Sewer - ST 77	Invoice	10/31/2020	Water & Sewer - ST 77	001-507-522-50-47-02	156.22
0544	SILVER LAKE WATER	20-02898					135.55
	ST76-OCT20	Water & Sewer - ST 76	Invoice	10/31/2020	Water & Sewer - ST 76	001-507-522-50-47-02	135.55

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0544	SILVER LAKE WATER ST77FM-OCT20	20-02899 Water (Fire Meter) - ST 77	Invoice	10/31/2020	Water (Fire Meter) - ST 77	001-507-522-50-47-02	47.60 47.60
0544	SILVER LAKE WATER ST76FM-OCT20	20-02900 Water (Fire Meter) - ST 76	Invoice	10/31/2020	Water (Fire Meter) - ST 76	001-507-522-50-47-02	47.60 47.60
0550	SMARSH INC INV00631280	20-02901 Email Archiving Services	Invoice	10/31/2020	Email Archiving Services	001-512-522-10-41-04	188.20 188.20
2066	SNOHOMISH AUTO PARTS, INC.	20-02902					283.29
	628980	Shop Parts	Invoice	10/28/2020	Shop Parts	500-511-522-60-34-01	176.40
	628985	Shop Parts	Credit Memo	10/28/2020	Shop Parts	500-511-522-60-34-01	-22.62
	629041	Shop Parts	Invoice	10/28/2020	Shop Parts	500-511-522-60-34-01	149.17
	629043	Shop Parts	Credit Memo	10/28/2020	Shop Parts	500-511-522-60-34-01	-19.66
0558	SNOHOMISH COUNTY	20-02903					125.00
	1000534892	Cathcart Facility Usage - Tech Rescue	Invoice	09/30/2020	Cathcart Facility Usage - Tech Rescue	001-506-522-45-49-16	125.00
1547	SNOHOMISH COUNTY 911	20-02904					100,179.35
	2980	Monthly Dispatch Services	Invoice	11/01/2020	Monthly Dispatch Services	001-504-528-00-41-00	18,802.75
						001-509-528-00-41-00	75,211.02
	3021	Monthly EPCR	Invoice	11/01/2020	Monthly Electronic Patient Care Reporti	ing01-509-522-20-41-03	1,125.79
	3039	Managed Laptop Leases	Invoice	11/01/2020	Managed Laptop Leases	303-504-522-20-45-03	2,027.00
						303-509-522-20-45-00	3,012.79
0520	SNOHOMISH COUNTY FIRE DISTF	20-02905					4,210.00
	20.38	RLB Training Facility Usage/Rental - Pu	Invoice	11/02/2020	RLB Training Facility Usage/Rental - Pu	001-506-522-45-45-01	2,560.00
	20.39	RLB Training Facility Usage/Rental - En	Invoice	11/02/2020	RLB Training Facility Usage/Rental - En	001-506-522-45-45-01	1,650.00
1536	SNOHOMISH COUNTY FIRE DISTF	20-02906					755.32
	EXCISETAX-OCT20	Excise/Use Tax - October 2020	Invoice	10/31/2020	Excise/Use Tax - October 2020	001-504-522-20-31-07	2.46
					Excise/Use Tax - October 2020	001-504-522-20-42-00	616.45
					Excise/Use Tax - October 2020	001-506-522-45-49-42	6.55
					Excise/Use Tax - October 2020	001-509-522-30-31-02	122.55
					Excise/Use Tax - October 2020	500-511-522-60-34-01	7.31
1536	SNOHOMISH COUNTY FIRE DISTF	20-02907					16,267.79
	6279	Tree Removal Service (3 Dead) - Trainir	Invoice	10/19/2020	Tree Removal Servc (3 Dead Firs) - Trai	001-507-522-50-48-00	862.40
	6280	Tree Removal Service (Limb Trim/Dead	Invoice	10/27/2020	Tree Removal Service (Limb Trim/Deac	001-507-522-50-48-00	862.40
	6281	Harborview/Paramedic School Rent - N	Invoice	10/28/2020	Harborview/Paramedic School Rent - N	001-506-522-45-49-37	1,970.00
	6282	Fall Newsletter Postage	Invoice	10/30/2020	Fall Newsletter Postage	001-502-522-10-42-00	10,824.78
	6283	EMS Transport Refund	Invoice	11/05/2020	EMS Transport Refund	001-509-589-26-49-00	277.90
	6284	EMS Transport Refund	Invoice	11/05/2020	EMS Transport Refund	001-509-589-26-49-00	282.98
	6285	EMS Transport Refund	Invoice	11/05/2020	EMS Transport Refund	001-509-589-26-49-00	467.47
	6286	EMS Transport Refund	Invoice	11/05/2020	EMS Transport Refund	001-509-589-26-49-00	250.28
	6287	EMS Transport Refund	Invoice	11/05/2020	EMS Transport Refund	001-509-589-26-49-00	41.00
	6288	EMS Transport Refund	Invoice	11/05/2020	EMS Transport Refund	001-509-589-26-49-00	85.81
	6289	EMS Transport Refund	Invoice	11/05/2020	EMS Transport Refund	001-509-589-26-49-00	342.77

11/10/2020 2:33:18 PM Page 14 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor # 0565	Vendor Name Payable Number SNOHOMISH COUNTY PUD	Docket/Claim # Payable Description 20-02908	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount 1,540.79
	105448664	Electricity - ST 31	Invoice	10/19/2020	Electricity - ST 31	001-507-522-50-47-01 500-511-522-50-47-01	1,314.45 226.34
0565	SNOHOMISH COUNTY PUD 115348952	20-02909 Electricity - ST 74	Invoice	10/23/2020	Electricity - ST 74	001-507-522-50-47-01	168.99 168.99
0565	SNOHOMISH COUNTY PUD 105448665	20-02910 Electricity - Admin Bldg	Invoice	10/19/2020	Electricity - Admin Bldg	001-507-522-50-47-01 300-507-522-50-47-00	1,575.22 393.80 1,181.42
0565	SNOHOMISH COUNTY PUD 125295366	20-02911 Electricity - ST 33	Invoice	10/23/2020	Electricity - ST 33	001-507-522-50-47-01	808.47 808.47
0565	SNOHOMISH COUNTY PUD 131877916	20-02912 Electricity - ST 82 Storage	Invoice	10/14/2020	Electricity - ST 82 Storage	001-507-522-50-47-01	18.53 18.53
0565	SNOHOMISH COUNTY PUD 151625413	20-02913 Electricity - ST 71	Invoice	10/28/2020	Electricity - ST 71	001-507-522-50-47-01	1,081.07 1,081.07
0565	SNOHOMISH COUNTY PUD 161237815	20-02914 Electricity & Water - ST 82	Invoice	10/16/2020	Electricity - ST 82 Water - ST 82	001-507-522-50-47-01 001-507-522-50-47-02	1,137.53 932.31 205.22
0565	SNOHOMISH COUNTY PUD 118653516	20-02915 Electricity - ST 72	Invoice	10/14/2020	Electricity - ST 72	001-507-522-50-47-01	468.20 468.20
0565	SNOHOMISH COUNTY PUD 164452994	20-02916 Electricity - ST 73	Invoice	10/19/2020	Electricity - ST 73	001-507-522-50-47-01	201.35 201.35
0565	SNOHOMISH COUNTY PUD 145039578	20-02917 Electricity - ST 83	Invoice	10/29/2020	Electricity - ST 83	001-507-522-50-47-01	381.73 381.73
0565	SNOHOMISH COUNTY PUD 115344300	20-02918 Electricity & Water - ST 81	Invoice	10/14/2020	Electricity - ST 81 Water - ST 81	001-507-522-50-47-01 001-507-522-50-47-02	847.81 716.60 131.21
0565	SNOHOMISH COUNTY PUD 161240565	20-02919 Electricity - ST 32	Invoice	10/23/2020	Electricity - ST 32	001-507-522-50-47-01	220.64 220.64
0567	SNURE LAW OFFICE OCT2020	20-02920 Attorney Services	Invoice	11/01/2020	Attorney Services	001-512-522-10-41-03	4,612.50 4,612.50
1945	SNYDER ROOFING OF WASHING 21W278	GT 20-02921 Roof Leak Repair - ST 72	Invoice	10/14/2020	Roof Leak Repair - ST 72	001-507-522-50-48-00	863.59 863.59

11/10/2020 2:33:18 PM Page 15 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

	Vendor Name	Docket/Claim #					Payment Amount
Vendor#	Payable Number	Payable Description	Payable Type	Payable Date	Item Description	Account Number	Distribution Amount
0572	SPEEDWAY CHEVROLET	20-02922					2,606.37
	125015	Shop Parts	Invoice	10/09/2020	Shop Parts	500-511-522-60-34-01	170.84
	125035	Shop Parts	Invoice	10/12/2020	Shop Parts	500-511-522-60-34-01	72.59
	125069	Shop Parts	Invoice	10/14/2020	Shop Parts	500-511-522-60-34-01	38.07
	125076	Shop Parts	Invoice	10/15/2020	Shop Parts	500-511-522-60-34-01	244.31
	125085	Shop Parts	Invoice	10/19/2020	Shop Parts	500-511-522-60-34-01	10.03
	125095	Shop Parts	Invoice	10/15/2020	Shop Parts	500-511-522-60-34-01	56.54
	125101	Shop Parts	Invoice	10/16/2020	Shop Parts	500-511-522-60-34-01	10.00
	125155	Shop Parts	Invoice	10/20/2020	Shop Parts	500-511-522-60-34-01	38.07
	125191	Shop Parts	Invoice	10/22/2020	Shop Parts	500-511-522-60-34-01	54.74
	125230	Shop Parts	Invoice	10/23/2020	Shop Parts	500-511-522-60-34-01	934.03
	125239	Shop Parts	Invoice	10/23/2020	Shop Parts	500-511-522-60-34-01	16.58
	125240	Shop Parts	Invoice	10/23/2020	Shop Parts	500-511-522-60-34-01	21.60
	125242	Shop Parts	Invoice	10/23/2020	Shop Parts	500-511-522-60-34-01	178.20
	125296	Shop Parts	Invoice	10/28/2020	Shop Parts	500-511-522-60-34-01	95.27
	125380	Shop Parts	Invoice	11/03/2020	Shop Parts	500-511-522-60-34-01	561.50
	217347	Shop Parts	Invoice	10/16/2020	Shop Parts	500-511-522-60-34-01	169.42
	CM125230	Shop Parts	Credit Memo	10/26/2020	Shop Parts	500-511-522-60-34-01	-65.42
0580	STATE OF WA DEPARTMENT OF	20-02923					755.32
	EXCISETAX-OCT20	Excise/Use Tax - October 2020 (600-35	Invoice	10/31/2020	Excise/Use Tax - October 2020 (600-35	611-512-589-00-00-00	755.32
1634	STRYKER SALES CORPORATION	20-02924					76.07
	3189789M	Lifepak 15 Defibrillator Back/Rear Pouc	Invoice	10/28/2020	Lifepak 15 Defibrillator Back/Rear Pouc	001-509-522-20-35-00	76.07
0603	TOWN & COUNTRY TRACTOR IN	(20-02925					947.85
	165596	Chain Saw Repair Parts	Invoice	10/07/2020	Chain Saw Repair Parts	001-504-522-20-48-02	30.56
	166201	Chain Saw Repair Parts	Invoice	10/27/2020	Chain Saw Repair Parts	001-504-522-20-48-02	105.34
	166220	Chain Saw Repair Parts	Invoice	10/27/2020	Chain Saw Repair Parts	001-504-522-20-48-02	132.15
	166415	Chain Saw Repair Parts	Invoice	11/02/2020	Chain Saw Repair Parts	001-504-522-20-48-02	249.16
	166416	Chain Saw Repair Parts	Invoice	11/02/2020	Chain Saw Chain Reel (x2)	001-504-522-20-48-02	430.64
0610	TRUE NORTH EMERGENCY EQUI	1 20-02926					2,175.68
	A06003	Shop Parts	Invoice	09/17/2020	Shop Parts	500-511-522-60-34-01	75.66
	A06051	Shop Parts	Invoice	09/23/2020	Shop Parts	500-511-522-60-34-01	112.15
	A06172	Shop Parts	Invoice	10/02/2020	Shop Parts	500-511-522-60-34-01	485.63
	A06240	Shop Parts	Invoice	10/12/2020	Shop Parts	500-511-522-60-34-01	131.16
	A06252	Shop Parts	Invoice	10/13/2020	Shop Parts	500-511-522-60-34-01	254.42
	A06256	Shop Parts	Invoice	10/14/2020	Shop Parts	500-511-522-60-34-01	325.37
	A06270	Shop Parts	Invoice	10/14/2020	Shop Parts	500-511-522-60-34-01	51.07
	A06351	Shop Parts	Invoice	10/21/2020	Shop Parts	500-511-522-60-34-01	740.22
0616	UL LLC	20-02927					2,690.00
	72020381807	Aerial Ladder Annual Inspection - L960	1 1&vlo1601	09/29/2020	Aerial Ladder Annual Inspection - L960	1 8 0 1.15004 -522-20-48-01	2,690.00
0622	UNITED PARCEL SERVICE	20-02928					21.26
	000042W7X8430	Freight Charges - Shop	Invoice	10/24/2020	Freight Charges - Shop	500-511-522-60-34-01	21.26

11/10/2020 2:33:18 PM Page 16 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
1569	US BANK VOYAGER	20-02929					13,970.81
	869367698045	Fuel	Invoice	11/01/2020	Fuel - EMS	001-509-522-20-32-00	6,891.75
					Fuel - Shop	500-511-522-60-32-00	187.32
					Fuel - Suppression	001-504-522-20-32-00	6,891.74
0633	VERIZON WIRELESS	20-02930					15.73
	9865695730	Crew/Apparatus Cell Phones	Invoice	10/25/2020	Crew/Apparatus Cell Phones	001-504-522-20-42-00	15.73
0633	VERIZON WIRELESS	20-02931					2,467.97
	9864977541	District Cell Phones (Legacy 7)	Invoice	10/15/2020	District Cell Phones - Admin	001-502-522-10-42-00	265.36
					District Cell Phones - Commissioners	001-501-522-10-49-04	47.98
					District Cell Phones - EMS	001-509-522-20-42-01	422.68
					District Cell Phones - Facilities	001-507-522-50-42-00	83.86
					District Cell Phones - Finance	001-503-522-10-42-00	93.59
					District Cell Phones - Prevention	001-505-522-30-42-00	271.04
					District Cell Phones - Shop	500-511-522-60-42-00	125.79
					District Cell Phones - Suppression	001-504-522-20-42-00	877.71
					District Cell Phones - Training	001-506-522-45-42-00	214.38
					District TeamViewer Software	001-512-522-10-41-04	65.58
0633	VERIZON WIRELESS	20-02932					61.87
	9865886550	District Mifi Plan (Huff)	Invoice	10/28/2020	District Mifi Plan (Huff)	001-504-522-20-42-00	61.87
0633	VERIZON WIRELESS	20-02933					2,447.03
	9864977540	District Mifi Plans	Invoice	10/15/2020	District Mifi Plans	001-509-522-20-41-04	2,447.03
0633	VERIZON WIRELESS	20-02934					1,153.98
	9865762174	District Cell Phones (Legacy 8)	Invoice	10/25/2020	District Cell Phones - Admin	001-502-522-10-42-00	238.74
		, , ,			District Cell Phones - Commissioners	001-501-522-10-49-04	70.03
					District Cell Phones - EMS	001-509-522-20-42-01	250.90
					District Cell Phones - Facilities	001-507-522-50-42-00	50.18
					District Cell Phones - Prevention	001-505-522-30-42-00	137.57
					District Cell Phones - Shop	500-511-522-60-42-00	50.18
					District Cell Phones - Suppression	001-504-522-20-42-00	306.20
					District Cell Phones - Training	001-506-522-45-42-00	50.18
0648	WASTE MANAGEMENT NORTHW	20-02935					172.05
	0530024-2677-2	Recycling - ST 76	Invoice	11/01/2020	Recycling - ST 76	001-507-522-50-47-04	172.05
0648	WASTE MANAGEMENT NORTHW	20-02936					127.97
	0530023-2677-4	Recycling - ST 72	Invoice	11/01/2020	Recycling - ST 72	001-507-522-50-47-04	127.97
0648	WASTE MANAGEMENT NORTHW	20-02937					280.34
	0530022-2677-6	Recycling - ST 71	Invoice	11/01/2020	Recycling - ST 71	001-507-522-50-47-04	280.34
0648	WASTE MANAGEMENT NORTHW	, ,			, 3		159.71
0048	9006581-4968-8	Refuse & Recycle - ST 83	Invoice	11/01/2020	Refuse & Recycle - ST 83	001-507-522-50-47-04	159.71
		,	HIVOICE	11/01/2020	heruse & hecycle - 31 03	001-307-322-30-47-04	
0648	WASTE MANAGEMENT NORTHW			44 /04 /0005	D. (004 507 500 50 47 5:	187.06
	0529576-2677-4	Refuse - ST 71	Invoice	11/01/2020	Refuse - ST 71	001-507-522-50-47-04	187.06

11/10/2020 2:33:18 PM Page 17 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor#	Vendor Name Payable Number	Docket/Claim # Payable Description	Payable Type	Payable Date	Item Description	Account Number	Payment Amount Distribution Amount
0648	WASTE MANAGEMENT NORTHW	20-02940					298.06
	0531658-2677-6	Recycling - ST 33	Invoice	11/01/2020	Recycling - ST 33	001-507-522-50-47-04	298.06
0648	WASTE MANAGEMENT NORTHW	20-02941					212.90
	0529806-2677-5	Refuse & Recycle - ST 77	Invoice	11/01/2020	Refuse & Recycle - ST 77	001-507-522-50-47-04	212.90
0648	WASTE MANAGEMENT NORTHW	20-02942					207.40
	0531657-2677-8	Refuse - ST 33	Invoice	11/01/2020	Refuse - ST 33	001-507-522-50-47-04	207.40
0648	WASTE MANAGEMENT NORTHW	20-02943					117.54
	0529575-2677-6	Refuse - ST 72	Invoice	11/01/2020	Refuse - ST 72	001-507-522-50-47-04	117.54
0648	WASTE MANAGEMENT NORTHW	20-02944					117.64
	0529658-2677-0	Refuse - ST 76	Invoice	11/01/2020	Refuse - ST 76	001-507-522-50-47-04	117.64
0648	WASTE MANAGEMENT NORTHW	20-02945					363.68
	9006582-4968-6	Refuse & Recycle - ST 82	Invoice	11/01/2020	Refuse & Recycle - ST 82	001-507-522-50-47-04	363.68
0648	WASTE MANAGEMENT NORTHW	20-02946					125.34
	0529726-2677-5	Refuse & Recycle - ST 74	Invoice	11/01/2020	Refuse & Recycle - ST 74	001-507-522-50-47-04	125.34
0648	WASTE MANAGEMENT NORTHW						181.61
	0530494-2677-7	Refuse & Recycle - ST 73	Invoice	11/01/2020	Refuse & Recycle - ST 73	001-507-522-50-47-04	181.61
0648	WASTE MANAGEMENT NORTHW						415.34
	0530115-2677-8	Recycling - Admin Bldg	Invoice	11/01/2020	Recycling - Admin Bldg	001-507-522-50-47-04 300-507-522-50-47-00	103.84 311.50
0054	WAYE BUILDINGS	20.02040				300-307-322-30-47-00	
0651	WAVE BUSINESS 032004901-0008360	20-02949 Internet & TV Services - ST 74	Invoice	09/01/2020	Internet & TV Services - ST 74	001-507-522-50-42-00	145.62 145.62
0.554			lilvoice	03/01/2020	internet & TV Services - 31 74	001-307-322-30-42-00	
0651	WAVE BUSINESS 103946501-0008471	20-02950 Fiber Optic Connection - ST 81, 82	Invoice	11/01/2020	Fiber Optic Connection - ST 81, 82	001-507-522-50-42-00	1,024.60 1,024.60
1887	WAXIE'S ENTERPRISES, INC	20-02951	IIIVOICE	11/01/2020	115c1 Optic Connection 31 01, 62	001 307 322 30 42 00	221.53
1007	79556951	Station Operating Supplies	Invoice	10/20/2020	Station Operating Supplies	001-507-522-50-31-00	42.20
	79565689	Station Operating Supplies	Invoice	10/23/2020	Station Operating Supplies	001-507-522-50-31-00	179.33
1598	WEIDNER & ASSOCIATES, INC	20-02952					849.57
	58025	Shop Parts	Invoice	10/02/2020	Shop Parts	500-511-522-60-34-01	849.57
0657	WELLSPRING FAMILY SERVICES E	20-02953					470.90
	266309	Employee Assistance Program Monthly	Invoice	10/31/2020	Employee Assistance Program Monthly	001-510-522-20-20-15	470.90
0665	WHELEN ENGINEERING COMPAN	20-02954					819.26
	769800	Shop Parts	Invoice	08/24/2020	Shop Parts	500-511-522-60-34-01	327.90
	775227	Shop Parts	Invoice	09/03/2020	Shop Parts	500-511-522-60-34-01	456.44
	782277	Shop Parts	Invoice	09/21/2020	Shop Parts	500-511-522-60-34-01	34.92
2011	ZIPLY FIBER	20-02955					1,613.84
	NB-OCTNOV20	Phone Services - North Battalion	Invoice	10/16/2020	Phone Services - North Battalion	001-507-522-50-42-00	1,116.55
	ST71-OCTNOV20 ST73-OCTNOV20	Fax & Fire Alarm Services - ST 71 Fax & Fire Alarm Services - ST 73	Invoice Invoice	10/14/2020 10/10/2020	Fax & Fire Alarm Services - ST 71 Fax & Fire Alarm Services - ST 73	001-507-522-50-42-00 001-507-522-50-42-00	218.16 279.13
	31/3-OCTNOV20	Tax & THE Matth Services - 31 /3	HIVOICE	10/ 10/ 2020	I an at the Mainh Services - 31 /3	001-307-322-30-42-00	2/3.13

11/10/2020 2:33:18 PM Page 18 of 19

APPKT00581 - 11/12/2020 Board Meeting - KP

Vendor Name Docket/Claim # Payable Number Payable Description Payable Type Payable Date Item Description Account Number Distribution Amount

Total Claims: 168 Total Payment Amount: 802,048.90

11/10/2020 2:33:18 PM Page 19 of 19

Page 1 of 6

Snohomish County Fire District #7 Claims Voucher Summary

Fund: General Fund #001

11/10/2020

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchand	dise
or services hereinafter specified have been received and that the vouchers identified below are approved for paymo	ent.

Date:	Signatures:				

Voucher	Payee/Claimant	1099 Default	Amount
20-02788	ACE EQUIPMENT RENTALS		118.44
20-02789	AIR EXCHANGE, INC		471.63
20-02790	ALDERWOOD AUTO GLASS		567.32
20-02791	ALL BATTERY SALES AND SERVICE		1,121.48
20-02792	ALL-AMERICAN LEADERSHIP		2,000.00
20-02793	ALLSTREAM BUSINESS US, INC		221.68
20-02794	ALLSTREAM BUSINESS US, INC		320.41
20-02795	ALLSTREAM BUSINESS US, INC		112.94
20-02796	ARAMARK UNIFORM SERVICES		187.29
20-02797	BADGLEY'S LANDSCAPE LLC		8,734.87
20-02798	BICKFORD MOTORS INC.		1,330.23
20-02799	BLANCHARD ELECTRIC & FLEET SUPPLY		49.13
20-02800	BOUND TREE MEDICAL, LLC		17,887.85
20-02801	BRAD TALLEY		3,000.00
20-02802	BRAKE & CLUTCH SUPPLY INC		110.98
20-02803	BRAUN NORTHWEST INC		166.33
20-02804	BRAVO ENVIROMENTAL NW INC		1,196.84
20-02805	CASCADE FIRE & SAFETY		68.08
20-02806	CDW GOVERNMENT LLC		2,492.04
20-02807	CENTRAL WELDING SUPPLY		1,266.94
20-02808	CHAMPION BOLT & SUPPLY		226.11
20-02809	CHMELIK, SITKIN & DAVIS PS		3,431.00
20-02810	CHRISTENSEN, INC		1,361.18
20-02811	CLEARFLY COMMUNICATIONS		418.86
20-02812	CLEARFLY COMMUNICATIONS		732.00
20-02813	COACH GLASS		601.94
20-02814	COGDILL, NICHOLS, REIN		4,423.80
20-02815	COMCAST		150.05
20-02816	COMCAST		420.78
20-02817	COMCAST		150.29
20-02818	COMCAST		154.79

Page Total53,495.28Cumulative Total53,495.28

Page 2 of 6

Snohomish County Fire District #7 Claims Voucher Summary

Fund: General Fund #001

11/10/2020

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise
or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date:	Signatures:				

Voucher	Payee/Claimant	1099 Default	Amount
20-02819	COMCAST		155.07
20-02820	COMCAST		150.07
20-02821	COMCAST		150.05
20-02822	COMCAST		150.27
20-02823	COMDATA INC.		2,662.71
20-02824	COURIERWEST, LLC		2,232.00
20-02825	CREWSENSE LLC		1,736.53
20-02826	CROSS VALLEY WATER DISTRICT		233.31
20-02827	CROSS VALLEY WATER DISTRICT		701.99
20-02828	CROSS VALLEY WATER DISTRICT		253.36
20-02829	DEPARTMENT GRAPHICS		30.75
20-02830	DICK'S TOWING INC		889.38
20-02831	DIRECTV		69.88
20-02832	DRUG FREE BUSINESS		88.00
20-02833	DUVALL AUTO PARTS		187.20
20-02834	ELECTRONIC BUSINESS MACHINES		178.87
20-02835	EMERALD SERVICES, INC		113.74
20-02836	EMERGENT RESPIRATORY		430.00
20-02837	EMS TECHNOLOGY SOLUTIONS, LLC		3,283.00
20-02838	ESO SOLUTIONS, INC		759.64
20-02839	EVERGREEN POWER SYSTEMS, INC		1,716.01
20-02840	FIRST WATCH		403.00
20-02841	FITCH & ASSOCIATES, LLC		12,498.75
20-02842	FREIGHTLINER NORTHWEST		595.10
20-02843	FRESH START FLOOR COVERING LLC		3,764.78
20-02844	GALLS, LLC - DBA BLUMENTHAL UNIFORM		13,946.77
20-02845	GENERAL FIRE APPARATUS		3,706.92
20-02846	GRAINGER		8,277.00
20-02847	GROUNDWORKS		2,392.48
20-02848	HEALTHFORCE PARTNERS INC.		190.00
20-02849	HIGHWAY AUTO SUPPLY		73.75

Page Total

Cumulative Total

62,020.38

115,515.66

Snohomish County Fire District #7 11/10/2020 Claims Voucher Summary

Page 3 of 6

Fu	nd	Genera	l Fund	#001
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We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandis
or services hereinafter specified have been received and that the vouchers identified below are approved for payment

Date:	Sign	natures:

Voucher	Payee/Claimant	1099 Default	Amount
20-02850	HONEY BUCKET		505.50
20-02851	HUGHES FIRE EQUIPMENT		1,067.77
20-02852	IMS ALLIANCE		46.14
20-02853	IRON MOUNTAIN INC		408.37
20-02854	ISLAND COUNTY FIRE DISTRICT 1		250.00
20-02855	ISOUTSOURCE		31,294.02
20-02856	JUDD & BLACK ELECTRIC INC		952.25
20-02857	KENNY'S TRUCK PARTS AND REPAIR		45.02
20-02858	LAKE STEVENS SEWER DISTRICT		172.00
20-02859	LAKE STEVENS SEWER DISTRICT		86.00
20-02860	LAKE STEVENS SEWER DISTRICT		86.00
20-02861	LEMAY MOBILE SHREDDING		41.00
20-02862	LEXIPOL LLC		20,394.00
20-02863	LN CURTIS & SONS		5,607.68
20-02864	MOBILE HEALTH RESOURCES		1,025.10
20-02865	MONROE UPHOLSTERY		273.50
20-02866	MUNICIPAL EMERGENCY SERVICES, INC.		319,057.30
20-02867	NORTHWEST SAFETY CLEAN		1,799.79
20-02868	OFFICE DEPOT		1,591.82
20-02869	ORION SAFETY PRODUCTS		7,138.00
20-02870	PETROCARD SYSTEMS, INC.		1,276.54
20-02871	PRAXAIR DISTRIBUTION INC		32.81
20-02872	PRO COMM		301.48
20-02873	PROFESSIONAL BUILDING SERVICES		3,661.38
20-02874	PROFESSIONAL HEALTH SERVICES INC		89,171.00
20-02875	PUGET SOUND ENERGY		87.21
20-02876	PUGET SOUND ENERGY		58.87
20-02877	PUGET SOUND ENERGY		79.35
20-02878	PUGET SOUND ENERGY		36.42
20-02879	PUGET SOUND ENERGY		92.15
20-02880	PUGET SOUND ENERGY		80.28

Page Total	486,718.75
Cumulative Total	602,234.41

Snohomish County Fire District #7 Claims Voucher Summary

11/10/2020 Claims Voucher Summary Page 4 of 6

Fund: General Fund #001

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise
or services hereinafter specified have been received and that the vouchers identified below are approved for payment

Date:	Sign	natures:

Voucher	Payee/Claimant	1099 Default	Amount
20-02881	PUGET SOUND HARDWARE, INC		572.73
20-02882	PUGET SOUND REGIONAL FIRE AUTHORITY		1,360.80
20-02883	PURCELL TIRE & SERVICE CENTER		3,735.28
20-02884	RAIRDON'S OF MONROE		70.30
20-02885	REPUBLIC SERVICES #197		102.44
20-02886	REPUBLIC SERVICES #197		465.18
20-02887	REPUBLIC SERVICES #197		299.98
20-02888	REPUBLIC SERVICES #197		200.48
20-02889	REPUBLIC SERVICES #197		245.30
20-02890	REPUBLIC SERVICES #197		60.05
20-02891	RICE FERGUS MILLER		3,850.00
20-02892	RICOH USA, INC.		530.22
20-02893	RICOH USA, INC.		336.35
20-02894	SEA-WESTERN		1,785.09
20-02895	SHI INTERNATIONAL CORP		10,576.05
20-02896	SIKORA ASSOCIATES LLC		1,800.00
20-02897	SILVER LAKE WATER		156.22
20-02898	SILVER LAKE WATER		135.55
20-02899	SILVER LAKE WATER		47.60
20-02900	SILVER LAKE WATER		47.60
20-02901	SMARSH INC		188.20
20-02902	SNOHOMISH AUTO PARTS, INC.		283.29
20-02903	SNOHOMISH COUNTY		125.00
20-02904	SNOHOMISH COUNTY 911		100,179.35
20-02905	SNOHOMISH COUNTY FIRE DISTRICT 4		4,210.00
20-02906	SNOHOMISH COUNTY FIRE DISTRICT 7		755.32
20-02907	SNOHOMISH COUNTY FIRE DISTRICT 7		16,267.79
20-02908	SNOHOMISH COUNTY PUD		1,540.79
20-02909	SNOHOMISH COUNTY PUD		168.99
20-02910	SNOHOMISH COUNTY PUD		1,575.22
20-02911	SNOHOMISH COUNTY PUD		808.47

Page Total

Cumulative Total

152,479.64

754,714.05

Page 5 of 6

Snohomish County Fire District #7 Claims Voucher Summary

Fund: General Fund #001

11/10/2020

We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise
or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date:	Sign	natures:

Voucher	Payee/Claimant	1099 Default	Amount
20-02912	SNOHOMISH COUNTY PUD		18.53
20-02913	SNOHOMISH COUNTY PUD		1,081.07
20-02914	SNOHOMISH COUNTY PUD		1,137.53
20-02915	SNOHOMISH COUNTY PUD		468.20
20-02916	SNOHOMISH COUNTY PUD		201.35
20-02917	SNOHOMISH COUNTY PUD		381.73
20-02918	SNOHOMISH COUNTY PUD		847.81
20-02919	SNOHOMISH COUNTY PUD		220.64
20-02920	SNURE LAW OFFICE		4,612.50
20-02921	SNYDER ROOFING OF WASHINGTON LLC		863.59
20-02922	SPEEDWAY CHEVROLET		2,606.37
20-02923	STATE OF WA DEPARTMENT OF REVENUE		755.32
20-02924	STRYKER SALES CORPORATION		76.07
20-02925	TOWN & COUNTRY TRACTOR INC.		947.85
20-02926	TRUE NORTH EMERGENCY EQUIPMENT INC		2,175.68
20-02927	UL LLC		2,690.00
20-02928	UNITED PARCEL SERVICE		21.26
20-02929	US BANK VOYAGER		13,970.81
20-02930	VERIZON WIRELESS		15.73
20-02931	VERIZON WIRELESS		2,467.97
20-02932	VERIZON WIRELESS		61.87
20-02933	VERIZON WIRELESS		2,447.03
20-02934	VERIZON WIRELESS		1,153.98
20-02935	WASTE MANAGEMENT NORTHWEST		172.05
20-02936	WASTE MANAGEMENT NORTHWEST		127.97
20-02937	WASTE MANAGEMENT NORTHWEST		280.34
20-02938	WASTE MANAGEMENT NORTHWEST		159.71
20-02939	WASTE MANAGEMENT NORTHWEST		187.06
20-02940	WASTE MANAGEMENT NORTHWEST		298.06
20-02941	WASTE MANAGEMENT NORTHWEST		212.90
20-02942	WASTE MANAGEMENT NORTHWEST		207.40

Page Total40,868.38Cumulative Total795,582.43

11/10/2020

Snohomish County Fire District #7 Claims Voucher Summary

Page 6 of 6	
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We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date:	Signatures:		

Voucher	Payee/Claimant	1099 Default	Amount
20-02943	WASTE MANAGEMENT NORTHWEST		117.54
20-02944	WASTE MANAGEMENT NORTHWEST		117.64
20-02945	WASTE MANAGEMENT NORTHWEST		363.68
20-02946	WASTE MANAGEMENT NORTHWEST		125.34
20-02947	WASTE MANAGEMENT NORTHWEST		181.61
20-02948	WASTE MANAGEMENT NORTHWEST		415.34
20-02949	WAVE BUSINESS		145.62
20-02950	WAVE BUSINESS		1,024.60
20-02951	WAXIE'S ENTERPRISES, INC		221.53
20-02952	WEIDNER & ASSOCIATES, INC		849.57
20-02953	WELLSPRING FAMILY SERVICES EAP		470.90
20-02954	WHELEN ENGINEERING COMPANY		819.26
20-02955	ZIPLY FIBER		1,613.84

Snohomish County Fire District #7 Claims Voucher Summary

10/21/2020

Page 1 of 1	Ρ	ag	e	1	of	1
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Fund: Shop #	‡ 500		
	•	named governmental unit do hereby certify that indicate the vouchers identified below are appropriate the control of the contr	
Date:		Signatures:	
Voucher	Payee/Claimant	1099 Default	Amount
20-02762	DEPARTMENT OF LABOR AND INI	DUSTRIES	199,075.19

11/04/2020

Snohomish County Fire District #7 Claims Voucher Summary

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We the undersigned Board of Directors of the above-named governmental unit do hereby certify that the merchandise or services hereinafter specified have been received and that the vouchers identified below are approved for payment.

Date:	Sign	natures:

Voucher	Payee/Claimant	1099 Default	Amount
20-02764	AFLAC		673.32
20-02765	DEPARTMENT OF RETIREMENT SYSTEMS		397,638.87
20-02766	DIMARTINO & ASSOCIATES		21,655.59
20-02767	FIRE 7 FOUNDATION		532.50
20-02768	FIREPAC		958.04
20-02769	GENERAL TEAMSTERS UNION LOCAL 38		1,476.00
20-02770	HRA VEBA TRUST		70,873.18
20-02771	IAFF LOCAL 2781		7,817.92
20-02772	IAFF LOCAL 2781		7,773.50
20-02773	IAFF LOCAL 2781		3,827.85
20-02774	IAFF LOCAL 2781		485.00
20-02775	IAFF LOCAL 2781		804.00
20-02776	IAFF LOCAL 2781		500.00
20-02777	IAFF LOCAL 2781		502.50
20-02778	IAFF LOCAL 2781		487.50
20-02779	IAFF LOCAL 2781		3,847.48
20-02780	IAFF LOCAL 2781		808.00
20-02781	LOCAL IAFF 2781 PAC		513.00
20-02782	MATRIX TRUST COMPANY		19,798.29
20-02783	SNOHOMISH COUNTY FIRE DISTRICT 7		5,448.89
20-02784	TD AMERITRADE INSTITUTIONAL		388.50
20-02785	VOYA INSTITUTIONAL TRUST CO		49,078.05
20-02786	WSCFF FASTPAC		646.63
20-02787	WSCFF-EMP BENEFIT TRUST		14,137.50

Page Total	610,672.11
Cumulative Total	610,672.11



Payroll Summary and Authorization Form for the October 30, 2020 Payroll

I, the undersigned, do hereby certify that the foregoing payroll is, just, true and correct, that the persons whose names appear theron actually performed labor as stated on the dates shown, that the amounts are actually due, and that the salary warrants and related benefit warrants shall be issued. District Name: SNOHOMISH COUNTY FIRE DISTRICT 7 Direct Deposits: \$921,793.93 Paper Checks: \$15,685.92 Taxes: \$261,699.23 Allowed in the sum of: \$1,199,179.08 Reviewed by: District Administrative Coordinator Prepared by: Payroll Specialist Approved by Commissioners:



BOARD OF FIRE COMMISSIONERS MEETING MINUTES SNOHOMISH REGIONAL FIRE AND RESCUE

Fire District 7 Station 31 Training Room/ Via Blue Jeans 163 Village Court, Monroe, WA 98272 October 22, 2020 1730 hours

<u>CALL TO ORDER</u> Chairman Waugh called the meeting to order at 1730 hours. In attendance Commissioner Fay. In attendance via video, Commissioner Edwards, Commissioner Elmore, Commissioner Gagnon, Commissioner Schaub, Commissioner Snyder, Commissioner Steinruck and Commissioner Woolery.

PUBLIC COMMENT

None

UNION COMMENT

IAFF: Union President McConnell thanked the Board for their continued support and the opportunity given to firefighters transitioning into retirement.

CHIEFS REPORT

As presented.

CONSENT AGENDA

Approve Vouchers

AP Vouchers: 20-02659 - 20-02752; (\$213,413.80)

Benefit Vouchers 9/30/20 Payroll: 20-02512 - 20-02535; (\$609,877.84) Benefit Vouchers 10/15/20 Payroll: 20-02754 - 20-02761; (\$569,513.10)

Approval of Payroll

October 15, 2020 \$1,206,848.61

Approval of Minutes

Approve Regular Board Meeting Minutes -October 22 08, 2020

Motion to approve amended Minutes date in the agenda.

Motion by Commissioner Elmore 2nd by Commissioner Gagnon

On Vote, Motion Carried 9/0.

Motion to approve the Consent Agenda as amended.

Motion by Commissioner Steinruck, 2nd by Commissioner Edwards.

On Vote, Motion Carried 9/0.

CORRESPONDENCE

OLD BUSINESS

Discussion

ALS Agreements: Chief O'Brien explained were we are in the process of developing the ALS Agreement. He noted at this time we have a draft resolution and draft Interlocal Agreement to present to the Finance Committee. He



expects to bring them before the Board of Commissioners at the first meeting in November.

Retiree's Post Medical Contract: Chairman Waugh reported on the recent language recommendations by legal counsel. He commented these items will be moved to next Board of Commissioners meeting and vetted through the IAFF Union.

Action

NEW BUSINESS

Discussion

Action

COMMISSIONER COMMITTEE REPORTS

Joint Fire Board with Mill Creek (Elmore/Fay/Waugh): Commissioner Fay discussed the first meeting regarding the upcoming contract negotiations with Mill Creek.

Finance Committee (Elmore/Snyder/Waugh/Woolery):

Policy Committee (Elmore/Edwards/Schaub/Woolery):

Labor/Management (Fay/Waugh):

Contract Bargaining (Fay/Waugh):

Shop Committee (Woolery/Edwards / Gagnon/Snyder):

Strategic Plan Committee (Schaub/Fay/Snyder/Steinruck): Commissioner Schaub gave a briefing on the progress of the Strategic Plan Committee.

Capital Facilities Committee (Snyder/Gagnon/Schaub/ Woolery):

Government Liaisons:

Lake Stevens (Gagnon/Steinruck): Monroe (Edwards/Snyder/Woolery): Mill Creek (Elmore/Fay/Waugh): Legislative (Elmore/Schaub):

OTHER MEETINGS ATTENDED

Snohomish County 911 (Waugh): Chairman Waugh presented items that would affect our district regarding additional lease sites, this enhancement should help the paging at Station 76. NorCom will be withdrawing from the paging system which means a redesign of the system.

Regional Coordination

Leadership Meeting (Fay/Schaub)

Sno-Isle Commissioner Meeting: Commissioner Fay is looking for feedback from members regarding the banquet.

GOOD OF THE ORDER

Commissioner Gagnon recognized the hard work of our first responders and all of our administrative support staff.

ATTENDANCE CHECK

All board members noted they would be available November 12, 2020 at 1730 for the regular Commissioner Meeting at Station 31 Training Room/BlueJeans.

EXECUTIVE SESSION



ADJOURNMENT Chairman Waugh adjourned the meeting at 1755 hours.

Snohomish Regional Fire and Rescue

Commissioner Ra	andy Fay
Commissioner Rick	Edwards
Vice Chairman Tro	y Elmore
Commissioner Paul	l Gagnon
Commissioner Jef	f Schaub
Commissioner William	n Snydei
Commissioner Jim S	Steinruck
Chairman Ro	y Waugh
Commissioner Randal	Woolery
Chief Kevin K	. O'Brien

CORRESPONDENCE

OLD BUSINESS - DISCUSSION

OLD BUSINESS - ACTION

SNOHOMISH COUNTY FIRE DISTRICT #7

RESOLUTION #2019-14

A RESOLUTION TO RESTATE A RETIREE MEDICAL BENEFIT FOR DISTRICT #7 LEOFF 2 EMPLOYEES

WHEREAS, The Board of Fire Commissioners of Snohomish County Fire District #7 have found it in the best interest of the District and its employees to establish a retiree medical benefit for LEOFF 2 employees;

WHEREAS, The Board of Fire Commissioners of Snohomish County Fire District #7 recognize that the cost of health insurance discourages employees from taking retirement prior to age 65;

WHEREAS, The Board of Fire Commissioners of Snohomish County Fire District #7 have found that early retirement generates a net salary savings from regular salaries, longevity, and vacation;

WHEREAS, The Board of Fire Commissioners of Snohomish County Fire District #7 have determined that replacing employees at retirement age with new employees provides a cost savings that can be shared with retirees by establishing a retiree medical benefit; and

WHEREAS, the Board of Fire Commissioners of Snohomish County Fire District #7 has previously entered into a Resolution establishing a retiree medical benefit for District 7 LEOFF 2 employees, and based upon the passage of time and the desire to amend that given the experience of operating under this Resolution;

NOW THEREFORE BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF FIRE DISTRICT #7, SNOHOMISH COUNTY, STATE OF WASHINGTON THAT:

- 1. Employees must be at least 53 years old on the date of their retirement, and their age plus years of service (longevity) at District 7 must equal 78 years or more. Five of those years must be with District 7.
- 2. The retiree medical benefit program will end after 12 years or upon the employee's eligibility for Medicare, whichever comes first.
- 3. Employees wishing to retire and utilize this benefit must provide notification to the District by October 1st of the preceding year. Notification must include the date of separation/retirement.
- 4. An Employee who gives notice of retirement to the District, and is approved for the benefit, but then subsequently does not retire on the date specified in the notice, will permanently forfeit their eligibility for this benefit.
- 5. The medical rate used shall be based upon the retirement medical benefit rate in effect when the employee retires using that year as the base rate plus any increases in the annual inflator. The base rate may be adjusted by resolution every 2 years so long as the medical benefit will continue to generate a net savings for the District and continue to be sustainable from the retirement reserve account.
- 6. The annual medical benefit rate shall be based on the monthly medical cost(s) for a single employee in the current District medical plan at the time of retirement. An annual inflator, not to exceed the cost of living adjustment (COLA) received by the bargaining unit that represents the position the retiree held at the time of retirement, will be applied each year as needed. If the actual benefit amount increases to a point where it exceeds the formula

for the monthly cost of medical benefits, the remaining premium shall be covered by the retiree. If the medical plan includes a contribution into a HRA type of account, the contribution would be reduced by the difference between the medical rate allotted and the increase in the monthly benefit premium.

- 7. The formula for calculating the rate shall be the monthly rate for a single employee multiplied by 12¹. If there are additional costs that coincide with the employee's enrollment in the medical plan, such as an HRA account, the retiree shall be eligible for that contribution as well up to a maximum of \$2,000 annually².
 - a) As an example, if the monthly rate is \$715.00, it would be multiplied by 12 for a total of \$8,580
 - b) As an example, if the monthly rate is \$550.00, it would be multiplied by 12 for a total of \$6,600. In addition to the monthly rate, an HRA type account of an additional \$2,000 would be added to bring the total annual cost to \$8,600.

 $$550.00 \times 12 = $6,600 + $2,000.00 = $8,600.00$

- 8. Increases in the annual medical benefit rate shall be based upon this formula; however, the annual rate of increase shall not exceed the annual rate of increase in District 7 employee salaries.
- 9. Each year, the calculated gross savings for each retiree in that year shall be transferred from the current expense fund into the retirement reserve account until the estimated total cost of the retirement medical benefit has been funded. The retirement medical costs each year shall be paid from the retirement reserve fund.
- 10. This resolution shall become effective on August 22, 2019, provided, however, that the District, through its Board of Fire Commissioners, shall have the unilateral right to modify, change, and/or rescind the Resolution at any time for years following 2019 based upon economic circumstances as determined by the Board of Fire Commissioners.

ADOPTED AT A MEETING OF THE BOARD OF FIRE COMMISSIONERS, SNOHOMISH COUNTY FIRE DISTRICT #7 THIS 22ND DAY OF AUGUST, 2019.

Randy Fay, Commissioner

Jeff Schaub, Commissioner

William Snyder, Commissioner

Roy Waugh, Commissioner

Leslie Jo Wells, Commissioner

Randall Woolery, Commissioner

ATTEST:

District Secretary

Lake Stevens Fire 1825 South Lake Stevens Road Lake Stevens, WA 98258 (425) 334-3034 www.LSfire.org





Snohomish County Fire District 7 163 Village Court Monroe, WA 98272 (360) 794-7666 www.Snofire7.org

Michael McConnell, President IAFF Local 2781 PO BOX 12893 Mill Creek, WA 98082

RE: Retiree Medical Resolution Restatement

Dear Michael:

We are enclosing resolution 2019-14, a reinstatement of 2009-14, a Board resolution regarding the Retiree Medical program. We are doing this, however, with the continued understanding that at any time the Board of Fire Commissioners may change the Resolution, even to the extent of revoking or rescinding it, based upon economic circumstances that then exist. The purpose of this letter is to ensure the Union's continued understanding of this and the Commissioners would therefore request the Union sign off on this letter indicating its understanding that the Resolution may be changed based on the circumstances indicated in the Resolution.

Sincerely,

Roy Waugh, Chairmah Board of Commissioners

Snohomish County Fire District #7

IAFF

ру. ____

Michael McConnell, President



163 Village Court, Monroe, Washington 98272 (360) 794-7666 (Fax (360) 794-0959 www.firedistrict7.com

AGREEMENT TO PROVIDE MEDICAL BENEFITS IN EXCHANGE FOR EARLY RETIREMENT

This Agreement is entered into by and between the Snohomish Regional Fire and Rescue, a Washington Municipal Corporation (District), and Michael Barry, a uniformed LEOFF 2 employee of the District ("Employee").

RECITALS:

- A. District is a Washington municipal corporation which employs several employees including employee.
- B. Employee is a uniformed LEOFF 2 employee of the District having first been employed as a uniformed employee in the State of Washington on September 9, 1989, and with the District on June 17, 1991.
- C. Employee meets all of the eligibility requirements to retire. Employee is at least 53 years of age, vested in the LEOFF System, and otherwise eligible to retire, but is not yet eligible for Medicare.
- D. Employee and District recognize that the cost of health insurance discourages many, including employee, from retiring prior Medicare eligibility.
- E. The District has determined that employees who are vested in the LEOFF System, otherwise eligible to retire, and who elect to retire before Medicare eligibility, provide a cost savings to the District which can be shared with such retirees by the District providing and paying a retiree medical benefit to those individuals on the following terms and conditions.

Now based upon the above recitals it is agreed as follows:

1. Employee agrees to and shall retire effective on the 30th day of June, 2021. In exchange for employees agreement to retire, on the 30th day of June, 2021, the District agrees to and shall pay the cost for employee's health insurance from and after employee's effective date of retirement, on the terms and conditions as set forth in **Resolution Number 2019-14** adopted by the Board of Commissioners on the 22nd day of August, 2019, a copy of which is attached hereto as Exhibit A. Such obligation is a matter of contract between the District and Employee, and is enforceable as such.

- This agreement supersedes any effective date of the attached Resolution and shall survive its expiration.
 The Resolution is attached simply to show the terms and conditions of the Agreement as incorporated via Paragraphs 1-10 in said Resolution.
- 3. It is agreed this Contract shall survive any merger, consolidation or R.F.A. by the District with any other District, municipality or Department, and that the District agrees to and shall provide that such Contract is honored and effective by and in any merged District or operations. The District agrees not to enter any merger, consolidation or R.F.A. agreement that otherwise impairs this Contract.
- 4. Annually the retiree shall be required to report any other insurance coverage provided to the retiree on a department Insurance Status Request form. Failure by the retiree to complete and return this form may result in the denial of future insurance coverage.
- 5. In the event the retiree is provided other medical insurance such as through other employment or spouse (but not limited to that) at no expense to the employee or spouse, the retiree shall immediately notify the District or its successor in writing of such receipt and the District or successor shall immediately cease providing medical coverage as set forth in this Agreement. In the event the retiree has available to him/her, a comparable insurance at a lower rate than the insurance provided by the District or successor, the retiree will enroll in that plan and the District or its successor will reimburse the cost of the premium up to the amount described in Exhibit A. If for any reason the retiree loses the other medical coverage as described above, he or she shall immediately notify the District or successor in writing prior to the lapsing of the coverage and the District or successor shall again provide medical coverage as set forth in Paragraphs 5 through 8 of Exhibit A using the formula as if the retiree had continued coverage without interruption.
 Failure to notify the District or its successor of the availability of other medical insurance shall subject the employee to liability and recoupment by the District or its successor for the cost of any premiums where insurance was provided by the District or its successor when the retiree had available to him/her other medical insurance as set forth above.
- 6. Should the retiree be denied coverage by the District or its successor, he/she shall have the right to appeal the decision to the District. The appeals board shall be comprised of 2 members from Labor, 2 members from Administration and 1 Commissioner. It shall be the responsibility of the retiree to provide all documentation to validate his/her appeal.

Dated this	day of	, 20		
Snohomish R	legional Fire and Rescue			
by and throug	gh its Board of Commission	ers		
Michael Barry	, Lieutenant			
Agreed to and	d approved by the Internatio	onal Association of F	irefighter Local 2781 to	the extent required
Ву:			_	
Its				



163 Village Court, Monroe, Washington 98272 (360) 794-7666 (Fax (360) 794-0959 www.firedistrict7.com

AGREEMENT TO PROVIDE MEDICAL BENEFITS IN EXCHANGE FOR EARLY RETIREMENT

This Agreement is entered into by and between the Snohomish Regional Fire and Rescue, a Washington Municipal Corporation (District), and Bryan Hunt, a uniformed LEOFF 2 employee of the District ("Employee").

RECITALS:

- A. District is a Washington municipal corporation which employs several employees including employee.
- B. Employee is a uniformed LEOFF 2 employee of the District having first been employed as a uniformed employee in the State of Washington on October 1, 1990, and with the District on October 1, 1990.
- C. Employee meets all of the eligibility requirements to retire. Employee is at least 53 years of age, vested in the LEOFF System, and otherwise eligible to retire, but is not yet eligible for Medicare.
- D. Employee and District recognize that the cost of health insurance discourages many, including employee, from retiring prior Medicare eligibility.
- E. The District has determined that employees who are vested in the LEOFF System, otherwise eligible to retire, and who elect to retire before Medicare eligibility, provide a cost savings to the District which can be shared with such retirees by the District providing and paying a retiree medical benefit to those individuals on the following terms and conditions.

Now based upon the above recitals it is agreed as follows:

1. Employee agrees to and shall retire effective on the 30th day of September, 2021. In exchange for employees agreement to retire, on the 30th day of September, 2021, the District agrees to and shall pay the cost for employee's health insurance from and after employee's effective date of retirement, on the terms and conditions as set forth in **Resolution Number 2019-14** adopted by the Board of Commissioners on the 22nd day of August, 2019, a copy of which is attached hereto as Exhibit A. Such obligation is a matter of contract between the District and Employee, and is enforceable as such.

- This agreement supersedes any effective date of the attached Resolution and shall survive its expiration.
 The Resolution is attached simply to show the terms and conditions of the Agreement as incorporated via Paragraphs 1-10 in said Resolution.
- 3. It is agreed this Contract shall survive any merger, consolidation or R.F.A. by the District with any other District, municipality or Department, and that the District agrees to and shall provide that such Contract is honored and effective by and in any merged District or operations. The District agrees not to enter any merger, consolidation or R.F.A. agreement that otherwise impairs this Contract.
- 4. Annually the retiree shall be required to report any other insurance coverage provided to the retiree on a department Insurance Status Request form. Failure by the retiree to complete and return this form may result in the denial of future insurance coverage.
- 5. In the event the retiree is provided other medical insurance such as through other employment or spouse (but not limited to that) at no expense to the employee or spouse, the retiree shall immediately notify the District or its successor in writing of such receipt and the District or successor shall immediately cease providing medical coverage as set forth in this Agreement. In the event the retiree has available to him/her, a comparable insurance at a lower rate than the insurance provided by the District or successor, the retiree will enroll in that plan and the District or its successor will reimburse the cost of the premium up to the amount described in Exhibit A. If for any reason the retiree loses the other medical coverage as described above, he or she shall immediately notify the District or successor in writing prior to the lapsing of the coverage and the District or successor shall again provide medical coverage as set forth in Paragraphs 5 through 8 of Exhibit A using the formula as if the retiree had continued coverage without interruption.
 Failure to notify the District or its successor of the availability of other medical insurance shall subject the employee to liability and recoupment by the District or its successor for the cost of any premiums where insurance was provided by the District or its successor when the retiree had available to him/her other medical insurance as set forth above.
- 6. Should the retiree be denied coverage by the District or its successor, he/she shall have the right to appeal the decision to the District. The appeals board shall be comprised of 2 members from Labor, 2 members from Administration and 1 Commissioner. It shall be the responsibility of the retiree to provide all documentation to validate his/her appeal.

Dated this	_ day of	, 20_	<u>.</u> .		
Snohomish Re	gional Fire and Res	cue			
by and through	its Board of Comm	issioners			
Bryan Hunt, Lie	eutenant				
Agreed to and	approved by the Inte	ernational Associa	ation of Firefight	er Local 2781 to the	e extent required
Ву:					
Its					



163 Village Court, Monroe, Washington 98272 (360) 794-7666 (Fax (360) 794-0959 www.firedistrict7.com

AGREEMENT TO PROVIDE MEDICAL BENEFITS IN EXCHANGE FOR EARLY RETIREMENT

This Agreement is entered into by and between the Snohomish Regional Fire and Rescue, a Washington Municipal Corporation (District), and Jeff Larsen, a uniformed LEOFF 2 employee of the District ("Employee").

RECITALS:

- A. District is a Washington municipal corporation which employs several employees including employee.
- B. Employee is a uniformed LEOFF 2 employee of the District having first been employed as a uniformed employee in the State of Washington on December 1, 1992, and with the District on December 1, 1992.
- C. Employee meets all of the eligibility requirements to retire. Employee is at least 53 years of age, vested in the LEOFF System, and otherwise eligible to retire, but is not yet eligible for Medicare.
- D. Employee and District recognize that the cost of health insurance discourages many, including employee, from retiring prior Medicare eligibility.
- E. The District has determined that employees who are vested in the LEOFF System, otherwise eligible to retire, and who elect to retire before Medicare eligibility, provide a cost savings to the District which can be shared with such retirees by the District providing and paying a retiree medical benefit to those individuals on the following terms and conditions.

Now based upon the above recitals it is agreed as follows:

1. Employee agrees to and shall retire effective on the 31st day of January, 2021. In exchange for employees agreement to retire, on the 31st day of January, 2021, the District agrees to and shall pay the cost for employee's health insurance from and after employee's effective date of retirement, on the terms and conditions as set forth in **Resolution Number 2019-14** adopted by the Board of Commissioners on the 22nd day of August, 2019, a copy of which is attached hereto as Exhibit A. Such obligation is a matter of contract between the District and Employee, and is enforceable as such.

- This agreement supersedes any effective date of the attached Resolution and shall survive its expiration.
 The Resolution is attached simply to show the terms and conditions of the Agreement as incorporated via Paragraphs 1-10 in said Resolution.
- 3. It is agreed this Contract shall survive any merger, consolidation or R.F.A. by the District with any other District, municipality or Department, and that the District agrees to and shall provide that such Contract is honored and effective by and in any merged District or operations. The District agrees not to enter any merger, consolidation or R.F.A. agreement that otherwise impairs this Contract.
- 4. Annually the retiree shall be required to report any other insurance coverage provided to the retiree on a department Insurance Status Request form. Failure by the retiree to complete and return this form may result in the denial of future insurance coverage.
- 5. In the event the retiree is provided other medical insurance such as through other employment or spouse (but not limited to that) at no expense to the employee or spouse, the retiree shall immediately notify the District or its successor in writing of such receipt and the District or successor shall immediately cease providing medical coverage as set forth in this Agreement. In the event the retiree has available to him/her, a comparable insurance at a lower rate than the insurance provided by the District or successor, the retiree will enroll in that plan and the District or its successor will reimburse the cost of the premium up to the amount described in Exhibit A. If for any reason the retiree loses the other medical coverage as described above, he or she shall immediately notify the District or successor in writing prior to the lapsing of the coverage and the District or successor shall again provide medical coverage as set forth in Paragraphs 5 through 8 of Exhibit A using the formula as if the retiree had continued coverage without interruption.
 Failure to notify the District or its successor of the availability of other medical insurance shall subject the employee to liability and recoupment by the District or its successor for the cost of any premiums where insurance was provided by the District or its successor when the retiree had available to him/her other medical insurance as set forth above.
- 6. Should the retiree be denied coverage by the District or its successor, he/she shall have the right to appeal the decision to the District. The appeals board shall be comprised of 2 members from Labor, 2 members from Administration and 1 Commissioner. It shall be the responsibility of the retiree to provide all documentation to validate his/her appeal.

Dated this	day of	, 20		
Snohomish Regi	onal Fire and Rescue			
by and through it	s Board of Commissio	oners		
Jeff Larsen, Lieu	tenant			
Agreed to and ap	pproved by the Interna	tional Association o	f Firefighter Local 27	'81 to the extent required
Ву:				
Its			<u> </u>	



163 Village Court, Monroe, Washington 98272 (360) 794-7666 (Fax (360) 794-0959 www.firedistrict7.com

AGREEMENT TO PROVIDE MEDICAL BENEFITS IN EXCHANGE FOR EARLY RETIREMENT

This Agreement is entered into by and between the Snohomish Regional Fire and Rescue, a Washington Municipal Corporation (District), and Ed Mahrt, a uniformed LEOFF 2 employee of the District ("Employee").

RECITALS:

- A. District is a Washington municipal corporation which employs several employees including employee.
- B. Employee is a uniformed LEOFF 2 employee of the District having first been employed as a uniformed employee in the State of Washington on January 15, 2002, and with the District on January 15, 2002.
- C. Employee meets all of the eligibility requirements to retire. Employee is at least 53 years of age, vested in the LEOFF System, and otherwise eligible to retire, but is not yet eligible for Medicare.
- D. Employee and District recognize that the cost of health insurance discourages many, including employee, from retiring prior Medicare eligibility.
- E. The District has determined that employees who are vested in the LEOFF System, otherwise eligible to retire, and who elect to retire before Medicare eligibility, provide a cost savings to the District which can be shared with such retirees by the District providing and paying a retiree medical benefit to those individuals on the following terms and conditions.

Now based upon the above recitals it is agreed as follows:

1. Employee agrees to and shall retire effective on the 31st day of January, 2021. In exchange for employees agreement to retire, on the 31st day of January, 2021, the District agrees to and shall pay the cost for employee's health insurance from and after employee's effective date of retirement, on the terms and conditions as set forth in **Resolution Number 2019-14** adopted by the Board of Commissioners on the 22nd day of August, 2019, a copy of which is attached hereto as Exhibit A. Such obligation is a matter of contract between the District and Employee, and is enforceable as such.

- This agreement supersedes any effective date of the attached Resolution and shall survive its expiration.
 The Resolution is attached simply to show the terms and conditions of the Agreement as incorporated via Paragraphs 1-10 in said Resolution.
- 3. It is agreed this Contract shall survive any merger, consolidation or R.F.A. by the District with any other District, municipality or Department, and that the District agrees to and shall provide that such Contract is honored and effective by and in any merged District or operations. The District agrees not to enter any merger, consolidation or R.F.A. agreement that otherwise impairs this Contract.
- 4. Annually the retiree shall be required to report any other insurance coverage provided to the retiree on a department Insurance Status Request form. Failure by the retiree to complete and return this form may result in the denial of future insurance coverage.
- 5. In the event the retiree is provided other medical insurance such as through other employment or spouse (but not limited to that) at no expense to the employee or spouse, the retiree shall immediately notify the District or its successor in writing of such receipt and the District or successor shall immediately cease providing medical coverage as set forth in this Agreement. In the event the retiree has available to him/her, a comparable insurance at a lower rate than the insurance provided by the District or successor, the retiree will enroll in that plan and the District or its successor will reimburse the cost of the premium up to the amount described in Exhibit A. If for any reason the retiree loses the other medical coverage as described above, he or she shall immediately notify the District or successor in writing prior to the lapsing of the coverage and the District or successor shall again provide medical coverage as set forth in Paragraphs 5 through 8 of Exhibit A using the formula as if the retiree had continued coverage without interruption.
 Failure to notify the District or its successor of the availability of other medical insurance shall subject the employee to liability and recoupment by the District or its successor for the cost of any premiums where insurance was provided by the District or its successor when the retiree had available to him/her other medical insurance as set forth above.
- 6. Should the retiree be denied coverage by the District or its successor, he/she shall have the right to appeal the decision to the District. The appeals board shall be comprised of 2 members from Labor, 2 members from Administration and 1 Commissioner. It shall be the responsibility of the retiree to provide all documentation to validate his/her appeal.

Dated this	day of	, 20		
Snohomish R	Regional Fire and Rescue			
by and throug	gh its Board of Commission	ners		
Ed Mahrt, Dri	iver/Operator			
Agreed to and	d approved by the Internat	ional Association of	Firefighter Local 2781	to the extent required
Ву:			<u></u>	
Its				



163 Village Court, Monroe, Washington 98272 (360) 794-7666 (Fax (360) 794-0959 www.firedistrict7.com

AGREEMENT TO PROVIDE MEDICAL BENEFITS IN EXCHANGE FOR EARLY RETIREMENT

This Agreement is entered into by and between the Snohomish Regional Fire and Rescue, a Washington Municipal Corporation (District), and Derik Millich, a uniformed LEOFF 2 employee of the District ("Employee").

RECITALS:

- A. District is a Washington municipal corporation which employs several employees including employee.
- B. Employee is a uniformed LEOFF 2 employee of the District having first been employed as a uniformed employee in the State of Washington on May 8, 1987, and with the District on May 8, 1987.
- C. Employee meets all of the eligibility requirements to retire. Employee is at least 53 years of age, vested in the LEOFF System, and otherwise eligible to retire, but is not yet eligible for Medicare.
- D. Employee and District recognize that the cost of health insurance discourages many, including employee, from retiring prior Medicare eligibility.
- E. The District has determined that employees who are vested in the LEOFF System, otherwise eligible to retire, and who elect to retire before Medicare eligibility, provide a cost savings to the District which can be shared with such retirees by the District providing and paying a retiree medical benefit to those individuals on the following terms and conditions.

Now based upon the above recitals it is agreed as follows:

1. Employee agrees to and shall retire effective on the 31st day of January, 2021. In exchange for employees agreement to retire, on the 31st day of January, 2021, the District agrees to and shall pay the cost for employee's health insurance from and after employee's effective date of retirement, on the terms and conditions as set forth in **Resolution Number 2019-14** adopted by the Board of Commissioners on the 22nd day of August, 2019, a copy of which is attached hereto as Exhibit A. Such obligation is a matter of contract between the District and Employee, and is enforceable as such.

- This agreement supersedes any effective date of the attached Resolution and shall survive its expiration.
 The Resolution is attached simply to show the terms and conditions of the Agreement as incorporated via Paragraphs 1-10 in said Resolution.
- 3. It is agreed this Contract shall survive any merger, consolidation or R.F.A. by the District with any other District, municipality or Department, and that the District agrees to and shall provide that such Contract is honored and effective by and in any merged District or operations. The District agrees not to enter any merger, consolidation or R.F.A. agreement that otherwise impairs this Contract.
- 4. Annually the retiree shall be required to report any other insurance coverage provided to the retiree on a department Insurance Status Request form. Failure by the retiree to complete and return this form may result in the denial of future insurance coverage.
- 5. In the event the retiree is provided other medical insurance such as through other employment or spouse (but not limited to that) at no expense to the employee or spouse, the retiree shall immediately notify the District or its successor in writing of such receipt and the District or successor shall immediately cease providing medical coverage as set forth in this Agreement. In the event the retiree has available to him/her, a comparable insurance at a lower rate than the insurance provided by the District or successor, the retiree will enroll in that plan and the District or its successor will reimburse the cost of the premium up to the amount described in Exhibit A. If for any reason the retiree loses the other medical coverage as described above, he or she shall immediately notify the District or successor in writing prior to the lapsing of the coverage and the District or successor shall again provide medical coverage as set forth in Paragraphs 5 through 8 of Exhibit A using the formula as if the retiree had continued coverage without interruption.
 Failure to notify the District or its successor of the availability of other medical insurance shall subject the employee to liability and recoupment by the District or its successor for the cost of any premiums where insurance was provided by the District or its successor when the retiree had available to him/her other medical insurance as set forth above.
- 6. Should the retiree be denied coverage by the District or its successor, he/she shall have the right to appeal the decision to the District. The appeals board shall be comprised of 2 members from Labor, 2 members from Administration and 1 Commissioner. It shall be the responsibility of the retiree to provide all documentation to validate his/her appeal.

Dated this day of, 20
Snohomish Regional Fire and Rescue
by and through its Board of Commissioners
Derik Millich, Battalion Chief
Agreed to and approved by the International Association of Firefighter Local 2781 to the extent required
By:
Its

October 23, 2020

Chief Kevin O'Brien Snohomish County Fire District 7 163 Village Court Monroe, WA 98272

Chief O'Brien,

I sent in my formal notification to retire on September 29, 2020 with a retirement date of January 31, 2022. It appears there may be a problem with the date being beyond December 31, 2021 even though this has been done this in the past. To avoid any conflict I would like to change my retirement date to December 31, 2021.

Sincerely,

Jamie L. Silva

Jamie L. Silva

Cc: Chairman of the Board of Fire Commissioners
Human Resources



163 Village Court, Monroe, Washington 98272 (360) 794-7666 (Fax (360) 794-0959 www.firedistrict7.com

AGREEMENT TO PROVIDE MEDICAL BENEFITS IN EXCHANGE FOR EARLY RETIREMENT

This Agreement is entered into by and between the Snohomish Regional Fire and Rescue, a Washington Municipal Corporation (District), and Jamie Silva, a uniformed LEOFF 2 employee of the District ("Employee").

RECITALS:

- A. District is a Washington municipal corporation which employs several employees including employee.
- B. Employee is a uniformed LEOFF 2 employee of the District having first been employed as a uniformed employee in the State of Washington on October 11, 1988, and with the District on October 11, 1988.
- C. Employee meets all of the eligibility requirements to retire. Employee is at least 53 years of age, vested in the LEOFF System, and otherwise eligible to retire, but is not yet eligible for Medicare.
- D. Employee and District recognize that the cost of health insurance discourages many, including employee, from retiring prior Medicare eligibility.
- E. The District has determined that employees who are vested in the LEOFF System, otherwise eligible to retire, and who elect to retire before Medicare eligibility, provide a cost savings to the District which can be shared with such retirees by the District providing and paying a retiree medical benefit to those individuals on the following terms and conditions.

Now based upon the above recitals it is agreed as follows:

1. Employee agrees to and shall retire effective on the 31st day of December, 2021. In exchange for employees agreement to retire, on the 31st day of December, 2021, the District agrees to and shall pay the cost for employee's health insurance from and after employee's effective date of retirement, on the terms and conditions as set forth in **Resolution Number 2019-14** adopted by the Board of Commissioners on the 22nd day of August, 2019, a copy of which is attached hereto as Exhibit A. Such obligation is a matter of contract between the District and Employee, and is enforceable as such.

- This agreement supersedes any effective date of the attached Resolution and shall survive its expiration.
 The Resolution is attached simply to show the terms and conditions of the Agreement as incorporated via Paragraphs 1-10 in said Resolution.
- 3. It is agreed this Contract shall survive any merger, consolidation or R.F.A. by the District with any other District, municipality or Department, and that the District agrees to and shall provide that such Contract is honored and effective by and in any merged District or operations. The District agrees not to enter any merger, consolidation or R.F.A. agreement that otherwise impairs this Contract.
- 4. Annually the retiree shall be required to report any other insurance coverage provided to the retiree on a department Insurance Status Request form. Failure by the retiree to complete and return this form may result in the denial of future insurance coverage.
- 5. In the event the retiree is provided other medical insurance such as through other employment or spouse (but not limited to that) at no expense to the employee or spouse, the retiree shall immediately notify the District or its successor in writing of such receipt and the District or successor shall immediately cease providing medical coverage as set forth in this Agreement. In the event the retiree has available to him/her, a comparable insurance at a lower rate than the insurance provided by the District or successor, the retiree will enroll in that plan and the District or its successor will reimburse the cost of the premium up to the amount described in Exhibit A. If for any reason the retiree loses the other medical coverage as described above, he or she shall immediately notify the District or successor in writing prior to the lapsing of the coverage and the District or successor shall again provide medical coverage as set forth in Paragraphs 5 through 8 of Exhibit A using the formula as if the retiree had continued coverage without interruption.
 Failure to notify the District or its successor of the availability of other medical insurance shall subject the employee to liability and recoupment by the District or its successor for the cost of any premiums where insurance was provided by the District or its successor when the retiree had available to him/her other medical insurance as set forth above.
- 6. Should the retiree be denied coverage by the District or its successor, he/she shall have the right to appeal the decision to the District. The appeals board shall be comprised of 2 members from Labor, 2 members from Administration and 1 Commissioner. It shall be the responsibility of the retiree to provide all documentation to validate his/her appeal.

Dated this day of, 20
Snohomish Regional Fire and Rescue
by and through its Board of Commissioners
Jamie Silva, Assistant Chief
Agreed to and approved by the International Association of Firefighter Local 2781 to the extent required
Ву:
lts



163 Village Court, Monroe, Washington 98272 (360) 794-7666 (Fax (360) 794-0959 www.firedistrict7.com

AGREEMENT TO PROVIDE MEDICAL BENEFITS IN EXCHANGE FOR EARLY RETIREMENT

This Agreement is entered into by and between the Snohomish Regional Fire and Rescue, a Washington Municipal Corporation (District), and William Wirtz, a uniformed LEOFF 2 employee of the District ("Employee").

RECITALS:

- A. District is a Washington municipal corporation which employs several employees including employee.
- B. Employee is a uniformed LEOFF 2 employee of the District having first been employed as a uniformed employee in the State of Washington on August 1, 1987, and with the District on August 1, 1987.
- C. Employee meets all of the eligibility requirements to retire. Employee is at least 53 years of age, vested in the LEOFF System, and otherwise eligible to retire, but is not yet eligible for Medicare.
- D. Employee and District recognize that the cost of health insurance discourages many, including employee, from retiring prior Medicare eligibility.
- E. The District has determined that employees who are vested in the LEOFF System, otherwise eligible to retire, and who elect to retire before Medicare eligibility, provide a cost savings to the District which can be shared with such retirees by the District providing and paying a retiree medical benefit to those individuals on the following terms and conditions.

Now based upon the above recitals it is agreed as follows:

1. Employee agrees to and shall retire effective on the 1st day of May, 2021. In exchange for employees agreement to retire, on the 1st day of May, 2021, the District agrees to and shall pay the cost for employee's health insurance from and after employee's effective date of retirement, on the terms and conditions as set forth in **Resolution Number 2019-14** adopted by the Board of Commissioners on the 22nd day of August, 2019, a copy of which is attached hereto as Exhibit A. Such obligation is a matter of contract between the District and Employee, and is enforceable as such.

- This agreement supersedes any effective date of the attached Resolution and shall survive its expiration.
 The Resolution is attached simply to show the terms and conditions of the Agreement as incorporated via Paragraphs 1-10 in said Resolution.
- 3. It is agreed this Contract shall survive any merger, consolidation or R.F.A. by the District with any other District, municipality or Department, and that the District agrees to and shall provide that such Contract is honored and effective by and in any merged District or operations. The District agrees not to enter any merger, consolidation or R.F.A. agreement that otherwise impairs this Contract.
- 4. Annually the retiree shall be required to report any other insurance coverage provided to the retiree on a department Insurance Status Request form. Failure by the retiree to complete and return this form may result in the denial of future insurance coverage.
- 5. In the event the retiree is provided other medical insurance such as through other employment or spouse (but not limited to that) at no expense to the employee or spouse, the retiree shall immediately notify the District or its successor in writing of such receipt and the District or successor shall immediately cease providing medical coverage as set forth in this Agreement. In the event the retiree has available to him/her, a comparable insurance at a lower rate than the insurance provided by the District or successor, the retiree will enroll in that plan and the District or its successor will reimburse the cost of the premium up to the amount described in Exhibit A. If for any reason the retiree loses the other medical coverage as described above, he or she shall immediately notify the District or successor in writing prior to the lapsing of the coverage and the District or successor shall again provide medical coverage as set forth in Paragraphs 5 through 8 of Exhibit A using the formula as if the retiree had continued coverage without interruption.
 Failure to notify the District or its successor of the availability of other medical insurance shall subject the employee to liability and recoupment by the District or its successor for the cost of any premiums where insurance was provided by the District or its successor when the retiree had available to him/her other medical insurance as set forth above.
- 6. Should the retiree be denied coverage by the District or its successor, he/she shall have the right to appeal the decision to the District. The appeals board shall be comprised of 2 members from Labor, 2 members from Administration and 1 Commissioner. It shall be the responsibility of the retiree to provide all documentation to validate his/her appeal.

Dated this	_ day of	, 20		
Snahamiah Ba	egional Fire and Rescue			
Shonomish Ke	gioriai Fire and Rescue	•		
by and through	its Board of Commission	oners		
William Wirtz, I	Battalion Chief			
Agreed to and	approved by the Interna	ational Association c	of Firefighter Local 278	1 to the extent required
Ву:				
Its				

NEW BUSINESS - DISCUSSION

2021 DRAFT BUDGET

GENERAL FUND (CURREN	T EXPENSE): Fund 001				21-20
REVENUES- COMBINED	Gen. fund resources %	2	021 budget	2020 budget	VAR
Beginning Cash	29%	\$	24,735,407	\$ 19,765,707	25%
One time Transfer from LSF	0%	\$	-	\$ 5,255,205	-100%
Regular Levy	42%	\$	35,681,186	\$ 34,708,811	3%
EMS Levy	13%	\$	10,911,960	\$ 10,635,517	3%
M&O Levy	0%	\$	-	\$ -	#DIV/0!
State Taxes	0%	\$	8,000	\$ 7,000	14%
Schools	0%	\$	30,534	\$ 30,534	0%
SF Sale of Property	0%	\$	-	\$ 4,500,000	-100%
Mill Creek Interlocal	5%	\$	4,129,739	\$ 4,029,014	2%
Dept. of Corrections Contract	0%	\$	351,084	\$ 351,084	0%
County Fairgrounds Contrad	0%	\$	74,164	\$ 74,164	0%
District 16 Contracts ALS	0%	\$	18,000	\$ 18,000	0%
District 16 Property Tx. Con	0%	\$	24,000	\$ 24,000	0%
District 17 ALS	0%	\$	174,646	\$ 174,646	0%
Sewer District Contract	0%	\$	5,800	\$ 5,800	0%
District 5 ALS Contract	0%	\$	25,840	\$ 25,840	0%
Other Service Contracts	0%	\$	10,000	\$ 10,000	0%
Fransport Fees	3%	\$	2,663,900	\$ 2,663,900	0%
GEMT	5%	\$	4,523,226	\$ 2,700,000	68%
Brightwater Fees	0%	\$	112,450	\$ 112,450	0%
Plan Reviews & Permit Insp	0%	\$	50,000	\$ 75,000	-33%
nterest Earned	0%	\$	200,000	\$ 200,000	0%
Grants (State & Federal & L	0%	\$	1,200	\$ 1,200	0%
Motor Vehicle Collision Cha	0%	\$	30,000	\$ 15,000	100%
Burn Permits	0%	\$	8,000	\$ 7,500	7%
First Aid Classes	0%	\$	1,000	\$ 5,000	-80%
State Mobilization	0%	\$	252,500	\$ 250,000	1%
Other Misc. + Zone 11 Cost	0%	\$	20,000	\$ 20,000	0%
llegal Burn Response	0%	\$	1,600	\$ 3,000	-47%
Medical Records	0%	\$	1,200	\$ 1,200	0%
Address Signs	0%	\$	300	\$ 300	0%
nsurance Recoveries	0%	\$	-	\$ 	#DIV/0!
Refunds & Reimbursements	0%	\$	50,300	\$ 50,300	#D1V/0:
nterfund Transfers In (Shop	0%	\$	127,000	\$ 50,000	1 54%
GENERAL FUND TOTAL REVENUES			59,487,628	\$ 66,004,464	-10%
SENERAL FUND - TOTAL	100%	\$ \$	84,223,035	\$ 85,770,171	-2%

2021 DRAFT BUDGET

GENERAL FUND EXPEND	% of total budget		2021 budget	2020 budget	VAR
Legislative	0%	\$	250,725	\$ 232,315	8%
Administration	3%	\$	2,028,028	\$ 3,356,631	-40%
Finance & Human Resource	2%	\$	1,602,020	\$ 1,455,473	10%
Fire Suppression	43%	\$	29,190,774	\$ 27,019,720	8%
Fire Prevention	2%	\$	1,319,603	\$ 1,465,131	-10%
Training	3%	\$	2,021,519	\$ 2,328,063	-13%
Logistics (Facilities)	2%	\$	1,655,450	\$ 1,496,025	11%
Part Time	1%	\$	605,630	\$ 852,050	-29%
EMS	18%	\$	12,180,764	\$ 12,504,212	-3%
Health & Safety	0%	\$	237,464	\$ 334,653	-29%
Non- Departmental	8%	\$	5,574,223	\$ 7,943,149	-30%
Technical Services	3%	\$	1,890,070	\$ 1,685,735	12%
Special Ops	0%	\$	75,500	\$ 146,072	-48%
Public Affairs	1%	\$	855,464	\$ 215,535	297%
GENERAL FUND TOTAL E 86%			59,487,234	\$ 61,034,764	-3%
ENCUMBRANCES (ADDS T	O CASH BALANCE)				
PROJ. ENDING CASH		\$	24,735,801	\$ 24,735,407	0%

	% of total budget		2021 budget	2020 budget		
Retirement Reserve Fund:	Fund 002					
Beginning Cash Balance		\$	3,702,327	\$ 2,439,327		
One time Transfer from LSF		\$	-	\$ 250,000		
Investment Interest (net)		\$	15,000	\$ 15,000	0%	
Transfer in to Reserve		\$ \$	1,007,000	\$ 1,575,000	-36%	
TOTAL RESOURCES		\$	4,724,327	\$ 4,279,327		
Retirement Leave (S/L & Co	1%	\$	366,000	\$ 400,000	\$	(0)
Retirement Payouts Retirem	0%	\$	258,565	\$ 177,000	46%	
TOTAL EXPENDITURES	\$ 0	\$	624,565	\$ 577,000		
PROJ. ENDING CASH		\$	4,099,762	\$ 3,702,327		
	% of total budget		2021 budget	2020 budget		
Emergency Reserve Fund:	: Fund 003					
Beginning Cash Balance		\$	7,189,741	\$ 5,924,875		
One time Transfer from LSF		\$	-	\$ 349,866		
Investment Interest (net)		\$	30,000	\$ 30,000	0%	
Transfer in to Reserve		\$	522,000	\$ 885,000	-41%	
TOTAL RESOURCES		\$	7,741,741	\$ 7,189,741		
Supression - Salaries & Ben	0%	\$	_	\$ -	0%	
Aid & Rescue Salaries & Be	0%	\$	-	\$ -	0%	
TOTAL EXPENDITURES	0%	\$	-	\$ -		
PROJ. ENDING CASH		\$	7,741,741	\$ 7,189,741		
	% of total budget		2021 budget	2020 budget		
PFMLA Fund 004						
Beginning Cash Balance - H	lealthcare Fund	\$	61,387	\$ 10,887		
Investment Interest (net)		\$	500	\$ 500		
Employee premiums		\$	80,000	\$ 80,000		
TOTAL RESOURCES		\$	141,887	\$ 91,387		
Benefits		\$		\$		
Transfers Out		\$	30,000	\$ 30,000		
				00.000		
TOTAL EXPENDITURES	#DIV/0!	\$	30,000	\$ 30,000		

	% of total budget		2021 budget		2020 budget	
Bond Fund: Fund 200						
Beginning Cash Balance - B	ond Fund	\$	45,540	\$	42,545	
Property Taxes			698,257	\$	701,018	0%
Transfer in from Construc	tion Fund	\$ \$ \$	-	\$	500,000	
Investment Interest (net)		\$	3,000	\$	3,000	0%
TOTAL RESOURCES		\$	746,797	\$	1,246,563	
Facilities Touristed Daniel	00/	_	400,000	_	400,000	40/
Facilities Tax Limited Bonds		\$	182,000	\$	183,800	-1%
Facilities Station 33 Bonds	0%	\$	323,175	\$	323,725	0%
Admin Bldg. Bonds	0%	\$	193,082	\$	193,493	
County Refund Interest	0%	\$	5	\$	5	0%
New Bonds	0%	\$	-	\$	500,000	-100%
TOTAL EXPENDITURES	1%	\$	698,262	\$	1,201,023	
PROJ. ENDING CASH		\$	48,535	\$	45,540	
	% of total budget		2021 budget		2020 budget	
Construction Fund: Fund						
Beginning Cash Balance - C		\$	5,282,601	\$	2,136,726	
One time Transfer from LSF		\$	-	\$	741,003	
Investment Interest (net)		\$	40,000	\$	40,000	0%
Refunds & Reimbursements		\$	-	\$	-	#DIV/0!
Tower Rents		\$	80,000	\$	80,000	0%
Property Rents		\$	21,000	\$	21,000	0%
Admin bldg. Reimb. For utili	ties 75%	\$	17,700	\$	17,700	0%
Admin Building Rents		\$	266,082	\$	266,082	0%
Non- revenues (Bonds)		\$	-	\$	18,000,000	-100%
Transfer in to Construction F	-und	\$	350,000	\$	3,000,000	-88%
TOTAL RESOURCES		\$	6,057,383	\$	24,302,511	
Facilities- Capital Outlay	1%	\$	681,088	\$	18,265,000	-96%
Bond Issuance Costs	0%	\$	-	\$	80,000	-100%
Admin Building - Tenant Util		\$	26,910	\$	26,910	0%
Admin Building - Maintenand		\$	148,000	\$	148,000	0%
Transfer Out to Bond Fund-	0%	\$	-	\$	500,000	-100%
Transfer Out to Eqpt. Fund	0%	\$	_	\$	-	#DIV/0!
Transfers Out to Apparatus	0%	\$	_	\$	_	#DIV/0!
TOTAL EXPENDITURES	1%	\$	855,998	\$	19,019,910	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
ENCUMBRANCES	. 70	*	333,330	Ψ	10,010,010	
PROJ. ENDING CASH		\$	5,201,385	\$	5,282,601	

	% of total budget	2021 budget	2020 budget	
Apparatus Replacement F	und: 301			
Beginning Cash Balance		\$ 5,374,748	\$ 4,051,071	
One time Transfer from LSF		\$ -	\$ 2,700,000	
Loans for Apparatus		\$ -	\$ -	#DIV/0!
Rebates		\$ -	\$ -	0%
Investment Interest (net)		\$ 20,000	\$ 20,000	0%
Transfer In from Construction	n Fund	\$ -	\$ -	
Transfer In from General Fu	nd	\$ 2,034,400	\$ 299,999	578%
TOTAL RESOURCES		\$ 7,429,148	\$ 7,071,070	
Admin- Capital Outlay	0%	\$ -	\$ -	#DIV/0!
Fire Supresssion Leases	0%	\$ 217,586	\$ 217,586	0%
Suppression - Capital Outlay	4%	\$ 2,889,777	\$ 924,026	213%
Prevention - Capital Outlay	0%	\$ -	\$ -	
Training- Capital Outlay	0%	\$ -	\$ -	#DIV/0!
Logistics- Capital Outlay	0%	\$ 20,000	\$ 11,500	74%
EMS	0%	\$ -	\$ 543,210	-100%
EMS Cap. Lease	0%	\$ -	\$ -	#DIV/0!
TOTAL EXPENSES	5%	\$ 3,127,363	\$ 1,696,322	
ENCUMBRANCES (ADDS 7	TO CASH BALANCE)			
PROJ. ENDING CASH		\$ 4,301,785	\$ 5,374,748	
	% of total budget	2021 budget	2020 budget	
Training Center Fund: Fur				
Beginning Cash Balance - T	raining Ctr. Fund	\$ 106	\$ 104	
Investment Interest (net)		\$ 1	\$ 1	0%
Member Contributions		\$ 0	\$ 0	0%
Transfer In to Training Cent	er Fund	\$ 0	\$ 0	0%
TOTAL RESOURCES		\$ 107	\$ 105	
Facilities	0%	\$ 0	\$ 0	0%
Transfers Out	0%	\$ 0	\$ 0	0%
TOTAL EXPENDITURES	0%	\$ 0	\$ 0	
PROJ. ENDING CASH		\$ 107	\$ 105	

	% of total budget	1	2021 budget	2020 budget	
Equipment Replacement F	und: Fund 303				
Beginning Cash Balance		\$	764,133	\$ 989,846	
One time Transfer from LSF		\$	-	\$ 900,076	
Investment Interest (net)		\$	20,000	\$ 20,000	0%
Federal Grants		\$	-	\$ -	
Transfer In from General Fu	nd	\$	1,109,660	\$ 725,000	53%
TOTAL RESOURCES		\$	1,893,793	\$ 2,634,922	
Legislative	0%	\$	5,373	\$ 5,217	3%
Admin	0%	\$	77,591	\$ 70,273	10%
Finance & Human Resource	0%	\$	-	\$ 2,608	-100%
Suppression	1%	\$	481,567	\$ 1,355,927	-64%
Prevention	0%	\$	48,274	\$ 96,725	-50%
Training	0%	\$	18,801	\$ -	#DIV/0!
Logistics	1%	\$	33,008	\$ 87,347	#REF!
EMS	1%	\$	515,067	\$ 175,435	194%
Health & Safety	0%	\$	36,355	\$ 35,296	3%
Non-Departmental	0%	\$	-	\$ 41,961	-100%
TOTAL EXPENSES	3%	\$	1,216,037	\$ 1,870,789	
ENCUMBRANCES- ADDS	TO CASH BALANCE				
PROJ. ENDING CASH		\$	677,756	\$ 764,133	

	% of total budget		2021 budget	2020 budget	
SHOP (ECFSS) 500, 501, 5	02				
Beginning Cash Balance - S	Shop Fund	\$	611,337	\$ 579,727	
Charges for Services		\$	1,820,000	\$ 1,600,000	14%
Investment Interest (net)		\$	5,000	\$ 5,000	>100%
Misc.		\$	-	\$ -	#DIV/0!
Insurance Recoveries					#DIV/0!
Interfund Transfers In (Shop	Funds)	\$	50,000	\$ 50,000	0%
TOTAL RESOURCES		\$	2,486,337	\$ 2,234,727	
Salaries	1%	\$	750,803	\$ 706,150	6%
Benefits	1%	\$	357,282	\$ 333,450	7%
Supplies	0%	\$	8,600	\$ 11,000	-22%
Fuel	0%		4,800	\$ 4,800	0%
Inventory	1%	\$ \$	510,000	\$ 448,000	14%
Small Tools & Equipment	0%	\$	8,000	\$ 5,625	42%
Professional Services	0%	\$	16,000	\$ 20,250	-21%
Communications	0%	\$	5,000	\$ 5,000	0%
Travel	0%	\$	2,365	\$ 2,365	0%
Advertising	0%	\$	500	\$ 500	0%
Rentals	0%	\$	500	\$ 500	0%
Insurance	0%	\$	-	\$ -	#DIV/0!
Utilities & Rent	0%	\$	-	\$ -	#DIV/0!
Repair & maintenance	0%	\$	2,000	\$ 2,000	0%
Miscellaneous	0%	\$	3,450	\$ 3,750	-8%
Capital Outlay	0%	\$		\$ -	#DIV/0!
Interfund Transfers Out	0%	\$	147,000	\$ 80,000	84%
TOTAL EXPENDITURES	3%	\$	1,816,300	\$ 1,623,390	
ENCUMBRANCES- ADDS	TO CASH BALANCE				
PROJ. ENDING CASH		\$	670,037	\$ 611,337	
	% of total budget		2021 budget	2020 budget	
Excise Tax - 611					
Beginning Cash Balance - H	lealthcare Fund	\$	-	\$ -	
Excise Tax		\$	20,000	\$ 20,000	
TOTAL RESOURCES		\$	20,000	\$ 20,000	
Benefits		\$	-	\$ -	
Payments		\$	20,000	\$ 20,000	
TOTAL EXPENDITURES	0%	\$	20,000	\$ 20,000	
PROJ. ENDING CASH		\$	-	\$ -	
TOTAL EXPENDITURES	99%	\$	67,875,759	\$ 87,073,198	

EXPENDITURES BY OBJE	CT CODE			
ACCOUNT TITLE	% of total budget	2021 budget	2020 budget	VAR
10 - WAGES	53%	\$ 35,740,425	\$ 34,240,315	4%
20 - BENEFITS	18%	\$ 12,131,662	\$ 11,585,203	#DIV/0!
31 - SUPPLIES	1%	\$ 845,276	\$ 1,106,000	-24%
32 - FUEL	0%	\$ 268,800	\$ 244,800	10%
34 - INVENTORY SUPPLIE	1%	\$ 505,648	\$ 450,500	12%
35 - SMALL TOOLS/MINOR	1%	\$ 890,593	\$ 1,221,156	-27%
41 - PROFESSIONAL SERY	4%	\$ 2,408,870	\$ 2,894,251	-17%
42 - COMMUNICATIONS	1%	\$ 407,040	\$ 255,068	60%
43 - TRAVEL EXPENSES	0%	\$ 48,550	\$ 274,171	#DIV/0!
44 - ADVERTISING	0%	\$ 2,600	\$ 3,900	-33%
45 - RENTALS	0%	\$ 215,835	\$ 181,850	19%
46 - (LIABILITY) INSURAN(0%	\$ 334,973	\$ 305,785	10%
47 - UTILITIES	0%	\$ 316,410	\$ 324,410	-2%
48 - REPAIR & MAINTENAI	3%	\$ 2,046,614	\$ 1,743,589	17%
49 - MISC. EXPENSES	2%	\$ 1,187,826	\$ 2,526,936	-53%
51 - INTERGOVERNMENT.	0%	\$ 120,000	\$ 75,000	60%
62 - LAND & IMPROVEMEN	1%	\$ 681,088	\$ 18,265,000	-96%
63 - OTHER CAPITAL IMPF	0%	\$ -	\$ 60,000	-100%
64 - CAPITAL OUTLAY	5%	\$ 3,607,646	\$ 2,801,661	29%
71 - PRINCIPAL ON G.O.B	1%	\$ 515,000	\$ 762,000	-32%
75- CAPITAL LEASES - PR	0%	\$ 201,549	\$ 195,669	3%
83 - INTEREST ON LONG-	0%	\$ 199,294	\$ 460,935	-57%
00 - INTERFUND TRANSFI	8%	\$ 5,200,060	\$ 7,094,999	-27%
TOTAL PROGRAM BUDGE	100%	\$ 67,875,759	\$ 87,073,198	-22%

ACCOUNT	Description	2021 budget	2020 budget	VAR
PROGRAM BUDGET		\$ 67,875,759	\$ 87,073,198	-22%
EGISLATIVE SERVICES - 5	01	\$ 256,098	\$ 237,532	8%
001.501.522.10.10.01	Wages	\$ 100,000	\$ 102,015	-2%
001.501.517.30.20.05	Commissioner Paid Med/Denta	\$ -	\$ -	#DIV/0!
001.501.522.10.20.06	Commissioner Retirement	\$ 3,600	\$ 3,600	0%
001.501.522.10.20.08	Medicare	\$ 1,500	\$ 1,800	-17%
001.501.522.10.20.09	L&I	\$ 110	\$ 150	-27%
001.501.522.10.20.13	Deferred Comp.	\$ 2,000	\$ 3,300	-39%
001.501.522.10.20.14	AD&D	\$ 3,390	\$ 5,250	-35%
001.501.522.10.31.02	Operating Supplies	\$ -	\$ -	#DIV/0!
001.501.522.10.35.00	Small Tools & Eqpt.	\$ -	\$ -	0%
001.501.522.10.43.01	Travel	\$ 6,300	\$ 19,250	0%
001.501.522.10.43.01	Lodging	\$ -	\$ -	#DIV/0!
001.501.522.10.43.02	Meals	\$ -	\$ -	#DIV/0!
001.501.522.10.43.03	Mileage	\$ -	\$ -	#DIV/0!
001.501.522.10.49.01	Dues	\$ 6,200	\$ -	#DIV/0!
001.501.522.10.49.02	Dues -Sno-Isle Fire Comm	\$ -	\$ 200	-100%
001.501.522.10.49.03	Dues - WA Fire Comm.	\$ -	\$ 8,900	-100%
001.501.522.10.49.04	Other Misc.	\$ 2,700	\$ 5,850	-54%
001.501.522.10.51.03	Elections	\$ 120,000	\$ 75,000	60%
001.501.522.45.49.01	Registrations	\$ 4,925	\$ 7,000	-30%
001.501.597.00.00.04	Transfer to Equipment Fund	\$ 	\$ -	#DIV/0!
303.501.522.10.35.00	Tools & Eqpt.	\$ 5,373	\$ 5,217	3%

ACCOUNT TITLE	Description	2021 budget	2020 budget	VAR
ADMINISTRATION - 502		\$ 2,105,619	\$ 3,426,904	-39%
001.502.522.10.10.01	Regular Wages	\$ 1,281,433	\$ 1,948,000	-34%
001.502.522.10.10.02	Overtime	\$ 2,500	\$ 4,500	-44%
001.502.522.10.10.03	Leave Sell Back	\$ 170,000	\$ 317,000	-46%
001.502.522.10.10.04	Comp	\$ -	\$ 2,700	-1
001.502.522.10.20.05	Med/ Dental	\$ 216,620	\$ 305,000	-29%
001.502.522.10.20.06	Retirement	\$ 111,680	\$ 177,000	-37%
001.502.522.10.20.07	Disability	\$ 4,500	\$ 7,300	-38%
001.502.522.10.20.08	Medicare	\$ 21,180	\$ 33,100	-36%
001.502.522.10.20.09	L&I	\$ 27,190	\$ 48,600	-44%
001.502.522.10.20.10	VEBA	\$ 46,500	\$ 87,142	-47%
001.502.522.10.20.13	Deferred Comp.	\$ 6,550	\$ 9,600	-32%
001.502.522.10.20.14	AD&D	\$ 4,250	\$ 8,300	-49%
001.502.522.10.31.00	Supplies	\$ 23,000	\$ 33,500	-31%
001.502.522.10.35.00	Small Tools & Eqpt	\$ 4,000	\$ 12,500	-68%
001.502.522.10.41.01	Professional Services	\$ 68,890	\$ 186,380	-63%
001.502.522.10.42.00	Communications (postage & sh	\$ 5,000	\$ 400	1150%
001.502.522.10.43.00	Travel	\$ 1,175	\$ 35,965	-97%
001.502.522.10.44.00	Advertising	\$ 2,100	\$ 3,400	-38%
001.502.522.10.49.01	Dues	\$ 11,285	\$ 19,068	-41%
001.502.522.10.49.06	Other Misc.	\$ 10,775	\$ 20,735	-48%
001.502.522.10.49.07	Service Awards	\$ 8,500	\$ 71,196	-88%
001.502.522.45.49.02	Training Registration	\$ 900	\$ 25,245	-96%
001.502.597.00.00.01	Transfer to Apparatus Fund	\$ -	\$ -	0%
001.502.597.00.00.04	Transfer to Equipment Fund	\$ -	\$ -	#DIV/0!
301.502.594.10.64.01	Capital Outlay - Apparatus			#DIV/0!
303.502.522.10.35.00	Tools & Eqpt- Computers & Mo	77,591	\$ 48,587	60%
303.502.594.10.64.01	Cap. Outlay	\$ -	\$ 21,686	-100%

ACCOUNT TITLE	Description		2021 budget	2020 budget	VAR
FINANCE & HUMAN RESC	OURCES - 503	\$	1,602,020	\$ 1,458,081	10%
001.503.522.10.10.01	Regular Wages	\$	1,010,130	\$ 908,000	11%
001.503.522.10.10.02	Overtime	\$	6,000	\$ 12,000	-50%
001.503.522.10.10.03	Leave Sell Back	\$	109,200	\$ 62,000	76%
001.503.522.10.10.04	Comp	\$	850	\$ 700	21%
001.503.522.10.20.05	Med/ Dental	\$	222,600	\$ 195,000	14%
001.503.522.10.20.06	Retirement	\$	144,710	\$ 126,000	15%
001.503.522.10.20.07	Disability	\$	5,700	\$ 5,100	12%
001.503.522.10.20.08	Medicare	\$	16,740	\$ 14,600	15%
001.503.522.10.20.09	L&I	\$	3,600	\$ 3,300	9%
001.503.522.10.20.10	VEBA	\$	29,000	\$ 26,000	12%
001.503.522.10.20.13	Deferred Comp.	\$	19,820	\$ 13,800	44%
001.503.522.10.20.14	AD&D	\$	1,070	\$ 2,000	-47%
001.503.522.10.31.00	Supplies	\$	-	\$ -	#DIV/0!
001.503.522.10.35.00	Small Tools & Eqpt	\$	-	\$ -	#DIV/0!
001.503.522.10.41.01	Professional Services	\$	-	\$ -	#DIV/0!
001.503.522.10.42.00	Communications	\$	-	\$ -	#DIV/0!
001.503.522.10.43.00	Travel	\$	5,250	\$ 49,649	-89%
001.503.522.10.44.00	Advertising	\$	-	\$ -	
001.503.522.10.48.01	Repair & Maintenance	\$	-	\$ -	#DIV/0!
001.503.522.10.49.01	Miscellaneous, Dues	\$	1,500	\$ 1,190	26%
001.503.522.10.49.06	Other Misc	\$	4,000	\$ 4,000	0%
001.503.522.45.49.02	Training Registration	\$	21,850	\$ 32,134	-32%
001.503.597.00.00.04	Transfer to Equipment Fund	\$	-	\$ -	#DIV/0!
001.503.594.00.64.00	Capital Outlay - Accounting Sof	\$	-	\$ 	#DIV/0!
303.503.522.10.35.00	Tools & Eqpt	\$	-	\$ 2,608	-100%
303.503.594.10.64.01	Cap. Outlay Computer Software	e/ Lic	censing		#DIV/0!

ACCOUNT TITLE	Description	2021 budget	2020 budget	VAR
FIRE SUPPRESSION - 504		\$ 32,779,704	\$ 29,517,259	11%
001.504.522.20.10.01	Regular wages	\$ 16,999,810	\$ 16,120,000	5%
001.504.522.20.10.02	Overtime	\$ 2,578,476	\$ 2,134,000	21%
001.504.522.20.10.03	Leave Sell Back	\$ 1,701,100	\$ 1,270,000	34%
001.504.522.20.10.04	Comp	\$ 132,100	\$ 97,000	36%
001.504.522.20.20.05	Med/ Dental	\$ 3,941,500	\$ 3,882,000	2%
001.504.522.20.20.06	Retirement	\$ 1,141,000	\$ 1,018,000	12%
001.504.522.20.20.07	Disability	\$ 82,520	\$ 81,500	1%
001.504.522.20.20.08	Medicare	\$ 310,410	\$ 277,000	12%
001.504.522.20.20.09	L&I	\$ 740,000	\$ 759,000	-3%
001.504.522.20.20.10	VEBA	\$ 55,400	\$ 53,900	3%
001.504.522.20.20.13	Deferred Comp.	\$ 585,150	\$ 314,400	86%
001.504.522.20.20.14	AD&D	\$ 4,450	\$ 6,600	-33%
001.504.522.20.31.01	Operating Supplies	\$ 47,000	\$ 65,072	-28%
001.504.522.20.31.01	Office Supplies	\$ -	\$ -	#DIV/0!
001.504.522.20.31.03	SCBA Supplies	\$ 1,000	\$ 1,000	0%
001.504.522.20.31.05	Apparatus supplies	\$ -	\$ -	#DIV/0!
001.504.522.20.31.06	Misc. Supplies	\$ -	\$ -	#DIV/0!
001.504.522.20.31.07	Uniforms	\$ 177,800	\$ 199,669	-11%
001.504.522.20.31.10	Bunker Gear Supplies	\$ 35,000	\$ 56,485	-38%
001.504.522.20.32.00	Fuel	\$ 132,000	\$ 120,000	10%
001.504.522.20.34.00	Inventory	\$ -	\$ -	#DIV/0!
001.504.522.20.35.00	Small Tools & Eqpt.	\$ 182,000	\$ 180,001	1%
001.504.522.20.41.01	Air Monitoring & Gas Calibration	9,310	\$ 4,915	89%
001.504.522.20.41.02	Hose Testing	\$ 12,000	\$ 7,000	71%
001.504.522.20.41.04	Radiological Monitoring	\$ -	\$ -	#DIV/0!
001.504.522.20.41.05	Monitor Gas calibration	\$ -	\$ -	#DIV/0!
001.504.522.20.41.07	Fire Data Management	\$ -	\$ -	#DIV/0!
001.504.522.20.42.00	Communications	\$ -	\$ -	#DIV/0!
001.504.522.20.43.00	Travel	\$ -	\$ -	#DIV/0!
001.504.522.20.44.00	Advertising	\$ -	\$ -	#DIV/0!
001.504.522.20.45.01	Rentals Spec. Tools	\$ -	\$ -	#DIV/0!
001.504.522.20.45.01	Rentals	\$ -	\$ -	#DIV/0!
001.504.522.20.48.02	Repair & Maint Power Eqpt.	\$ 56,500	\$ 51,296	10%
001.504.522.20.48.04	Repair & Maint Hand Tools	\$ -	\$ -	#DIV/0!
001.504.522.20.48.05	Repair & Maint. Hoses	\$ -	\$ -	#DIV/0!
001.504.522.20.48.06	Repair & Maint Respirators	\$ -	\$ 	#DIV/0!
001.504.522.20.48.07	Repair & Maint Other	\$ -	\$ -	#DIV/0!
001.504.522.20.48.08	Repair & Maint. Equipment	\$ -	\$ -	#DIV/0!

001.504.522.20.48.09	Repair & Maint - MDT	\$	-	\$ -	#DIV/0!
001.504.522.20.48.10	Repair & Maint Extinguishers	\$	-	\$ -	#DIV/0!
001.504.522.20.48.11	Repair & maint Bunker Gear	\$	32,000	\$ 32,000	0%
001.504.522.20.48.12	SCBA Repair & Maintenance	\$	7,000	\$ 20,000	-65%
001.504.522.20.49.01	Command Veh Cost Share D	\$	-	\$ 500	-100%
001.504.522.20.49.02	Regional Cost Share - Spec. Or	\$	30,500	\$ 34,868	-13%
001.504.522.20.49.04	Misc.	\$	5,100	\$ 5,000	2%
001.504.594.20.64.00	Capital Outlay	\$	-	\$ -	#DIV/0!
001.504.522.45.49.03	Water Rescue Training Registra		-	\$ -	#DIV/0!
001-504-528-00-41-00	Dispatch -SNO911	\$	187,445	\$ 225,634	-17%
001-504-528-00-41-01	Dispatch -SERS	\$	-	\$ -	#DIV/0!
001-504-528-00-41-02	Dispatch - 800 MHz	\$	4,203	\$ 2,880	46%
001.504.597.00.00.01	Transfer to Apparatus Fund	\$	-	\$ -	#DIV/0!
001.504.597.00.00.02	Transfer to Retirement Reserve	Fund		_	#DIV/0!
001.504.597.00.00.03	Transfer to Equipment Fund				#DIV/0!
001.504.597.00.00.04	Transfer to Equipment Fund	\$	-	\$ -	#DIV/0!
300.504.594.22.75.04	Capital Outlay - D3 Apparatus/				#DIV/0!
301.504.594.22.64.02	Capital Outlay - Apparatus/ Veh		2,889,777	\$ 924,026	213%
301.504.594.22.75.01	Cap. Lease Pumpers - Principa		-	\$ -	#DIV/0!
301.504.594.22.75.02	Cap. Lease Ladder Truck - Prir		104,486	\$ 101,443	3%
301.504.594.22.75.03	Cap. Lease Reserve Engine - F	\$	-	\$ -	#DIV/0!
301.504.594.22.75.04	Capital Lease Prin. D3 Engine	\$	97,063	\$ 94,226	3%
301.504.594.22.83.01	Cap. Lease Int. 2010 pumpers	\$	-	\$ -	#DIV/0!
301.504.594.22.83.02	Cap. Leases Int. Ladder	\$	13,114	\$ 16,157	-19%
301.504.594.22.83.03	Cap. Leases Int. Reserve Engir	\$	-	\$ -	#DIV/0!
301.504.594.22.83.04	Cap. Leases Int. D3 Engine	\$	2,923	\$ 5,760	-49%
303.504.522.20.35.00	Hose & Hose Applliances	\$	81,689	\$ 159,194	-49%
303.504.522.20.35.01	Cylinders	\$	-	\$ -	#DIV/0!
303.504.522.20.35.02	Radios/Radio Chargers	\$		\$ 	#DIV/0!
303.504.522.20.35.04	New Bunker Gear	\$	147,465	\$ 227,905	-35%
303.504.522.20.35.05	Face Pieces	\$	-	\$ 	#DIV/0!
303.504.522.20.35.06	Data Modems	\$ \$	-	\$ 7,500	-100%
303.504.522.20.35.07	Ballistic Vests		-	\$ -	#DIV/0!
303.504.522.20.35.08	Stokes Baskets	\$	-	\$ 4,269	-100%
303.504.522.20.45.03	MDT Computers	\$	59,817	\$ 58,075	3%
303.504.594.20.64.01	Hydraulic Rescue Tools	\$	-	\$ 34,086	-100%
303.504.594.20.64.02	Capital Outlay -Fit Test Machine		400.007	\$ <u>-</u>	#DIV/0!
303.504.594.20.64.03	Compressors	\$	106,827	\$ -	#DIV/0!
303.504.594.20.64.04	Scott SCBA	\$	-	\$ 634,253	-100%
303.504.594.20.64.05	Cylinders	\$	-	\$ 140,000	-100%

303.504.594.20.64.06	Thermal Imaginig Cameras	\$ -	\$ -	#DIV/0!
303.504.594.20.64.07	Rescue 42s (Extrication Eqpt.)	\$ -	\$ 23,280	-100%
303.504.594.20.64.08	Drone Eqpt.	\$ -	\$ -	#DIV/0!
303.504.594.20.64.09	Polytector	\$ -	\$ 30,000	-100%
303.504.594.20.64.10	Air B ag Kits	\$ -	\$ 28,364	-100%
303.504.594.20.64.11	Night Vision Goggles	\$ -	\$ -	#DIV/0!
303.504.594.20.64.12	Fit Test Machines	\$ 30,768	\$ -	#DIV/0!
303.504.594.20.64.13	Gas Monitors	\$ 55,000		#DIV/0!
303.504.594.20.64.14	Outboard Motor	\$ -	\$ 9,000	-100%

ACCOUNT TITLE	Description	1	2021 budget	2020 budget	VAR
PREVENTION (CRR) - 505		\$	1,367,877	\$ 1,561,856	-12%
001.505.522.30.10.01	Regular wages	\$	808,680	\$ 869,000	-7%
001.505.522.30.10.02	Overtime	\$	15,000	\$ 40,600	-63%
001.505.522.30.10.03	Leave Sell Back	\$	132,740	\$ 96,400	38%
001.505.522.30.10.04	Comp	\$	550	\$ 7,500	-93%
001.505.522.30.20.05	Med/ Dental	\$	147,700	\$ 169,000	-13%
001.505.522.30.20.06	Retirement	\$	67,910	\$ 76,700	-11%
001.505.522.30.20.07	Disability	\$	3,370	\$ 4,000	-16%
001.505.522.30.20.08	Medicare	\$	13,920	\$ 14,600	-5%
001.505.522.30.20.09	L&I	\$	21,800	\$ 32,000	-32%
001.505.522.30.20.10	VEBA	\$	17,900	\$ 21,400	-16%
001.505.522.30.20.13	Deferred Comp.	\$	11,400	\$ 9,800	16%
001.505.522.30.20.14	AD&D	\$	1,800	\$ 1,300	38%
001.505.522.30.31.00	Operating Supplies	\$	1,050	\$ 7,530	-86%
001.505.522.30.31.02	GIS Supplies	\$	2,200	\$ 2,200	0%
001.505.522.30.34.00	Inventory	\$	-	\$ -	#DIV/0!
001.505.522.30.35.00	Small Tools & Eqpt.	\$	1,900	\$ 19,580	-90%
001.505.522.30.41.00	Professional Services	\$	33,000	\$ -	#DIV/0!
001.505.522.30.43.00	Travel	\$	2,100	\$ 4,300	-51%
001.505.522.30.44.00	Advertising	\$	-	\$ -	#DIV/0!
001.505.522.30.45.00	Rentals	\$	-	\$ -	#DIV/0!
001.505.522.30.48.00	Repair & Maintenance	\$	-	\$ -	#DIV/0!
001.505.522.30.49.00	Miscellaneous	\$	-	\$ 28,000	-100%
001.505.522.30.49.01	Printing & Binding	\$	-	\$ -	#DIV/0!
001.505.522.30.49.02	Dues & Subscriptions	\$	8,647	\$ 10,438	-17%
001.505.522.30.49.04	Software Licensing	\$	22,069	\$ 22,196	-1%
001.505.522.45.49.02	Training Registration	\$	5,867	\$ 28,587	-79%
001.505.594.30.64.00	Capital Outlay- Software	\$	-	\$ -	#DIV/0!
001.505.597.00.00.01	Transfer to Apparatus Fund	\$	-	\$ -	#DIV/0!
001.505.597.00.00.04	Transfer to Equipment Fund	\$	-	\$ -	#DIV/0!
301.505.594.22.64.01	Capital Outlay Apparatus	\$	-	\$ -	#DIV/0!
303.505.522.30.35.00	GIS Workstation Monitors	\$	8,000	\$ 8,000	0%
303.505.522.30.64.00	Capital Outlay- Software				#DIV/0!
303.505.522.30.64.01	Knox Secure Devices & Knox E	\$	40,274	\$ 88,725	-55%

ACCOUNT TITLE	Description	2	021 budget	2020 budget	VAR
TRAINING - 506		\$	2,040,320	\$ 2,328,063	-12%
001.506.522.45.10.01	Regular wages	\$	760,930	\$ 639,200	19%
001.506.522.45.10.02	Overtime	\$	60,000	\$ 80,000	-25%
001.506.522.45.10.03	Leave Sell Back	\$	156,400	\$ 132,000	18%
001.506.522.45.10.04	Comp	\$	5,320	\$ 800	565%
001.506.522.45.10.05	Succession Training Wages & E	Benefi	its		#DIV/0!
001.506.522.45.20.02	Succession Training Benefits	\$	-	\$ -	#DIV/0!
001.506.522.45.20.05	Med/ Dental	\$	143,700	\$ 112,000	28%
001.506.522.45.20.06	Retirement	\$	58,910	\$ 48,700	21%
001.506.522.45.20.07	Disability	\$	3,370	\$ 2,900	16%
001.506.522.45.20.08	Medicare	\$	14,250	\$ 11,700	22%
001.506.522.45.20.09	L&I	\$	26,600	\$ 21,400	24%
001.506.522.45.20.10	VEBA	\$	12,100	\$ 12,000	1%
001.506.522.45.20.13	Deferred Comp.	\$	19,210	\$ 8,570	124%
001.506.522.45.20.14	AD&D	\$	1,700	\$ 1,700	0%
001.506.522.45.31.01	Office Supplies	\$	-	\$ -	#DIV/0!
001.506.522.45.31.02	Operating Supplies	\$	500	\$ 148,285	-100%
001.506.522.45.31.03	Miscellaneous supplies	\$	45,826	\$ 59,000	-22%
001.506.522.45.31.04	HR Training Materials	\$	-	\$ 	#DIV/0!
001.506.522.45.34.00	Inventory	\$	5,648	\$ 10,500	-46%
001.506.522.45.35.00	Small Tools & Eqpt.	\$	79,593	\$ 50,000	59%
001.506.522.45.41.01	Professional Services	\$	15,000	\$ 114,991	-87%
001.506.522.45.41.01	Chaplain Training	\$	750	\$ 750	0%
001.506.522.45.41.03	Explorer Training	\$	-	\$ -	#DIV/0!
001.506.522.45.42.00	Communications	\$	-	\$ -	#DIV/0!
001.506.522.45.43.00	Travel	\$	22,000	\$ 156,742	-86%
001.506.522.45.45.00	Rentals- Testing Facility	\$	48,700	\$ 23,500	107%
001.506.522.45.45.01	Dist. 4 Training Facility rent	\$	-	\$ -	#DIV/0!
001.506.522.45.48.00	Repair & Maintenance	\$	-	\$ -	#DIV/0!
001.506.522.45.49.00	Software Subscriptions & Licent		30,700	\$ 	#DIV/0!
001.506.522.45.49.01	Dues	\$	750	\$ 3,435	-78%
001.506.522.45.49.02	Registration	\$	218,945	\$ 347,080	-37%
001.506.522.45.49.03	EMT CBT	\$	12,700	\$ 25,790	-51%
001.506.522.45.49.04	Simulator Warranty	\$	15,125	\$ 16,000	-5%
001.506.522.45.49.05	IFSAC testing	\$	60,000	\$ 60,000	0%
001.506.522.45.49.06	Hazmat	\$	-	\$ 25,000	-100%
001.506.522.45.49.07	Tech Rescue	\$	-	\$ -	#DIV/0!
001.506.522.45.49.08	Leadership Training	\$	-	\$ -	#DIV/0!
001.506.522.45.49.09	HR Training	\$	-	\$ -	#DIV/0!

001.506.522.45.49.10	Tuition	\$ 60,00	00 \$	65,000	-8%
001.506.522.45.49.11	Printing	\$ -	\$	-	#DIV/0!
001.506.522.45.49.12	Aerial Training	\$ -	\$	-	#DIV/0!
001.506.522.45.49.13	Truck Academy (registration)	\$ -	\$	-	#DIV/0!
001.506.522.45.49.14	Blue Card (registration)	\$ -	\$	-	#DIV/0!
001.506.522.45.49.15	EMS Training/Conferences	\$ -	\$	-	#DIV/0!
001.506.522.45.49.16	Other Misc.	\$ -	\$	-	#DIV/0!
001.506.522.45.49.17	Outside Speakers / Instructors	\$ -	\$	-	#DIV/0!
001.506.522.45.49.18	Rescue Swimmers & Pool Use	\$ -	\$	-	#DIV/0!
001.506.522.45.49.19	Promotional Testing	\$ 5,19	92 \$	11,950	-57%
001.506.522.45.49.20	Part Time Academy	\$ -	\$	-	#DIV/0!
001.506.522.45.49.21	Mental Health Training	\$ -	\$	-	#DIV/0!
001.506.522.45.49.22	Post Academy Instructors	\$ -	\$	-	#DIV/0!
001.506.522.45.49.23	Career Academy	\$ 64,00	00 \$	49,000	31%
001.506.522.45.49.24	Workshops	\$ -	\$	-	#DIV/0!
001.506.522.45.49.25	Engine Operation Academy	\$ -	\$	-	#DIV/0!
001.506.522.45.49.26	Rescue Swimmer Training & Ce		00 \$	5,070	-96%
001.506.522.45.49.27	WL, Engine, Squad Boss Class	\$ -	\$	-	#DIV/0!
001.506.522.45.49.28	Engine Boss	\$ -	\$	-	#DIV/0!
001.506.522.45.49.29	Search Operations	\$ -	\$	-	#DIV/0!
001.506.522.45.49.30	Fire Behavior	\$ -	\$	-	#DIV/0!
001.506.522.45.49.31	Nozzle Forward	\$ -	\$	-	#DIV/0!
001.506.522.45.49.32	CE Training for Peer Support	\$ 6,30	00 \$	-	#DIV/0!
001.506.522.45.49.33	Boat Operator Class	\$ - \$ -	\$	-	#DIV/0!
001.506.522.45.49.34	New Resuce Swimmer		\$	-	#DIV/0!
001.506.522.45.49.35	Ladder Company Lecture	\$ - \$ -	\$ \$	-	#DIV/0!
001.506.522.45.49.36	Raceway Operations			-	#DIV/0!
001.506.522.45.49.37	PM Training - Harborview	\$ 40,50		65,000	-38%
001.506.522.45.49.38	IT Staff Conference	-	\$	-	#DIV/0!
001.506.522.45.49.39	Station Construction & Trade sh		\$	-	#DIV/0!
001.506.522.45.49.40	Drone Training	-	\$	-	#DIV/0!
001.506.522.45.49.41	Part Time On Board Mini Acade		\$	-	#DIV/0!
001.506.522.45.49.42	Officer Development Academy	-	\$	-	#DIV/0!
001.506.522.45.49.43	Training Consortium	\$ 26,60		20,000	33%
001.506.597.00.00.01	Transfer to Apparatus Fund	-	\$	-	#DIV/0!
001.506.597.00.00.04	Transfer to Equipment Fund	\$ -	\$	-	#DIV/0!
300.506.594.45.62.01	Search Prop construction- D4 p				#DIV/0!
301.506.594.45.64.01	Capital Outlay - Apparatus	\$ -	\$	-	#DIV/0!
303.506.522.45.35.00	Tools & Eqpt.	\$ 3,80			#DIV/0!
303.506.594.45.64.00	Capital Outlay	\$ 15,00	00		#DIV/0!

ACCOUNT TITLE	Description		2021 budget	2020 budget	VAR
LOGISTICS- (FACILITIES)	- 507	\$	3,262,713	\$ 21,815,800	-85%
001.507.522.45.49.02	Training Registration	\$	8,000	\$ 12,750	-37%
001.507.522.50.10.01	Regular wages	\$	301,320	\$ 237,500	27%
001.507.522.50.10.02	Overtime	\$	1,800	\$ 1,800	0%
001.507.522.50.10.03	Leave Sell Back	\$	16,300	\$ 6,750	141%
001.507.522.50.10.04	Comp	\$	620	\$ 1,600	-61%
001.507.522.50.20.05	Med/ Dental	\$	59,400	\$ 59,000	1%
001.507.522.50.20.06	Retirement	\$	41,150	\$ 31,800	29%
001.507.522.50.20.07	Disability	\$	2,250	\$ 1,700	32%
001.507.522.50.20.08	Medicare	\$	4,640	\$ 3,600	29%
001.507.522.50.20.09	L&I	\$	1,600	\$ 1,100	45%
001.507.522.50.20.10	VEBA	\$	6,000	\$ 3,000	100%
001.507.522.50.20.13	Deferred Comp.	\$	5,510	\$ 4,250	30%
001.507.522.50.20.14	AD&D	\$	450	\$ 450	0%
001.507.522.50.31.00	Operating Supplies	\$	75,000	\$ 73,000	3%
001.507.522.50.35.00	Small Tools & Equipment	\$	60,000	\$ 53,000	13%
001.507.522.50.41.00	Professional Services	\$	258,400	\$ 6,460	3900%
001.507.522.50.43.00	Travel	\$	3,760	\$ 1,600	135%
001.507.522.50.45.00	Rentals	\$	4,000	\$ 6,200	-35%
001.507.522.50.47.01	Electric	\$ \$	125,000	\$ 128,400	-3%
001.507.522.50.47.02	Water		40,000	\$ 47,400	-16%
001.507.522.50.47.03	Gas/Propane	\$	72,000	\$ 67,900	6%
001.507.522.50.47.04	Refuse	\$	52,500	\$ 53,800	-2%
001.507.522.50.48.00	Repair & Maintenance	\$	485,000	\$ 613,465	-21%
001.507.522.50.49.00	Misc.	\$	16,600	\$ 19,500	-15%
001.507.522.50.49.02	Dues & Sbuscriptions	\$	200	\$ -	#DIV/0!
001-507-522-50-49-04	Software Licensing	\$	13,950	\$ -	#DIV/0!
001.507.594.50.63.00	Capital Outlay	\$	-	\$ 60,000	-100%
001.507.594.50.64.00	Capital Outlay- Phone Upgrade:		-	\$ -	#DIV/0!
001.507.597.00.00.01	Transfer to Apparatus Fund	\$	-	\$ -	#DIV/0!
001.507.597.00.00.03	Transfer to Construction Fund	\$	-	\$ -	#DIV/0!
001.507.597.00.00.04	Transfer to Equipment Fund	\$	-	\$ -	#DIV/0!
200.507.591.22.71.01	Principal Stn. Improvem't. Bond	\$	175,000	\$ 170,000	3%
200.507.591.22.71.02	Admin Bldg. Bonds - Principal	\$	150,000	\$ 147,000	2%
200.507.591.89.71.02	Principal Bonds Station 33	\$	190,000	\$ 185,000	3%
200.507.591.89.71.03	Principal 2021 Bonds est.	\$	-	\$ 260,000	-100%
200.507.592.22.83.01	Interest Stn. Improvem't. Bonds		7,000	\$ 13,800	-49%
200.507.592.89.83.02	Interest Bonds - Station 33	\$	133,175	\$ 138,725	-4%
200.507.592.89.83.03	Admin Bldg. Bonds - Interest	\$	43,082	\$ 46,493	-7%

200.507.592.89.83.04	Interest 2021 Bonds- est.	\$ -	\$ 240,000	-100%
300.507.522.50.47.00	Admin Bldg. Utilities	\$ 26,910	\$ 26,910	0%
300.507.522.50.48.00	Maintenance	\$ 148,000	\$ 148,000	0%
300.507.592.41.18.00	Bond Issuance Costs	\$ -	\$ 80,000	-100%
300.507.594.50.62.00	New Construction	\$ -	\$ 18,000,000	-100%
300.507.594.50.62.01	Other Improvements	\$ 201,382		#DIV/0!
300.507.594.50.62.31	Stn. Improvements -31	\$ 14,850		#DIV/0!
300.507.594.50.62.32	Stn. Improvements -32	\$ 52,443		#DIV/0!
300.507.594.50.62.71	Stn Improvements - 71	\$ 24,066	\$ -	#DIV/0!
300.507.594.50.62.76	Stn Improvements -76	\$ 18,000	\$ -	#DIV/0!
300.507.594.50.62.81	Stn Improvements - 81	\$ 180,364	\$ -	#DIV/0!
300.507.594.50.62.82	Stn Improvements - 82	\$ 99,100	\$ 265,000	-63%
300.507.594.50.62.83	Stn Improvements - 83	\$ 90,883	\$ -	#DIV/0!
300.007.597.00.00.01	Transfer to Bond Fund	\$ -	\$ 500,000	-100%
300.507.597.00.00.02	Transfer to Equipment Fund			#DIV/0!
300.507.597.00.00.03	Transfer to Apparatus fund			#DIV/0!
301.507.594.22.64.02	Capital Outlay - Apparatus / Vel	\$ 20,000	\$ 11,500	74%
302.507.594.00.60.01	Training Ctr. Architect	\$ -	\$ -	#DIV/0!
303.507.522.50.35.00	Station Recliners/ Chairs	\$ 11,941	\$ 11,593	3%
303.507.522.50.35.01	Station Mattresses & Boxspring	\$ 18,540	\$ 18,000	3%
303.507.522.50.35.02	Other Equipment	\$ 2,527	\$ 2,454	3%
303.507.522.50.35.03	Station Extractors	\$ -	\$ 10,300	-100%
303.507.594.50.63.00	Station Capital Equipment	\$ -	\$ 45,000	-100%

ACCOUNT TITLE	Description	2021 budget	2020 budget	VAR
PART TIME - 508		\$ 605,630	\$ 852,050	-29%
001.508.522.20.10.01	Wages	\$ 452,480	\$ 718,000	-37%
001.508.522.20.20.06	Retirement	\$ 49,000	\$ 82,700	-41%
001.508.522.20.20.08	Medicare	\$ 6,600	\$ 10,450	-37%
001.508.522.20.20.09	L&I	\$ 63,250	\$ 7,000	804%
001.508.522.20.20.10	VEBA	\$ 24,000	\$ 24,000	0%
001.508.522.20.20.15	AD&D	\$ 5,100	\$ 9,000	-43%
001.508.522.20.20.16	Life Insurance	\$ -	\$ -	#DIV/0!
001.508.522.20.49.00	Chaplain Dues	\$ 5,200	\$ 900	478%

ACCOUNT TITLE	Description	2021 budget	2020 budget	#VALUE!
AID & RESCUE - 509		\$ 12,695,831	\$ 13,222,857	-4%
001.509.522.20.10.01	Regular Wages	\$ 6,218,760	\$ 6,496,000	-4%
001.509.522.20.10.02	Overtime	\$ 846,514	\$ 750,000	13%
001.509.522.20.10.03	Leave Sell Back	\$ 524,120	\$ 451,000	16%
001.509.522.20.10.04	Comp Time	\$ 42,700	\$ 28,100	52%
001.509.522.20.10.05	OT Evergreen Fair Wages- Car	\$ -	\$ -	#DIV/0!
001.509.522.20.10.06	Evergreen Fair Wages- Volunte	\$ -	\$ -	#DIV/0!
001.509.522.20.20.05	Med/ Dental	\$ 1,387,000	\$ 1,457,000	-5%
001.509.522.20.20.06	Retirement	\$ 406,370	\$ 406,000	0%
001.509.522.20.20.07	Disability	\$ 26,940	\$ 28,700	-6%
001.509.522.20.20.08	Medicare	\$ 110,550	\$ 110,500	0%
001.509.522.20.20.09	L&I	\$ 226,000	\$ 268,300	-16%
001.509.522.20.20.10	VEBA	\$ 5,340	\$ 10,400	-49%
001.509.522.20.20.13	Deferred Comp.	\$ 202,490	\$ 120,000	69%
001.509.522.20.20.14	AD&D	\$ 700	\$ 700	0%
001.509.522.20.31.00	Apparatus Supplies	\$ -	\$ -	#DIV/0!
001.509.522.20.31.01	Fair Supplies	\$ 600	\$ 600	0%
001.509.522.20.32.00	Fuel	\$ 132,000	\$ 120,000	10%
001.509.522.20.34.00	Run Review Supplies	\$ -	\$ -	#DIV/0!
001.509.522.20.35.00	Small Tools & Equipment	\$ 45,067	\$ 75,000	-40%
001.509.522.20.41.01	Software Service Fees	\$ -	\$ -	#DIV/0!
001.509.522.20.41.02	Professoinal Services	\$ 48,000	\$ 72,000	-33%
001.509.522.20.41.03	ESO Solutions Service Fee	\$ -	\$ -	#DIV/0!
001.509.522.20.41.04	EPCR lines	\$ -	\$ -	#DIV/0!
001.509.522.20.41.05	Systems Design & Medicare Au	186,000	\$ 188,400	-1%
001.509.522.20.41.06	Biohazard Waste Removal	\$ 5,000	\$ 1,200	317%
001.509.522.20.41.07	First Watch	\$ -	\$ -	#DIV/0!
001.509.522.20.41.08	First Pass	\$ -	\$ -	#DIV/0!
001.509.522.20.41.09	Employee Engagement Survey	\$ -	\$ -	#DIV/0!
001.509.522.20.41.10	Medicare Billing Audit	\$ -	\$ -	#DIV/0!
001.509.522.20.41.11	Sno Co MPD & EMS	\$ 56,000	\$ 56,000	0%
001.509.522.20.41.12	Sno Co EMS	\$ -	\$ -	#DIV/0!
001.509.522.20.41.13	GEMT & Medicare Data collecti	65,000	\$ 60,000	8%
001.509.522.20.42.00	Postage	\$ -	\$ -	#DIV/0!
001.509.522.20.42.01	Cell phone Service	\$ -	\$ -	#DIV/0!
001.509.522.20.43.00	Travel	\$ -	\$ 4,300	-100%
001.509.522.20.45.00	Rentals	\$ 20,000	\$ 10,800	85%
001.509.522.20.48.01	Repair & Maint - Equipment	\$ 359,500	\$ 228,400	57%
001.509.522.20.48.02	Repair & Maint- Apparatus	\$ -	\$ -	#DIV/0!

001.509.522.20.48.03	Repair & Maint. Cots	\$ _	\$ - 1	#DIV/0!
001.509.522.20.48.04	Repair & Maint. Monitors (Medti	-	\$ -	#DIV/0!
001.509.522.20.48.05	Software Maintenance	\$ -	\$ -	#DIV/0!
001.509.522.20.49.01	Dues	\$ 2,000	\$ 2,000	0%
001.509.522.20.49.02	Software Subscriptions & Licens	\$ 141,036	\$ 79,036	78%
001.509.522.20.49.03	Printing & Binding	\$ -	\$ 3,730	-100%
001.509.522.20.49.04	Other Miscellaneous	\$ 2,500	\$ 7,460	-66%
001.509.522.30.31.01	Supplies - Medications	\$ 80,000	\$ 55,000	45%
001.509.522.30.31.02	Supplies - Medical Supplies	\$ 247,000	\$ 255,000	-3%
001.509.522.45.49.02	Training Registration	\$ 11,000	\$ 13,533	-19%
001.509.528.00.41.00	Dispatch - SNO911	\$ 749,765	\$ 902,533	-17%
001.509.528.00.41.01	Dispatch - SERS	\$ -	\$ -	#DIV/0!
001.509.528.00.41.02	Dispatch - 800 MHz	\$ 16,812	\$ 11,520	46%
001.509.589.26.49.00	Transport Refunds	\$ 16,000	\$ 16,000	0%
001.509.594.20.64.00	Capital Outlay- Earmarks	\$ -	\$ 215,000	-100%
001.509.597.00.00.01	Transfer to Apparatus Fund	\$ -	\$ -	#DIV/0!
001.509.597.00.00.02	Transfer to Retirement Reserve	\$ -	\$ -	#DIV/0!
001.509.597.00.00.04	Transfer to Equipment Fund	\$ -	\$ -	#DIV/0!
301.509.594.22.64.02	Capital Outlay - Apparatus / Vel	\$ -	\$ 60,000	-100%
301.509.594.22.64.03	Capital Outlay - Ambulance	\$ -	\$ 483,210	-100%
301.509.594.22.75.03	Capital Lease - Ambulance	\$ -	\$ -	#DIV/0!
301.509.594.22.83.01	Capital Lease - Ambulance Inte	-	\$ -	#DIV/0!
303.509.522.20.35.01	EPCR Computers	\$ -	\$ 21,809	-100%
303.509.522.20.35.02	MSO/MSA Computers	\$ -	\$ -	#DIV/0!
303.509.522.20.35.03	AEDs	\$ -	\$ 13,995	-100%
303.509.522.20.35.04	Oxygen Lifts	\$ -	\$ 10,900	-100%
303.509.522.20.35.05	Data Modems	\$ -	\$ 14,400	-100%
303.509.522.20.35.06	TV Monitor	\$ -	\$ 1,476	-100%
303.509.522.20.35.07	CPAP Machines	\$ -	\$ 1,250	-100%
303.509.522.20.35.09	Dopplers	\$ 5,250	\$ -	#DIV/0!
303.509.522.20.35.10	Ultrasound	\$ -	\$ -	#DIV/0!
303.509.522.20.45.00	MDT Computers	\$ 59,817	\$ 58,075	3%
303.509.594.20.64.00	Cap. Outlay Cardiac Monitors (2	\$ 450,000	\$ -	#DIV/0!
303.509.594.20.64.02	Cap Outlay Gurneys	\$ -	\$ -	#DIV/0!
303.509.594.20.64.03	Cap Outlay Stair Chair - Retro	\$ -	-	#DIV/0!
303.509.594.20.64.04	Cap. Outlay - Lucas CPR Devic	-	\$ -	#DIV/0!
303.509.594.20.64.05	Cap Outlay Parapak Ventilators	-	\$ -	#DIV/0!
303.509.594.20.64.06	CPR ALS Mannequin Adult & C	-	\$ 10,000	-100%
303.509.594.20.64.07	Video Laryngoscopes	\$ -	\$ 20,000	-100%
303.509.594.20.64.08	Cap. Outlay - Power Load	\$ -	\$ 23,530	-100%

ACCOUNT TITLE	Description	2021 budget	2020 budget	VAR
HEALTH & SAFETY - 510		\$ 273,819	\$ 369,949	-26%
001.510.522.20.20.15	Member Assistance Program	\$ 8,000	\$ 8,541	-6%
001.510.522.20.31.01	Operating Supplies	\$ 2,700	\$ 3,121	-13%
001.510.522.20.31.02	Safety Incentives	\$ -	\$ -	#DIV/0!
001.510.522.20.31.03	Safety Committee Project Mate	\$ -	\$ -	#DIV/0!
001.510.522.20.35.01	Small Tools & Equipment	\$ 3,500	\$ 3,422	2%
001.510.522.20.41.01	Screening & Testing	\$ 20,800	\$ 20,407	2%
001.510.522.20.41.02	Annual TB Testing	\$ -	\$ -	#DIV/0!
001.510.522.20.41.03	On Site Flu Vaccine	\$ -	\$ -	#DIV/0!
001.510.522.20.41.04	Hep. b/ Hep c immun. Screenin	\$ -	\$ -	#DIV/0!
001.510.522.20.41.05	Hazmat Physicals	\$ -	\$ -	#DIV/0!
001.510.522.20.41.06	Annual Physicals	\$ 118,000	\$ 233,794	-50%
001.510.522.20.41.07	Hygenists, Safety Consultation/	\$ 1,000	\$ 4,928	-80%
001.510.522.20.41.08	Mental Health Services	\$ 5,000	\$ 5,000	0%
001.510.522.20.43.01	Travel	\$ -		#DIV/0!
001.510.522.20.48.00	Repair & Maintenance	\$ 3,000	\$ 10,403	-71%
001.510.522.20.49.00	Fitness Trainers	\$ 944	\$ 8,760	-89%
001.510.522.45.49.00	Training Registration	\$ 3,200	\$ 6,000	-47%
001.510.522.20.49.01	Dues & Subscriptions	\$ 8,945		#DIV/0!
001.510.522.20.49.04	Software Subscription & Licensi	\$ 62,375	\$ 30,277	106%
001.510.597.00.00.04	Transfer to Equipment Fund	\$ -	\$ -	#DIV/0!
303.510.522.20.35.00	Fitness Eqpt.	\$ 36,355	\$ 35,296	3%

ACCOUNT TITLE	Description		2021 budget	2020 budget	VAR
SHOP - 511		\$	1,816,300	\$ 1,623,390	12%
500.511.522.60.10.01	Regular Wages	\$	746,803	\$ 700,000	7%
500.511.522.60.10.02	Overtime	\$	4,000	\$ 4,000	0%
500.511.522.60.10.03	Leave Sell Back	\$ \$	-	\$ 2,150	-100%
500.511.522.60.10.04	Comp	\$	-	\$ -	#DIV/0!
500.511.522.30.20.05	Med/ Dental	\$	202,133	\$ 181,000	12%
500.511.522.60.20.06	Retirement	\$	96,039	\$ 90,400	6%
500.511.522.60.20.07	Disability	\$ \$ \$	8,161	\$ 7,700	6%
500.511.522.60.20.08	Medicare	\$	10,829	\$ 10,200	6%
500.511.522.60.20.09	L&I	\$ \$	21,700	\$ 21,700	0%
500.511.522.60.20.10	VEBA	\$	-	\$ 1,500	-100%
500.511.522.60.20.11	Deferred Comp.	\$	14,420	\$ 13,700	5%
500.511.522.60.20.12	AD&D	\$	-	\$ 2,700	-100%
500.511.522.60.31.01	Uniforms & Protective eqpt.	\$ \$	2,100	\$ 2,100	0%
500.511.522.60.31.02	Vehicle Supplies	\$	5,000	\$ 7,400	-32%
500.511.522.60.31.03	Office Supplies	\$ \$ \$	1,000	\$ 1,000	0%
500.511.522.60.31.04	Hydration Supplies	\$	500	\$ 500	0%
500.511.522.60.31.05	Shop Supplies		10,000	\$ 8,000	25%
500.511.522.60.32.00	Fuel	\$	4,800	\$ 4,800	0%
500.511.522.60.34.01	Parts- Other Agencies	\$	500,000	\$ 440,000	14%
500.511.522.60.35.00	Small Tools & Eqpt	\$	8,000	\$ 5,625	42%
500.511.522.60.35.01	Tool Allowance	\$	4,000	\$ 4,550	-12%
500.511.522.60.41.02	Professional Services - Softwar	\$	-	\$ -	#DIV/0!
500.511.522.60.41.03	Professional Services - Hazmat	\$	2,000	\$ 2,000	0%
500.511.522.60.41.04	Laundry	\$	5,200	\$ 4,950	5%
500.511.522.60.41.05	Vehicle Damage	\$	1,000	\$ 1,000	0%
500.511.522.60.41.06	Drug & Alcohol Testing	\$ \$ \$	500	\$ 500	0%
500.511.522.60.41.07	Computer Services	\$	1,000	\$ 1,000	0%
500.511.522.60.41.08	Software Maint. Fees		4,500	\$ 9,000	-50%
500.511.522.60.41.09	Legal Exp.	\$	-	\$ -	#DIV/0!
500.511.522.60.41.10	Professional Services -Misc.	\$	800	\$ 800	0%
500.511.522.60.41.11	Professional Services - Occupa		1,000	\$ 1,000	0%
500.511.522.60.42.00	Communications	\$	5,000	\$ 5,000	0%
500.511.522.60.43.00	Travel	\$ \$	2,365	\$ 2,365	0%
500.511.522.60.44.00	Advertising		500	\$ 500	0%
500.511.522.60.45.00	Rental - Copier Expense	\$	500	\$ 500	0%
500.511.522.41.46.00	Insurance	\$	-	\$ -	#DIV/0!
500.511.522.60.48.01	Repair & Maintenance- Tools &		2,000	\$ 2,000	0%
500.511.522.60.49.01	Dues	\$	150	\$ 150	0%

500.511.522.60.49.04	Other Misc.	\$ 300	\$ 600	-50%
500.511.522.45.49.01	Training	\$ 3,000	\$ 3,000	0%
500.511.522.50.47.01	Utilities	\$ -	\$ -	#DIV/0!
500.511.522.50.45.02	Shop Rent	\$ -	\$ -	#DIV/0!
500.511.586.49.00.01	Excise Tax	\$ -	\$ -	#DIV/0!
502.511.594.00.00.00	Shop Capital Outlay	\$ -	\$ -	#DIV/0!
500.511.597.00.00.00	Transfers to Shop Funds	\$ 50,000	\$ 50,000	0%
500.511.597.00.00.01	Transfers to General Fund- Sho	\$ 97,000	\$ 30,000	223%

ACCOUNT	Description		2021 budget	2020 budget	VAR
NON-DEPARTMENTAL - 5	12	\$	6,248,793	\$ 8,612,115	-27%
001.512.522.10.31.00	IT - Supplies		\$0.00	\$0.00	#DIV/0!
001.512.522.10.41.00	Labor Attorney	\$	77,000	\$ 77,000	0%
001.512.522.10.41.01	Service Fees/Incode	\$	-	\$ -	#DIV/0!
001.512.522.10.41.02	Bank Fees	\$	2,580	\$ 2,045	26%
001.512.522.10.41.03	Legal Services	\$	70,000	\$ 130,000	-46%
001.512.522.10.41.09	Marketing Consultant	\$	-	\$ -	#DIV/0!
001.512.522.10.41.11	County Voucher Svce./ Payroll	\$	-	\$ -	#DIV/0!
001.512.522.10.41.12	State Auditor	\$	28,600	\$ 42,500	-33%
001.512.522.10.41.15	Strategic Plan	\$	-	\$ -	#DIV/0!
001.512.522.10.45.00	Rental - Copier Lease	\$	23,000	\$ 24,700	-7%
001.512.522.10.48.01	Repair & Maintenance	\$	-	\$ -	#DIV/0!
001.512.522.10.49.01	Municipality Fees	\$	-	\$ -	#DIV/0!
001.512.522.10.49.05	Granicus Subscription	\$	-	\$ -	#DIV/0!
001.512.522.10.49.06	Rebranding	\$	-	\$ 861,000	-100%
001.512.522.20.20.14	Unemployment Comp.	\$	15,000	\$ 15,000	0%
001.512.522.41.46.00	Insurance	\$	334,973	\$ 305,785	10%
001.512.589.10.41.04	Refund Int Gen Fund	\$	10	\$ 120	-92%
001.512.597.00.00.01	Transfer to Apparatus Fund	\$	2,034,400	\$ 299,999	578%
001.512.597.00.00.02	Transfer to Retirement Reserve	-	1,007,000	\$ 1,575,000	-36%
001.512.597.00.00.03	Transfer to Emergency Reserve		522,000	\$ 885,000	-41%
001.512.597.00.00.04	Transfer to Equipment Fund	\$	1,109,660	\$ 725,000	53%
001.512.597.00.00.05	Transfer to Construction Fund	\$	350,000	\$ 3,000,000	-88%
002.512.517.20.20.05	Retirement Health Benefits	\$	258,565	\$ 177,000	46%
002.512.517.20.20.08	Retirement Health Benefits				#DIV/0!
002.512.517.20.20.10	Retirement Health Benefits				#DIV/0!
002.512.522.10.20.15	Leave Accrual Buy-Out	\$	366,000	\$ 400,000	-9%
004.512.597.00.00.00	PFMLA Transfers Out	\$	30,000	\$ 30,000	0%
200.512.589.10.41.01	Refund Interest - Bond Fund	\$	5	\$ 5	0%
303.512.522.20.35.00	Equipment -Contingency	\$	-	\$ 41,961	-100%
611.512.589.00.00.00	Excise Tax	\$	20,000	\$ 20,000	0%

ACCOUNT	Description	2021 budget	2020 budget	VAR
TECHNICAL SERVICES - 5	513	\$ 1,890,070	\$ 1,685,735	12%
001-513-522-10-35-00	IT - Small Tools & Equipment	\$ 59,500	\$ 100,000	-41%
001-513-522-10-41-04	IT Services	\$ 353,800	\$ 374,189	-5%
001-513-522-20-31-02	Radio supplies	\$ 20,000	\$ 1,000	1900%
001-513-522-10-42-00	Telephones	\$ 276,000	\$ 172,388	60%
001-513-522-50-42-01	Telephone Network - Internet, C	\$ 81,540	\$ 72,000	13%
001-513-522-50-43-00	Travel	\$ 1,600	\$ -	#DIV/0!
001-513-522-20-48-01	Repair & Maint - Apparatus	\$ 939,014	\$ 610,000	54%
001-513-522-20-48-03	Repair & Maint Radios & MDT	\$ 7,820	\$ 6,850	14%
001-513-522-45-49-00	Training Registration	\$ 2,000	\$ -	#DIV/0!
001-513-522-45-49-02	Dues & Subsciptions	\$ 75	\$ -	#DIV/0!
001-513-522-45-49-00	Software Licensing	\$ 148,721	\$ 349,308	-57%

ACCOUNT	Description	2021 budget	2020 budget	VAR
SPECIAL OPERATIONS - S	514	\$ 75,500	\$ 146,072	-48%
001-514-522-20-31-04	Hazmat Supplies	\$ 5,000	\$ 6,285	-20%
001-514-522-20-31-08	Disaster Preparedness Supplies	\$ 4,000	\$ 4,000	0%
001-514-522-20-31-09	Rescue Swimmer Supplies	\$ 10,000	\$ 26,546	-62%
001-514-522-20-31-11	Rescue Tech PPE	\$ 7,500	\$ 16,752	-55%
001-514-522-20-35-01	Wildland Gear	\$ 25,000	\$ 42,840	-42%
001-514-522-20-35-02	Hazmat Team Eqpt.	\$ 1,500	\$ 1,742	-14%
001-514-522-20-35-03	Rescue Swimmer Eqpt.	\$ 10,000	\$ 24,782	-60%
001-514-522-20-35-04	Tech Rescue Eqpt.	\$ 5,000	\$ 1,400	257%
001-514-522-20-45-00	Santicans	\$ 500	\$ 550	-9%
001-514-522-20-43-00	Wildland Travel	\$ 2,000	\$ -	#DIV/0!
001-514-522-20-48-13	Repair & Maint Water Rescue	\$ 5,000	\$ 21,175	-76%

ACCOUNT	Description	2021 budget	2020 budget	VAR
STRATEGIC PLANNING &	PUBLIC AFFAIRS - 515	\$ 855,464	\$ 215,535	297%
001.515.522.30.10.01	Regular wages	\$ 452,110	\$ -	#DIV/0!
001.515.522.30.10.02	Overtime	\$ 25,379	\$ -	#DIV/0!
001.515.522.30.10.03	Leave Sell Back	\$ 76,300	\$ -	#DIV/0!
001.515.522.30.10.04	Comp	\$ -	\$ -	#DIV/0!
001.515.522.30.10.05	Med/ Dental	\$ 81,500	\$ -	#DIV/0!
001.515.522.30.10.06	Retirement	\$ 52,390	\$ -	#DIV/0!
001.515.522.30.10.07	Disability	\$ 2,250	\$ -	#DIV/0!
001.515.522.30.10.08	Medicare	\$ 8,020	\$ -	#DIV/0!
001.515.522.30.10.09	L&I	\$ 11,485	\$ -	#DIV/0!
001.515.522.30.10.10	VEBA	\$ 15,140	\$ -	#DIV/0!
001.515.522.30.20.13	Deferred Comp.	\$ 5,510	\$ -	#DIV/0!
001.515.522.30.20.14	AD&D	\$ 1,800	\$ -	#DIV/0!
001-515-522-30-31-01	PIO/PEO Supplies	\$ 41,500	\$ 48,406	-14%
001-515-522-30-31-02	First Aid Supplies	\$ -	\$ 24,549	-100%
001-515-522-30-35-00	Small Tools & Eqpt PIO	\$ 3,000	\$ -	#DIV/0!
001-515-522-30-41-00	Professional Services	\$ -	\$ 62,800	-100%
001-515-522-30-42-01	Communications	\$ 39,500	\$ 5,280	648%
001-515-522-30-43-00	Travel- PIO	\$ 2,000	\$ -	#DIV/0!
001-515-522-30-48-00	Repair & Maintenance- PIO	\$ 1,780	\$ -	#DIV/0!
001.515.522.30.49.01	Printing & binding	\$ 32,300	\$ 74,500	-57%
001-515-522-30-49-04	Software Licensing -PIO	\$ 1,400	\$ -	#DIV/0!
001-515-522-30-49-06	Other Misc.	\$ 1,000	\$ -	#DIV/0!
001-515-522-45-49-02	Training Registration - PIO	\$ 1,100	\$ -	#DIV/0!

CAPITAL	FACIL	ITIES P	I AN 202	1-2027

OAIIIAL	ACILITIES PLA	AIT LULI-LULI					
	2021	2022	2023	2024	2025	2026	2027
Station 31	14,850	24,383	744,296	266,529	33,160	-	61,000
Station 32	52,443	215,754	-	-	-	1,656	-
Station 33	-		-	2,156	-	-	-
Station 71	24,066	1,683,731	18,293	375,422	105,180	-	1,733,959
Station 72	-	-	105,992	-	41,583	15,045	71,743
Station 73	-	-	-	-	35,091	-	545,813
Station 76	18,000	-	122,957	17,000	15,927	15,574	-
Station 77	-	96,572		19,000		-	1,666
Station 81	180,364	3,162	43,028	-	6,000	-	484,121
Station 82	99,100	256,841	-	-	27,634	9,687	-
Station 83	90,883	63,088	9,500	ı	-	1,333	6,500
Station 84	1	30,013	-	ı	-	-	-
Logistics	-	465,533		-	81,107	20,000	-
Admin	201,382	-	-	328,547	205,000	-	-
TOTALS	681,088	2,839,077	1,044,067	1,008,654	550,681	63,295	2,904,803

									2021	2022	2023	2024	2025	2026	2027
								L							
	Station 31														
Conoral			onair (Ento	r annual budget	diractly on	thic works	hoot)								
General	Non-Schedule		<u> </u>				<u> </u>								
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
			1		2021	1	3%		-	-	-	-	-	-	-
Specific Scheduled Repairs (Enter items directly on this worksheet) Price Each No. Cost Year Life Cycle Inflation Extended life															
			No.	Cost	Year	Life Cycle	Inflation	Extended Life							
	HVAC - RTU	14,850	1	14,850	2021	20	3%		14,850	-	-	-	-	-	-
				-		99			-	-	-	-	-	-	-
R20	0	\$ -		-			3%		-	-	-	-	-	-	-
									-	-	-	-	-	-	-
Specific S	Scheduled Ma	intenance Pro	jects												
	_	2021 Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
P01	Hard Flooring	\$ 11.46	4,650	\$ 53,289.00	1999	25	3%		-	-	1	111,575	-	-	-
P02	Carpet Repla	\$ 87.31	615	\$ 53,695.65	2016	20	3%		-	•	ı	-	-	-	-
P03	Roof Replace	\$ 27.87	26,706	\$ 744,296.22	2023	25	3%		-	•	744,296	-	-	-	-
P04	Concrete	\$ 44.09	20,860	\$ 919,717.40	2019	30	3%		-	-	1	-	-	-	-
P05	Paint Inside	\$ 4.76	58,550	\$ 278,698.00	2018	10	3%		-	-	-	-	-	-	-
P06	Parking Lot F	\$ 21.16	67,736	\$1,433,293.76	2019	20	3%		-	-	-	-	-	-	-
P07	Parking Lot F	\$ 0.62	14,560	\$ 9,027.20	2019	5	3%		-	-	1	10,465	-	-	-
P08	Siding/ Outid		6,000	\$ 18,360.00	2005	20	3%		-	-	1	-	33,160	-	-
P09	Curbing Repl		1,772	\$ 48,216.12	2018	20	3%		-	-	-	-	-	-	-
P10	Parking Lot F		67,736	\$ 179,500.40	2019	10	3%		-	-	-	-	-	-	-
P11		\$ 80,000.00	1	\$ 80,000.00	2004	20	3%		-	-	-	144,489	-	-	-
P12	Extactor	\$ 13,500.00	1	\$ 13,500.00	2002	20	3%		-	24,383	1	-	-	-	-
P13				\$ -			3%		-	-	•	-	-	-	-
	-	-		\$ -			3%		-	-	1	-	-	-	-
P14															
P14 P15	-	-		\$ -			3%		-	-	1	-	-	-	-

	Station 32														
General	Non-Schedule	d Maint and R	epair (Ente	r annual budget	directly on	this works	sheet)								
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	•						
			1	-	0	1	3%		-	-	-	-	-	-	-
Specific S	Scheduled Rep	airs (Enter ite	ms directly	on this workshe	et)										
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	•						
				-		99			-	-	-	-	_	-	-
									-	-	-	-	-	-	-
Specific S	Scheduled Mai	ntenance Pro	jects												
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life	2						
P01	Hard Flooring	\$ 11.46	400	\$ 4,584.00	2021	25	3%		4,584	-	-	-	-	-	-
P02	Carpet Repla	\$ 87.31	62	\$ 5,413.22	2015	20	3%		-	-	_	-	-	-	-
P03	Roof Replace	\$ 27.87	4,400	\$ 122,628.00	2022	25	3%		-	122,628	-	-	-	-	-
P04	Concrete	\$ 44.09	2,029	\$ 89,458.61	2001	30	3%		-	-	-	-	-	-	-
P05	Paint Inside	\$ 4.76	10,508	\$ 50,018.08	2012	10	3%		-	67,220	_	-	-	-	-
P06	FALSE	\$ 21.16	11,648	\$ 246,471.68	2011	20	3%		-	-	-	-	-	-	-
P07	Parking Lot F	\$ 0.62	1,987	\$ 1,231.94	2016	5	3%		1,428	-	-	-	-	1,656	-
P08	Siding/ Outid	\$ 3.06	2,100	\$ 6,426.00	2002	20	3%		-	11,606	-	-	-	-	-
P09	Curbing Repl	\$ 27.21	572	\$ 15,564.12	2021	20	3%		15,564	-	-	-	-	-	-
P10	Parking Lot F	\$ 2.65	11,648	\$ 30,867.20	2021	10	3%		30,867	-	-	-	-	-	-
P11	SCBA Compi	\$ 80,000.00		\$ -		20	3%		-	-	_	-	-	-	-
P12	Extactor	\$ 13,500.00		\$ -		20	3%		-	-	-	-	_	-	-
P13	-	\$ -		\$ -			3%		-	-	-	-	_	-	-
P14	-	\$ -		\$ -			3%		-	-	-	-	_	-	-
P15	-	\$ -		\$ -			3%		-	-	-	-	-	-	-
		·			·				52,443	201,454	-	-	-	1,656	-

	Station 33 General Non-Scheduled Maint and Repair (Enter annual budget directly on this worksheet)														
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	<u> </u>						
			1	-	0	1	3%		=	-	-	-	-	-	-
Specific S	Specific Scheduled Repairs (Enter items directly on this worksheet)														
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	<u> </u>						

				-		99			-	-	-	-	-	-	-
R20	0	\$ -		-			3%		-	-	-	-	-	-	-
									-	-	-	-	-	-	-
Specific S	Scheduled Ma	intenance Pro	jects												
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life	2						
P01	Hard Flooring	\$ 11.46	2,195	\$ 25,154.70	2019	25	3%		ı	-	1	-	1	-	-
P02	Carpet Repla	\$ 87.31	278	\$ 24,272.18	2019	20	3%		1	-	-	-	-	-	-
P03	Roof Replace	\$ 27.87	11,000	\$ 306,570.00	2019	25	3%		ı	-	1	-	1	-	-
P04	Concrete	\$ 44.09	11,800	\$ 520,262.00	2019	30	3%		ı	-	1	-	1	-	-
P05	Paint Inside	\$ 4.76	35,600	\$ 169,456.00	2019	10	3%		-	-	-	-	-	-	-
P06	Parking Lot F		17,000	\$ 359,720.00	2019	20	3%		-	-	-	-	-	-	-
P07	Parking Lot F		3,000		2019	5	3%		-	-	-	2,156	-	-	-
P08	Siding/ Outid	\$ 3.06	9,500	\$ 29,070.00	2019	20	3%		-	-	-	-	-	-	-
P09	Curbing Repl	\$ 27.21	1,265	\$ 34,420.65	2019	20	3%		-	-	-	-	-	-	-
P10	Parking Lot F		17,000	\$ 45,050.00	2019	10	3%		-	-	-	-	-	-	-
P11	SCBA Compi			\$ -		20	3%		-	-	-	-	-	-	-
P12	Extactor	\$ 13,500.00		\$ -		20	3%		-	-	-	_	-	-	-
P13	-	-		\$ -			3%		-	-	-	-	-	-	-
P14	-	-		\$ -			3%		-	-	-	-	-	-	-
P15	-	-		\$ -			3%		-	-	-	-	-	-	-
									-	-	-	2,156	-	-	-

	Station 71														
General I	Non-Schedule	d Maint and R	epair (Ente	r annual budget	directly on	this works	sheet)								
	Ī	Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
			1	-	0	1	3%	-xtended Ene	-	_	_	-	_	_	_
Specific S	cheduled Ren	airs (Enter ite	ms directly	on this workshe			070							I .	
Specific 3	Cileduled Kep	Price Each			Year	Ufe Code	Inflation	Extended Life							
	HVAC - 12 Pie	80.000	No.	Cost 80.000	2022	Life Cycle 20	3%	Extended Life	:	80,000	_		_	_	1
	HVAC - 12 PR	80,000		80,000	2022	99	370			60,000	-	-	-	-	1
R20	0	\$ -		_		33	3%					-	-	-	
1120		Ψ -					370								
Spacific S	cheduled Mai	ntenance Pro	iorts												
Specific 3	cileuuleu iviai														
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life					1		1
P01	Hard Flooring		2,100	\$ 24,066.00	2021	25	3%		24,066	-	-	-	-	-	-
P02	Carpet Repla		667	\$ 58,235.77	2005	20	3%		-	-	-	-	105,180	-	-
P03	Roof Replace	-	12,300	\$ 342,801.00	2011	25	3%		-	-	-	-	-	-	-
P04		\$ 44.09	13,324	\$ 587,455.16	1997	30	3%			-	-	-	-	-	1,425,908
P05		\$ 4.76	36,100	\$ 171,836.00	2014	10	3%		-	-	-	230,933	-	-	-
P06	Parking Lot F		41,800	\$ 884,488.00	2002	20	3%		-	1,597,484	-	-	-	-	-
P07	Parking Lot F	-	8,692	\$ 5,389.04	2017	5	3%		-	6,247	-	-	-	-	7,242
P08	Siding/ Outid		3,310	\$ 10,128.60	2003	20	3%		-	-	18,293	-	-	-	-
P09	Curbing Repl		2,050	\$ 55,780.50	2007	20	3%		-	-	-	-	-	-	100,746
P10	Parking Lot F		41,800	\$ 110,770.00	2007	10	3%		-	-	-	-	-	-	200,063
P11	SCBA Compi		1	\$ 80,000.00	2004	20	3%		-	-	-	144,489	-	-	-
P12	Extactor	\$ 13,500.00		\$ -		20	3%		-	-	-	-	-	-	-
P13		\$ -		\$ -			3%		-	-	-	-	-	-	-
P14		\$ -		\$ -			3%		-	-	-	-	-	-	-
P15		\$ -		\$ -			3%		-	-	-	-	-	-	-
									24,066	1,603,731	18,293	375,422	105,180	-	1,733,959

	Station 72														
General	Non-Schedule	d Maint and R	epair (Ente	r annual budget	directly on	this works	heet)								
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
			1	-	0	1	3%		-	-	-	-	-	-	-
Specific S	Scheduled Rep	airs (Enter ite	ms directly	on this workshe	et)										
Ī -	Ī	Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	•						
				-		99			_	_	_	_	_	_	-
R20	0	\$ -		-			3%		-	-	_	-	-	-	-
									-	-	-	-	-	-	-
Specific S	pecific Scheduled Maintenance Projects														
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
P01	Hard Flooring	\$ 11.46	627	\$ 7.185.42	2001	25	3%		-	-	_	_	_	15,045	_
P02	Carpet Repla			\$ 16,326.97	2010	20	3%		_	_	_	-	_	-	_
P03	Roof Replace		5.800	\$ 161.646.00	2003	25	3%		_	-	-	-	-	-	-
P04		\$ 44.09	7,850	\$ 346,106.50	2000	30	3%		_	-	_	-	-	-	-
P05		\$ 4.76	11,215	\$ 53,383.40	2017	10	3%		-	-	_	-	-	-	71,743
P06	Parking Lot F	\$ 21.16	11,000	\$ 232,760.00	2010	20	3%		-	-	-	-	-	-	-
P07	Parking Lot F		3,350	\$ 2,077.00	2020	5	3%		-	-	-	-	2,408	-	-
P08	Siding/ Outid	\$ 3.06	13,750	\$ 42,075.00	2003	20	3%		-	-	75,992	-	-	-	-
P09	Curbing Repl	\$ 27.21	700	\$ 19,047.00	2000	20	3%		-	-	-	-	-	-	-
P10	Parking Lot F	\$ 2.65	11,000	\$ 29,150.00	2015	10	3%		-	-	-	-	39,175	-	-
P11	SCBA Compi	\$ 80,000.00	1	\$ 80,000.00	2017	20	3%		-	-	-	-	-	-	-
P12	Extactor	\$ 13,500.00		\$ -		20	3%		-	-	-	-	-	-	-
P13		\$ -		\$ -			3%		-	-	-	,	-	-	-
P14		\$ -		\$ -			3%		-	-	-	-	-	-	-
P15		\$ -		\$ -			3%		-	-	-	-	-	-	-
									-	-	75,992	-	41,583	15,045	71,743

	Station 73														
General I	General Non-Scheduled Maint and Repair (Enter annual budget directly on this worksheet)														
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	e						
	1 - 0 1 3%														
Specific 9	Specific Scheduled Repairs (Enter items directly on this worksheet)														

	Ī	Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
				-		99			-	-	-	-	-	-	-
R20	0	\$ -		-			3%		-	-	-	-	-	-	-
									-	-	-	-	-	-	-
Specific S	cheduled Mai	ntenance Pro	jects												
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life	e						
P01	Hard Flooring	\$ 11.46	2,200	\$ 25,212.00	2007	25	3%		-	-	-	-	-	-	-
P02	Carpet Repla	\$ 87.31	90	\$ 7,857.90	2007	20	3%		-	-	-	-	-	-	14,192
P03	Roof Replace	\$ 27.87	6,000	\$ 167,220.00	2007	25	3%		-	-	-	-	-	-	
P04	Concrete	\$ 44.09	6,225	\$ 274,460.25	2007	30	3%		-	-	-	-	-	-	-
P05	Paint Inside	\$ 4.76	15,932	\$ 75,836.32	2017	10	3%		-	-	-	-	-	-	101,918
P06	Parking Lot F	\$ 21.16	8,400	\$ 177,744.00	2007	20	3%		-	-	-	-	-	-	321,025
P07	Parking Lot F	\$ 0.62	7,200	\$ 4,464.00	2020	5	3%		-	-	-	-	5,175	-	-
P08	Siding/ Outid	\$ 3.06	3,000	\$ 9,180.00	2007	20	3%		-	-	-	-	-	-	16,580
P09	Curbing Repl	\$ 27.21	625	\$ 17,006.25	2007	20	3%		-	-	-	-	-	-	30,715
P10	Parking Lot F	\$ 2.65	8,400	\$ 22,260.00	2015	10	3%		-	-	-	-	29,916	-	-
P11	SCBA Compi	\$ 80,000.00		\$ -		20	3%		-	-	_	-	-	-	-
P12	Extactor	\$ 13,500.00	1	\$ 13,500.00	2007	20	3%		-	-	_	-	-	-	24,383
P13		\$ -		\$ -			3%		-	-	-	-	-	-	-
P14		\$ -		\$ -			3%		-	-	-	-	-	-	-
P15		\$ -		\$ -			3%		-	-	-	-	-	-	-
				•			•		-	-	-	-	35,091	-	508,813

	C4-4: 7C														
	Station 76														
ieneral	Non-Schedule		Repair (Ente	r annual budget	directly on	this works	heet)								
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
			1	-	0	1	3%		-	-	-	-	-	-	-
pecific S	Scheduled Rep	airs (Enter ite	ems directly	on this workshe	et)										
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
	HVAC - 2 Unit	17,000	1	17,000	2024	20	3%		_	-	-	17,000	-	-	-
	New Extractor	18,000	1	18,000	2021	99	3%		18,000	-	-	-	-	-	-
									-	-	-	-	-	-	-
ecific S	Scheduled Ma	intenance Pro	jects												
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life	•						
P01	Hard Flooring	\$ 11.46	775	\$ 8,881.50	2005	25	3%		-	-	-	_	-	-	
P02	Carpet Repla	\$ 87.31	101	\$ 8,818.31	2005	20	3%		-	-	-	-	15,927	-	
P03	Roof Replace	\$ 27.87	2,625	\$ 73,158.75	2015	25	3%		-	-	-	-	-	-	
P04	Concrete	\$ 44.09	5,753	\$ 253,649.77	1198	30	3%		-	-	-	-	-	-	
P05	Paint Inside	\$ 4.76	11,203	\$ 53,326.28	2013	10	3%		-	-	71,666	-	-	-	
P06	Parking Lot F	\$ 21.16	13,500	\$ 285,660.00	1998	20	3%		-	-	-	-	-	-	
P07	Parking Lot F	\$ 0.62	4,470	\$ 2,771.40	2018	5	3%			-	3,213		-	-	-
P08	Siding/ Outid	\$ 3.06	2,818	\$ 8,623.08	2006	20	3%		-	-	-	-	-	15,574	-
P09	Curbing Repl	\$ 27.21	860	\$ 23,400.60	1998	20	3%		-	-	-	-	-	-	
P10	Parking Lot F		13,500	\$ 35,775.00	2013	10	3%		-	-	48,079	_	-	-	
P11	SCBA Compi	\$ 80,000.00		\$ -			3%		-	=	-	_	-	-	-
P12	Extactor	\$ 13,500.00		\$ -			3%		-	-	-	-	-	-	-
P13		\$ -		\$ -			3%		-	-	-	-	-	-	-
P14		\$ -		\$ -			3%		-	-	-	-	-	-	-
P15		\$ -		\$ -			3%		-	=	-	_	-	-	-
									-	-	122,957	-	15,927	15,574	-

	Station 77														
		J 84=:+ J D	(F		al:	4 4 5 5 5 5 5 5 5 5 5 5									
General	von-scheduled			r annual budget			•								
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	•						
			1	-	0	1	3%		-	-	-	-	-	-	-
Specific S	icheduled Re <u>p</u>	airs (Enter ite	ms directly	on this workshe	et)										
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	2						
R20	0	\$ -		-			3%		-	•	-	-	-	-	-
	-						•		-	-	-	-	-	-	-
Specific S	cheduled Mai	ntenance Pro	jects												
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life	2						
P01	Hard Flooring	\$ 11.46	904	\$ 10,359.84	2005	25	3%		-	-	-	-	-	-	-
P02	Carpet Repla	\$ 87.31	100	\$ 8,731.00	2010	20	3%		-	-	-	-	-	-	-
P03	Roof Replace	\$ 27.87	2,625	\$ 73,158.75	2003	25	3%		-	-	-	-	-	-	-
P04	Concrete	\$ 44.09	4,345	\$ 191,571.05	1998	30	3%		-	-	_	-	-	-	-
P05	Paint Inside	\$ 4.76	10,468	\$ 49,827.68	2012	10	3%		-	66,964	-	-	-	-	-
P06	Parking Lot F	\$ 21.16	7,910	\$ 167,375.60	1998	20	3%		-	-	-	-	-	-	-
P07	Parking Lot F	\$ 0.62	2,000	\$ 1,240.00	2017	5	3%		-	1,437	-	-	-	-	1,666
P08	Siding/ Outid	\$ 3.06	4,411	\$ 13,497.66	2011	20	3%		-	-	-	-	-	-	-
P09	Curbing Repl	\$ 27.21	600	\$ 16,326.00	1998	20	3%		-	-	_	-	-	-	-
P10	Parking Lot F	\$ 2.65	7,910	\$ 20,961.50	2012	10	3%		-	28,171	-	-	-	-	-
P11	SCBA Compi	\$ 80,000.00		\$ -			3%		-	-	-	-	-	-	-
P12	Extactor	\$ 13,500.00	1	\$ 13,500.00	1998	20	3%		-	-	_	-	-	-	-
P13		\$ -		\$ -			3%		-	-	-	-	-	-	-
P14		\$ -		\$ -			3%		-	-	-	-	-	-	-
P15		\$ -		\$ -			3%		-	-	-	-	-	-	-
									-	96,572	-	-	-	-	1,666

Station 8	1													
General Non-Schedul	ed Maint and R	Repair (Ente	r annual budget	directly on	this works	heet)								
	Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	<u>.</u>						
		1	-	0	1	3%		-	-	-	-	-	-	-
Specific Scheduled Re	pairs (Enter ite	ms directly	on this workshe	et)										
	Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	2						

	HVAC - 2 Pied	16,500	1	16,500	2023	20	3%		_	-	16,500	-	-	-	-
				-		99			-	-	-	-	-	-	-
									-	-	-	-	-	-	-
Specific S	Scheduled Ma <u>i</u>	ntenance Pro	jects												
		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life	e						
P01	Hard Flooring	\$ 11.46	500	\$ 5,730.00	1996	25	3%		11,997	-	-	-	-	-	
P02	Carpet Repla	\$ 87.31	170	\$ 14,842.70	2001	20	3%		26,808	1	-	1	-	-	-
P03	Roof Replace	\$ 27.87	1,866	\$ 52,000.00	2021	25	3%		52,000	•	ı	•	-	-	•
P04	Concrete	\$ 44.09	6,600	\$ 290,994.00		30	3%		ı	-	-	-	-	-	-
P05	Paint Inside	\$ 4.76	14,000	\$ 66,640.00	2011	10	3%		89,559	-	-	-	-	-	-
P06	Parking Lot F	\$ 21.16	11,500	\$ 243,340.00	2007	20	3%		-	-	-	-	-	-	439,499
P07	Parking Lot F	\$ 0.62	4,400	\$ 2,728.00	2017	5	3%		-	3,162	-	-	-	-	3,666
P08	Siding/ Outid		4,800	\$ 14,688.00	2003	20	3%		-	-	26,528	-	-	-	-
P09	Curbing Repl	\$ 27.21	-	\$ -		20	3%		-	-	-	-	-	-	-
P10	Parking Lot F	\$ 2.65	11,500	\$ 30,475.00	2017	10	3%		-	-	-	-	-	-	40,956
P11	SCBA Compi	\$ 80,000.00	1	\$ 80,000.00	2020	20	3%		-	-	-	-	-	-	-
P12	Extactor	\$ 13,500.00	1	\$ 13,500.00	2018	20	3%		-	-	-	-	-	-	-
P13		\$ -		\$ -			3%		-	-	-	-	-	-	-
P14		\$ -		\$ -			3%		-	-	-	-	-	-	-
P15		\$ -		\$ -			3%		ı	-	-	-	-	-	-
			-			-			180,364	3,162	26,528	-	-	-	484,121

	04 41 00														
	Station 82														
General	Non-Schedule	d Maint and R	epair (Ente	r annual budget	directly on	this works	heet)								
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	!						
			1	-	0	1	3%		-	-	-	-	-	-	-
Specific 5	Scheduled Re	pairs (Enter ite	ms directly	on this workshe	et)										
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
	HVAC - 22 pie	eces of equipme	1	-	2030	20	3%		-	-	-	-	-	-	-
	HVAC - Small		1	6,500	2026	30	3%		-	-	-	-	-	6,500	-
	New Extractor	18,000	1	18,000	2021	99			18,000	-	-	-	-	-	-
				-		99			-	-	_	1	-	-	-
				-		99			-	-	-	-	-	-	-
				-		99			-	-	-	-	-	-	-
				-		99			-	-	-	-	-	-	-
				-		99			-	-	-	-	-	-	-
				-		99			-	-	-	-	-	-	-
				-		99			-	-	-	-	-	-	-
R20	0	\$ -		-			3%		-	-	-	-	-	-	-
									-	-	-	-	-	-	-
Specific (Scheduled Ma	intenance Proj	jects No.	Cost	Year	Life Cycle	Inflation	Extended Life		-	-	-	-	-	-
Specific S	Scheduled Ma	Unit Price		Cost \$ 3,839.10	Year 2005	Life Cycle 25	Inflation 3%	Extended Life		-	-	-	-	-	-
•	=	Unit Price \$ 11.46	No.			25 20		Extended Life	:	- - -	I	- -		- -	- - -
P01	Hard Flooring	Unit Price \$ 11.46 \$ 87.31 \$ 27.87	No. 335	\$ 3,839.10	2005 2010 2005	25 20 25	3% 3% 3%	Extended Life	-	- - -	-		-	- - -	
P01 P02	Hard Flooring	Unit Price \$ 11.46 \$ 87.31	No. 335 270	\$ 3,839.10 \$ 23,573.70	2005 2010	25 20	3% 3%	Extended Life	: - -	-	-	-	-	- - - -	-
P01 P02 P03	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76	No. 335 270 13,000	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00	2005 2010 2005	25 20 25 30 10	3% 3% 3% 3% 3%	extended Life	- - -	-	-	-	- - -		-
P01 P02 P03 P04	Hard Flooring Carpet Replace Roof Replace Concrete	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76	No. 335 270 13,000 4,100	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00	2005 2010 2005 2011	25 20 25 30	3% 3% 3% 3%	Extended Life	- - -	- - -	- - -		- - -	- - - -	-
P01 P02 P03 P04 P05	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside	\$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16	No. 335 270 13,000 4,100 40,150	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00	2005 2010 2005 2011 2012	25 20 25 30 10 20 5	3% 3% 3% 3% 3%	Extended Life	- - -	- - -		-	-	- - - - - - 3,187	- - -
P01 P02 P03 P04 P05 P06	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F	\$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62	No. 335 270 13,000 4,100 40,150 22,000	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00	2005 2010 2005 2011 2012 2011	25 20 25 30 10 20 5	3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		- - - 256,841	- - - -	-	-	- - - -	- - -
P01 P02 P03 P04 P05 P06 P07	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F	\$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21	No. 335 270 13,000 4,100 40,150 22,000 3,825	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00 \$ 2,371.50	2005 2010 2005 2011 2012 2011 2016	25 20 25 30 10 20 5 20	3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		- - - 256,841	- - - -	- - - -		- - - -	- - - -
P01 P02 P03 P04 P05 P06 P07 P08	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid	\$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21	No. 335 270 13,000 4,100 40,150 22,000 3,825 5,000	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00 \$ 2,371.50 \$ 15,300.00	2005 2010 2005 2011 2012 2011 2016 2005	25 20 25 30 10 20 5 20 20 10	3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		- - - 256,841	- - - - - -			- - - -	- - - - - -
P01 P02 P03 P04 P05 P06 P07 P08 P09	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F	\$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21	No. 335 270 13,000 4,100 40,150 22,000 3,825 5,000 1,500	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00 \$ 2,371.50 \$ 15,300.00 \$ 40,815.00	2005 2010 2005 2011 2012 2011 2016 2005 2011	25 20 25 30 10 20 5 20	3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life	- - - - - - 2,749	- - 256,841 - - - -	-			- - - -	
P01 P02 P03 P04 P05 P06 P07 P08 P09	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F	\$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65	No. 335 270 13,000 4,100 40,150 22,000 3,825 5,000 1,500	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00 \$ 2,371.50 \$ 15,300.00 \$ 40,815.00 \$ 58,300.00	2005 2010 2005 2011 2012 2011 2016 2005 2011	25 20 25 30 10 20 5 20 20 10	3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	extended Life	2,749	256,841 - - - - - -	-		- - - - - - 27,634	- - - -	- - - - - - - -
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repi Parking Lot F SCBA Comp	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 27.21 \$ 2.65 \$ 80,000.00	No. 335 270 13,000 4,100 40,150 22,000 3,825 5,000 1,500 22,000	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00 \$ 2,371.50 \$ 15,300.00 \$ 40,815.00 \$ 58,300.00	2005 2010 2005 2011 2012 2011 2016 2005 2011 2011	25 20 25 30 10 20 5 20 20 10 20	3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	extended Life	2,749 - - 78,350	256,841 - - - - - -	-		- - - - - - - 27,634	- - - -	
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repi Parking Lot F SCBA Comp	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80.00.00 \$ 13,500.00	No. 335 270 13,000 4,100 40,150 22,000 3,825 5,000 1,500 22,000	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00 \$ 2,371.50 \$ 15,300.00 \$ 40,815.00 \$ 58,300.00 \$ - \$ 13,500.00	2005 2010 2005 2011 2012 2011 2016 2005 2011 2011	25 20 25 30 10 20 5 20 20 10 20	3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life	2,749 	256,841 - - - - - -	-		- - - - - 27,634 - -	- - - -	
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repi Parking Lot F SCBA Comp	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ -	No. 335 270 13,000 4,100 40,150 22,000 3,825 5,000 1,500 22,000	\$ 3,839.10 \$ 23,573.70 \$ 362,310.00 \$ 180,769.00 \$ 191,114.00 \$ 465,520.00 \$ 2,371.50 \$ 15,300.00 \$ 40,815.00 \$ 58,300.00 \$ - \$ 13,500.00 \$ -	2005 2010 2005 2011 2012 2011 2016 2005 2011 2011	25 20 25 30 10 20 5 20 20 10 20	3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		256,841 - - - - - - -	-		- - - - - 27,634 - -	- - - -	

	Station 83														
General	Non-Schedule	d Maint and R	epair (Ente	r annual budget	directly on	this works	sheet)								
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	2						
			1	-	0	1	3%		-	-	_	_	_	_	-
Specific :	Scheduled Rep	airs (Enter ite	ms directly	on this workshe	et)										
	1	Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
	HVAC - Upgra		1	9,500	2023	20	3%	Exterioca Ent	-	_	9,500	_	_	_	_
	HVAC - Small	6.500	1	6,500	2027	30	3%		_	-	-	-	-	-	6,500
				-		99			-	-	-	-	-	-	-
							•		-	-	-	-	-	-	-
Specific S	Scheduled Mai	intenance Pro	jects												
'		Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life	2						
P01	Hard Flooring	\$ 11.46	300	\$ 3,438.00	2016	25	3%		-	-	-	-	_	-	-
P02	Carpet Repla	\$ 87.31	60	\$ 5,238.60	2001	20	3%		9,461	-	-	-	-	-	-
P03	Roof Replace	\$ 27.87	3,200	\$ 89,184.00	2017	25	3%		1	-	-	-	_	-	_
P04	Concrete	\$ 44.09	2,000	\$ 88,180.00	2005	30	3%		1	-	-	-	-	-	-
P05	Paint Inside	\$ 4.76	7,250	\$ 34,510.00	2012	10	3%		_	46,379	-	-	-	-	-
P06	Parking Lot F	\$ 21.16	8,500	\$ 179,860.00	2011	20	3%		-	-	-	-	-	-	-
P07	Parking Lot F	\$ 0.62	1,600	\$ 992.00	2016	5	3%		1,150	-	-	-	-	1,333	-
P08	Siding/ Outid		3,200	\$ 9,792.00	2019	20	3%		i	-	-	-	_	-	ā
P09	Curbing Repl	\$ 27.21	340	\$ 9,251.40	2002	20	3%		1	16,709	-	•	-	-	-
P10	Parking Lot F		8,500	\$ 22,525.00	2011	10	3%		30,272	-	-	-	-	-	-
P11		\$ 80,000.00		\$ -			3%		-	-	-	-	-	-	-
P12	Extactor	\$ 13,500.00		\$ -			3%		-	-	-	-	-	-	-
P13		\$ -		\$ -			3%		-	-	-	-	-	-	-
P14		\$ -		\$ -			3%		-	-	-	-	-	-	-
P15		\$ -		\$ -			3%			-	-	-	-	-	-

40,883 63,088 - - - 1,333 -

	Non-Schedule			r annual budget											
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
			1	-	0	1	3%		-	-	-	-	-	-	
ecific	Scheduled Rep		ms directly	on this workshe	et)										
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
				-			3%		-	-	-	-	-	-	
				-			3%		-	-	-	-	-	-	
				-		99			-	-	-	-	-	-	
acific	Cahadulad Ma	intononco Dro	inete						-	-	-	-	-	-	
eciric	Scheduled Ma														
	_	Unit Price	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
P01		\$ -		\$ -			3%		-	-	-	-	-	-	
P02		\$ -		\$ -			3%		-	-	-	-	-	-	
P03		\$ - \$ -		\$ - \$ -			3% 3%		-	-	-	-	-	-	
P04 P05							3%					-			
P05		\$ - \$ -		\$ -			3%		-	-	-	-	-	-	
P07		\$ -		\$ -			3%		-	-		-	-	-	
P08		\$ -		\$ -			3%		-	-			-		
P09	Curbing Repl		1,103	\$ 30,012.63	2022	20	3%		-	30,013		-	-		
P10	Carbing Repl	\$ -	1,100	\$ -	LULL		3%		-	-					
P11		\$ -		\$ -			3%		-	-		-	-		
P12		\$ -		\$ -			3%		-		-	-	-	_	
P13		\$ -		\$ -			3%		-	-	-	-	-	-	
P14		\$ -		\$ -			3%		-	-	-	-	-	-	
P15		\$ -		\$ -			3%		-	-	-	-	-	-	
-									-	30,013	-	-	-	-	
	Logistics														
noral		d Maint and F	Panair (Enta	r annual budget	directly on	this works	shoot)								
iiciai	Non-Schedule														
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life	:						
		. /=	1 1		0	1	3%		-	-	-	-	-	-	
ecitic	Scheduled Rep		ms directly	on this workshe											
		Price Each	No.	Cost	Year	Life Cycle	Inflation	Extended Life							
	HVAC - 2 pied	20,000	1	20,000	2026	20	3%		-	-	-	-	-	20,000	
				-		99						-	-	-	
								+	-	-	-				
	0	^		-		99	20/		-	-	-	-	-	-	
R20	0	\$ -		-			3%			-	-	-		-	
	0 Schodulad Bas		incts				3%		-	-	-	-	-	-	
	0 Scheduled Ma	intenance Pro		-		99			-	-	-	-		-	
ecific		intenance Pro	No.	Cost	Year	99 Life Cycle	Inflation	Extended Life	-		-				
ecific P01	Hard Flooring	intenance Pro Unit Price \$ 11.46	No. 1,805	Cost \$ 20,685.30	1997	99 Life Cycle 25	Inflation 3%	Extended Life	- - -	43,310		-		-	
P01	Hard Flooring Carpet Repla	Unit Price \$ 11.46 \$ 87.31	No. 1,805	Cost \$ 20,685.30 \$ -	1997 2002	Life Cycle 25 20	Inflation 3% 3%	Extended Life	- - - -	43,310	- - - -	-		-	
P01 P02 P03	Hard Flooring Carpet Repla Roof Replace	Unit Price \$ 11.46 \$ 87.31 \$ 27.87	No. 1,805 - 4,000	Cost \$ 20,685.30 \$ - \$ 111,480.00	1997 2002 2019	99 Life Cycle 25 20 25	Inflation 3% 3% 3%	Extended Life	- - - -	43,310	-	-	-	-	
P01 P02 P03 P04	Hard Flooring Carpet Repla Roof Replace Concrete	### Internance Proc Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09	No. 1,805 - 4,000 1,753	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77	1997 2002 2019 2000	25 20 25 30	Inflation 3% 3% 3% 3% 3%	Extended Life	- - - - - -	43,310	-	-	-	- - -	
P01 P02 P03 P04 P05	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76	No. 1,805 - 4,000 1,753 11,290	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77 \$ 53,740.40	1997 2002 2019 2000 2012	99 Life Cycle 25 20 25 30 10	Inflation 3% 3% 3% 3% 3% 3%	Extended Life	-	- - - 43,310 - - - 72,223	-	- - - - - - -		- - - - - - -	
P01 P02 P03 P04 P05 P06	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16	No. 1,805 - 4,000 1,753 11,290 15,300	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00	1997 2002 2019 2000 2012 2015	25 20 25 30 10 20	Inflation 3% 3% 3% 3% 3% 3% 3%	Extended Life		- - - 43,310 - - - 72,223		- - - - - - - - -	- - - - - - -	- - - - - - - -	
P01 P02 P03 P04 P05 P06 P07	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F	Unit Price	No. 1,805 - 4,000 1,753 11,290 15,300 3,200	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00	1997 2002 2019 2000 2012 2015 2020	99 Life Cycle 25 20 25 30 10 20 5	Inflation	Extended Life		- - - - - - - - - - - - - - - - - - -		- - - - - - - -	- - - - - - - - - 2,300		
P01 P02 P03 P04 P05 P06 P07 P08	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid	Unit Price	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00	1997 2002 2019 2000 2012 2015 2020 2005	99 Life Cycle 25 20 25 30 10 20 5	3% 3% 3% 3% 3% 3% 3% 3% 3%	extended Life		- - - - - - - - - - - - - - - - - - -	-		- - - - - - - - 2,300 24,317		
P01 P02 P03 P04 P05 P06 P07 P08 P09	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3	Extended Life		- - - - - - - - - - - - - - - - - - -		-	- - - - - - - 2,300 24,317		
P01 P02 P03 P04 P05 P06 P07 P08 P09	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl Parking Lot F	Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 2.65	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00	1997 2002 2019 2000 2012 2015 2020 2005	99 Life Cycle 25 20 25 30 10 20 5	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		43,310 - - - 72,223 - - -			- - - - - - - 2,300 24,317 - 54,489		
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11	Hard Flooring Carpet Replat Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outd Curbing Repl Parking Lot F SCBA Comp	Intenance Proc	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ -	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		43,310 - - 72,223 - - -			- - - - - - - - 2,300 24,317 - 54,489		
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12	Hard Flooring Carpet Replace Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl Parking Lot F	Intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ \$	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		43,310 - - - 72,223 - - - -			- - - - - - - 2,300 24,317 - 54,489		
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13	Hard Flooring Carpet Replat Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outd Curbing Repl Parking Lot F SCBA Comp	intenance Proc Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 44.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ -	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ - \$	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 %	Extended Life					- - - - - - 2,300 24,317 - - 54,489 - -		
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14	Hard Flooring Carpet Replat Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outd Curbing Repl Parking Lot F SCBA Comp	intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ - \$ -	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ -	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life		43,310 - - - 72,223 - - - - -					
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14	Hard Flooring Carpet Replat Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outd Curbing Repl Parking Lot F SCBA Comp	intenance Proc Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 44.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ -	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ - \$	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 %	Extended Life					- - - - - - 2,300 24,317 - - 54,489 - -		
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14	Hard Flooring Carpet Replat Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outd Curbing Repl Parking Lot F SCBA Comp	intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ - \$ -	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ -	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14	Hard Flooring Carpet Replat Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outd Curbing Repl Parking Lot F SCBA Comp	intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ - \$ -	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ -	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14	Hard Flooring Carpet Replac Roof Replace Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Comp Extactor	intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ - \$ -	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ -	1997 2002 2019 2000 2012 2015 2020 2005 2010	99 Life Cycle 25 20 25 30 10 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Replae Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot SCBA Comp Extactor	intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ \$ \$	No. 1,805 - 4,000 1,753 11,290 13,200 4,400 800 15,300	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ - \$ - \$ -	1997 2002 2019 2000 2012 2015 2020 2010 2015	99 Life Cycle 25 20 25 30 10 20 20 10 10	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Replae Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot SCBA Comp Extactor	intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ \$ \$ \$	No. 1,805 - 4,000 1,753 11,290 3,200 4,400 800 15,300	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ - \$ - \$ -	1997 2002 2019 2000 2012 2015 2020 2010 2015	99 Life Cycle 25 20 25 30 10 20 5 20 10 10 4 4 4 5 4 5 4 5 4 5 5 4 6 6 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%								
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Replae Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot SCBA Comp Extactor	intenance Pro Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ \$ \$	No. 1,805 - 4,000 1,753 11,290 15,300 4,400 800 15,300 15,300	Cost \$ 20,685.30 \$ - \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ - \$ - \$ -	1997 2002 2019 2019 2010 2012 2015 2020 2005 2010 2015	99 Life Cycle 25 20 25 30 10 20 5 20 10 10 this works	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	Extended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Compl Extactor Admin Non-Schedule	intenance Proc Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ - \$ - \$ \$ - \$	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800 15,300	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	1997 2002 2019 2000 2012 2015 2020 2005 2010 2015 directly on Year 0	99 Life Cycle 25 20 25 30 10 20 5 20 10 10 4 4 4 5 4 5 4 5 4 5 5 4 6 6 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%								
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Compl Extactor Admin Non-Schedule	intenance Proc Unit Price \$ 11.46 \$ 87.31 \$ 27.87 \$ 44.09 \$ 4.76 \$ 21.16 \$ 0.62 \$ 3.06 \$ 27.21 \$ 2.65 \$ 80,000.00 \$ 13,500.00 \$ - \$ \$ -	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800 15,300	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ - \$ - \$ - \$ - \$ -	1997 2002 2019 2000 2012 2015 2020 2015 2010 2015 directly on Year 0	99 Life Cycle 25 20 20 10 20 5 20 20 10 10 10 10 10 10	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	-xtended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P11 P12 P13 P14 P15	Hard Flooring Carpet Replae Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Comp Extactor Admin Non-Schedule	Intenance Proc	No. 1,805 - 4,000 1,753 11,290 15,300 3,200 4,400 800 15,300	Cost \$ 20,685.30 \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 1,984.00 \$ 13,464.00 \$ 40,545.00 \$ - \$ - \$ - \$ - \$ - Trannual budget Cost con this workshe	1997 2002 2019 2000 2012 2015 2020 2005 2010 2015 directly on Year 0	10 20 20 20 20 20 20 20	Inflation 3% 3% 3% 3% 3% 3% 3% 3								
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Compl Extactor Admin Non-Scheduled Scheduled Rep	Intenance Proc	No. 1,805 4,000 1,753 11,290 15,300 3,200 4,400 800 15,300 15	Cost \$ 20,685.30 \$ \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 323,748.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$	1997 2002 2019 2010 2012 2015 2020 2005 2010 2015 directly on Year 0 et) Year 2025	Uife Cycle 25 20 20 20 20 20 20 10 10	Inflation 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	-xtended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Compl Extactor Admin Non-Schedule Scheduled Repl HVAC - 8 piec Architect Fees	Intenance Proc	No. 1,805	Cost \$ 20,685.30 \$	directly on Year 0 0 ett) Year 2025 2021	10 10 10 10 10 10 10 10	Inflation 3% 3% 3% 3% 3% 3% 3% 3	-xtended Life							
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Replae Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Comp Extactor Admin Non-Schedule Scheduled Replace HVAC - 8 piet Architect Fees Tenant Impro	Intenance Proc	No. 1,805 - 4,000 1,753 11,290 1,753 11,290 1,753 11,290 1,753 1,700 1,7	Cost \$ 20,685.30 \$	1997 2002 2019 2000 2012 2015 2020 2015 2010 2015 directly on Year 0 eet) Year 2025 2021	### Use Cycle ### 25 ### 20 ### 2	Inflation 3% 3% 3% 3% 3% 3% 3% 3	-xtended Life		- 43,310 72,223 					
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Comp Extactor Admin Non-Scheduled Scheduled Rep HVAC - 8 piec Architect Fees Tenant Impro DSHS - Carpt	Intenance Pro	No. 1,805 4,000 1,753 11,290 15,300 800 15,300	Cost \$ 20,685.30 \$ \$ 111,480.00 \$ 77,289.77 \$ 53,740.40 \$ 23,748.00 \$ 13,464.00 \$ 21,768.00 \$ 40,545.00 \$ \$ \$ \$ \$ \$ \$ \$ on this workshe Cost 205,000 173,000 28,382 133,000	directly on Year 0 0 etcl 2021 2021 2021 2021 2021 2021 2021 202	### Use Cycle ### 25 ### 20 ### 2	Inflation 3% 3% 3% 3% 3% 3% 3% 3	-xtended Life				- - - - - - - - - - - - - - - - - - -			
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Replae Roof Replace Concrete Paint Inside Parking Lot F Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Comp Extactor Admin Non-Schedule Scheduled Replace HVAC - 8 piet Architect Fees Tenant Impro	Intenance Proc	No. 1,805 4,000 1,753 11,290 15,300 800 15,300	Cost \$ 20,685.30 \$	1997 2002 2019 2000 2012 2015 2020 2015 2010 2015 directly on Year 0 eet) Year 2025 2021	### Use Cycle	Inflation 3% 3% 3% 3% 3% 3% 3% 3	-xtended Life				- - - - - - - - - - - - - - - - - - -			
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Compl Extactor Admin Non-Scheduled For Honder Scheduled Replace Architect Feet Tenant Impro DSHS - Carpt DSHS - Hard	Intenance Proc	No. 1,805 4,000 1,753 11,290 15,300 800 15,300	Cost \$ 20,685.30 \$	directly on Year 0 0 etcl 2021 2021 2021 2021 2021 2021 2021 202	### Use Cycle ### 25 ### 20 ### 2	Inflation 3% 3% 3% 3% 3% 3% 3% 3	-xtended Life				- - - - - - - - - - - - - - - - - - -			
P01 P02 P03 P04 P05 P06 P07 P08 P09 P10 P11 P12 P13 P14 P15	Hard Flooring Carpet Repla Roof Replace Concrete Paint Inside Parking Lot F Siding/ Outid Curbing Repl Parking Lot F SCBA Comp Extactor Admin Non-Scheduled Scheduled Rep HVAC - 8 piec Architect Fees Tenant Impro DSHS - Carpt	Intenance Pro	No. 1,805 4,000 1,753 11,290 15,300 800 15,300	Cost \$ 20,685.30 \$	directly on Year 0 0 etcl 2021 2021 2021 2021 2021 2021 2021 202	### Use Cycle	Inflation 3% 3% 3% 3% 3% 3% 3% 3	-xtended Life				- - - - - - - - - - - - - - - - - - -			

Life Cycle 25

20 25

Inflation Extended Life

-7,547

3%

3% 3% 3%

3% 3% 3% 3% 3% 3%

2018 2019

2003

8,022.00 2018

P01

P02 P03

P04

P05

P06 P07 P08 Carpet Repla \$
Roof Replace \$
Concrete \$

Paint Inside \$

Parking Lot F \$
Parking Lot F \$
Siding/ Outid \$

P09 Curbing Repl \$

11.46

87.31 27.87

44.09 4.76 21.16 0.62 3.06 27.21 700 \$

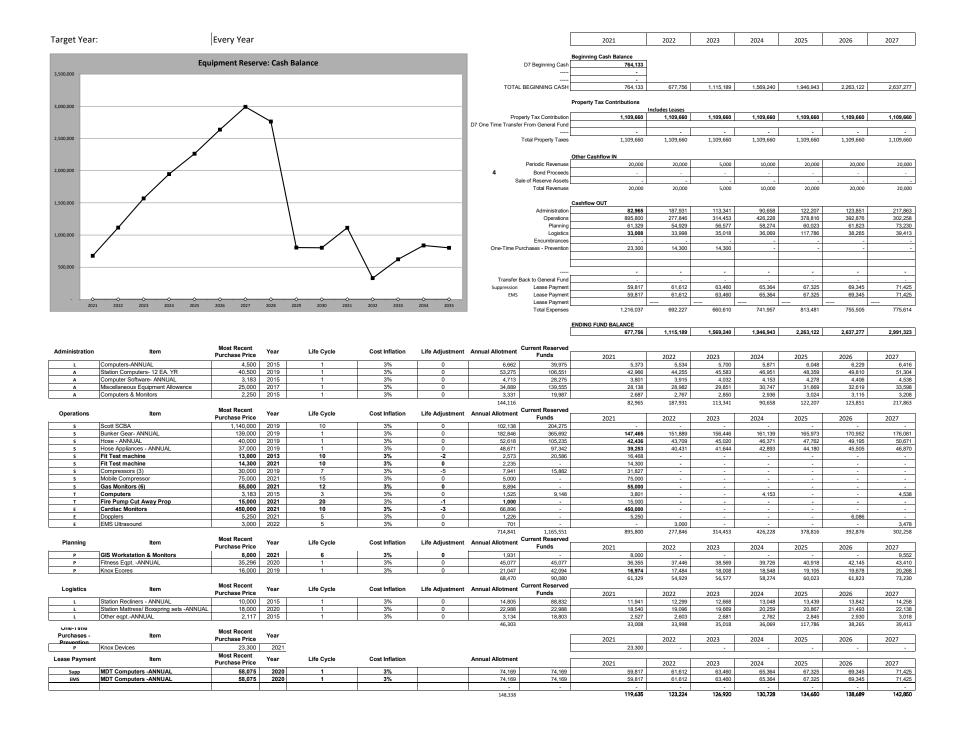
2,700

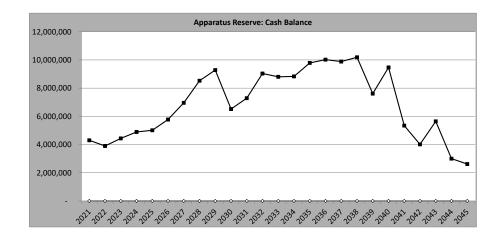
\$ 119,043.00

2,700 \$ 119,043.00 2018 19,500 \$ 92,820.00 2018 20,000 \$ 423,200.00 2010 10,500 \$ 6,510.00 2019 10,320 \$ 31,579.20 2019 765 \$ 20,815.65 2010

600 \$ 52,386.00 10,140 \$ 282,601.80

P10	Parking Lot F	\$ 2.65	20,000	\$ 53,000.00	2019	10	3%	-	-	-	-	-	-	-
P11	SCBA Compi	\$ 80,000.00		\$ -			3%	-	-		-	-	-	-
P12	Extactor	\$ 13,500.00		\$ -			3%	-	-	-	-	1	-	•
P13		\$ -		\$ -			3%	-	-	-	-	1	-	•
P14	\$ -	\$ -		\$ -			3%	-	-	-	-	1	-	•
P15	\$ -	\$ -		\$ -			3%	-	-	-	-	-	-	-
								-	-	-	7,547	-	-	-





	Apparatus Reserve						
	2021	2022	2023	2024	2025	2026	2027
Beginning Cash Balance	5,374,748						
	-						
	-						
Total Beginning Cash	5,374,748	4,301,785	3,899,064	4,436,677	4,890,438	5,013,704	5,778,208
		Excludes Leases					
Property Tax Contribution	2,034,400	2,034,400	2,034,400	2,034,400	2,034,400	2,034,400	2,034,400
One Time Transfer From General Fund							
	-	-	-	-	-	-	-
Total Property Taxes	2,034,400	2,034,400	2,034,400	2,034,400	2,034,400	2,034,400	2,034,400
	Cashflow IN (other)						
Periodic Revenues (Interest Earnings)	20,000	20,000	20,000	20,000	20,000	20,000	20,000
2 Bond Proceeds	-		-	-	-	-	-
Sale of Reserve Assets			-	-	-	-	-
Total Other Cash IN	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Administration	Cashflow OUT	66.554	38.949		243.960	180.085	205.254
Operations	2.889.777	2,272,967	1,208,169	1.600.640	1,630,169	932.414	205,254 590.760
Planning	2,889,777	2,272,907	67.196	1,000,040	1,030,109	177,397	80,925
Logistics	20.000	-	84,872	-	57.005	111,391	60,925
Reserve/Pool Units	20,000	-	04,072		57,005		-
One-Time Purchases							
Leases	217,586	117,600	117,600	_	_	_	_
Leases							
Transfer Back to General Fund	-		-	-	-	•	-
Total Cash OUT	2 427 222	0.457.404	4 540 707	4 000 040	1.931.133	4 000 000	
Total Cash OUT	3,127,363	2,457,121	1,516,787	1,600,640	1,931,133	1,289,896	876,939
ENDING FUND BALANCE	4,301,785	3,899,064	4,436,677	4,890,438	5,013,704	5,778,208	6,955,670

	Pgm	App	Apparatus	Most Recent	Year	Life Cycle	Inflation	Next	Life Adjustment	Annual Alottment	Current							
Administration	ryiii	No.	Apparatus	Purchase Price	ieai	Life Cycle	iiiiatioii	Replacement	Life Aujustinent	Alliuai Alottillelit	Reserved Funds	2021	2022	2023	2024	2025	2026	2027
CH71 - Meek	Α	778	Chevy Tahoe	53,000	2015	10	3%	2025	0	11,823.85	70,943			-	-	71,228		-
AC31 - Guptill	Α	359	Chevy Tahoe	54,000	2016	10	3%	2026	0	6,804.06	34,020	-			-	-	72,571	-
AC31 - Silva	Α	340	Chevy Tahoe	44,000	2008	10	3%	2022	4	11,048.03	143,624	-	66,554		-	-		-
AC 71 - Dorsey	Α	51-17	Chevy Silverado	70,328	2017	10	3%	2027	0	8,861.41	35,446	-			-	-		94,515
Staff 1	Α	771	Ford Fusion	31,600	2013	12	3%	2025	0	4,371.61	34,973	-			-	45,054		-
Staff 2	Α	55	Ford Escape	20,488	2010	15	3%	2025	0	3,265.98	35,926	-			-	31,920		-
Staff 3	Α	56	Ford Escape	20,488	2010	15	3%	2025	0	3,265.98	35,926	-			-	31,920		-
Staff 4	Α	57	Ford Escape	20,488	2010	15	3%	2025	0	3,265.98	35,926	-			-	31,920		-
Staff 5	Α	58	Ford Escape	20,488	2010	15	3%	2025	0	3,265.98	35,926	-			-	31,920		-
CH81 - O'Brien	Α	51-16	Chevy Tahoe	80,000	2016	10	3%	2026	0	10,080.09	50,400	-			-	-	107,513	-
AC81 - Huff	Α	52-17	Chevy Tahoe	82,400	2017	10	3%	2027	0	10,382.49	41,530	-			-	-		110,739
IT31 - Paietta	Α	343	Ford Escape	25,000	2008	15	3%	2023	0	3,985.23	51,808	-	-	38,949	-	-	-	-
								0		-	-	-	-	-	-	-	-	-
										80.421	606 448	_	66 554	38 0/10		243.060	180 085	205.254

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Operations	Pgm	App No.	Apparatus	Most Recent Purchase Price	Year	Life Cycle	Inflation	Next Replacement	Life Adjustment	Annual Alottment	Current Reserved Funds	2021	2022	2023	2024	2025	2026	2027
Boat 81	S	51	ACB Boat	80.331	2001	15	3.0%	2022	6	15.290.47	305.809	2021	149.440	2023	2024	2023	2020	2027
Brush 31	S	333		85.000	2000	15	3.0%	2017	2	8.755.28	183.861	-	-	-	-	-	-	
Brush 31A	S	349		105,000	2011	15	3.0%	2026	0	16.737.97	167.380	-	-	-	-	-	163 587	
Brush 33	S	787		160,000	2017	15	3.0%	2033	1	10,770.12	41.080	-	-	-	-		-	
Brush 71	S	758		101,235	2008	15	3.0%	2023	0	16,137,79	209.791	-	-	157.721	-	-	-	-
Brush 81	S		2020 Brush Truck	174.836	2019	10	3.0%	2029	0	22.029.53	44.059	-	-	-	-	-	-	-
Engine 31	S	356		600,000	2015	20	3.0%	2030	-5	37.391.22	224.347	-	-	-	-	-	-	-
Engine 31A	S	329		388.349	2000	20	3.0%	2021	1	81.090.28	1.702.896	722.444	-					-
Engine 32	S	357		600,000	2015	20	3.0%	2030	-5	37.391.22	224.347		-					-
Engine 33A	S	781		600,000	2014	20	3.0%	2029	-5	37.391.22	261.739	-	-					-
Engine 71	S	763		520,000	2010	20	3.0%	2030	0	37.567.11	413.238	-	-	-	-		-	
Engine 73	S	739		400.000	2001	20	3.0%	2021	0	81.090.38	1.621.808	722.444	-					-
Engine 74	S	737		400.000	2001	20	3.0%	2021	0	81.090.38	1,621,808	722,444	-					
Engine 76	S	762		520,000	2010	20	3.0%	2030	0	37.567.11	413.238		-					-
Engine 77	S	738		400.000	2001	20	3.0%	2021	0	81.090.38	1.621.808	722.444	-					-
Engine 81	S	20-17	Rosenbauer	707.850	2017	20	3.0%	2037	0	51.138.23	204.553		-	-	-	-	-	
Engine 82	S	20-15	Rosenbauer	689,000	2015	20	3.0%	2033	-2	46,919,06	281.514	-	-	-	-	-	-	
Engine 83	S	20-20	Rosenbauer	723,493	2019	20	3.0%	2039	0	52,268,35	104.537	-	-	-	-	-	-	
HazMat 71	S	759	Chevrolet/Crimson Mini-Pumper	176,300	2007	20	3.0%	2027	0	12,736,70	178.314	-	-	-	-	-	-	318.417
Jet Ski 31	S	794	AlumaPro Jet Ski & Trailer	104,646	2019	15	3.0%	2034	0	6.521.40	13.043	-	-	-	-	-	-	-
Ladder 33	S	325	Simon Duplex LTI Aerial Ladder	500.000	1996	20	3.0%	2025	9	132,255,70	3.306.392	-	-	-	-	1.178.283	-	-
Rehab	S	X	Rehab Vehicle	81.750	2019	20	3.0%	2039	0	5,905,98	11.812	-	-	-	-	-	-	
Tech Rescue 31	S	Х	Spartan Tech Rescue	708,500	2019	20	3.0%	2039	0	51,185,19	102.370	-	-	-	-	-	-	
Tech Rescue Trailer	S	354	Wells Cargo	5.000	1992	25	3.0%	2027	10	562.77	16.320	-	-	-	-	-	-	14.069
Tech Rescue Trailer	S	793	Load Runner	7,500	2018	25	3.0%	2043	0	628.13	1.884	-	-	-	-	-	-	-
Tender 31	S	344	International/H&W Tender	371,563	2010	25	3.0%	2035	0	31,118,84	342.307	-	-	-	-	-	-	
Tender 71	S	760	Peterbuilt Southwest Tender	360.741	2009	25	3.0%	2034	0	30.212.46	362,550	-	-	-	-	-	-	
Tender 81	S	Х	Rosenbauer Tender Engine	583,548	2019	25	3.0%	2044	0	48.872.80	97.746	-	-	-	-	-	-	
Water Rescue Tow V	s	318	Chevy Suburban 2500	35,000	1995	25	3.0%	2023	3	3,203.10	83,281	-	-	80,077		-		-
Water Rescue Trailer	r S	795	Interstate Cargo Trailer	7,500	2019	25	3.0%	2044	0	628.13	1,256	-	-	-	-	-	-	
DC71 - Clinton	Т	775	Ford Expedition	51,500	2014	10	3.0%	2024	0	11,489.22	80,425	-	-	-	69,212	-	-	-
Shuttle Van	Т	332	Ford Van	34,400	2001	20	3.0%	2022	1	7,182.99	143,660	-	63,994	-	-	-	-	-
Shuttle Van	Т	757	Chevy Express Van	43,000	2007	20	3.0%	2028	1	3,199.71	44,796	-	-	-	-	-	-	-
TN71 - Titland	Т	358	Chevy Tahoe	54,000	2016	15	3.0%	2033	2	3,570.15	17,851	-	-	-	-	-	-	-
TN72	Т	752		43,000	2007	15	3.0%	2023	1	7,060.23	98,843	-	-	69,002	-	-	-	-
TN81	Т	52-16	Chevy Silverado 2500HD	65,144	2016	10	3.0%	2026	0	8,208.22	41,041	-	-	-	-	-	87,548	-
Training Trailer 1	Т	761	Xtera Trailer	5,000	2008	25	3.0%	2033	0	418.76	5,444	-	-	-	-	-	-	-
Utility 71	Т	784	Ford F-150	51,000	2016	10	3.0%	2026	0	6,426.06	32,130	-	-	-	-	-	68,540	-
Encumbured	S	х	Three Vehicles	826,025	2020	99	3.0%	2119	0	-	-	-	-	-	-	-	-	-
	•									1.627.675	19,425,298	2.889.777	998.807	1,208,169	69.212	1.630.169	932.414	590.760

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																109	,
Planning	Pgm	App No.	Apparatus	Most Recent Purchase Price	Year	Life Cycle	Inflation	Next Replacement	Life Adjustment Annual Alottment	Current Reserved Funds	2021	2022	2023	2024	2025	2026	2027
DC81 - Messer	P	53-16	6 Chevy Silverado	78,000	2016	10	3%	2026	0 9,828.09	49,140	-	-	-	-	-	104,825	
FM31 - Fitz	P	360	Chevy Tahoe	54,000	2016	10	3%	2026	0 6,804.06	34,020	-		-	-	-	72,571	
IN31 - Bowen	P	769	Ford Explorer	50,000	2013	10	3%	2023	0 11,154.58	89,237	-		67,196	-	-		
IN31 - Fischer	Р	342	Ford Excape	25,000	2008	10	3%	2018	0 4,233.37	55,034	-	-	-	-	-	-	
PIO	P	785	Ford Interceptor SUV	60,216	2017	10	3%	2027	0 7,587.28	30,349	-		-	-	-		80,925
Pub Ed House	P	355	Trailer - Smoke House	60,000	2009	20	3%	2029	0 4,334.67	52,016	-		-	-	-		
								0	0 -	-	-	-	-	-	-		-
,			•	•				*	43,942	309,796		-	67,196	-	-	177,397	80,925
Logistics	Pgm	App No.	Apparatus	Most Recent Purchase Price	Year	Life Cycle	Inflation	Next Replacement	Life Adjustment Annual Alottment	Current Reserved Funds	2021	2022	2023	2024	2025	2026	2027
Facilities - Frymire	L	53-17	7 Utility Van	45,000	2017	8	3%	2025	0 8,827.69	35,311	-	-	-	-	57,005	-	
Facilities - Vargas	L	Х	Utility Truck	98,000	2020	8	3%	2028	0 19,224.74	19,225	-	-	-	-	-	-	
Facilities - Zach	L	774	Chevy Utility C2500	51,349	2006	8	3%	2015	1 13,143.21	197,148	-	-	84,872	-	-	-	
Facilities Trailer	L	Х	Trailer	11,500	2020	25	3%	2045	0 963.14	963	-	-	-	-	-	-	
Facilities Plow	L	711	Ford F-250 Plow	20,000	2021	8	0%	0	0 3,200.00	-	20,000	-	-	-	-	-	
				•			•	•	45,359	252,647	20,000	-	84,872	-	57,005		-
	Pgm	App	Apparatus	Most Recent	Year	Life Cvcle	Inflation	Next	Life Adjustment Annual Alottment	Current		1					
NEW		No.		Purchase Price				Replacement		Reserved Funds	2021	2022	2023	2024	2025	2026	2027
									-	-	-	-	-	-	-	-	-
Aid 84	E	20-10		241,605	2020	16	3%	2036	0 15,508.20	15,508	-	-	-	-	-	-	-
Medic 84	E		Ford E-450 Ford/Braun N.W.	241,605	2020	16	3%	2036	0 15,508.20	15,508	-	-	-	-	-	-	-
Command	S		2020 Chevy 3/4 Ton Pick Up	74,160	2022	8	3%	2030	0 11,484.35	-	-	74,160	-	-	-	-	-
Engine 13	S		2021 New Engine LSF	765,714	2024	20	3%	2044	0 85,947.15	-	-	-	-	765,714	-	-	-
Engine 14	S		2021 New Engine Station 84 LSF	765,714	2024	20	3%	2044	0 85,947.15	-	-	-	-	765,714	-		-
Ladder 84	S	NEW	Station 84 Ladder LSF	1,200,000	2022	20	3%	2042	0 134,693.34	-	-	1,200,000	-	-	-		-
	1								-	-	-	-	-	-	-		-
									349,088	31.016		1.274.160		1,531,428			

Reserve/Pool Un	Pgm	App No.		Most Recent urchase Price	Year	Life Cycle	Inflation	Next Replacement	Life Adjustment
ALS Unit	Е	773	Ford E-450 Ford/Braun N.W.		2013	99		2112	
BLS Unit	Е	768	Ford E-450 Ford/Braun N.W.		2010	99		2109	
EMS	Е	336	Ford E-450 Ford/Braun N.W.		2005	99		2104	
EMS	Е	14	GMC 3500 Braun N.W.		2011	99		2110	
EMS	Е	328	Chevy K3500 Road Rescue		1999	99		2098	
Command Unit	S	748	Chevy Suburban		2005	99		2104	
Command Unit	S	772	Chevy Suburban		2013	99		2112	
Command Unit	S	339	Chevy Suburban		2008	99		2107	
Engine	S	724	E1 Pumper		1995	99		2094	
Engine	Т	703	E1 Pumper		1993	99		2092	
Pool Car		741	Chevy Tahoe		2002	99		2101	
Pool Car		347	Ford Expedition		2004	99		2103	
Pool Car		320	Ford Expedition		1998	99		2097	
Pool Car		751	Ford F-350		2006	99		2105	
								0	
Encumbured			2019 Encumbrances		2020	99		2119	
								0	
								0	
								•	

One-Time Purchases	App No.	Apparatus	Most Recent Purchase Price	Year
Fuel Truck	766	Fuel Truck- Military Surplus	10,000	
ATV Trailer	790	ATV Trailer		2018
TN Trailer	765	Driver Simulator Trailer		2012
TN Trailer	XX	Trailer	11,500	2020

Leases	Pgm	App No.	Apparatus	Price	Year Aquired	Lease Term	Year Completed	Lease Payment
Pumper 7	S	356	2014 Spartan ERV Pumper	Pay off current	2015	6	2021	99,986
Ladder 72	S	783	2016 Pierce TDA	Pay off current	2014	9	2023	117,600

Current						110	,
t Annual Alottment Current Reserved Fundament	ds 2021	2022	2023	2024	2025	2026	2027
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-		-
	-	-	-	-	-		-
	-	-	-	-	-		-

2021	2022	2023	2024	2025	2026	2027
-						
-						
-						
-						

2021		2022	2023	2024	2025	2026	2027
	99,986	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
	117,600	117,600	117,600	FALSE	FALSE	FALSE	FALSE
FALSE		FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
FALSE		FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
FALSE		FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
FALSE		FALSE	FALSE	FALSE	FALSE	FALSE	FALSE

RESOLUTION NO. 2020-24

A RESOLUTION DECLARING SUBSTANTIAL NEED

WHEREAS the Board of Commissioners of Snohomish Regional Fire and Rescue has met and considered its budget for the calendar year 2021; and

WHEREAS the Board of Commissioners has determined that the population of the District exceeds 10,000; and

WHEREAS the Board of Commissioners in the course of considering the budget for 2021 has reviewed all sources of revenue and examined all anticipated expenses and obligations; and

WHEREAS the Board of Commissioners has determined that, due to increased operating costs, for fire protection and emergency medical services and due to the need to fund capital improvements and purchases and other factors the Board of Commissioners finds that there is a substantial need to increase the regular property tax levy rate above the rate of inflation (Implicit Price Deflator);

WHEREAS because the current Implicit Price Deflator is less than one percent, RCW 84.55.0101 authorizes the Board, upon a finding of substantial need, to approve a Resolution by a super majority vote to establish a limit factor of up to 101%.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

- 1. By the Board of Commissioners of Snohomish Regional Fire and Rescue that based on the substantial need of the District, the limit factor for the regular levy for taxes to be collected in calendar year 2021shall be 101 per cent of the highest amount of regular property taxes that could have been lawfully levied in this taxing district in any year since 1985.
- 2. By the Board of Commissioners of Snohomish Regional Fire and Rescue that based on the substantial need of the District, the limit factor for the EMS levy for taxes to be collected in calendar year 2021shall be 101 per cent of the highest amount of regular property taxes that could have been lawfully levied in this taxing district in any year since 1985.

Rick Edwards, Commissioner	Troy Elmore, Commissioner
Randy Fay, Commissioner	Paul Gagnon, Commissioner
Jeff Schaub, Commissioner	William Snyder, Commissioner
Jim Steinruck, Commissioner	 Roy Waugh, Commissioner

Randall Woolery, Commissioner	_
ATTEST:	
District Secretary	_

SNOHOMISH REGIONAL FIRE AND RESCUE

RESOLUTION #2020-25

A RESOLUTION ESTABLISHING THE 2021 REGULAR TAX LEVY

WHEREAS, Board of Fire Commissioners of Snohomish Regional Fire and Rescue has met and considered its budget for the calendar year 2021; and

WHEREAS, the district's actual levy from the previous year was \$35,793,111; and

WHEREAS, the population of this district is more than 10,000; and

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

- 1. By the Board of Fire Commissioners of Snohomish Regional Fire and Rescue that an increase in the regular property tax levy is hereby authorized for the levy to be collected in 2021.
- 2. The dollar amount of the increase over the actual levy from the previous year shall be \$357,931.11, which is a percentage of increase of 1% from the previous year. This is exclusive of additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, solar, biomass, and geothermal facilities, and any increase in the value of state assessed property, any annexations that have occurred and refunds made.

Rick Edwards, Commissioner	Troy Elmore, Commissioner
Randy Fay, Commissioner	Paul Gagnon, Commissioner
Jeff Schaub, Commissioner	William Snyder, Commissioner
Jim Steinruck, Commissioner	Roy Waugh, Commissioner
Randall Woolery, Commissioner	
ATTEST:	
District Secretary	

SNOHOMISH REGIONAL FIRE AND RESCUE

RESOLUTION #2020-26

A RESOLUTION ESTABLISHING THE 2021 EMS TAX LEVY

WHEREAS, Board of Fire Commissioners of Snohomish Regional Fire and Rescue has met and considered its budget for the calendar year 2021; and

WHEREAS, the district's actual levy from the previous year was \$10,737,719; and

WHEREAS, the population of this district is more than 10,000; and

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

- 1. By the Board of Fire Commissioners of Snohomish Regional Fire and Rescue that an increase in the EMS property tax levy is hereby authorized for the levy to be collected in 2021.
- 2. The dollar amount of the increase over the actual levy from the previous year shall be \$107,377.19, which is a percentage of increase of 1% from the previous year. This is exclusive of additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, solar, biomass, and geothermal facilities, and any increase in the value of state assessed property, any annexations that have occurred and refunds made.

Rick Edwards, Commissioner	Troy Elmore, Commissioner
Randy Fay, Commissioner	Paul Gagnon, Commissioner
Jeff Schaub, Commissioner	William Snyder, Commissioner
Jim Steinruck, Commissioner	Roy Waugh, Commissioner
Randall Woolery, Commissioner	-
ATTEST:	
District Secretary	-

SNOHOMISH REGIONAL FIRE AND RESCUE

RESOLUTION #2020-27

A RESOLUTION APPROVING THE 2021 BUDGET

WHEREAS, The Board of Fire Commissioners have met; and have considered the financial requirements for the fire district for the year 2021, and;

WHEREAS, The Board of Fire Commissioners have reviewed the budget proposals submitted by staff and have made changes where appropriate;

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

1. The 2021 budget is hereby approved as submitted and attached hereto.

Rick Edwards, Commissioner	Troy Elmore, Commissioner
Randy Fay, Commissioner	Paul Gagnon, Commissioner
Jeff Schaub, Commissioner	William Snyder, Commissioner
Jim Steinruck, Commissioner	Roy Waugh, Commissioner
Randall Woolery, Commissioner	
ATTEST:	
District Secretary	

SUPERVISING PHYSICIAN COMPARABLES

Department	Wage/Month	Call Volume /Year	EMS Providers
Arlington	\$1,500	5100	45
Everett	\$4,485	24,000	165
Marysville	\$2390	14,500	133
South County Fire	\$8,289	30,000	280
Snohomish	\$1,666	3,800	50
SRFR	\$4000	16500	235

AGREEMENT

THIS AGREEMENT, made and entered into this 1st day of January, 2021, by and between Snohomish Regional Fire and Rescue, hereinafter referred to as "District" and Brad Talley, MD a licensed physician operating within Snohomish County, hereinafter referred to as "Physician".

RECITALS

WHEREAS, the District maintains an emergency medical services program; and

WHEREAS, it is necessary to provide to that program a Medical Supervising Physician who provides certain duties as provided below; and

WHEREAS, physician has special expertise in the area of emergency medical services;

AGREEMENT

NOW,THEREFORE, be it agreed that Brad E. Talley, MD shall serve as the Medical Supervising Physician to Snohomish Regional Fire and Rescue under the terms and conditions described herein.

1). DESCRIPTION OF PHYSICIAN'S DUTIES

- A. Supervise and help implement continuing medical education with the specific goal being to maintain necessary and appropriate skill levels for Department BLS and ALS providers.
- B. Assist and advise in developing standard policy, procedures, and protocol in the District.
- C. Assist in developing strategies and plans to continually improve, standardize, and unify EMS in the District.
- D. Supervise and assist in maintaining on going BLS and ALS recertification programs.
- E. Analyze and recommend additional training skills and services which should be provided with consideration to the following:
 - Availability of training
 - Community need
 - Facility and manpower availability
 - Financial resources
 - Adequate medical supervision

- F. QA- Review BLS and ALS runs deemed necessary by the Medical Services Administrator, with written comments and returned to provider with follow-up using the ESO QM module.
- G. Evaluate paramedic performance and recommend education, remedial training and pertinent medical considerations to the County Medical Program Director as necessary
- H. Meet with the Fire Chief and Medical Services Administrator on a yearly basis concerning EMS issues and planning and recommend to the DISTRICT improvements in Emergency Medical Services
- I. Analyze and recommend improvements in record keeping, including Medical Incident Reporting and accumulation of meaningful data relative to emergency medical services
- J. Monitor and enhance coordination and relationships between the District's Emergency Medical Personnel and Hospital Medical Staff, including ER Physicians and nursing staff
- K. Supervise ordering, dispensing and administering controlled substances in accordance with State and Federal regulations and guidelines
- L. Provide liaison with the County and State governments pertaining to emergency medical services as requested by the Fire Chief
- M. Act under the direct supervision of the Fire Chief and provide regular communications with the Fire Chief or designee regarding programs, services and medical policies relating to the position of Medical Supervising Physician
- N. Assist the district in public relations pertaining to the District's emergency medical services program as requested by the Fire Chief or designee.
- O. Represent the Department at quarterly Medical Control Meetings.
- P. Provide such other and further services as are mutually agreed upon by the parties.
- Q. Provide in person, or by qualified replacement, at least monthly, One (1), two (2) hour training session for the purpose of providing required continued medical education for Paramedic personnel.
- **2). DELEGATION OF DUTIES:** Whenever the Physician because of absence from the area for a period longer than four weeks, is or would be unavailable to perform the duties and responsibilities of this contract, the Physician shall appoint a qualified replacement to perform and assume his/her contract duties and responsibilities in the Physician's

absence, all at no additional expense to the District. The Physician further agrees to provide reasonable advance notice to the Fire Chief or designee of such absences and appointments.

3). PHYSICIAN QUALIFICATIONS.

- A. Physician must be a licensed practitioner in the state of Washington with appropriate clinical privileges in the specialty area of the Emergency Medicine.
- B. Any suspension or loss of the above Physician qualification shall constitute automatic termination of this MDAS Agreement, without need for further notice.
- 4). RELATION OF PARTIES: The parties to this agreement agree that the Physician is a professional person and that the status of the Physician is one of an independent contractor. The Physician is not an employee of the District and is not entitled to the benefits provided by the District to its employees including, but not limited to, group insurance and pension plans. The Physician may practice his/her profession for others during those periods when he/she is not performing work under this agreement for the District.
- 5). DURATION: The term of this agreement shall be from January 1, 2021 to December 31, 2021. It is understood the District or the Physician may voluntarily terminate this contract without cause by providing thirty (30) days advance written notice to the other. It is further understood that this agreement may be renewed in writing on terms and conditions agreeable to both parties after notice by either party prior to the termination of this agreement.
- <u>6). COMPENSATION</u>: The District agrees to pay physician the sum of \$4,000 per month for services as Physician of Emergency Medical Services as set forth in this agreement. Physician shall keep accurate records of the date and amount of time spent rendering services pursuant to this agreement. Physician shall invoice the District on a monthly basis for services provided the prior month and the District shall pay such invoices within 30 days of receipt.
- <u>7). PATIENT PRIVACY</u>. Physician shall carry out Physician obligations under this Agreement in compliance with the privacy regulations pursuant to the Health Insurance Portability and Accountability Act and chapter 70.02 RCW the Washington Health Care Information Act (collectively referred to as "Privacy Acts,") to protect the privacy of all patient protected health information ("PHI") as defined under the Privacy Acts that is collected, processed or learned as a result of the medical control services provided to the District by Physician.
- **8). ENTIRE AGREEMENT**. This instrument contains the entire Agreement of the parties with respect to the subject matter contained herein. It may not be changed orally

but only by an Agreement in writing signed by the party against whom enforcement of any waiver, change, modification, extension, or discharge is sought.

Snohomish Regional Fire and Rescue	PHYSICIAN	
Kevin O'Brien, Fire Chief	Brad E. Talley, MD	

NEW BUSINESS - ACTION

COMMITTEE REPORTS

OTHER MEETINGS ATTENDED

EXECUTIVE SESSION